



# Town of Harwich

## FY 20 PROPOSED BUDGET

Town Administrator: Christopher Clark

Finance Director: Carol Coppola

February 22, 2019



**TOWN OF HARWICH**  
**FINANCE DIVISION**  
**732 MAIN STREET, HARWICH, MA 02645**  
**TEL: 508-430-7518 FAX: 508-430-7504**

**Carol Coppola, CPA, CFE**  
**Finance Director/Town Accountant**

**Wendy Tulloch**  
**Assistant Town Accountant**

*To: Finance Committee Members*  
*CC: Christopher Clark, Town Administrator*  
*From: Carol Coppola*  
*Date: February 22, 2019*  
*RE: FY 20 Budget Proposal*

Subject: FY 20 Budget Proposal

Submitted for your review is the detailed budget proposal for the General, Water Enterprise, Wastewater/Sewer Enterprise and Community Preservation Act Funds for the upcoming 2020 fiscal year. The budget document commences with a high level summary of the operating budget, the capital plan adopted by the Capital Outlay Committee, information pertaining to current and proposed general obligation debt, concluding with detailed line item budgets.

The Town Administrator and finance team met with all of the departments to review their budget submissions. Generally any changes to original budget entries were completed by the finance office and labeled within the Town Administrator's proposal. We have tried to provide sufficient detailed information to allow the committee and others the ability to make pertinent decisions with as much information as possible.

Further, in an attempt to provide a crosswalk from the annual warrant format to the attached report, I have provided a list of Organization Codes which are used within the Town's financial software to distinguish one department from another.

I look forward to working with you on the budget review process.

**TOWN OF HARWICH**  
**BOARD OF SELECTMEN & FINANCE COMMITTEE**  
**Joint Budget Hearings**  
**Town Hall - Donn B. Griffin Room**  
**Saturday, March 2, 2019 - 8:00 A.M. – 3:00 P.M.**

**I. CALL TO ORDER**

**II. NEW BUSINESS**

**A. Joint budget hearings**

8:00 am Call the meeting to Order

**8:05 am to 10:00 am Early Morning Session**

Police

Fire & Rescue

DPW

Harbor / Waterways

Treasurer/Collector

Page Numbers

Police - 206

Fire - 230

DPW - 256

Harbor/Natural Resources - 320,249

Treas/Coll - 155

10:00 am to 10:05 am Break (5 mins)

**10:05 am to 12:00 pm Late Morning Session**

Golf

Water

Wastewater

Assessor

IT

Golf - 331

Water - 432

WW - 445

Assessor - 152

IT - 172

12:00 pm to 12:20 pm Lunch Break

**12:20 to 2:30 pm Afternoon Session**

Council on Aging

Cemetery Dept.

Recreation & Youth

Community Center

Brooks Library

Administration/Town Hall

Ops & All Others

COA - 292

Cemetery - 278

Rec - 312

Comm Ctr - 286

Library - 306

Admin - 161

Debt - 339

General Fund Revenue - 417

2:30 pm

Wrap up and follow up items

2:45 pm

Adjournment

**III. ADJOURNMENT**

*\*Per the Attorney General's Office: The Board of Selectmen may hold an open session for topics not reasonably anticipated by the Chair 48 hours in advance of the meeting following "New Business."*

*If you are deaf or hard of hearing or are a person with a disability who requires an accommodation, contact the Selectmen's Office at (508) 430-7512 ext. 2*

**Authorized Posting Officer:**

**Posted by:** \_\_\_\_\_  
**Town Clerk**

\_\_\_\_\_  
Sandra Robinson, Admin. Secretary

**Date:** February 21, 2019

## BUDGET/WARRANT TIME LINE 2018-2019

Friday, August 24, 2018	Capital Budget Instructions submitted by T A to Departments	
Friday, September 21, 2018	Deadline for submission of Department Capital Budgets to the T A	
Monday, September 24, 2018	TA presents BOS with 5-Year Financial Plan	<b>Charter 9-2-1/on or before October 1<sup>st</sup></b>
Monday, October 1, 2018	MRSD meeting with B O S and Fincom to discuss enrollments by class and demographics, including a five year projection of same.	
Monday, October 1, 2018	Deadline for submission of Community Preservation requests	
Monday, October 1, 2018	BOS Budget Message to guide TA in developing budget Requests - Including Board agreed to goals	<b>Charter 9-2-2/on or before the first Tuesday in October</b>
Monday, October 22, 2018	Capital Outlay Committee submits 7-yr Capital Outlay plan to T A	
Wednesday, October 31, 2018	Operating Budget instructions submitted to departments by T A	
Monday, November 12, 2018	Preliminary meeting with B O S and Fincom to discuss budget guidelines for the FY 20 MRSD budget	
Friday, November 30, 2018	Deadline for submission of department operating budgets to T A	<b>Charter 9-2-3/on or before the 1<sup>st</sup> Friday of December</b>
Friday, November 30, 2018	Deadline for submission of departmental warrant articles to T A	
Monday, December 10, 2018	B O S Review and discussion of potential warrant articles	
<b>TBD</b>	Meeting with B O S and Fincom to discuss initial look at MRSD FY 18 budget	
Monday, December 10, 2018	TA submits 7-yr Capital Outlay Plan to joint meeting of BOS/ Finance Committee	<b>Charter 9-6-3/during the month of December</b>
<b>TBD</b>	MRSD School Vacation	
Monday, January 7, 2019	BOS/FINCOM/Capital Outlay Committee hold joint Public Hearing on submitted Capital Outlay Plan	<b>Charter 9-6-4/on or before the 2<sup>nd</sup> Friday in January</b>
Friday, January 25, 2019	All items to be bid must have specifications in TA's office by 12:00 P.M. to be assured of bid process for Town Meeting	
Monday, January 28, 2019	Meeting with B O S and Fincom to discuss first draft budget and five-year plan with MRSD and Cape Cod Tech	
February – March	Fincom review of budgets and articles	
Monday, February 4, 2019	Last BOS meeting before Annual Warrant closes	
Friday, February 8, 2019	Article deadline – Warrant closes Noon deadline	<b>Charter 2-2-1/Bylaw 1-101 2<sup>nd</sup> Friday in February by 12:00 Noon</b>



Monday, February 11, 2019	TA presents budget and budget message to B O S and Fincom	<b>Charter 9-2-4/on or before the 2<sup>nd</sup> Tuesday of February</b>
<b>TBD</b>	MRSD School Vacation	
Tuesday, February 19, 2019	1 <sup>st</sup> draft Warrant to BOS (presented at meeting)	
Tuesday, February 19, 2019	Articles submitted to Finance Committee by B O S	<b>General By-Laws I, § 271-1.B. Not later than 14 days after article deadline</b>
Monday, February 25, 2019	BOS required to submit final budget to Finance Committee	<b>Charter 9-3-2 / on or before the 4<sup>th</sup> Tuesday of February</b>
February 2019	MRSD to submit final line item budget to B O S and Fincom for inclusion in the ATM Warrant	
<b>Saturday, March 2, 2019 (Tentative)</b>	Selectmen and Finance Committee Budget Presentations	
Monday, March 4, 2019	Joint budget/article hearing BOS/Finance Committee	
March, 2019	BOS reviews Warrant articles	
Monday, March 4, 2019	VOTE to sign <u>final</u> Annual Town Meeting Warrant	<b>No new information or changes will be added to the Warrant after this date</b>
Monday, March 4, 2019	Vote to open Special Town Meeting Warrant	<b>All Special Town Meeting Articles must be received 40 days prior to STM</b>
No later than Monday, March 18, 2019	Article funding review by B O S	
Monday, March 18, 2019	BOS votes Special Warrant BOS votes Ballot	
<b>not later</b> than Monday, March 25, 2019	FINCOM submits written recommendations on Budget/Warrant.  Joint budget /article hearing with B O S and Fincom reconciliation	<b>Charter 9-3-3/by March 31<sup>st</sup></b>
<b>Not later</b> than Monday, March 25, 2019	Fincom conducts one or more hearings on budget	<b>Charter 9-3-3 by March 31<sup>st</sup></b>
March 25, 2019	Ballot to Town Clerk	
Monday, April 1, 2019	Send Warrant to Printer Send Warrant to Chronicle <b>(April 18<sup>th</sup> publication)</b>	Printer needs 2 weeks. Chronicle needs 1 week before publish date
Friday, April 19, 2019	Warrants available for public distribution	<b>Charter 2-2-2/14 days prior to Town Meeting</b>
<b>TBD</b>	MRSD School Vacation	
Monday, May 6, 2019	First night of Annual Town Meeting and Special Town Meeting	<b>Charter 2-3-1/1<sup>st</sup> Monday in May</b>
Tuesday, May 21, 2019	Annual Town Elections	<b>Charter 8-1-1/3<sup>rd</sup> Tuesday in May</b>

# Fiscal Year 2020 Town Administrator's Budget Message *by Christopher Clark*

## 1 INTRODUCTION AND SUMMARY MATERIAL

---

It is once again my privilege to present a balanced budget for the Town of Harwich. The balancing of the budget always comes as a challenge in an effort to try to meet the needs of the organization/community in terms of local services while also balancing the cost to the community's taxpayers. This budget maintains a level of service consistent with last year for municipal operations with some limited exceptions. This budget also offers a look at the requests by departments to enhance service delivery to all residents. The total requests outstrip our ability to pay thus they are not called for in this budget; if desired, they would necessitate a Proposition 2 ½ Override. This budget does allow us to transition toward an organization that compensates its employees in an equitable manner on the Cape but requires an additional level of effort offered by new revenues to accomplish.

### Overview

The Town has been engaged in an overhaul of its related ***infrastructure which has increased fiscal obligations*** in the last five years and moving forward (MRSD, Cape Tech, Wastewater, Harbors, and Fire Operations). The FY2020 Budget has a lot less request for large projects and perhaps the same will be true next year, but the above referenced project debt service is coming on line. This is known to Administration and we are attempting to implement in a thoughtful way to lessen the peaks and valley of the tax cycles. This Budget Message will show to the best of our knowledge the tax impact of these projects overall and to a "median" home owner now and into the future.

The years from FY 2010 to 2014 wages were frozen and in general, wages have not kept pace with similar positions in comparable Towns. The economy has heated up and wages are increasing. Although we have had modest wage increases from FY 2015 to FY 2019 we may continue to slip behind. ***Recent contract awards have started to move some salaries and wages from the bottom third of compensation on the Cape to the middle third.*** These increases are greater than Proposition 2 ½ allows. ***This budget seeks to meet this challenge with new revenues from Hotel/Motel Fees going from 4% to 6%.*** Going forward, the State legislature has approved a Short Term Rental Fee that will come on line for this July 1, 2019, but will not be available in a budgetary way until FY 2021 when Department of Revenue allows for inclusion of this funding source. These new revenues must be used carefully to allow for the market wage adjustment and selectively on increased positions.

The **Education** system pressures of the States Funding Formula that requires additional levels of funding based upon Municipal Revenue Growth Factors while reducing school populations and school choice place significant pressure on Monomoy Regional School District (MRSD) and Cape Tech Vocational Regional High School. MRSD in its FY2020 Assessment for Harwich is \$1.1 million dollars while Chatham's Assessment decreases slightly. The changing demographics of school age kids where Harwich increases and Chatham's fall plays havoc with the formula. MRSD Superintendent is trying to keep pace while enrollments overall decrease by reducing some staff. Our Assessment is 4.47% which is above our ability to keep just within Proposition 2 ½.

The **Cape Cod Municipal Health Group (CCMHG)** is a Joint Purchase Group that allows for economies of scale by pooling many Towns and other Governmental Entities as one for Health Insurance purposes. We are currently in a favorable claims cycle in which our revenues exceed our costs by a fair amount over the last 18 Months. This allows for *Health Insurance for Active Employees to be kept level funded*. We do need to allow for if current employees who do not take our insurance or incoming employees opt to take it while the departing or retiring employee did not.

The Town operation has increased full time employees by more than 10 over the last six years including the FY 2020 budget. (Four in Fire, Two in Police, One in Building, One in Harbor, Two in Library, Three in DPW) These positions are needed but the trend of cost of living plus expansion of staff has added fiscal pressure. *The FY 2020 Budget calls for one new staffer in Information Technology to support our one person Department and an increase in hours for our Council on Aging staff to meet growing needs*. The advent of wage adjustments and new revenues coming in may allow for limited critical needs to be met in out years.

*I have been able to retain the Sunday and Holiday openings for the Community Center in the FY 2020 budget.*

**Overall**, the FY 2020 budget maintains existing levels of services with some exceptions. The requests for additional positions were greater than our ability to pay. I have only incorporated a new IT position and a modest increase in hours for the Council on Aging (COA) only. The FY 2019 Budget recognized the need for additional IT resources and included \$40,000 for County Assistance and the completion of a study of our need. The Study identified the limitations of having a one person department. It calls for the addition of a **Network Administrator** position. The FY 2020 Budget adds funds and repurposes the \$40,000 provided for in FY 2019 and creates a Network Administrator position. The funding of the **additional 8 hours for the COA** moves an existing employee funded 27 hours by grant by an additional 8 hours Town funded to achieve the additional hours. No benefits changes to COA because the previous position was over the 20 hour threshold amount.

Two years ago Town Meeting voted the ability to create a Revolving Fund for the **Cultural Center**. Revolving accounts allow for the hiring of part time employees only, which has been needed as the Cultural Center fills up with Artists. The Board of Selectmen has decided to extend the preliminary two year concept for an additional five years and thus in a direction for longer use. This allows for hiring part time staff and for building maintenance of a

longer time horizon. The Cultural Center now has more revenue from rental receipts than Town Subsidy coming in but will require both as the building receives greater use. The acceptance in 2018 as a Green Community will help.

The last few years the Town has voted several large capital projects. **Wastewater** challenges are present as the Town continues to address nitrogen levels which continue to impact the environment and cannot be ignored due to continuing federal litigation, so a plan known as the Comprehensive Wastewater Management Plan (CWMP) has been developed to address this challenge. The CWMP Phase 1 is complete and Phase 2 Construction portion was voted in May 2018. The \$22+ million dollar construction portion of installing sewer lines and pump stations in the Southern Section of Pleasant Bay. This project is in regulatory review now with construction to begin in the spring of 2019. The project required a Debt Exclusion to fund. Debt exclusions increase taxes only to offset the debt service for a specific need to be addressed and all taxpayers pay the cost of the Debt. The tax goes away at the end of the borrowing. **Harbor** construction improvements to Saquatucket (SAQ) Harbor landside is in the final stages and the water side work is complete. Landside redevelopment to be completed mostly by taxpayers with some offsets due to securing a one million dollar grant. The overall landside project will come in slightly under budget and the borrowing will not be as great. The Harbormaster continues to be effective in securing grants. The **Golf** Operation construction project authorized last year is also underway with the Cart Barn Building up with only utility connections and internal features pending. Improvements to landscaping features, parking lots and solar utility collection systems still in the works. The cost will be mostly paid by a new golf user fee adopted last year. Administration tries to offset these costs through the use of grants where applicable, specific user fees, low interest loans and other concepts that will help mitigate potential costs. **Education** capital elements are also significant in which MRHS has been built now for a couple of years and the borrowings repayments are well underway. Cape Tech is undergoing a new School Project voted in 2017 with construction going from calendar 2019 through 2020 planned.

The ***core fundamentals of my budgeting process have once again been maintained by adhering to principles of Standard & Poor's AAA rated communities' standards.*** I have decided to include more graphic elements as opposed to solely text. I hope this makes the material more visual. Whereas the budget message contains many of the traditional elements, I have added additional analysis in six areas of budgetary concern. Potentially, a blueprint to view the future in a more favorable light. The areas discussed will be Maintain and Enhance Level of Service, Education Opportunities, Human Resources (Collective Bargaining and Benefits), Comprehensive Wastewater Management Plan (CWMP), Financial Management and Housing.

The first mission at hand is the discussion of the FY 20 Budget.

## 2 STANDARD & POOR'S RATING CRITERIA AND CAPE COD TOWN STANDINGS

---

Fiscal 2019 has been very active on the capital front and many projects are underway. Wastewater, SAQ Harbor, Cape Tech, Fire Station 2 and others. This activity has put us in a place where we need to update our Standard and Poor's (S&P) Bond rating. Our finance team did a presentation to S&P last calendar year. I have included our rating information for our short term borrowing in the appendices. The overall result based upon complete financials from FY 16 was that the Town was acknowledged to be making good progress from a financial perspective but has additional work to meet the newly established AAA Bond rating. The rating indicates a very strong economy, strong management in both fiscal and budgetary performance, improved flexibly through greater reserves and very strong debt to ability to pay ratio. S&P expressed concern in regards to our Pension Program which is part of the County's System and are looking for a more rapid meeting of the fully funded pension goal. This is something that would be best done on a regional as opposed to local level. The other area of concern is Other Post-Employment Benefits (OPEB). Many parts of the country solely rely on Social Security and Medicare to meet these costs. Massachusetts prescribes our system which requires a plan to meet our obligations of our share of retirees' health insurance costs. S&P appreciates that we now have a limited funding plan on an annual basis and actively invest our funds, nevertheless it is looking for a greater commitment. Our Administration plan gives us a higher discount rate (5.08%) because we are more active than most (3.58%) and thus reduces the liability in comparison to others. Administration strategy of progressive annual contributions building (projected up to \$150K per year in FY 20) up along with one time contributions when available such as in this plan (\$500K). As of June 30, 2018 we now have \$1.7 million toward a \$40 million dollar liability and a 4.25% funding ratio up from last year. Review of the OPEB obligation is done once every two years. Updates will be provided as available.

Once again Administration has reviewed the various reports from Standard & Poor's in relation to the town's standing in the ratings world. I believe that the Town should again consider seeking an AAA bond rating when we go out again for a significant bond amount. This should happen within the next few years as large projects start to come on line. Administration has been adhering to these principles and after five years and onto our sixth budget message (FY 2015 to 2020) has seen very favorable results. We have seen greater consistency in Free Cash, on target or above for five years in a row. Our reserves have been significantly built up. These two items were of particular concern to Standard and Poor's.

I would like to take the opportunity to remind the reader of the top 10 management characteristics of highly rated US public finance issuers with those being:

1. Focus on Structural Balance
2. Strong Liquidity Management
3. Regular Economic and Revenue Updates To Identify Shortfalls Early
4. An Established Rainy Day/Budget Stabilization Reserve



5. Prioritizing Spending Plans and Establish Contingency Plans for Operating Budgets
6. Strong Long-Term and Contingent Liability Management (OPEB)
7. A Multiyear Financial Plan in Place that Considers the Affordability of Actions or Plans Before They Become Part of the Annual Budget
8. A Formal Debt Management Policy in Place to Evaluate Future Debt Profile
9. A Pay-As-You-Go Financing Strategy as Part of the Operating and Capital Budget
10. A Well-Defined and Coordinated Economic Development Strategy

Administration continues to adhere to the principles laid out in this section. We have made considerable progress in improving our fiscal situation in stabilizing a consistent amount of Free Cash, building Stabilization and consistently building the OPEB Trust Fund. Please refer to the section on Debt Management and Reserves for more detail.

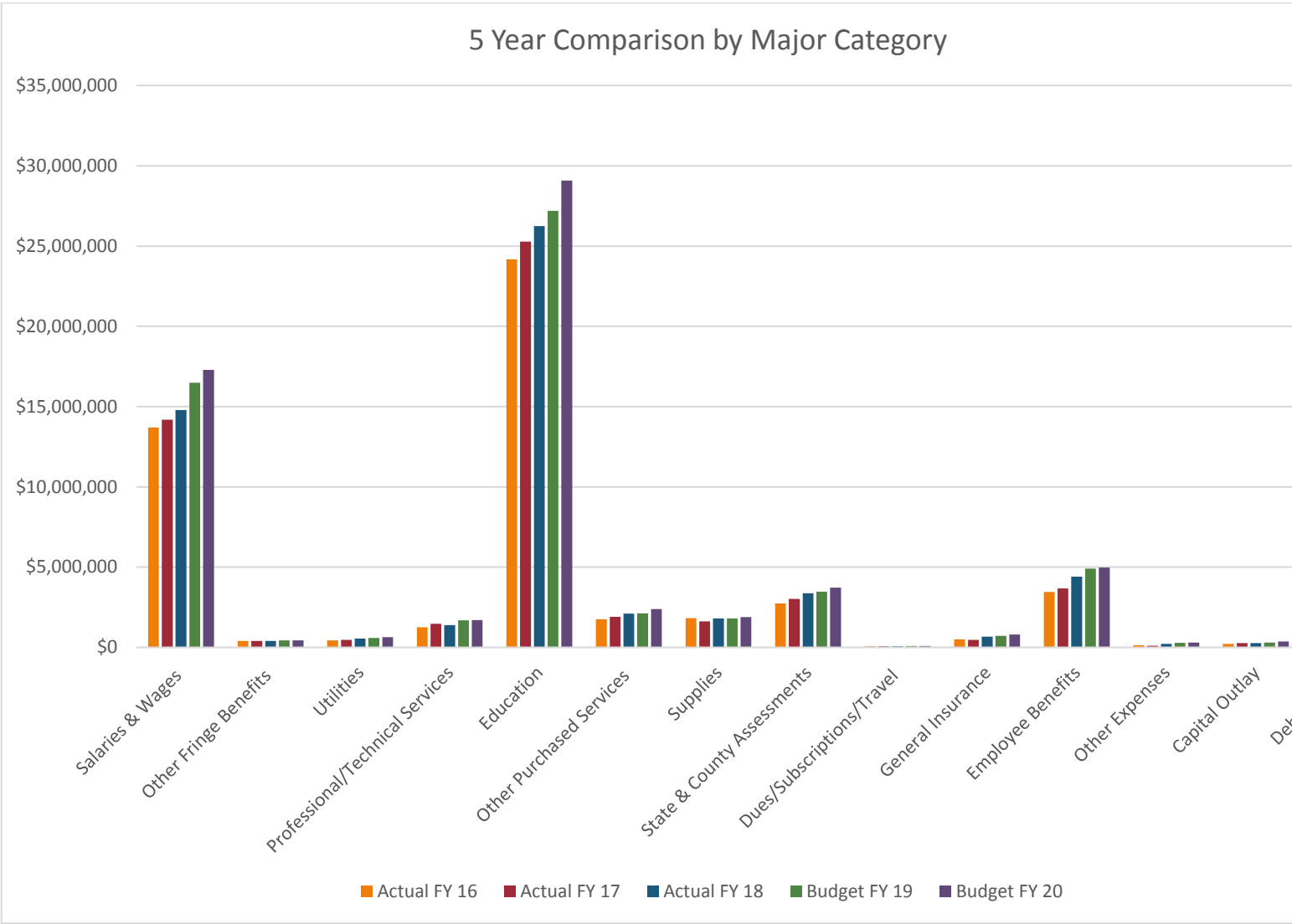
We have also included in this budget message a graphic that shows the various towns on Cape Cod that have increased their bond rating to a AAA. This includes our direct neighbors of the Towns of Dennis, Chatham, Brewster and Orleans. The Town of Harwich has an AA plus bond rating. The town already possesses a strong housing market and low unemployment and is very high in some area property values. It is these items that when matched with more consistent positive Free Cash and an improvement in reserves along with a stable and experienced finance team will help us hopefully achieve an AAA bond rating.



### 3 BUDGET COMPARISONS FISCAL YEARS 2019 AND 2020

---

This section will provide an overview of the FY 2020 budget. The total **revenue** for FY 2020 totals **\$70,263,662** and the total anticipated **expenditures** are **\$70,257,941** creating a slight surplus of \$5,721. I have decided to include our **Sources and Uses** graphic because it is a great summary of our fiscal picture as we move from FY 2019 Budget into FY 2020. My discussion afterward will center on larger items of note. During FY 2016 a large Excess Levy capacity was created over \$500,000 that has been drawn down over the last three years. While setting the FY 2018 Tax Rate excess levy capacity was created in an amount of about \$50,000. The Excess Level capacity created in FY 2016 has primarily been used in setting the rates in FY 2017 and 2018 with only an additional small residual available for FY 2019. The FY 2020 amount is projected at the normal modest range.



**Town of Harwich**  
**BUDGET 2020**

**Budget**

**Budget**

<b>SOURCES OF FUNDS</b>	<b><u>FY 2019</u></b>	<b><u>FY 2020</u></b>	<b>%</b>
Tax Levy Limit (R/E & PP)	49,305,550	53,360,608	8.2%
Local Receipts	12,692,818	13,518,260	6.5%
<u>State Aid</u>			
Cherry Sheet	678,426	687,544	1.3%
Overlay Surplus	100,000	100,000	0.0%
<u>Transfers:</u>			
Total Transfers In from Other Sources:	<u>2,454,817</u>	<u>2,597,250</u>	5.8%
<b>TOTAL SOURCES</b>	<b><u>65,231,611</u></b>	<b><u>70,263,662</u></b>	7.7%
<b>USES OF FUNDS</b>			
<u>Charges:</u>			
State-Cherry Sheet Charges (ccc & BC Tax)	701,651	702,047	0.1%
Overlay (Abatements- Taxes)	<u>460,000</u>	<u>460,000</u>	0.0%
<b>TOTAL CHARGES</b>	<b><u>1,123,358</u></b>	<b><u>1,162,047</u></b>	3.4%
<b><u>NET AVAILABLE Sources</u></b>	<b>64,108,253</b>	<b>69,101,615</b>	7.8%
<b>Town Operating Budget</b>	<b>23,718,738</b>	<b>25,321,863</b>	6.8%
<b><u>Semi-Fixed Cost</u></b>			
Barnstable County Retirement	2,763,836	3,024,763	9.4%
Debt Service	4,762,464	5,881,626	23.5%
Health Insurance	4,778,977	4,815,339	0.8%
OPEB	125,000	150,000	20.0%
Property & Liab. Insurance	686,000	800,830	16.7%
Unemployment	10,000	15,000	50.0%
<b>Total Fixed Cost</b>	<b>13,126,277</b>	<b>14,687,558</b>	11.9%
<b>Cape Cod Tech HS</b>	<b>1,581,237</b>	<b>2,332,198</b>	47.5%
<b>Monomoy Regional School District</b>	<b><u>25,609,390</u></b>	<b><u>26,754,276</u></b>	4.5%
<b>TOTAL USES</b>	<b><u>65,159,000</u></b>	<b><u>70,257,941</u></b>	7.8%
<b>NET SOURCES &amp; USES</b>	<b><u>\$ 72,611</u></b>	<b><u>\$ 5,721</u></b>	

## SOURCES:

On the **revenue side**, our primary source of revenue comes from **local property taxes** as governed by Proposition 2 ½. The total amount anticipated for Fiscal Year 2020 is **\$53,360,608** which represents an **8.2%** increase. The primary basis for the increase is from 2.5% of the levy plus \$300,000 anticipated for new growth. The Financing of various Debt Exclusions primarily from Wastewater and Harbor Projects are starting to come on line. The debt exclusions have risen from *\$1.7 m in FY 2016 to a projected \$4.6 m in FY 2020*. Where these numbers are expected to increase the overall valuation of the community increases as well and the direct tax impact is moderated. A residence that has seen fairly flat increases in value will not pay as much as the overall tax rate goes down but those properties that have increased in value significantly will pay much more.

**Local receipts** will account for \$13,518,260 of the FY 20 budget which is an increase of 6.5%. Administration has again intentionally increased our percentage in this area in an effort to keep Free Cash in the \$1.5 to \$2.5 million dollar range as opposed to the \$3.5 to \$4.0 million dollar range. ***Free Cash is a byproduct of four areas Revenues above projections (Required by policy to be 10% margin, Budget Turn backs generally driven by staffing transitions), One Time Receipts and Receipts not available for direct appropriation (Tax Foreclosure or Payoffs)*** Generally, the Town continues to benefit from strong Transfer Station revenues primarily, building related activities (Building, Electrical and Plumbing Permits) combined with fee adjustments (Effective 2/1/2019) should remain strong while Ambulance and Harbor receipts along with almost all other are reasonably flat. Motor Vehicle excise tax is a large amount of this and continues to show only very modest growth. The FY 2020 Budget does factor in the increase voted this year for Building Permit fees that had not been adjusted for several years. This budget item also includes approximately \$85,000 which is predicated upon the Golf Department securing the landscape agreement with Monomoy Regional School District. This item is directly offset by the additional cost that will be incurred to perform this work. The CVEC electric receipts derived from the solar array on our former landfill have projected to be at a level sufficient to meet our target. Recent news that the rate of reimbursement may drop due to state regulators over the next five years is of concern.

The FY 2020 Budget includes a request to update the 4% hotel/motel tax up to 6%. Many Towns on the Cape including Harwich adopted the tax back in the 1987. Four Towns updated the tax to 6% in 2010 with all others including Harwich at 4%. The same level for over thirty years. This should also position the Town to utilize the opportunity that the new state law on Short Term Rentals provides starting in July 1, 2019. This revenue will be needed to fund areas of critical need such as market adjustments for low salaries, potentially toward OPEB and Wastewater obligations to decrease the burden on the taxpayer.



## Local Option Room Occupancy Tax

Municipality	Rooms Local Option	
	Local Tax Rate	Effective Date
Barnstable	6.00%	10/1/2010
Bourne	4.00%	7/1/1986
Brewster	6.00%	7/1/2010
Chatham	4.00%	7/1/1988
Dennis	4.00%	4/1/1987
Eastham	4.00%	1/1/1987
Falmouth	4.00%	1/1/1987
Harwich	4.00%	1/1/1987
Orleans	4.00%	4/1/1988
Provincetown	6.00%	7/1/2010
Sandwich	4.00%	7/1/1986
Truro	4.00%	12/1/1985
Yarmouth	6.00%	7/1/2010

The ***Cherry Sheet*** is the name given to aid provided by the Commonwealth of Massachusetts. The estimate includes the Governor's budget 2.5% growth in what used to be called Lottery Revenue and is now referred to as UGGA. Due to other state charges this increase has been somewhat absorbed by additional assessments. The funds from the Massachusetts School Business Authority (MSBA) ceased in FY 2017. The new program is structured differently so will not have the same impact. I also plan to use \$100,000 from our overlay surplus to support the budget.

***Transfers*** account for a portion of the budget with some notables including Water Enterprise Indirect costs which offsets General Fund expenditures for Water Employees and Operations. The Community Preservation Fund is used to offset Land Bank debt. Cable, Golf, Town Clerk, Harbor and betterment funds are used to offset operational costs (Cable and Golf) or support Debt Service (Harbor and Betterments').

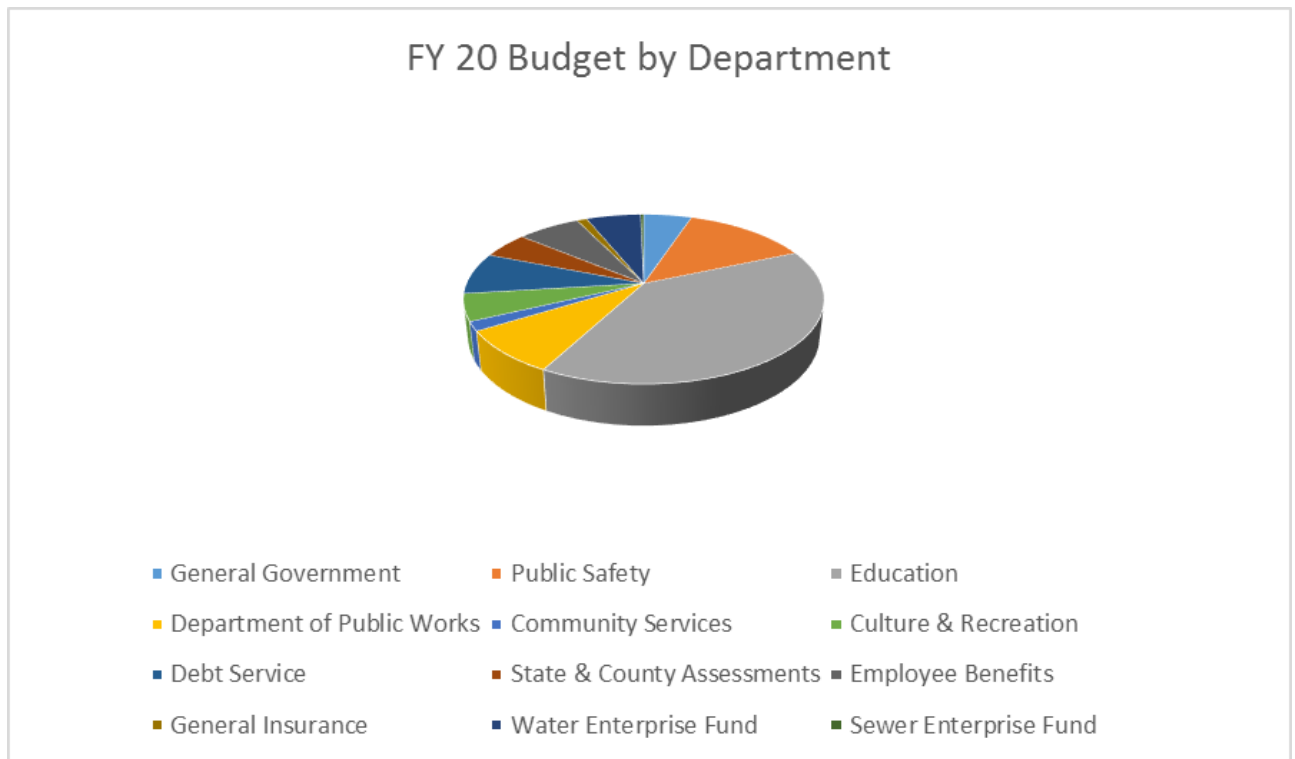
**Charges & Allocation** are items that we need to budget for and come directly from state law. The Commonwealth charges us operation costs and fees totaling \$702,047 or 0.1%. Proposition 2 ½ requires setting revenue aside to account for tax adjustments that come from requests for abatements. This account is known as the Overlay Reserve which is budgeted for \$460,000.

**Total Revenue increased by 7.6% primarily driven by Proposition 2 ½ allowable increases including Debt Exclusions and Local Receipts as referenced above is higher than in the past to try to stabilize our Free Cash amounts to between \$1.5 to \$2.5 million dollars.** Funding our operations includes utilizing undesignated fund balance, better known as “Free Cash,” which is certified at **\$3,487,074** million. This amount is available to fund capital programs and to build reserves for the FY 20 budget. The breakdown of the Free Cash utilization is shown below. This is the third highest it has been over the last five years and is used to continue to build reserves, fund OPEB obligations, meet Snow and Ice costs along with the more traditional use for Capital Items. This balance used in previous year has served the Town well.

<b>FREE CASH</b>	<b>Available Free Cash</b>	<b>\$ 3,487,074</b>
	Capital Budget Items	\$ 1,472,099
Monomoy Capital Assess. \$260,748 Plus Special Ed Transition \$175K		\$ 435,748
	Snow and Ice	\$ 325,000
	OPEB	\$ 500,000
	Cultural Center Operations Subsidy	\$ 125,000
	Stabilization	\$ 384,000
	Chamber of Commerce	\$ 30,000
	Libraries	\$ 20,000
	Cultural Council	\$ 3,600
Operating Small Capital Items \$50,000 plus Wastewater County Fund \$100K		\$ 150,000
	<u>Pleasant Bay Grant &amp; Prior Years Unpaid Bills</u>	<u>\$ 36,170</u>
	Available Balance	\$ 5,457
	<b>TOTAL ALLOCATED</b>	<b>\$ 3,481,617</b>

<b>Small Capital to be Funded From Free Cash</b>				
<b>IT Computers, Printers &amp; Network</b>				
<b>Equipment</b>				<b>\$35,000</b>
<b>IT Phased Server Replacement</b>				<b>\$15,000</b>
<b>Total</b>				<b>\$50,000</b>

## USES:



The Expenses of the budget include, the designated town operating budget increase is 6.8%. The salary and wage component was facilitated by the negotiation of 2% increases to the various collective-bargaining agreements. Negotiation of moderate increases can create a certain level of stability. It is interesting going through the budget, from a salary perspective, some departments have not only the 2% adjustment but also step increases and longevity play a significant role resulting in expenses over 2%. The wage adjustments for individual positions (Library Director, Police and Fire Chiefs) and the Managers Union has increased some by larger percentages. The Fire Union and Water Union contracts include the provision of economic or market adjustments to bring personnel from some of the lowest paid up to the middle third of Cape Average. This trend started in FY 2019 and will continue through the contracts take a few years to adjust. The Town does not want to create a talent drain situation of employees leaving for Town's that compensate better.

Budget fluctuations in staffing costs range from modest increases in the Police (currently in Negotiations) resulting in a 2.3% increase and Fire budgets (Wage adjustments in place for FY 2020 and 2021) resulting in a 4.1% increase even where staffing levels are consistent. The Library budget has a higher than normal percentage increase due

primarily to staff with a high percentage who are still in the step system. The normal 2% economic adjustment is a base in which the steps are added on top.

***The budget does include some newer costs such as in creation of the new waste water or sewer department in which an allocation of \$150,000 has been set aside in the new FY 2020 budget increased from FY 2019's \$70,000 but utilized to fund short term expenses such as Program Manager, CWMP Revisions and DHY efforts.*** The reason for this is fairly straightforward. Building a sewer system will take some time and the costs for the town's buy in to the Chatham facility will be well beyond the ability of the new users to pay. The town of Chatham continues to have the same dynamic and has on an annual basis appropriated money from the tax levy to offset sewer operations until such time as sufficient number of users are brought into the system. A target amount of \$300,000 is contemplated for FY 2022 when it is anticipated the system will come online. This budget plan calls for an additional appropriation to be added in FY 2020 and 2021 to ramp up to meet this target. The wastewater consulting services that have been included in the sewer budget will be allocated to this sewer budget.

Administration budget does include limited funding for Salary adjustments for Management Employees based upon salary surveys. The Department of Public Works was also increased for additional commitment to Solid Waste. The Solid Waste cost are offset by the increased revenue. FY 2020 also has one more day during this fiscal year so the calculation for an annual salary is 52.4 weeks versus the 52.2 weeks in FY 2019.

The ***enhancement of services*** had numerous requests but this FY 2020 budgets only one in IT and additional hours to an existing benefited position in the COA. The Board of Selectmen last year approved \$40,000 in the budget to do a study of operations by the County and additional support. The report recommended funding a second person as a ***Network Administrator***. The \$40,000 has been used to help fund this position so only the supplemental amount is needed along with provision for benefits. The County has been helpful but it would be more efficient to have our own in house talent. I believe that this is critically highlighted in a recent County review, no other town of our size and complexity has only one person in the technology department. Having only one person leaves the organization at a distinct disadvantage for filling the void in times of absence, succession planning or quite simply having one person that is pulled in too many directions limits that person's ability to meet the needs of the organization. Our ***COA*** has seen increased demanded based upon the aging of our population and therefore it is warranted to supplement and existing staffer's position limited by Grant Funds to 27 hours a week (already eligible for benefits) ***by 8 hours*** and bring the position to full time of 35 hours to meet growing demand.

The ***Enhancement of Services*** recommended positions that were ***cut*** include two in the DPW. One as the Facility Maintenance Working Foreman (designed to free up the Facility Maintenance Director to work on more projects such as Green Communities Grants and new as of 2/1/2019 state OSHA efforts) and the other was one as a new Disposal Area Person to keep up with the operation that continues to expand year over year.

Revolving account laws only allowed for funding of part-time positions from user fees. The FY 2019 budget included the creation of a revolving account for our Cultural Center. The FY 2020 budget continues the practice of hiring part-time staff at the clerical as well as custodial levels to help continue our utilization of the building. The Board of Selectmen has approved a longer-term use of the building of five years on top of the in the current one and a half years remaining of this trial period.

The ***Semi-fixed cost*** section of the Sources and Uses identify costs that are prioritized for the budget. *Barnstable County Retirement system* has an increase of 9.4% this is driven by two factors primarily previous retirees and public safety who did or do not fund their full retirement and the requirement to have the retirement plan funded in full by 2040. Generally, all non-public safety employees pay the vast majority of their own retirement costs. *Debt Service* increased significantly again up to 23.5% in this budget (FY 2019 increase of 82.6%) because of the initial payments of the SAQ Projects (Water and Landside Construction Costs), IMA with Chatham, Wastewater design and other projects who have required preliminary financing through short-term debt with long-term debt to be issued shortly. *Health Insurance* is a bright spot with retirees being modest increase of around 3% with Active Employees at zero due to favorable claims over the last 18 months. The Town is part of a self-funded group called Cape Cod Municipal Health Group (CCMHG). A greater discussion of this issue is included later.

**Salary and wages** for the FY 2020 budget includes the negotiated and anticipated negotiated settlements. The negotiated amounts are in the 2% range with some additional fraction of percent for other benefits. Five of the eight unions have Collective Bargaining Agreements covering FY 2019. Police Patrol, Supervisors and Dispatchers are in discussions now. Greater discussion is included in the Major Initiatives/Themes section of this Budget Message.

**Education** is a large portion of our overall budget. ***Monomoy Regional School District*** (MRSD) presented a budget that it considers to be a level of service budget consistent with their needs that included overall a staff reduction of 8.5 Full Time Equivalent positions. The ***Monomoy assessment increase for the Town of Harwich is for FY 2020 at 4.47% (FY 19 was 3.99% & FY 18 was 4.0%) in total and in order to meet this the Town will need to fund Capital again and a Transitional year of increase in Special Education from Free Cash.*** Monomoy will again be using its excess and deficiency account, they will be able to utilize this for a portion of their capital program. The MRSD Assessment to Harwich has increased above the 3 to 4% range which creates more stress because our initial budget projection was at 3.25%. ***Two primary factors*** lead to this increase above target. ***First, the Special Education*** cost has risen this year resulting in the need for an additional \$430,000. Administration plans on funding \$175,000 from Free Cash because the State has two programs that assist in Special Education funding. One is a onetime extraordinary effort fund that is about \$5 million statewide for districts with increased costs. It is uncertain how much MRSD would receive. Second, the States Circuit Breaker program will start to fund the portion of the cost (Allegedly 75% by Regulation but usually in the 50% range after the first approximately \$35,000 per student is paid. *The reason for using the \$175,000 from free cash for FY 20 is that a similar amount of*

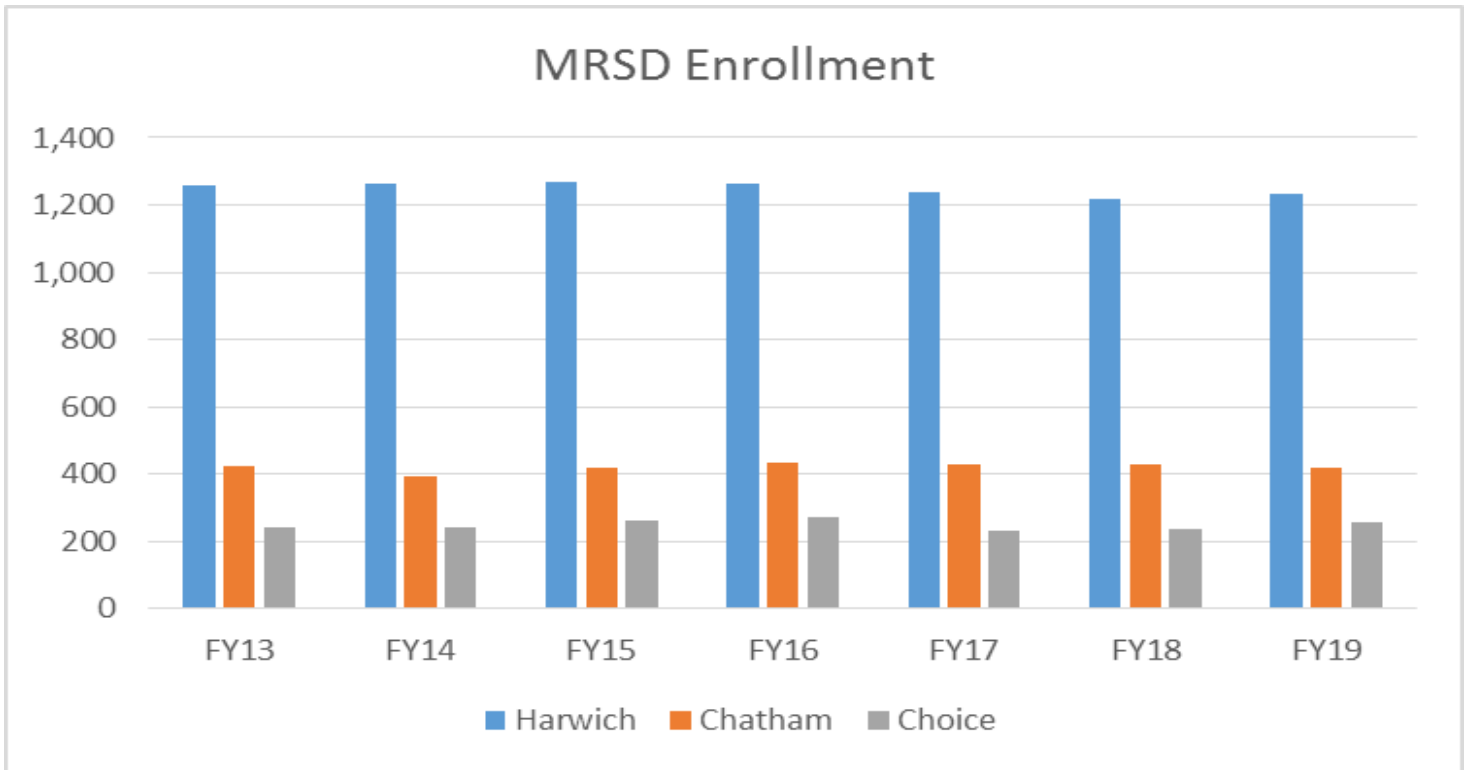


state Circuit Breaker money should become available in FY 2021. **Second, the Chapter 70 Foundation Budget Formula calculation** contains two factors. The first is called the Municipal Revenue Growth Factor indicates that revenues grew similarly in both Chatham and Harwich at around 4%. The second factor however is very significant in which based upon the current school age children in Harwich and Chatham. Harwich had an increase of over 50 children in the October 1, 2018 census compared to a decrease of almost 10 children in Chatham. This almost 60 person swing has lead the States Formula per the Assessment Formula to have Harwich increase be 4.47% or \$1,144,886 and Chatham actual decrease because of a decrease in School Age Children by a modest (0.35%) or \$32.661.

Interesting this increase comes at time in which Health Insurance for active employees (a much greater percentage for MRSD) comes in level. Monomoy is also a member of CCMHG. Previous years Health Insurance cost pressures related to Self-Funded rate increases from 5% to 6% range for FY 2019. I do believe that the constructive working relationship between myself and Mr. Carpenter helps to create better fiscal understanding and consensus. You can see a detailed assessment breakdown on the following page.

It would be my strong recommendation to try to reach budget agreement on the assessment as quickly in the process as possible. The education landscape on Cape Cod offers significant opportunities for families to have their children select other public schools or charter schools. These actions can be brought about simply by a crisis in confidence in our system. The financial ramifications can be significant as each student that leaves our system and goes into another public school costs approximately \$5,000; if a student chooses to attend a charter school the cost could be three times that amount. The more stability and confidence that can be utilized in determining the budget the greater the probability for school-age children in the district to choose Monomoy and not depart.

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Required Minimum Contribution per DESE	\$12,839,288	\$4,156,810	\$16,996,098
	<b>Harwich</b>	<b>Chatham</b>	
	73.45%	26.55%	
Funds Needed to Support District Budget	\$11,441,433	\$4,135,739	\$15,577,172
<b>Operating Assessment Per Member</b>	<b>\$24,280,721</b>	<b>\$8,292,549</b>	<b>\$32,573,270</b>
	<b>Harwich</b>	<b>Chatham</b>	<b>\$1,254,698</b>
	74.30%	25.70%	
Less State Transportation Aid			<u>\$508,010</u>
<b>Transportation Assessment Per Member</b>	<b>\$554,789</b>	<b>\$191,899</b>	<b>\$746,688</b>
<b>FY20 Debt</b>	<b>Harwich</b>	<b>Chatham</b>	
	73.45%	26.55%	
MRHS Bond (principal and interest)	\$1,564,577	\$565,548	\$2,130,125
MRHS \$1.5 mil BAN (interest only)	\$30,764	\$11,120	\$41,884
State House Note Year 1 P and I	<u>\$62,678</u>	<u>\$22,656</u>	<u>\$85,334</u>
<b>Debt</b>	<b>\$1,658,018</b>	<b>\$599,325</b>	<b>\$2,257,343</b>
	<b>Harwich</b>	<b>Chatham</b>	
	73.45%	26.55%	
<b>Capital/Stabilization Assessment Per Member</b>	<b>\$260,747.50</b>	<b>\$94,252.50</b>	<b>\$355,000</b>
	<b>Harwich</b>	<b>Chatham</b>	
Operating Budget	\$24,280,721	\$8,292,549	\$32,573,270
Transportation	\$554,789	\$191,899	\$746,688
Capital	<u>\$260,748</u>	<u>\$94,253</u>	<u>\$355,000</u>
	\$25,096,258	\$8,578,700	\$33,674,958
Debt	<u>\$1,658,018</u>	<u>\$599,325</u>	<u>\$2,257,343</u>
<b>TOTAL FY20 Assessment</b>	<b>\$26,754,276</b>	<b>\$9,178,025</b>	<b>\$35,932,301</b>



**Cape Cod Technical High School** overall budget had a very modest increase of 0.96%. The number of students from Harwich has decreased from 77 in FY 2019 to 67 in FY 2020 for reduction of 10 with the overall system decreasing again from 591 in FY 2019 down to 570 in FY 2020 for an overall decrease of 21. Harwich enrollment stayed constant from FY 2018 and FY 2019 at 77 students. Due to our enrollment going down by 10 and the overall system going down by 21 the Town of Harwich assessment actually dropped by 10.1% below last year. The fluctuations caused by enrollment changes on a year to year basis can be dramatic. Last year the increase was up by over 3% and now in FY 2020 we are down by 10%. A double digit swing in one year makes budgeting difficult. I have included and observations in the detailed section.

Cape Cod Technical High School has received a favorable vote on their new facility. The FY 2019 budget cost of borrowing will be absorbed by the tech school budget. The FY 2020 assessment will include some of the borrowing costs related to the project and assessed to each town. The town of Harwich in the October 2017 election did include a debt exclusion which also passed by an equivalent margin. This means that as our assessment increases for the debt portion of the project attributable to Harwich then the tax levy will be

increased to meet this additional assessment cost for the duration of the borrowing. Our anticipated annual assessment cost for debt would be in the \$900,000 range. These numbers are in our projections.

	FY 19 Enrollment	FY 20 Enrollment	% FY 20 Enrollment	Total Assessments		Change		Per Student Cost	
Towns				FY 20	FY 19	\$	%	FY 17	FY 18
Barnstable	179	177	30.78%	\$ 3,732,534	\$ 3,682,234	\$ 50,300	1.37%	\$ 20,571.14	\$ 21,087.76
Brewster	41	36	6.26%	\$ 761,787	\$ 845,458	\$ (83,671)	-9.90%	\$ 20,620.93	\$ 21,160.75
Chatham	7	8	1.39%	\$ 170,091	\$ 144,333	\$ 25,758	17.85%	\$ 20,619.00	\$ 21,261.38
Dennis	61	68	11.83%	\$ 1,445,771	\$ 1,258,354	\$ 187,417	14.89%	\$ 20,628.75	\$ 21,261.34
Eastham	22	22	3.83%	\$ 467,750	\$ 454,819	\$ 12,931	2.84%	\$ 20,673.59	\$ 21,261.36
Harwich	77	67	11.65%	\$ 1,421,763	\$ 1,581,237	\$ (159,474)	-10.09%	\$ 20,535.55	\$ 21,220.34
Mashpee	53	49	8.52%	\$ 1,037,767	\$ 1,088,399	\$ (50,632)	-4.65%	\$ 20,535.83	\$ 21,178.92
Orleans	11	9	1.57%	\$ 191,352	\$ 226,114	\$ (34,762)	-15.37%	\$ 20,555.82	\$ 21,261.33
Provincetown	7	11	1.91%	\$ 233,875	\$ 144,381	\$ 89,494	61.98%	\$ 20,625.86	\$ 21,261.36
Truro	6	6	1.04%	\$ 127,568	\$ 124,697	\$ 2,871	2.30%	\$ 20,782.83	\$ 21,261.33
Wellfleet	13	12	2.09%	\$ 255,136	\$ 268,755	\$ (13,619)	-5.07%	\$ 20,673.46	\$ 21,261.33
Yarmouth	114	110	19.13%	\$ 2,292,475	\$ 2,341,152	\$ (48,677)	-2.08%	\$ 20,536.42	\$ 20,840.68
<b>Total</b>	<b>591</b>	<b>575</b>	<b>100.00%</b>	<b>\$ 12,137,869</b>	<b>\$ 12,159,933</b>	<b>\$ (22,064)</b>	<b>-0.18%</b>		

### Student Enrollment Trend

	<u>FY16</u>	<u>%</u>	<u>FY17</u>	<u>%</u>	<u>FY18</u>	<u>%</u>	<u>FY19</u>	<u>%</u>	<u>FY20</u>	<u>%</u>
	<u>Students</u>		<u>Student</u>		<u>Student</u>		<u>Student</u>		<u>Students</u>	
<u>Barnstable</u>	<u>176</u>	<u>27.16%</u>	<u>173</u>	<u>28.0%</u>	<u>183</u>	<u>29.5%</u>	<u>179</u>	<u>30.3%</u>	<u>176</u>	<u>30.9%</u>
<u>Brewster</u>	<u>39</u>	<u>6.02%</u>	<u>43</u>	<u>7.0%</u>	<u>43</u>	<u>6.9%</u>	<u>41</u>	<u>7.0%</u>	<u>36</u>	<u>6.1%</u>
<u>Chatham</u>	<u>17</u>	<u>2.62%</u>	<u>11</u>	<u>1.8%</u>	<u>10</u>	<u>1.6%</u>	<u>7</u>	<u>1.2%</u>	<u>8</u>	<u>1.4%</u>
<u>Dennis</u>	<u>77</u>	<u>11.88%</u>	<u>76</u>	<u>12.3%</u>	<u>67</u>	<u>10.8%</u>	<u>61</u>	<u>10.4%</u>	<u>68</u>	<u>11.6%</u>
<u>Eastham</u>	<u>11</u>	<u>1.70%</u>	<u>16</u>	<u>2.6%</u>	<u>15</u>	<u>2.4%</u>	<u>22</u>	<u>3.7%</u>	<u>22</u>	<u>3.7%</u>
<u>Harwich</u>	<u>73</u>	<u>11.27%</u>	<u>75</u>	<u>12.1%</u>	<u>77</u>	<u>12.4%</u>	<u>77</u>	<u>13.1%</u>	<u>67</u>	<u>11.4%</u>
<u>Mashpee</u>	<u>62</u>	<u>9.57%</u>	<u>59</u>	<u>9.6%</u>	<u>57</u>	<u>9.2%</u>	<u>53</u>	<u>9.0%</u>	<u>45</u>	<u>7.7%</u>
<u>Orleans</u>	<u>14</u>	<u>2.16%</u>	<u>13</u>	<u>2.1%</u>	<u>15</u>	<u>2.4%</u>	<u>11</u>	<u>1.9%</u>	<u>9</u>	<u>1.5%</u>
<u>Provincetown</u>	<u>4</u>	<u>0.62%</u>	<u>3</u>	<u>0.5%</u>	<u>5</u>	<u>0.8%</u>	<u>7</u>	<u>1.2%</u>	<u>11</u>	<u>1.9%</u>
<u>Truro</u>	<u>2</u>	<u>0.31%</u>	<u>1</u>	<u>0.2%</u>	<u>3</u>	<u>0.5%</u>	<u>6</u>	<u>1.0%</u>	<u>6</u>	<u>1.0%</u>
<u>Wellfleet</u>	<u>8</u>	<u>1.23%</u>	<u>7</u>	<u>1.1%</u>	<u>9</u>	<u>1.5%</u>	<u>13</u>	<u>2.2%</u>	<u>12</u>	<u>2.0%</u>
<u>Yarmouth</u>	<u>163</u>	<u>25.15%</u>	<u>141</u>	<u>22.8%</u>	<u>137</u>	<u>22.1%</u>	<u>114</u>	<u>19.4%</u>	<u>110</u>	<u>18.7%</u>
<u>Out-of-District</u>	<u>2</u>	<u>0.31%</u>								
	<u>654</u>		<u>648</u>		<u>621</u>		<u>591</u>		<u>570</u>	

### **Department Requests Reduced**

In total, Administration reduced over \$1,000,000 in requests. These are worthwhile concepts that could provide enhancement of services. Balancing a budget is always a difficult endeavor. **Health Insurance reduction was due to the self-funded rates coming in at 0% instead of the projected 10% or \$475,000** due to better loss history and the introduction of High Deductible Plans. I have identified some of the larger items reduced from the original requests. The list below shows some of the EOS Adjustments. Other reductions are shown below.

<b>EOS Department</b>	<b>FY 20 Amount</b>	<b>Purpose</b>
Finance	5,250	Seasonal Intern to assist with Munis implementation
Finance	15,200	Socrata Financial Transparency Software
Finance	5,120	Munis Training
Treasurer/Collector	5,924	Citizen Self Serv Module (split with Water)
IT	69,840	IT Administrator to augment 1 person dept
DPW	71,352	Building Maintenance Position
DPW	65,971	Disposal Area Position
Cemetery	22,610	Part-time Administrative Assistant
COA	9,391	Program Specialist additional 8 hrs per week
Recreation	62,901	Program Specialist - Increase program offerings
Total	333,559	
Funded:		
Treasurer/Collector	5,924	Citizen Self Serv Module (split with Water)
IT	69,840	IT Administrator to augment 1 person dept
COA	9,391	Program Specialist additional 8 hrs per week
Budget Reduction	248,404	

The above consists of adjustments made to the departmental budget recommendations that administration needed to adjust or eliminate. This is not a full comprehensive list as other reductions were made during the individual budget sessions with departments. It shows a reflection of the refinements to go into the budget.

**If these balanced budget recommendations are not taken, then the town will need to either increase local taxes or reduce operating costs by a like amount in order to bring the budget back into balance.**

## **4 MAJOR INITIATIVES/THEMES FISCAL YEAR 2020 BUDGET**

As in last year's budget message, Administration is attempting to highlight various initiatives or themes in each of the budget cycles. I have selected six Budget Initiatives to discuss in this section including: Maintain and Enhancing Levels of Service in the overall Budget, Education Impacts, Human Resource Elements (Collective



Bargaining and Benefits), Comprehensive Wastewater Management Plan, Overall Financial Management (Capital, Debt and Reserves) and Housing – Need for Affordable Housing Trust.

### **MAINTAIN AND ENHANCING LEVELS OF SERVICE**

Upon my arrival to the organization in December 2013, I encountered a significant demand on the town side to bring levels of service up. This concept emerged from an expectation that the merging of the Chatham and Harwich school systems into Monomoy would realize significant dollar savings and therefore those dollars could be applied to the Harwich town side organization. Chatham did realize savings due more to how school choice is calculated and Harwich had cost avoidance where attempting to build a school on our own as opposed to using MSBA funds; a costly endeavor. Therefore a demand was created where precious dollars were not available. I've attempted in each of the budget messages to try to present modest salary increases, funding to the Proposition 2 ½ limits and not to request overrides, in an effort to modestly meet some of the requests for personnel that come in each of the budget cycles. Fundamentally, I believe that we can add one or two positions per year provided that local receipts continue to grow and costs such as health insurance are modest. In years in which revenues are tepid and health insurance costs bordering on double digits necessitates a maintaining of service levels and not an expansion. The FY 2020 budget has revenue growth and Health Insurance costs for active employees is at zero which would be favorable but a Monomoy Assessment of 4.47% is a significant challenge and the Wage Adjustments are as well both discussed in this section.

### **EDUCATION (MONOMOY/CAPE TECH AND SCHOOL CHOICE)**

Education on Cape Cod is a zero sum game as overall demographics continuing to show a decrease in school-aged population and a very active school choice environment. It is not a surprise in this environment that schools need to maintain viability by updating their academic programs, athletic programs and overall school facilities in which to compete in this highly competitive marketplace that not only pits systems against each other but also having to deal with private sector opportunities. How a school system is viewed is critical.

**Monomoy Regional School District** is a newer district trying to build a name and reputation for quality with limited class sizes. The construction of the new high school has definitely made people think in the area that Monomoy is a consideration. *Monomoy as a system creates a sense of stability continuing to develop beyond just the new facility into maintaining and enhancing academic programs and athletic offerings.* Harwich is already a home to a charter school and with a charter school in Hyannis that draws much attention. The Nauset school system has a quality reputation and much more established academic and athletic programs. In this competitive environment, currently the town has general fund expenses related to school choice tuitions and charter school tuitions, in fiscal year 2013 those tuitions totaled \$1,780,537 with a continuing modest but progressives climb up to \$2,533,857 in fiscal year 2018 with an anticipated modest decrease in fiscal year 2019 and 2020. *One goal that would help to moderate budgets for the Monomoy system would be to continue to market and retain Harwich and Chatham kids in the system and decrease the significant outflow of money that comes from school choice that could be redirected into the Monomoy system based upon current school choice regulations.*

Monomoy's most recent reports of kids progressing at a faster pace than previously bodes well for continuing the story of a quality first small school environment. The quick evolution of the sports programs and other enrichment activities result in more students retained in the system. This is a short but positive trend.

Demographics of School Age Children requires a deeper dive. I have added a new section six to this section to talk about housing trends on the Cape. The impact of housing going from year rounders' to season is impacting housing stocks and school age children. This is significant for education as we are in a continuing period of lesser school age children and the demand for educational services decrease that seeing educational staff levels will need to be carefully decreased to match.

The ***Cape Tech Regional Vocational Technical School*** has an existing solid track record for their vocational and academic programs but lacks an updated facility to operate said programs. The Tech School was successful before the voters to win support for the construction of a new school on their existing site. Harwich's portion will be a fraction of the total debt service for the project based upon enrollment numbers which are currently estimated for FY 2020 at 11.7% of total enrollment. The Project Construction is underway with the Bonds already sold and the Massachusetts School Building Agency (MSBA) contributing a percentage now set. Our projected payments are known and included in the budget numbers included. The payments maybe adjusted by the enrollment numbers on a year to year basis.

Highlighted in the previous section the overall budget only increased by 0.96% but with our enrollment decreasing and the overall enrollment decreasing our assessment is down by about 11.5% coming off of a year where the increase was 6.3%. Last year's write up included the following passage – "the FY 19 School enrollments raise concern as the overall decrease in students in FY 18 was 7 and now the number is projected at 33. Harwich enrollment has held steady but our assessment has gone up higher because of the overall decrease. FY 19 is 6.3%. This is an area of concern as the overall budget increases are modest but ours have been much higher due to enrollment shifts." The overall trend of going from 654 students in FY 16 down to 570 in FY 20 may be slowed or leveled by the advent of the new school coming on line in a few years. The overall trend may continue.

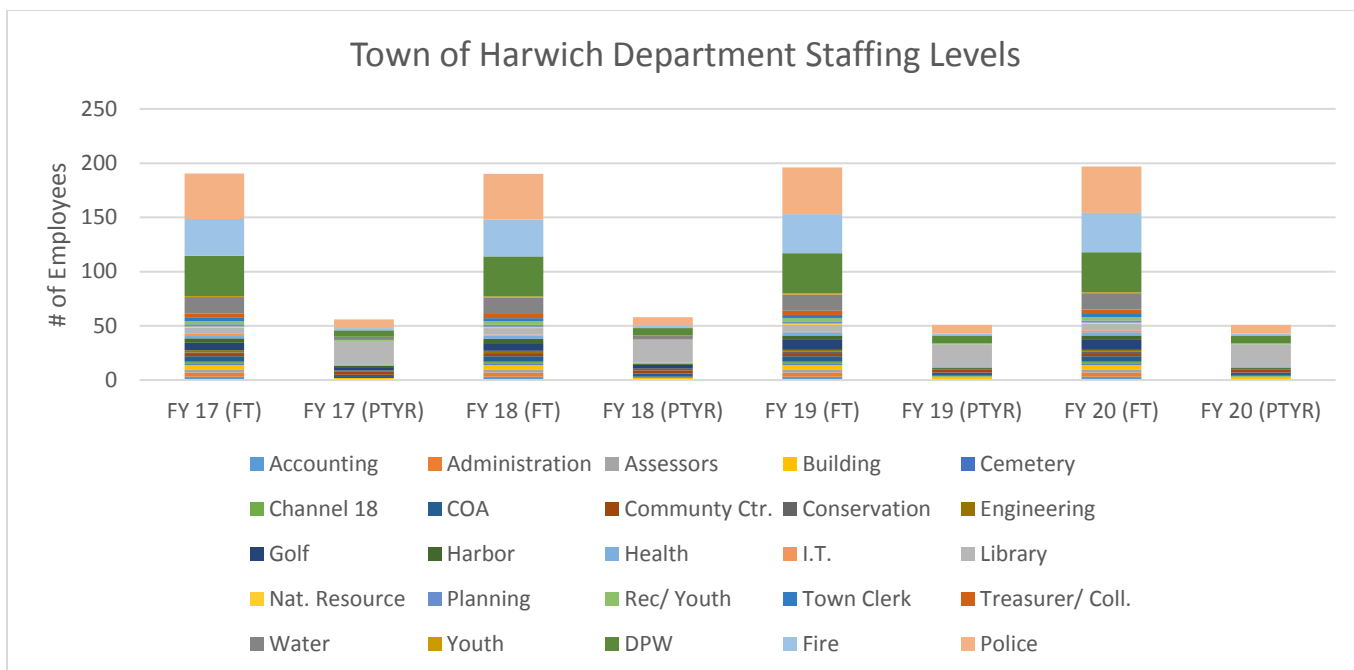
#### ***HUMAN RESOURCES ELEMENTS (STAFFING LEVELS, COLLECTIVE BARGAINING AND BENEFITS)***

A strong economy has created a condition in which now other entities and some Towns are going beyond the 2% norm for wages and have been adjusting people to higher levels. The Board of Selectmen and Administration have taken the strong stand that in order to continue and improve our human resources in Town that wage adjustments where necessary need to be made. We have now completed our third year of a Market Analysis of our Management Positions and we are seeing some positions slightly above market (general due to long tenure), many at market rate (when one calculates in the lucrative Longevity clause) and a fair amount of our management personnel are below the market. This has necessitated adjustments up to market for about one third of the positions. Four years of zero and only modest growth has not made up all the ground. Administration focuses on educating employees of not just the base wage but to highlight the longevity benefit and employer health insurance contribution. I have, in my experience, worked in municipal organizations where we became known as a great training ground for other higher paying Towns. We have begun to be acknowledged in the area for stability and professionalism and where a year or so ago we lost at least two employees to neighboring towns with greater compensation. We are retaining people and other Towns have had adversity. Human resources and recruitment will be key items for the next few years.

Administration has decided to look at staffing levels over time in the organization to assess the history of the levels of effort. We did select the FY 2004 budget year because that was a time in which it was a failed override of \$3 million and subsequently a successful override of approximately \$1 million. This sequence of events led to a reduction of \$2 million out of the budget and did have a material effect on staffing levels. We

also show what staffing levels have been over the last few years and project into the FY 2019 budget. You'll see in many cases that we have not returned to those previous service levels. I can assure you that when I started into this profession in 1990 to now government type work has become much more complicated as demands of residents and communities' expectations continue to grow. Strictly from a budgeting perspective, our ability to meet these needs is limited. I have attempted to utilize technology where and when available to increase productivity without new staff. We have automated our sticker identification program at our transfer station and recycling center. This automation has made the process more accurate and more streamlined. Administration does look each year to try to introduce technology where and when available. Reorganizations have also been a focal point as we try to size the organization properly and allow it to be modernized to address the advent technologies. See staffing chart below:

<b>Town of Harwich Department Staffing</b>								
<b>Department</b>	<b>FY 17 (FT)</b>	<b>FY 17 (PTYR)</b>	<b>FY 18 (FT)</b>	<b>FY 18 (PTYR)</b>	<b>FY 19 (FT)</b>	<b>FY 19 (PTYR)</b>	<b>FY 20 (FT)</b>	<b>FY 20 (PTYR)</b>
Accounting	3		3		3		3	
Administration	4		4		4		4	
Assessors	3		3		3		3	
Building	4	2	4	2	4	3	4	3
Cemetery	1		1		1		1	
Channel 18	2		2	1	2	1	2	1
COA	5	3	5	3	5	3	5	3
Community Ctr.	2	3	2	3	2	3	2	3
Conservation	1.5	1	1	2	2	0	2	0
Engineering	2		2		2		2	
Golf	7	3	7	3	9	0	9	0
Harbor	4	1	4	1	4	1	4	1
Health	3	1	3	1	3	1	3	1
I.T.	1		1		1		2	
Library	6	22	6	21	6	21	6	21
Nat. Resource	1		1		1		1	
Planning	2		2		2		2	
Rec/ Youth	3	1	3	1	3	1	3	1
Town Clerk	3		3		3		3	
Treasurer/ Coll.	4		4		4		4	
Water	15	3	15	3	15	0	15	0
Youth	1		1		1		1	
DPW	37	6	37	7	37	7	37	7
Fire	34	2	34	2	36	2	36	2
Police	42	8	42	8	43	8	43	8
<b>Total Employees</b>	<b>190.5</b>	<b>56</b>	<b>190</b>	<b>58</b>	<b>196</b>	<b>51</b>	<b>197</b>	<b>51</b>



During my time with the town, I have advocated for modest wage adjustments that can be sustained within Proposition 2 ½ without the need for a General Override. This will be my sixth budget message and does not recommend a General Override. The workforce is heavily unionized and requires a more deliberative process of concessions and negotiations to negotiate the changes referenced above as well as negotiating modest wage adjustments. FY 2019 and more prominently in FY 2020 to FY 2022 budgets will be in a period where the inflation factor stays at the 2% but that the market adjustments in many areas are made. A market adjustment based on total compensation is when the salaries of certain positions either fall below or are below the Cape averages adjustments to bring the averages up are made. ***Generally, the Board of Selectmen have endorsed the concept of moving from the bottom third of total compensation average up into the middle third. These adjustments have been made already in individual unionized management positions and with some Unions (Fire across the Board) or Water in selected positions below market where other positions are within the middle third already negotiated.*** In general a review of total compensation shows that wages maybe low and longevity benefits high and Health Insurance competitive.

The chart below shows the current status on collective-bargaining agreements and I am happy to report we're up to date with all eight contracts in FY 2019. Five of the eight units have contracts up to or beyond FY 2020. Administration is in negotiations with Police Patrol, Superiors and Dispatchers for FY 2020 and beyond.

<b><u>Collective Bargaining Unit As of January 17, 2018</u></b>	<b><u>FY17</u></b>	<b><u>FY18</u></b>	<b><u>FY19</u></b>	<b><u>FY20</u></b>	<b><u>FY21</u></b>
Harwich Permanent Fire Fighters Association Local 2124	X	X	X	X	X
Harwich Employees Association (HEA)	X	X	X	X	
Highways & Maintenance Employees Association (HMEA)	•	X	X	X	
Harwich Management Employees Association SEIU 888	X	X	X	X	X
International Association of Machinists & Aerospace Workers (Water)	X	X	X	X	X
N.E. Police Benevolent Association (NEPBA) Local 103 Emergency Telecommunication Dispatchers	X	X	X		
Harwich Police Federation (Officers)	X	X	X		
N.E. Police Benevolent Association (NEPBA) Local 69 (Superiors)	X	X	X		
Personnel Bylaw	X	X	X		

X Existing/Current Contract

## ***BENEFITS***

**Health insurance** continues to be a significant issue. The town actively participates in the Cape Cod Municipal Health Group (CCMHG) a regional joint purchase consortium. The Town does realize the value of economies of scale by participation in the CCMHG. One of the significant drivers for health insurance costs on Cape Cod is the regionally isolation as well as one primary provider - Cape Cod Hospital. The hospital derives a significant portion of its revenue from the Medicare and Medicaid programs, generally are underfunded, and therefore governmental entities and private sector businesses make up for the shortfall in the costs allocated to us for those services. The CCMHG is a self-funded entity with the necessary applicable stop-loss coverage to try to control costs. Whereas, our experience over the last several years (FY 2015 to FY 2017) in terms of utilization and costs as a group have been high in which for each dollar paid in premium we are close to spending a dollar on costs. The group has had prior year surpluses that have been used to offset or subsidize the rates. Those prior year surpluses have now been reduced down to the level of approximately 10% of premiums and within the approved reserve range of between 8% and 12%.

***The last eighteen months consisting of the all of FY 2018 fiscal year and so far the first half of FY 2019 have been historically good for our loss ratio dropping from just under a dollar down to 90 cents on the dollar creating the possibility for a very good year (FY 2018) (Seven out of twelve months of FY 2019) this in combination with an audit that showed FY 2018 was a little better than expected allows for ZERO rate adjustment for FY2020 for active employees. The rates are level because experience is so favorable to offset***

***increases due to medical and pharmacy trend information that continues to rise. The potential exists as well for a repayment of old available funds from Medicare that Administration will put toward OPEB obligations.***

The group actively utilizes wellness initiatives and in FY 2018 year has introduced a new high deductible product that has helped to reduce costs for those who choose to enter the voluntary program. The group is now up to 9% of total members enrolled. The High Deductible plan (to which I signed up) is a vehicle that requires paying a large deductible first in return for a reduced premium and the opportunity to receive additional tax benefits. The High Deductible account is also a great savings vehicle for it also acts as a medical IRA if you keep a certain balance in the account.

It has been an honor for me to actively participate in the Steering Committee of the CCMHG, to work on this challenging and complicated issue on not only the behalf of the town of Harwich but also for the over 50 governmental entities that utilize this group on Cape Cod and Martha's Vineyard. Obamacare had an influence on the marketplace, with the change of administrations and a commitment to again modify the health insurance marketplace, the impending decisions will have an impact locally.

The Town does continue to actively fund our Other Post-Employment Benefits by funding within the operating budget an amount and to then supplement as funds are available during times of larger than expected undesignated fund balances in revenue and expense turn backs. During FY 2018 we funded the standard \$100,000 with an additional \$53,000 from available funds. The FY 2019 Budget calls for the start of a ramp up with the \$100,000 moving up to \$125,000. Our one time contribution because of higher free cash is \$625,000. ***The current balance in the OPEB Trust fund is in excess of \$1.7 Million dollars with a Liability of \$40 million. The FY 2020 Budget plans calls for adding \$150,000 from the Health Insurance line plus \$500,000 from Free Cash and any funds from the Cape Cod Municipal Health Group. Adding the additional \$625,000 in FY 2020 will push us over the \$2 million dollar mark. Now with larger funds in the trust our return on investments will continue to climb from our current \$40,000 in investment income to even higher on an annual basis subject to conservative market conditions.***

### ***COMPREHENSIVE WASTEWATER MANAGEMENT PLAN (CWMP) (BUILDING FOR FUTURE)***

The Town has completed Phase 1 of the CWMP and last year's budget calls for the first large capital appropriation as the Town commences with constructing sewage sections of the southern Pleasant Bay Watershed, which encompasses most of the eastern portion of the Town. This area was chosen in part because of the opportunity to utilize the existing treatment facility in Chatham and because it is the primary source of the Town's drinking water.

The FY 2020 Budget does not include any significant money toward the CWMP program for this year. The design of the program is to complete in spaced out phases to allot for construction to occur before a new Phase is started. The total ***CWMP Phase 2 final design and regulatory approvals are underway including a State Revolving Loan of ZERO percent instead of the projected 2% because of the regional effort with Chatham and the focus of nitrogen reduction.*** The Phase 2 construction is anticipated to take two years to complete. The Hinckley's Pond Project will be funded from Community Preservation Committee (CPC) funds that are designed to fund environmental and recreational projects. The CPC funds are raised each year as part of your tax bill. The Restoration of Hinckley's Pond. Administration and the Board of Selectmen were successful this time in having this funded through the Community Preservation Fund which has been done in

other communities. The treatment process mirrors the same process used very well in Long Pond several years ago. The installation of a stairway and a covered area along the bike path that borders Hinckley's Pond will greatly improve its use by all residents and visitors.

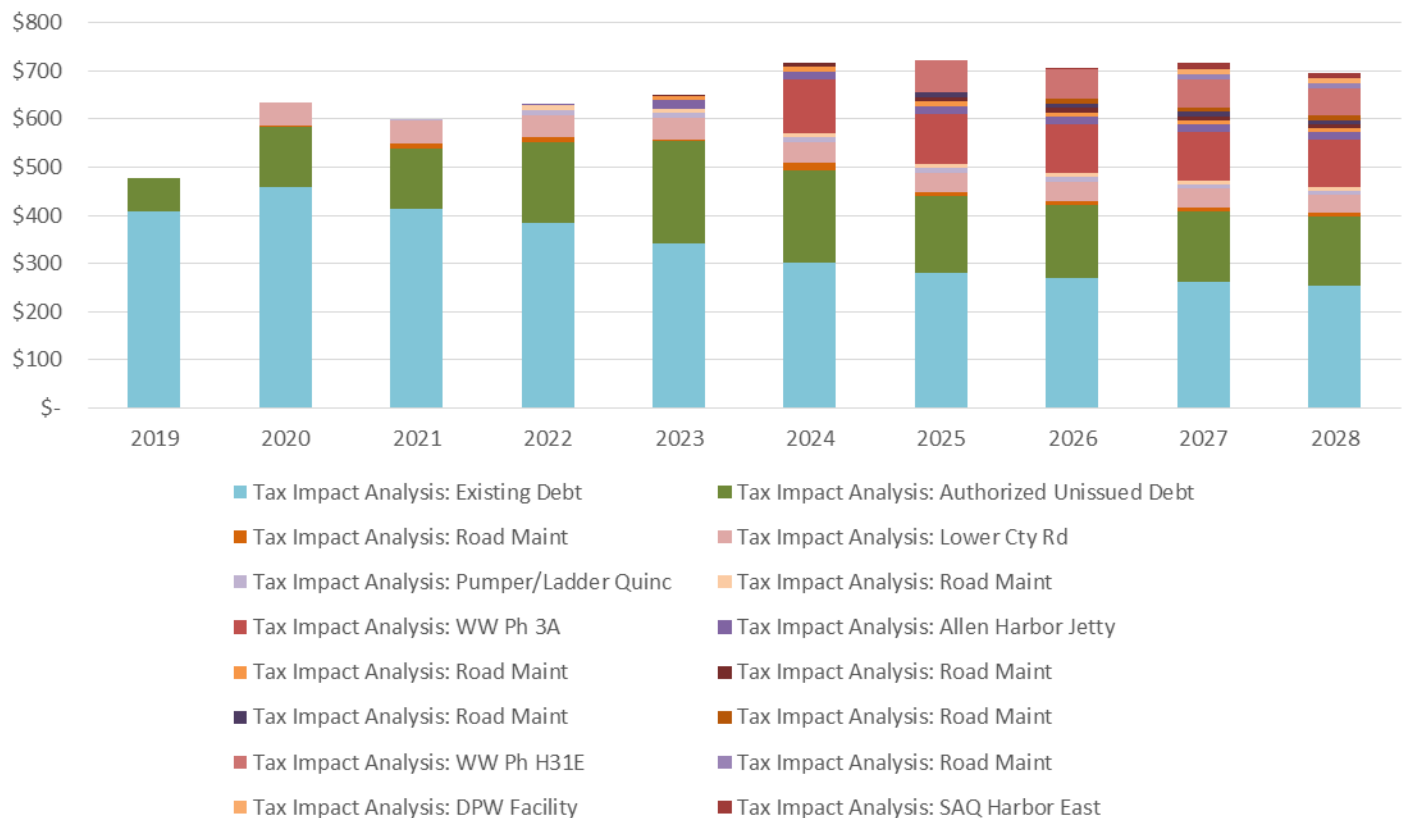
The CWMP was originally approved back in 2016 and the original cost estimate was a total of \$240 million. The inflationary factors and with updated estimates for 2022 for the next Phases have updated the costs to \$300. Time delays in the phases do come with inflationary consequences. The Board of Selectmen and Administration are working diligently to try to lessen cost of the overall program. We are in active negotiations with the Towns of Dennis and Yarmouth to form the DHY Partnership. Last year Town Meeting approved the concept and we are working on the Legislation to create and the governing documents. If successful the anticipated savings for the share Treatment Plant versus our existing plan is \$40 million dollars with annual savings on treatment operational and maintenance costs.

***The FY 2020 Budget does include again money to build up for our eventual tie into Chatham as part of our IMA. Administration has increased this funding up to \$150,000 within the tax base with the idea that the funds will be used for short term costs to fund a Program Administrator to help bring Phase 2 on line (\$100K) and CWMP Revisions to incorporate DHY into approved CWMP (\$25K) and fund DHY efforts during FY 2020 (\$25K) as the Grant to do current efforts expires on June 30, 2019. These short term items will be transitions in subsidy and IMA obligations in FY 21 and 22.***

***The Sewer Budget also includes an allocation from free cash of \$100K to subsidize the County Septic Loan Program by providing for a low interest Loan for those who qualify for the program of 2% interest for the cost to connect into the Phase 2 program. The details need to be worked out but the idea is to provide a safety net for those most in need.*** The 2018 Annual Town Meeting did approve Special Legislation that increased the exemption on Taxes to \$1,500 from \$1,000. The Town also voted to accept an "Angel" provision that allows certain residents who qualify for a Senior Work Off program to have some other family member, friend or civic minded person to work for the elder and can receive an additional \$1,500 off of their property tax bill. The only statutory limitation on these two items is that it cannot exceed 90% tax reduction. Even more programs exist with the Assessing Department for those in need.

Administration has been requested, and after designing out some financing concepts, we have engaged Hilltop Securities, our financial advisors, to put together some funding charts. I have enclosed one below. Separate educational materials are available on the overall plan and the request that will be on the Annual Town Meeting Warrant and Election Warrant.

## Estimated Tax Impact - Existing, Authorized Unissued & Proposed Debt Per Median Single Family Home - By Project



### **FINANCIAL MANAGEMENT (CAPITAL, DEBT AND RESERVES)**

Financial Management discussion will be specifically discussed in the applicable sections of this budget message. Suffice to say here that with a comprehensive capital budgeting program, a debt plan that looks out over 40 years on the CWMP and other debt as well as a significant uptick in reserves the Town is in an excellent place to consider a Standard & Poor's rating review. Administration has approached S&P for a short term Bond Anticipation Note sale and had a review. The review is included. The review contains completed information from FY 16 and did not give full credit for FY 2017 to 2018 which have been better years. They were very complimentary our Financial Administration of the Town but were concern about our Retirement Funding Plan that we are part of the Barnstable County. They would also like to see greater progress on funding OPEB liabilities. The FY 19 Budget shows progress on the OPEB funding in a much larger way. Overall it was a very good review with a strong and stable rating of AA+ outlook. The rating criteria for an AAA has also changed and the targets of 10% reserves have moved up to now in the 20% range. The good news we are on our way but we are just at the 20% number. See more information in the Reserve Section. We will be going out in the next year or two as projects finish for the long term borrowing as one or two of the larger projects comes on line. The strategy of doing temporary borrowing to ensure that we only borrow for the long term actually what we need is only one tool to mitigate costs.

**HOUSING ISSUES:** THE 2018 Annual Town Meeting created an Affordable Housing Trust for the Town of Harwich. The purpose of the Trust is to assist in maintaining and expanding housing for individuals and families of certain incomes to be able to stay on the Cape. Harwich like many Towns on the Cape is an area that is



highly desirable throughout the region and larger areas. The housing market place has significant pressure for homes that come onto the market to be attractive to persons and families seeking a season or summer residence. Due to residence regulations these homes go from year round residents to seasonal. The impact of this has some real positives from a budget prospective as the hot market drives prices up and property values follow. The downside is that now families with children that want to stay on the Cape or families desiring to move to the Cape are in direct competition for these homes. The issue is the community feel begins to change. Data provided from the Census from 2010 to estimates of year round household in 2017 show some Cape Town down as low as 24% in Truro with 6 of the 15 Towns below 50%. Harwich is at 53% and Chatham is at 38% which highlights the Education Funding Formula concerns discussed earlier. The trend line for the reduction of year round homes is even worse with all but two Towns (Wellfleet and Bourne) on Cape suffering a reduction of year round homes going to seasonal with the percent change from 2010 to 2017 ranging from low of -1.6% to a high of -18.7% lost. Harwich was -3.7% and Chatham was -4.1%.

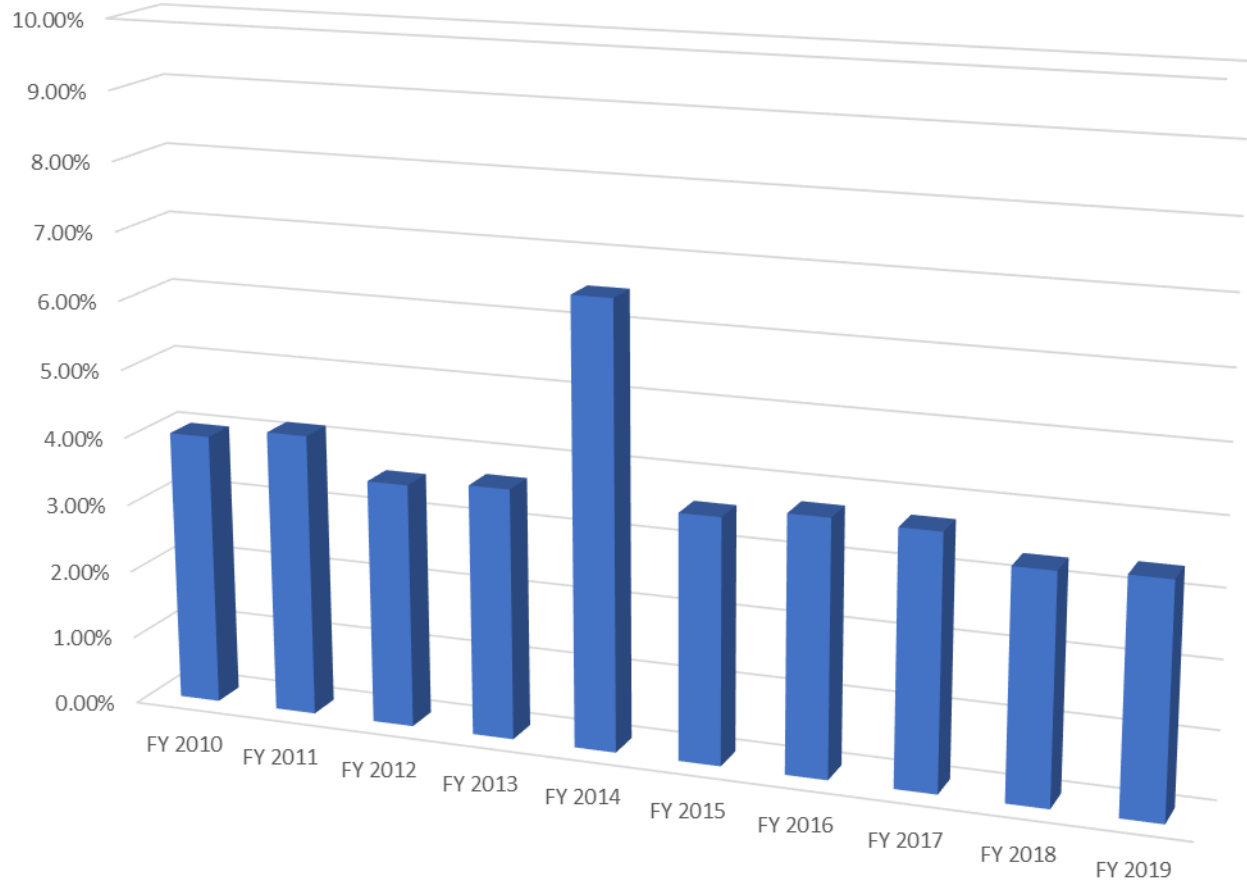
The Affordable Housing Trust is only part of the potential solution with Town Owned Property being used for housing hence decreasing property acquisition costs and Accessory Use Dwelling Zoning Bylaws to allow homeowners to rent out their homes to young families trying to save money for a home. This could also allow an older resident to stay in their home longer by supplementing their income revenue.

## 5 HISTORICAL TAX LEVY DATA

---

The Assessing Department has prepared several slides included in the presentation that show a fairly high level of consistency in the base levy limit percent increases from Fiscal Year 2009 through Fiscal Year 2019 ranging consistently from 3 ½ to 4% with Fiscal Year 2014 at a higher level due to an override levy. The base limits in dollars also show a steady increase which reflect a strong ability of the town to meet its financial obligations. Finally, the levy limit calculation chart that shows a willingness on the voters part to not only support the Proposition 2 ½ levels but to also approve on a consistent basis both capital and debt exclusions, and on rare occasions, general overrides with the most recent being in Fiscal Year 2014.

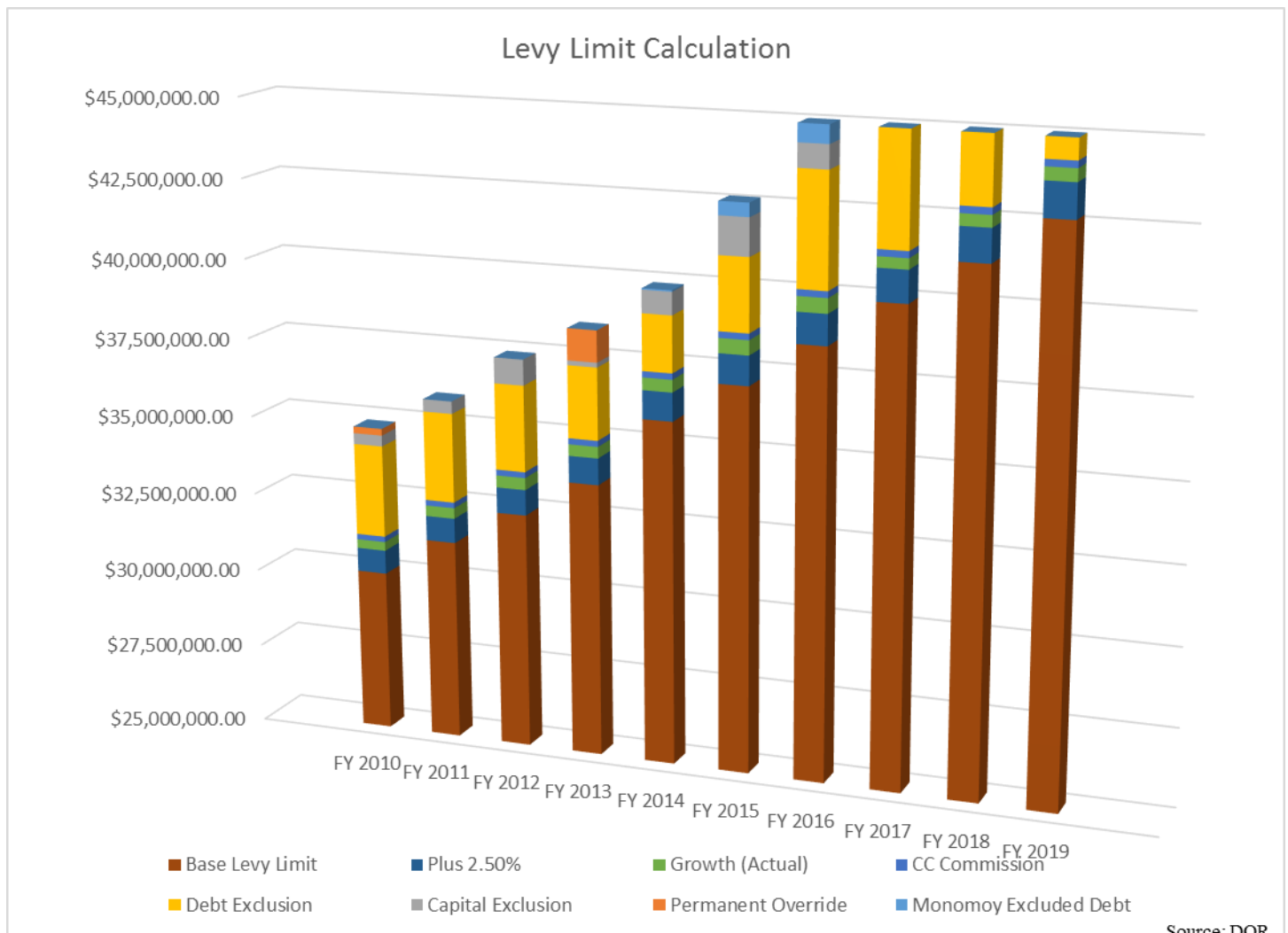
### Base Levy Limit Percent Increase



**FY 2014 Override Levy \$990,193 =**

	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
■ % Increase	3.99%	4.15%	3.58%	3.67%	6.51%	3.59%	3.74%	3.71%	3.34%	3.39%

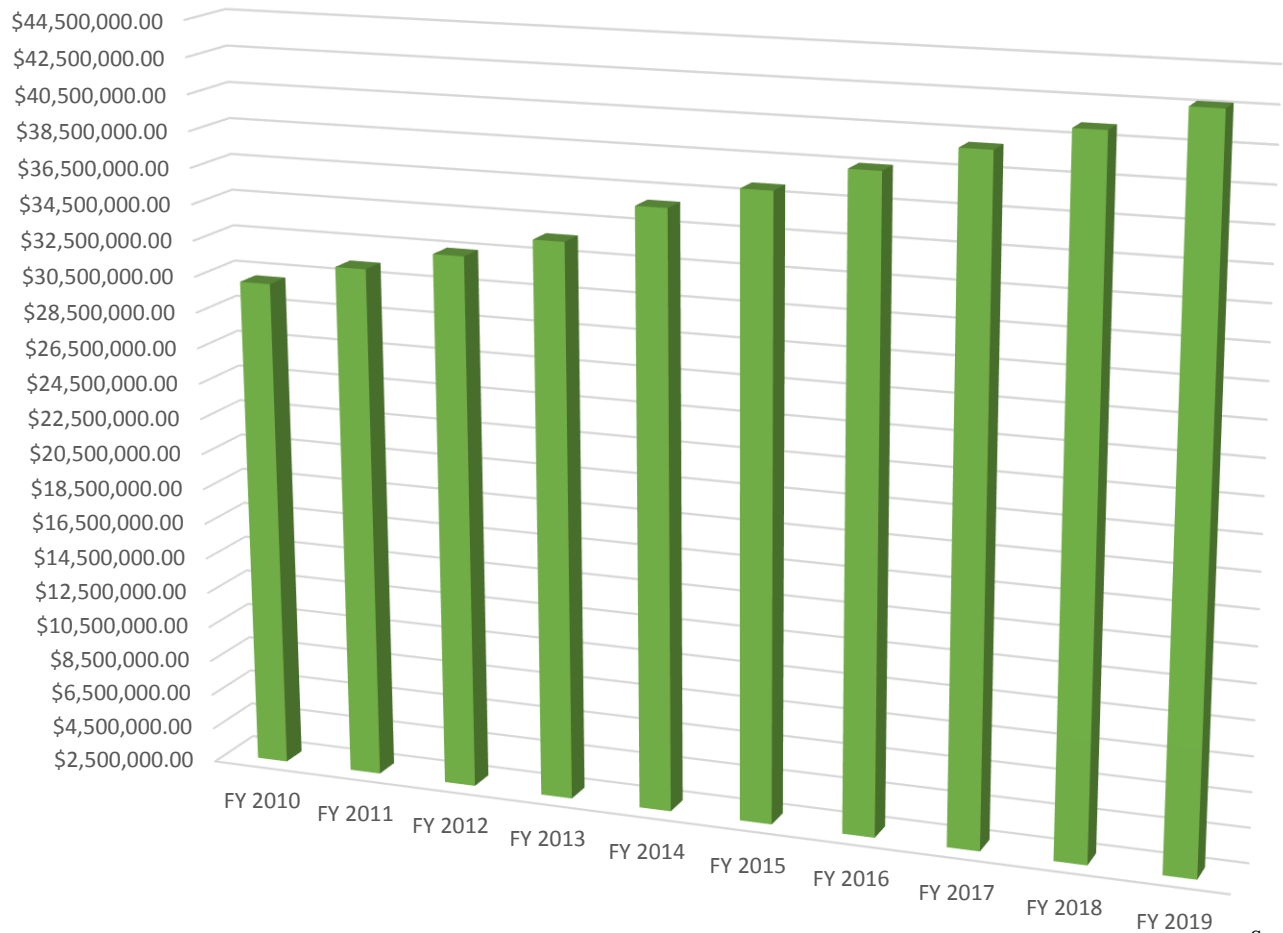
Source:



The above slide shows the components of the Levy Limit including the primary driver the Proposition 2 ½ limit per year. The Growth is the component of land that goes from raw to a constructed state or a home that is extensively remodeled is categorized as new Growth. The exclusions are items voted by the community to go above the Proposition 2 ½ amount for specific purposes. The most commonly used is the Debt Exclusion where that amount increases only during the time that debt in is being paid. When finished it then goes away. Administration tries to time debt so as debt falls off the new debt is brought on line to try to mitigate increases where possible.

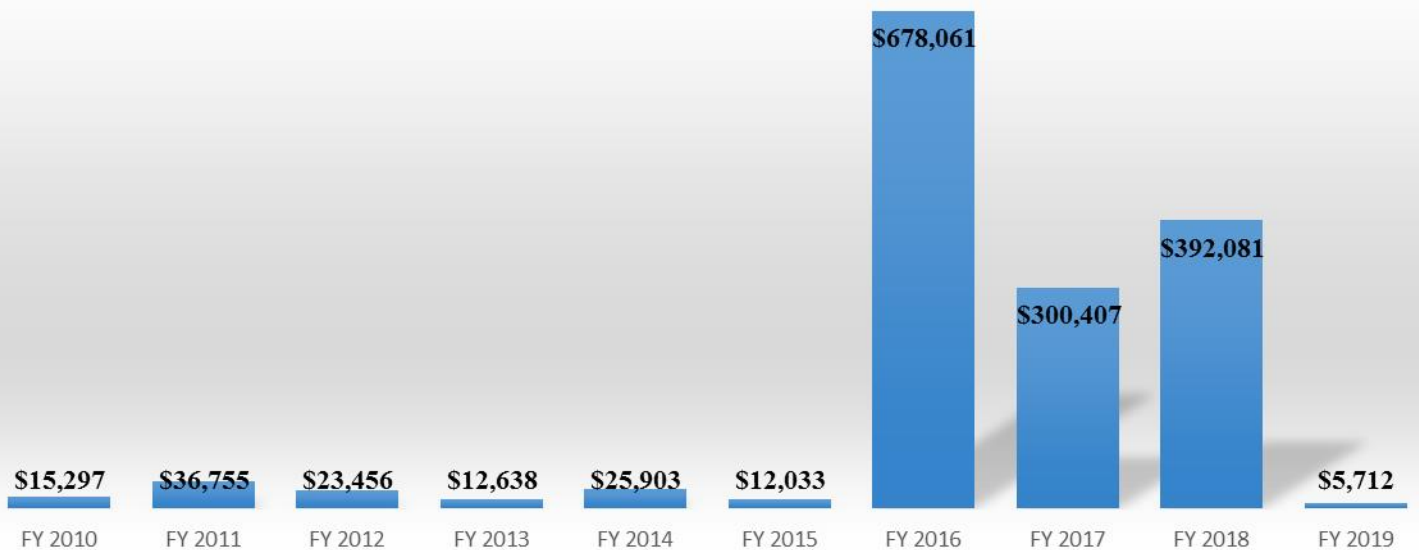
The two charts on the next page are first of the total levy raised historically. We did have a circumstance in which we did not raise the levy limit to the full amount and created excess levy of about \$700,000 in FY 2016 and Administration working with the Finance Director utilized that capacity over FY 2017, FY 2018 and have a small capacity to use some toward the FY 2019 Budget. This has acted as a small stabilizer to the budgets as this excess capacity was used over time. The chart also shows the long history of funding close to the limit and not having that capacity which is more of the normal situation. The FY 2019 and 2020 Budgets have only minimal excess levy capacity similar to the long standing practice.

### Base Levy Limit in Dollars



Source:

### Excess Levy Capacity



## 6 FINANCIAL FORECASTING

The Charter for the Town of Harwich includes a component in which a five-year financing plan is prepared for the Board of Selectmen's review and for planning purposes. This projection was completed and presented to the Board of Selectmen in the late fall. Projections show the opportunity to balance the budget with the growing challenges in the outer years. The finance team and I will continue to work on making the projections as accurate of a tool as possible in order to predict what actions will be necessary in moving the community forward in order to stay within the confines of Proposition 2 ½. As always alternative revenue sources must be explored and cost containment measures taken in order to provide resiliency and improve our ability to balance the budget. As in any revenue and expenditure forecast, the accuracy of the first year is very high, while the accuracy of the out years is lower no person can truly predict or guarantee future developments with great certainty. The transition in the financial management team will give an opportunity to review current models which I believe to be fundamentally sound and make improvements and refinements where possible. *This projection is the one shown in the fall and not adjusted for current budget.*

### FIVE YEAR FINANCIAL PROJECTION

9/19/2018		2020 - 2024
		Assumptions Five Year Plan
<b>SOURCES</b>		
<b>Property Tax</b>		
Property Tax (Base)	Prior year ending Tax Levy Limit .....	
Statutory Increase 2.5 %	Statutory increase 2.5% per Year.....	
Growth	Growth is estimate at \$250,000 per year.....	
Capital Exclusion	As approved by ATM /STM.....	
Debt	Per Financial Advisor/Finance Director and includes proposed debt	
General Override	NO General Overrides or/ Under ride included in plan.....	
Overlay Surplus	Per Assessor \$ 100,000 per Year 2020 - 2024.....	
Community Preserv. Act	Community Preservation Committee Debt Service ( Land Bank Only) - Paid in full 2024 .....	
Provision for Abatement/Exempt	Plan at \$ 460,000 for FY 2020 plus \$10,000 each year thru FY 2024.....	
<b>Non-Property Tax</b>		
State Aid Gross	Trend line projection based upon past history; .....	
MSBA Reimbursement	Ended in 2017	
State Assessments	2.5 % increase or based on actual assessments.....	
Motor Vehicle Excise	Based on FY 18 Actual.....	
Other Local Receipts	Based on FY 18 Actual with the exception of the harbor department.....	
Other Available Funds	Recap Sch. B-2 {Comcast, Septic, Road & Harbors Betterments, Waterways, Mooring and Golf Improvement}	
CVEC and Solid Waste	Based on current trends and price increase.....	
Harbor Department	FY 18 department rate increase of 10%	
	Visitor dockage, fuel concession and offloading permits impacted in FY 18 due to construction	
Motel / Hotel Tax	Based on FY 18 Actual.....	
Meal Tax	Based on FY 18 Actual.....	

<b>USES</b>		
<b>EXPENDITURES</b>		
<b>Operating Expenses</b>		
Salaries and Wages	2.25% Annual Salary increases for FY 20 - 24.....	
Medicare	1.45% of total S&W, commence assessing Golf and Harbor department costs in FY 20	
General Expenses	FY 18 Actual plus 2%, adjustments by exception all other years plus 1.5%.....	
Solid waste	Tipping fees increased from \$140.00 to \$145.00 effective December, 2017.....	
Unemployment	Plan \$20,000/yr for FY 20-24 ( \$40,000 - FY 20-24 for Golf unemployment costs).....	
Legal	Increase \$5K per year	
<b>USES</b>		
<b>EXPENDITURES</b>		
<b>Municipal (continue)</b>		
Group Health Insurance	2020-2024 - 10%	
OPEB	Increases \$50K per year	
Pensions- Barnstable County	5.28% increases for FY 2019-2023 according to Barnstable County Administrator, predicated on a 7.625% investment return - fully funded 2036.....	
Property / Liability Ins.	MIIA FY 20 for town only plus 3.0% per year through 2024.....	
Harbor Property Ins.	Capital Improvements of \$11M premium increase of \$30K in FY 19	
Debt	Total Principal and Interest on existing, authorized & unissued and projected debt 2020-2024 Note: Authorized and Unissued Debt, as of July 1, 2018 is \$44,445,150	
State/County Assessments	2.5% annual increase on municipal accounts or based on actual assessments .....	
<b>Education</b>		
C.C. Technical High	Per Ed Reform Calculation	Current projections are FY 19 plus 0 new students Budget + 3.25% 2020-2024
C.C. Technical High - Debt Svc		FY 2020 - 2024 Principal & Interest - New Construction
		Total project cost = \$127,062,881, Harwich Assessment FY 19 13.1%
		FY 20 Debt \$998,103 and FY 21 Debt \$809,040; declining balance
Monomoy Regional Schools		Pending Information by Region
MRSD-Operating	Per Regional Agreement	Operating Budget increase by 3.25%
MRSD-Capital	Per Regional Agreement	Capital Budget \$200,000
MRSD-Debt Service- Middle Sch	Per Regional Agreement	FY 19 Final Payment
MRSD-Debt Service H.S. BAN	Per Regional Agreement	\$240,000 BAN outstanding, Harwich portion 72% to be paid over 3 yrs
MRSD-Debt Service H.S.	Per Regional Agreement	Debt Service 9/16/2014 2016-2040.....Interest @ 3.07%...25Year.....
MRSD - Debt Service - Roof		MRSD Debt FY 19 \$1,636,241, FY 20 \$1,620,367
		Est 1.9M project anticipated 2022, FY 2023 first year Principal & Interest

## 7 SPECIFIC BUDGET DATA

Items of significance such as last year's message included an analysis of fringe benefits and other large capital projects such as the SAQ Landside Harbor Project and the Golf Operations Project.

### A. Fringe Benefit Analysis

#### FY19 - Fringe Benefits Analysis - Average Per Full-Time Employee

Position	Total	Fringe Benefits					Fringe Benefits	Percentage
	Avg Wages	Health	Retirement	WC	IOD	UnEmp Comp	TOTAL	
Public Safety (70)	\$ 66,248	\$ 14,985	\$ 9,275	\$ -	\$ 1,325	\$ 199	\$ 25,783	39%
Public Works (36)	\$ 60,697	\$ 16,656	\$ 8,498	\$ 2,252	\$ -	\$ 182	\$ 27,588	45%
Admin/Clerical (60)	\$ 58,836	\$ 15,471	\$ 8,237	\$ 41	\$ -	\$ 177	\$ 23,926	41%
Water <sup>1</sup> (13)	\$ 62,599	\$ 18,699	\$ 8,764	\$ 1,978	\$ -	\$ 188	\$ 29,629	47%
Harbor/Maint/Parks&Rec/Nurse <sup>1</sup> (18)	\$ 69,314	\$ 21,109	\$ 9,704	\$ 1,747	\$ -	\$ 208	\$ 32,767	47%

**Administration** was requested to complete an estimate of fringe benefit costs related to employees. We have attached as part of his presentation in the PowerPoint section a slide that details out some of the costs of those fringe benefits. In order to do a study of this nature, a large number of assumptions need to be made. We did group various positions into employee categories such as public safety which covers police and fire personnel, public works including highway, transfer station, cemetery and parks personnel. Administrative and clerical cover a wide variety of personnel including most of Town Hall and the Library. Water Department personnel were separated off in part because the information is more readily available due to the Enterprise Operation. Lastly, we had another grouping of people as kind of a catchall such as Harbor, Custodial and Maintenance, Recreation and the Public Nurse.

The caveats include a large majority of employees do take health insurance, but not all. The coverage ranges such as individual plans to family plans, as well as from HMO to PPO so a blended rate was derived in order to use one number. Retirement allocation is significantly skewed as we took the retirement allocation of our current assessment and applied it to the current employee payroll list. Employees who have previously retired at a 5% or 7% contribution rate did not pay the full actuarial cost of the retirement. Current employees, on the other hand, fund their retirement at 8% or 9% with a 2% surcharge on anything over \$30,000, from an actuarial perspective these employees provide for their own retirement without any significant subsidization from the taxpayer. Police and Fire personnel, due to their shorter length of service, only cover a portion of their total retirement from an actuarial standpoint. The workers compensation and Injured on Duty are derived from either the state schedule or past history. Unemployment compensation is strictly allocated based upon a budgeted amount versus payroll.

#### **B. Infrastructure Improvement: Harbor, Golf and Fire Operations (Wastewater discussed in this Section 4)**

The town has been faced with significant challenges in the form of improvements to its harbors, including the **Saquatucket Harbor** waterside capital improvement project which was voted by the voters at the May 2017 Town Election. Saquatucket Harbor, which is our last harbor to receive renovations, will be completed in a two phase process. The first process is the waterside work has been completed included expanded the number of slips, new floating dock system and American with Disabilities Act work completed. Passengers to Ferry and Boats will now all be able to transition from Parking area onto docks and the Ferry, Charters or Recreational Water Crafts. The project finished in the early summer of 2018. The second phase presented at the 2017 Annual Town Meeting and accepting a \$1 million Seaport Council Grant in 2018 includes the landside work

that focuses on the redevelopment of the purchased Downey property which will include the Harbormaster shop, improvements to the restroom facilities and a small food service facility (Snack Shack) along the waterfront. The landside is currently coming to completion with only landscaping, finished paving and septic system are waiting finalization. Paving and Landscaping due to weather will be completed in spring. We are preparing for all elements on site to be completed including operational Snack Shack (Out to Bid now), all amenities available and the Artisan Shacks solicitations are in process. The 2018 Town Meeting included \$250,000 for sidewalk improvements on Route 28 a State Owned Roadway to make improvements to a sidewalk network that would link Harwichport to SAQ harbor and Outer Cape Health Care facility across Route 28. Due to Maintenance Building being finalized in the late fall the move in has been delayed. A review and appraisal of the old existing Maintenance Building on Bank Street could be sold off with the proceeds to offset the cost of new buildings. Town meeting authorized the sale of this property as well last year.

The **Golf Operation** last year sought and obtained a debt exclusion to complete an update of facilities and parking areas. The \$1.2 million dollar plan calls for the replacement of the antiquated cart barn, reskinning of a maintenance building, reconfiguring some cart paths and the traffic configuration of the traveled lane and the parking areas. The Golf Operation did request, and Town Meeting approved, a new fee to cover the vast majority of costs. The construction work is underway and an additional request to be funded from golf fees for additional parking configuration and landscape design elements is being sought in this town meeting. The regulatory approvals have been received and the Cart Barn is up with electrical elements still pending. The demolition efforts, land and streetscape elements pending spring weather and the Solar Elements on the roof of new Cart Barn are out to bid with CVEC doing the bids.

The **Fire Department** last year was approved for design and construction renovations to station two located on Route 137. The construction is underway on a building over \$6 million has been approved by the Board of Selectmen. The fire station will now be located off of Route 39 instead of Route 137. Planning Board has approved the new facility on the relocated on the existing location.

### **C. Review Of Departmental Operations For Self-Sufficiency**

The town has made use of Massachusetts General Laws Chapter 44, Section 53 with all of its subsections to make use of self-supporting or enterprise types of operations. The Finance Director will be working with Administration to continue the work that has been started on this topic and to raise the awareness of departments that have the ability to become more self-sufficient to do so. Transitions in Administration and other issues around personnel settles itself out Administration hopes to return to focus in this area.

## **8 DEBT STRUCTURE**

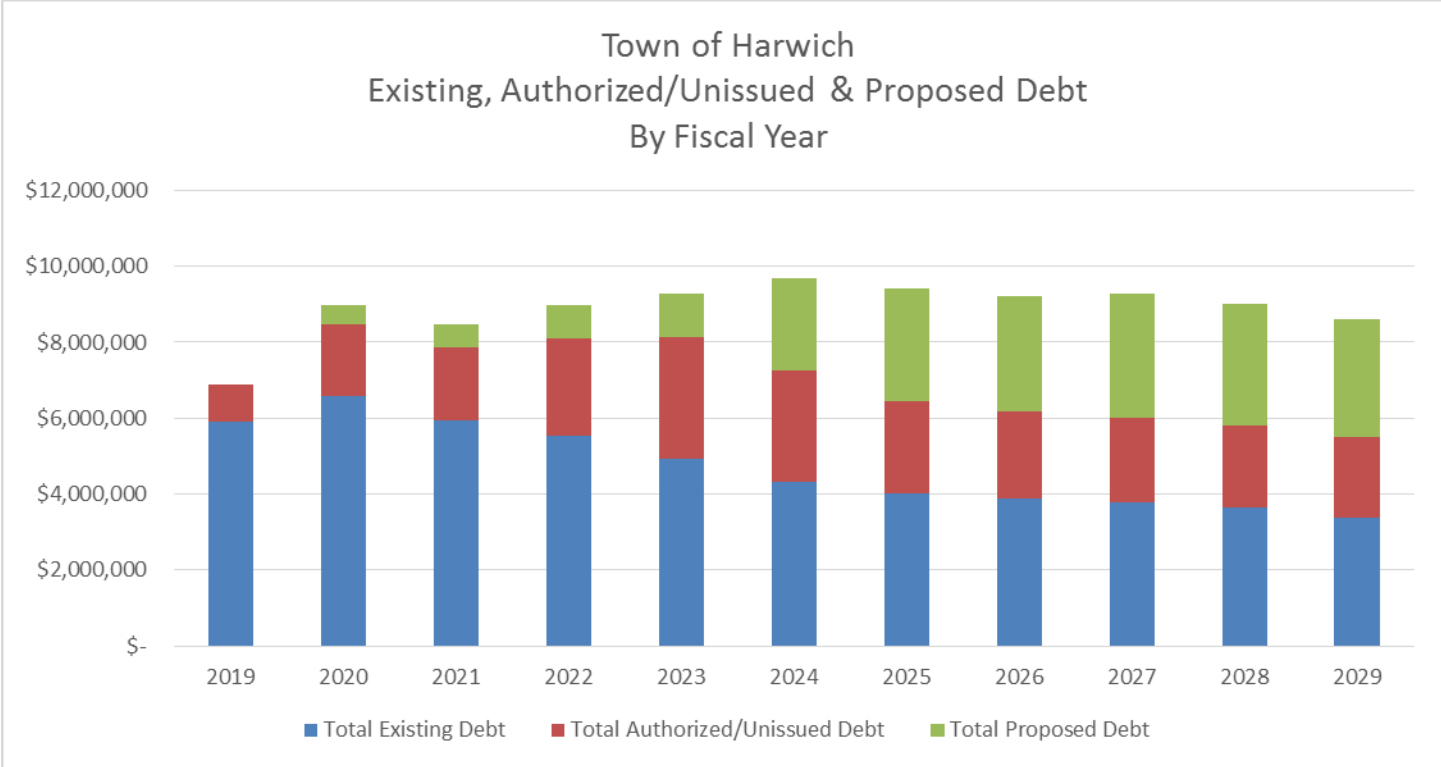
---

Any good financial planning document will include how the town structures and funds its debt. Now that some of the initial payments of the Monomoy Regional School District project exclusion payments have been made in FY 2016, I believe that we will see some moderation in the rates as that debt service begins to decline as well as other items come to conclusion. The SAQ harbor water side project will add to the debt; however, this should be moderated as a large portion of this should be paid with harbor receipts in lieu of general taxation. The implementation of Phase 2 of the CWMP is adding additional costs to the debt service. Cape Tech Debt Service voted as a Debt Exclusion is coming on line. The borrowing was done early to capture the favorable

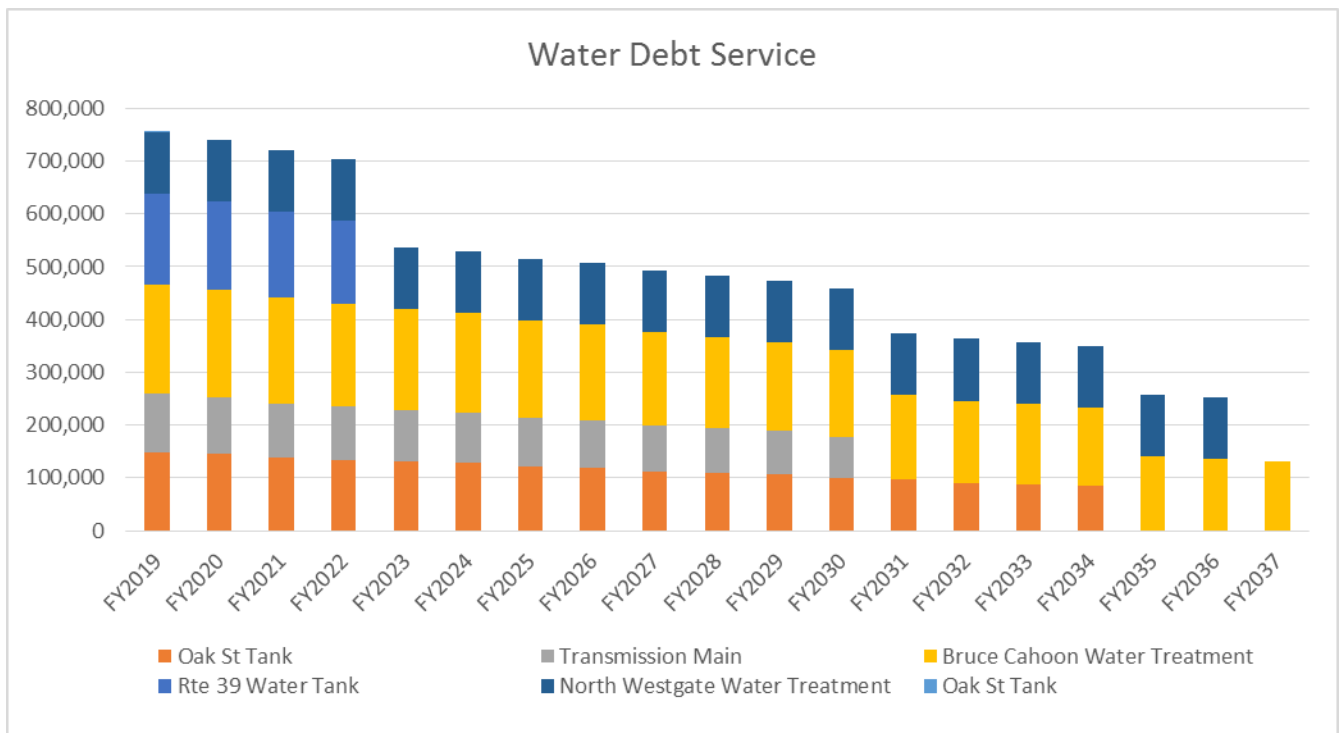


borrowing environment. The borrowing costs came in less than anticipated and the State Reimbursement was higher than anticipated.

The funding of the Wastewater Implementation Plan will be significant and need to be funded over a multi-decade period of time. Administration had hoped and now we have been successful that instead of a State Revolving Loan Fund projection of 2% over 30 years on around \$20 million dollars has been approved for Zero percent savings millions of Taxpayer dollars due to a Regional Project (with Chatham) and Nitrogen reduction. Administration and Finance Department working closely with our Financial Advisor (Hilltop Securities) has prepared Debt Impacts for all Existing, Authorized and proposed in Capital Plan are include. Borrowing amounts and percentages known are included and estimated in the pending cases. The below chart shows a potential costs with all projects (Only includes Phase 2 of the CWMP)



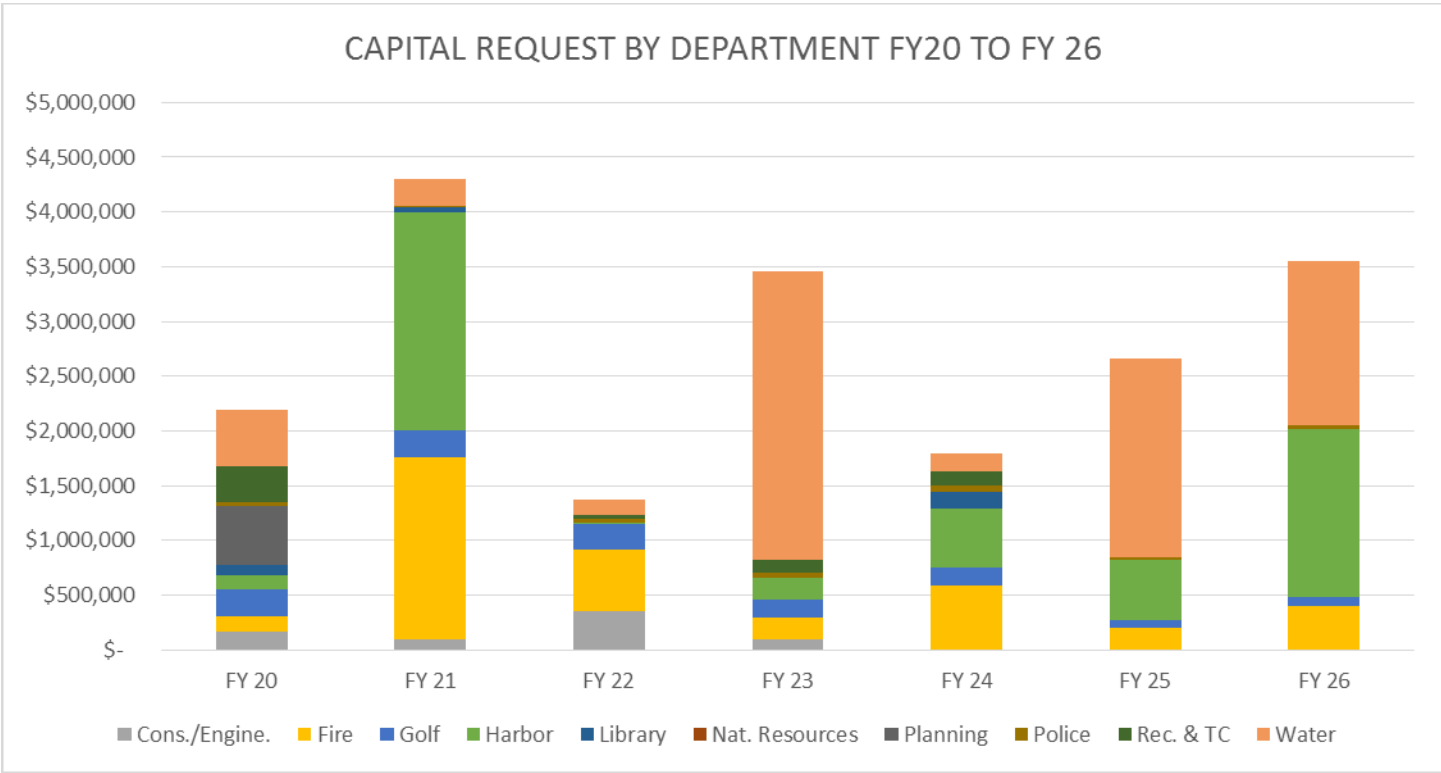
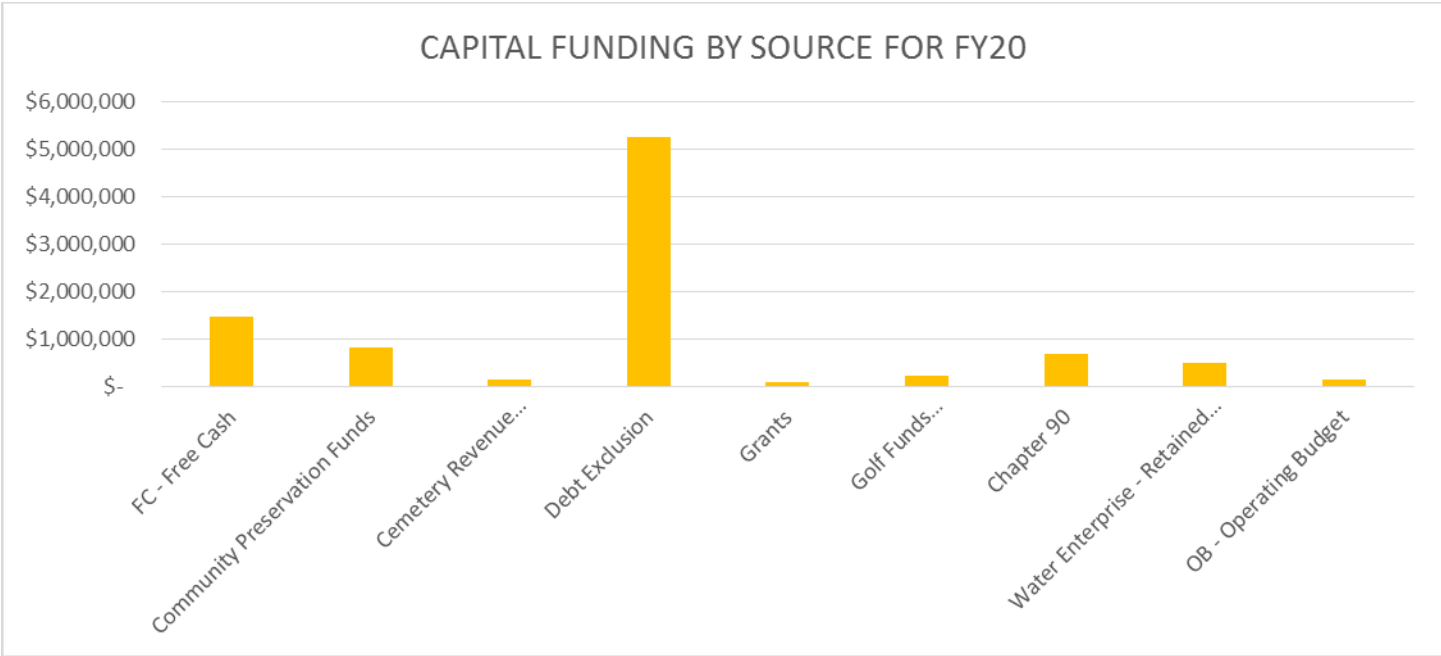
**Water** is an Enterprise Operation and shows some of the first significant debt falling off occurring in FY 2023. It is a plan that as debt falls off additional capital projects will be pursued and use the available cash to meet the needs of the capital program of the water system. .



## 9 CAPITAL BUDGET

The FY 2020 Capital Budget process went pretty smoothly as the forms have now become more commonplace and the early information on the amount of Free Cash that is available has allowed for decisions to be made on funding. I do greatly appreciate the efforts of the Capital Outlay Committee on determining prioritization of the requests. I have attached the latest version of the Capital Budget Request Summary that covers from FY 2020 to FY 2026. I believe the departments did a very good job in providing a seven-year look ahead for the needs of the community.

The capital budget component will be broken down based upon funding sections that include utilization of Free Cash, General Fund borrowing capacity, Capital Exclusions, Debt Exclusions, Golf Maintenance Fund, Chapter 90, Water Enterprise and other funding mechanisms. The funding is predicated upon the recommendations of the Town Administrator and do match up with the recommendations of the Capital Outlay Committee.



***Please see below the funding plan included in the Capital Plan for FY 2020. Debt Exclusions are borrowing authorizations that may take several years before final borrowing. Please see Detailed Capital Outlay Forms attached.***

### Debt exclusions

• Public Works	Five-year road maintenance program(Lower County)	\$ 700,000
• Public Works	Lower County Road	\$ 4,560,475
<b>Total</b>		<b>\$ 5,260,475</b>

The FY 19 funding plan does also call for funding several operating budget small capital items from free cash totaling **\$50,000**.

<u>Project</u>	<u>TA Rec</u>
<b><u>Funding Summary</u></b>	
FC - Free Cash	\$ 1,472,099
Community Preservation Funds	\$ 822,450
Cemetery Revenue (Revolving/General Fund and Debt Exclusion)	\$ 161,110
Debt Exclusion	\$ 5,260,475
Grants	\$ 95,000
Golf Funds (Maintenance/Operating/Etc)	\$ 247,050
Chapter 90	\$ 700,000
Water Enterprise - Retained Earnings	\$ 505,551
OB - Operating Budget	\$ 160,000
Confirmation Total	\$ 9,423,735

Small Capital to be Funded From Free Cash			
IT Computers, Printers & Network			
Equipment			\$35,000
IT Phased Server Replacement			\$15,000
Total			\$50,000

CPC Summary is also listed below of requests and what total of funding. Detail is included on Capital Budget Request Summary.

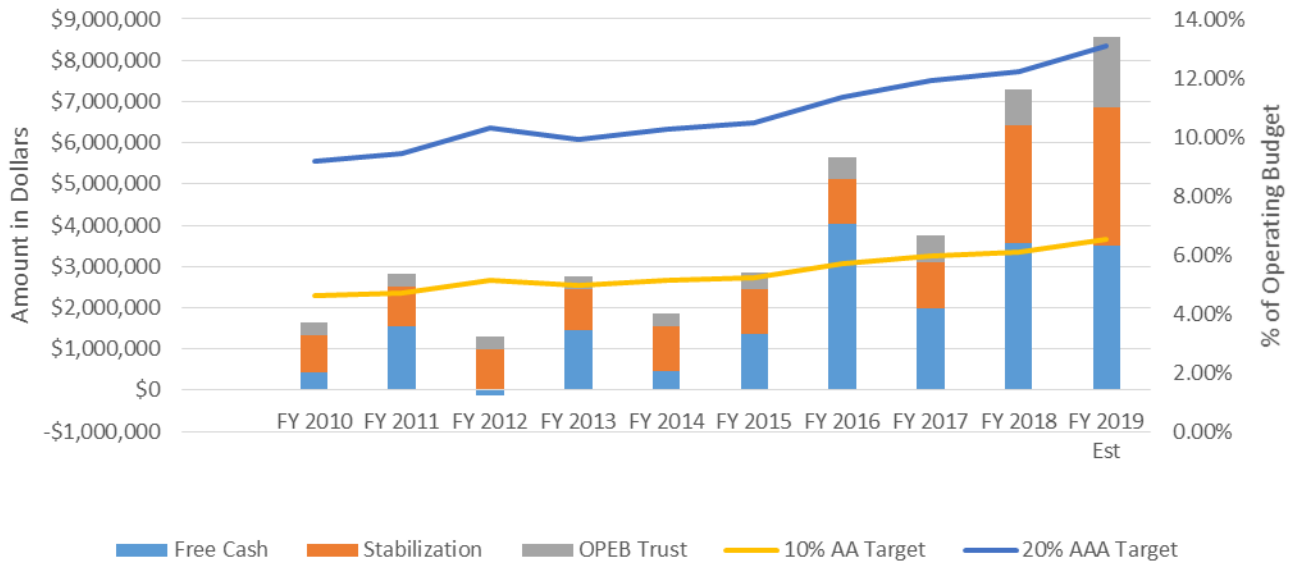
Community Preservation					
Available	(11/1/18*)	REQUEST	TOTALS	Funding	CPC Voted
UND./Rec.	\$ 990,927	UND./Rec.	\$ 344,950	UND./Rec.	\$ 294,950
Open Sp.	\$ 335,716	Open Sp.	\$ -	Open Sp.	\$ 50,000
Historic	\$ 412,044	Historic	\$ 130,000	Historic	\$ 130,000
Housing	\$ 480,295	Housing	\$ 347,500	Housing	\$ 347,500
<b>TOTAL</b>	<b>\$ 2,218,982</b>	<b>TOTAL</b>	<b>\$ 822,450</b>	<b>TOTAL</b>	<b>\$ 822,450</b>

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>
<b>CONSERVATION</b>			
Conservation	Shore Stabilization/Jetty Extension Red River Beach	CPC	\$ 100,000
CONSERVATION SUB-TOTAL			\$ 100,000
<b>ENGINEERING</b>			
Engineering	Crossing Lights - Depot Street North	CPC-UN/Rec	\$ 27,000
ENGINEERING SUB-TOTAL			\$ 27,000
<b>PLANNING</b>			
Planning	Housing Trust/PT Housing Coordinator (\$300K for Trust & \$40K for PT Co.)	CPC-Housing	\$ 340,000
<b>REC &amp; YOUTH</b>			
Rec & Youth	Town Beach Lifeguard Stands	CPC-Rec	\$ 37,950
Rec & Youth	Sand Pond Restrooms and Playground Improvements	CPC-Rec	\$ 125,000
Rec & Youth	Whitehouse Field Scoreboard Replacement/Safety Netting	CPC-Rec	\$ 55,000
RECREATION AND YOUTH SUB-TOTAL			\$ 217,950
<b>Non-Town/Private</b>	<b>CPC Applications</b>		
Brooks Academy	Basement Rehabilitation for storage of Historic Documents	CPC	\$ 130,000
CDP	Cape Housing Institute	CPC	\$ 7,500
TOTAL INCLUDING Non-Town/Private			\$ 822,450

## 10 RESERVE FUND BALANCES

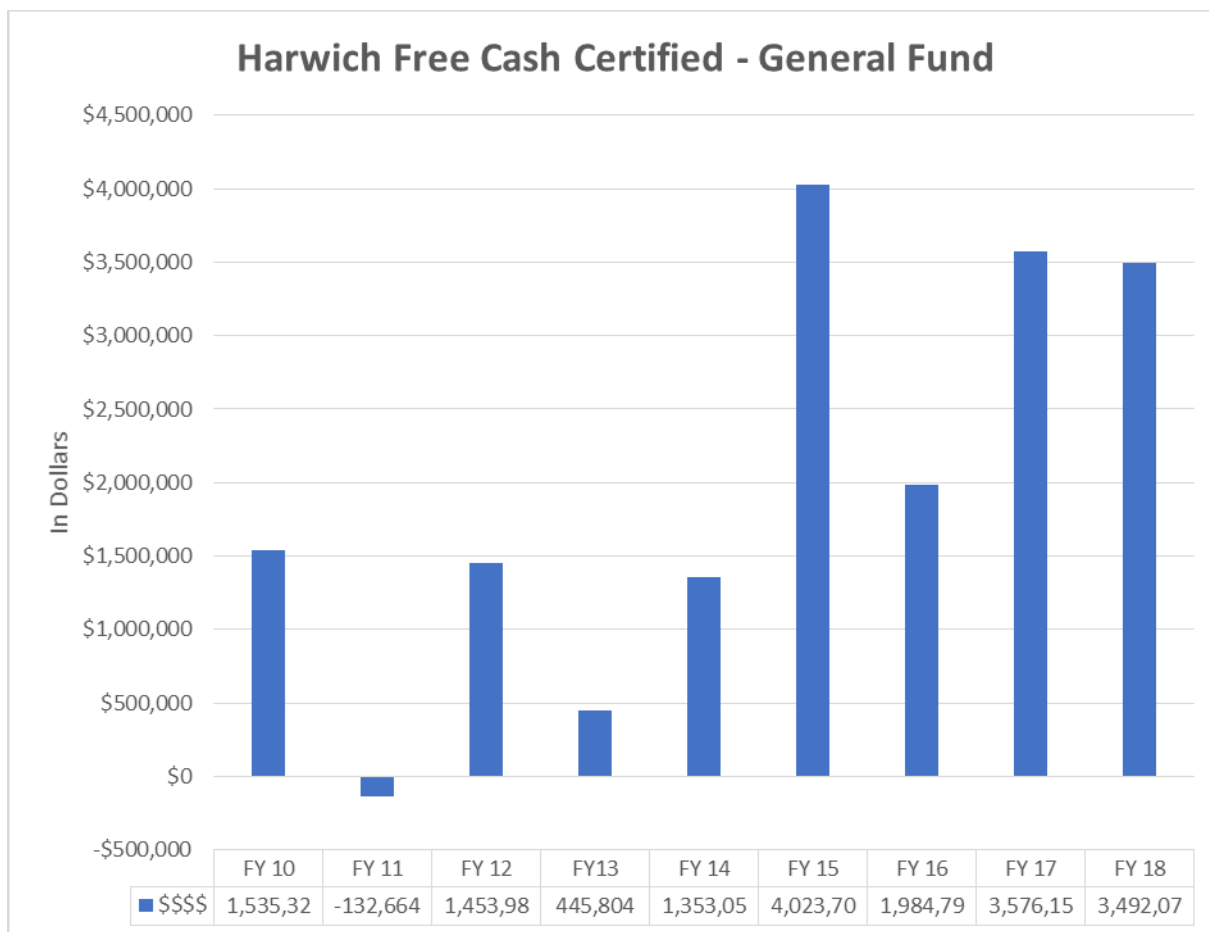
Administration considers reserves in a general way to include in part available undesignated fund balance otherwise known as "Free Cash", Stabilization Fund, OPEB Trust Fund and any other sources applicably recognized by the various bond rating agencies such as Standard & Poor's. It continues to be the intent of this Administration to move reserves to the range of 8% to 12%. You will see for FY 2016 and 2017 have made it up to the target range of over 10%. Prior levels were around 5.4%. The Town continues to improve its fiscal situation to the new bond rating of 20% for reserves. Sustaining these numbers will be key and creating better stability of the Administrative and Finance Team will also be crucial to the bond rating agencies. This FY 2020 budget recommendation adds \$384,000 to our Stabilization Fund, increases our OPEB funding by an additional \$500,000 plus operating budget amount of \$150,000 and provides snow and ice reserve of \$325,000.

### Reserves with AA & AAA Target



<b>OPEB Liability</b>	<b>As of June 30, 2018</b>	<b>41,198,362</b>
<b>OPEB Trust Balance</b>	<b>As of Jan 31, 2019</b>	<b>1,706,552</b>
<b>Proposed OPEB Funding</b>	<b>FY 20</b>	<b>675,000</b>
<b>Total Actual &amp; Proposed OPEB Funding</b>		<b>2,381,552</b>
<b>% Funded</b>		<b>5.78%</b>

	Reserves		
	Free Cash	Stabilization	OPEB Trust
FY 2010	\$442,284.00	\$898,298.00	\$300,000.00
FY 2011	\$1,535,321.00	\$980,855.00	\$300,000.00
FY 2012	-\$132,664.00	\$990,411.00	\$300,440.00
FY 2013	\$1,453,985.00	\$993,730.00	\$300,440.00
FY 2014	\$445,804.00	\$1,099,244.00	\$303,512.00
FY 2015	\$1,353,050.00	\$1,099,440.00	\$404,673.00
FY 2016	\$4,023,702.00	\$1,100,521.00	\$510,000.00
FY 2017	\$1,984,792.00	\$1,101,635.00	\$667,252.00
FY 2018	\$3,576,156.00	\$2,855,862.00	\$866,987.00
FY 2019 Est	\$3,492,074.00	\$3,355,862.00	\$1,716,987.00



## 11 ECONOMIC DEVELOPMENT STRATEGY

Administration will continue to review current practices and adopt a multifaceted economic development strategy over the next several years. The essential elements of the strategy include:

- Advocate for single tax rate stability, tax policy and water fee policy
- Promote pro-business from the environment businesses seeking to come to town. Research efforts of the Chamber of Commerce, the County and various state agencies to seek out opportunities.
- Continue to support efforts to promote the town in general and enhance tourist efforts.
- Actively market surplus property for sale such as the middle school and promote business development utilizing in part local newspaper stories
- Review and/or expand our pro-business incentives.
- Keep up with infrastructure repairs, promote benefits of town services, including schools.
- Continue to work to develop new business strategies for promoting solar businesses and fiber loops.

The FY2020 budget includes a proposed increase in the Room Tax from 4% to 6%. The opportunity to stabilize our finances and continue to avoid a General Override for general operations subject to year to year pressures. Last year's comments included " Two years ago Administration did look carefully at expanding the Room Residency Tax as a form of creating greater equality between hotels and second homes that are used

for rental purposes. Now that the Legislature of the Commonwealth is looking at this and it was included in the Governor's Budget it may be worthwhile to explore this concept again." Now a Short Term Rental Tax has been approved and is going to be implemented this calendar year.

## 12 CONCLUSION AND THANKS

---

The FY 2020 budget is balanced and I believe the suggestions included in this message will strengthen the town financially economically and improve our overall operational resiliency.

Lastly I would like to express my sincere appreciation to the financial management team. I would like to thank Carol Coppola for her considerable efforts on the FY 2020 Budget development. I believe that Amy Duffy Town Treasurer/Collector continues to be a great contributor to the team. I would also like to thank the other team members who have been instrumental in the development of this year's budget, Donna Molino, and Foster Banford for their assistance. Sandy and Ann for their exceptional work in coordination and oversight of the process of developing the 2020 budget. I also appreciate all of the Department Heads in their efforts in submitting thoughtful capital and operating budgets and working with administration to provide a high level of services. I wish to also thank Norm Clarke, Fire Chief; Lincoln Hooper, DPW Director; John Rendon, Harbormaster and Roman Greer and Shawn Fernandez, Golf who all along with their people not only manage their own Departmental Operations but also to take on Capital Projects!

Most important, I wish to thank the Board of Selectmen and the residents of the community for their continuing support that I have been given to this point and I look forward to continuing to work with both in the adoption of the Fiscal Year 2020 Budget and organization to continue to provide a higher level of service to the community at large.



# Town of Harwich BUDGET 2020

Budget  
FY 2019

Budget  
FY 2020

SOURCES OF FUNDS	FY 2019	FY 2020	%
Tax Levy Limit (R/E/B PPP)	49,305,550	53,360,608	8.22%
Local Receipts	12,692,818	13,518,260	6.55%
State Aid			
Cherry Sheet	678,426	687,544	1.3%
Overlay Supplies	100,000	100,000	0.00%
Transfers:			
Free Cash	378,008	585,748	35.55%
Harbor Capital Imp Fund #1626	62,808	72,227	13.00%
Cable Fund (Contract #141614)	156,450	168,594	7.22%
Septic Loans #1701	17,358	13,574	-27.9%
Water Enterprise Indirect Costs #1220	732,843	726,219	-0.9%
FEMA #1199	13,608	13,815	1.5%
Alan H. Babson Retirement #1740	182,250	29,325	-521.55%
Road Betterments #1702 & #1703 & #1704	58,277	56,973	-2.3%
SAQ Harbor Waterways	70,125	101,188	30.77%
SAQ Harbor Mooring	103,125	136,888	24.77%
Golf Improvements	75,600	139,000	45.68%
Town Clerk #1295	15,585	-	0.00%
CPA Funds (Land Bank) #8027	588,750	553,700	-6.3%
<b>Sub Total:</b>	<b>2,454,817</b>	<b>2,597,250</b>	<b>5.8%</b>
<b>TOTAL SOURCES</b>	<b>65,231,611</b>	<b>70,263,662</b>	<b>7.1%</b>
<b>USES OF FUNDS</b>			
Charges:			
State-Cherry Sheet Charges (CCC & B&C Tax)	701,651	702,047	0.1%
Overlay (Abatement Taxes-Taxes)	460,000	460,000	0.00%
<b>TOTAL CHARGES</b>	<b>1,123,358</b>	<b>1,162,047</b>	<b>3.4%</b>
<b>NET AVAILABLE Sources</b>	<b>64,108,253</b>	<b>69,101,615</b>	<b>7.8%</b>
<b>Town Operating Budget</b>	<b>23,718,738</b>	<b>25,321,863</b>	<b>6.8%</b>
<b>Semi-Fixed Cost</b>			
Barnstable County Retirement	2,763,836	3,024,763	9.4%
Debt Service	4,762,464	5,881,626	23.55%
Health Insurance	4,778,977	4,815,339	0.8%
OPEB	125,000	150,000	20.00%
Property & Liab. Insurance	686,000	800,830	16.77%
Unemployment	10,000	15,000	50.00%
<b>Total Fixed Cost</b>	<b>13,126,277</b>	<b>14,687,558</b>	<b>11.9%</b>
<b>Cape Cod Tech HHS</b>	<b>1,581,237</b>	<b>2,332,198</b>	<b>47.55%</b>
<b>Monomoy Regional School District</b>	<b>25,609,390</b>	<b>26,754,276</b>	<b>4.5%</b>
<b>TOTAL USES</b>	<b>65,159,000</b>	<b>70,257,941</b>	<b>7.8%</b>
<b>NET SOURCES &amp; USES</b>	<b>\$ 72,611</b>	<b>\$ 5,721</b>	

44

# Monomoy FY20 DRAFT Budget

January 31, 2019

Scott Carpenter, Superintendent  
Katie Iernio, Business Manager



# Budget Timeline Process

ACTIVITY	DATE
Meetings with Town Managers and Finance Directors: Monomoy, Chatham, & Harwich	Monthly and ongoing
Principals and Administrators input FY20 DRAFT Budget information	October 11, 2018
Budget meetings with each Principal and Athletic Director	November 1 through 18, 2019
Meetings with MRSC Budget subcommittee	December 19, 2018 January 10, 2019
First DRAFT Budget to School Committee	December 13, 2019
Budget Discussion at School Committee Meeting	December 13, 2018
Budget Discussion at School Committee Meeting	January 10, 2019
First Draft Budget provided to Towns and placed in Libraries	January 15, 2019
Budget Presentation at School Committee Meeting	January 31, 2019
Presentation to Harwich BOS and FinCom	February 4, 2019
Community Forum at the Harwich Community Center	February 5, 2019
Presentation to Chatham BOS and FinCom	February 11, 2019
FY20 MRSC Budget Public Hearing	February 12, 2019
FY20 MRSC Budget Vote	March 14, 2019
Submit MRSC approved FY20 budget to both Towns	March 15, 2019
Harwich Town Meeting	May 6, 2019 <sup>50</sup>
Chatham Town Meeting	May 13, 2019

# Monomoy FY20 DRAFT Budget

*The 30,000 foot view*

- ◆ Significant unavoidable and unpredictable Special Ed Out-of-District (OOD) driver, resulting in an overall 3.0% budget increase
- ◆ Without the OOD increase, the remainder of the **budget increases at 1.96%**
- ◆ Reduced staff budget, without reduction in services or any programs
- ◆ Health insurance, bus transportation, and contract negotiations have help support this low budget increase
- ◆ The declining number of children in Chatham is largely responsible for a minimum contribution shift towards Harwich

# State Aid and Minimum Required Contribution

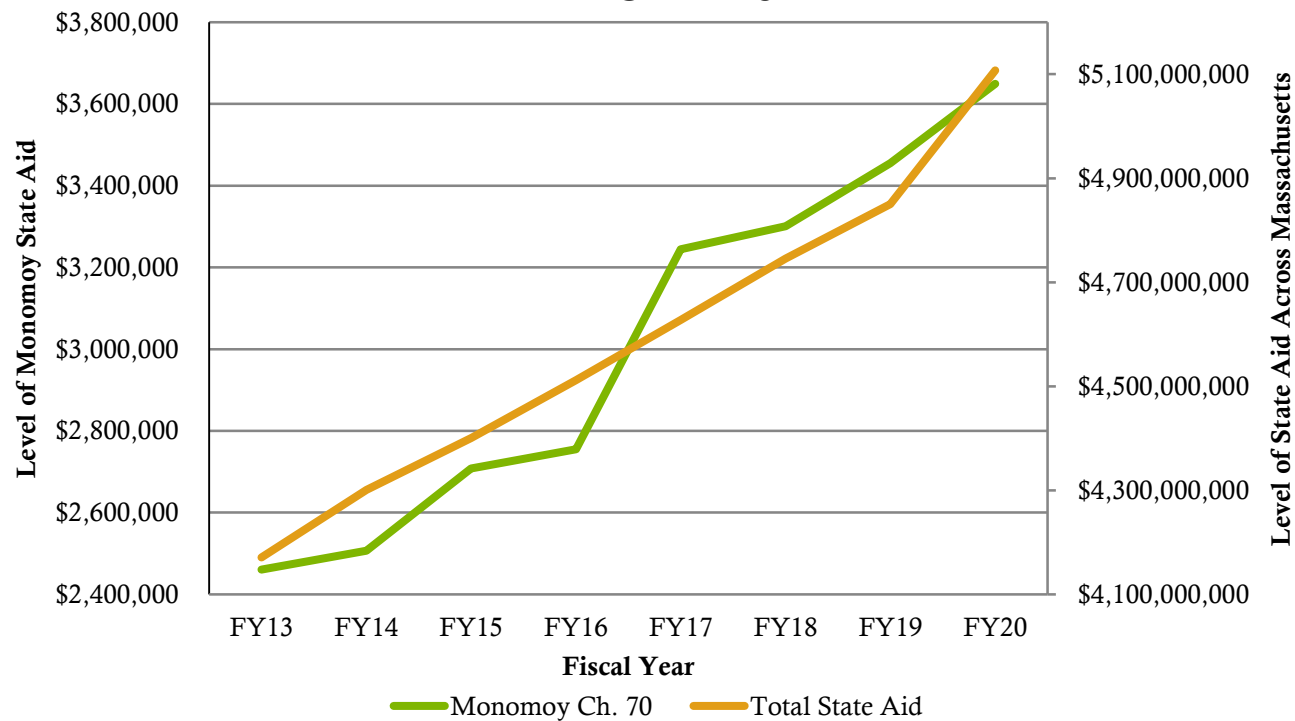


# Chapter 70 Statutory Funding

- ◆ Chapter 70 is the Commonwealth's formula which defines the "foundation budget," the amount which needs to be spent to provide children an adequate education – this can vary based on the demographics and programs offered in districts. The foundation budget is adjusted annually by an "inflation factor."
- ◆ Within this formula is a minimum required contribution, based on a city or town's fiscal ability to provide its children an adequate education. The minimum required contribution is based on a combination of property value and income within the community. The minimum required contribution is adjusted each year by the Municipal Revenue Growth Factor, determined by the State, which is a measure of a community's change in annual revenues.
- ◆ Chapter 70 Aid from the state augments the community's "required minimum contribution" to bring the minimum school funding up to an adequate level (the foundation budget). Many municipalities, like Chatham and Harwich, choose to spend more on schools than their minimum required contribution.
- ◆  $\text{Foundation Budget} = \text{Minimum Required Contribution} + \text{Chapter 70 Aid}$

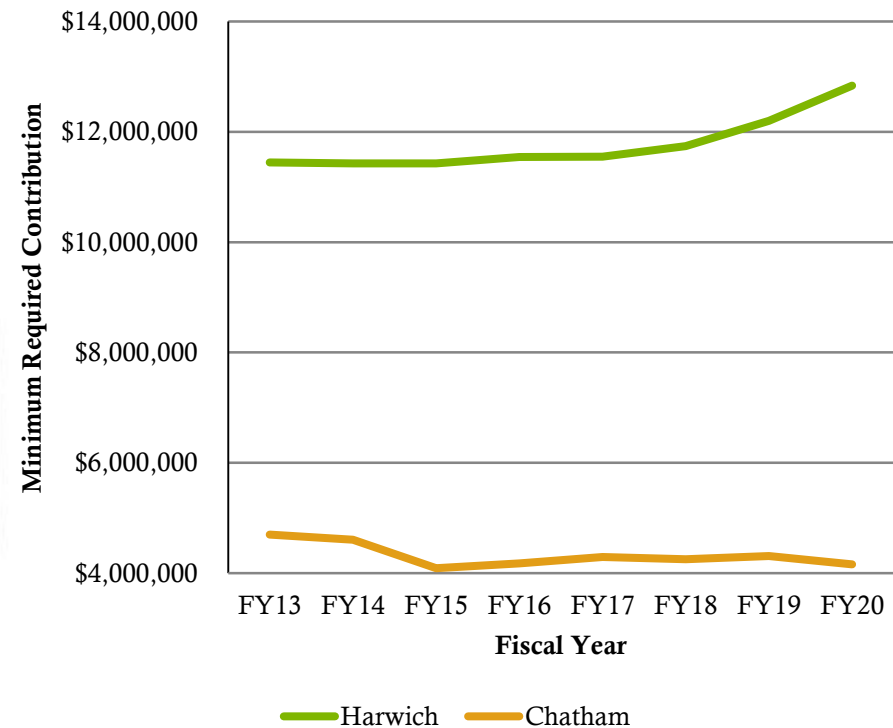
# State Aid Trends

## Trajectory of Chapter 70 State Aid FY13-FY20



# Minimum Required Contribution Trends

## Minimum Required Contribution Trends FY13-FY20



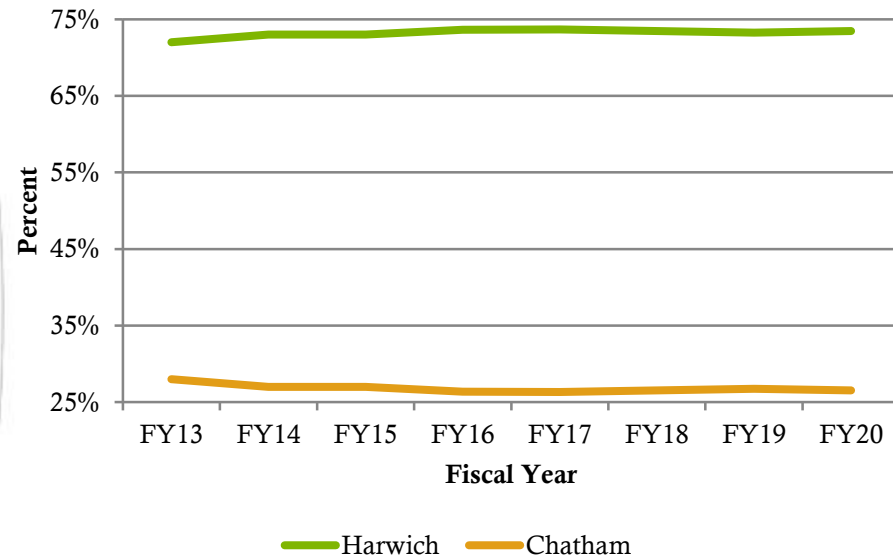


# Foundation Enrollment Trends

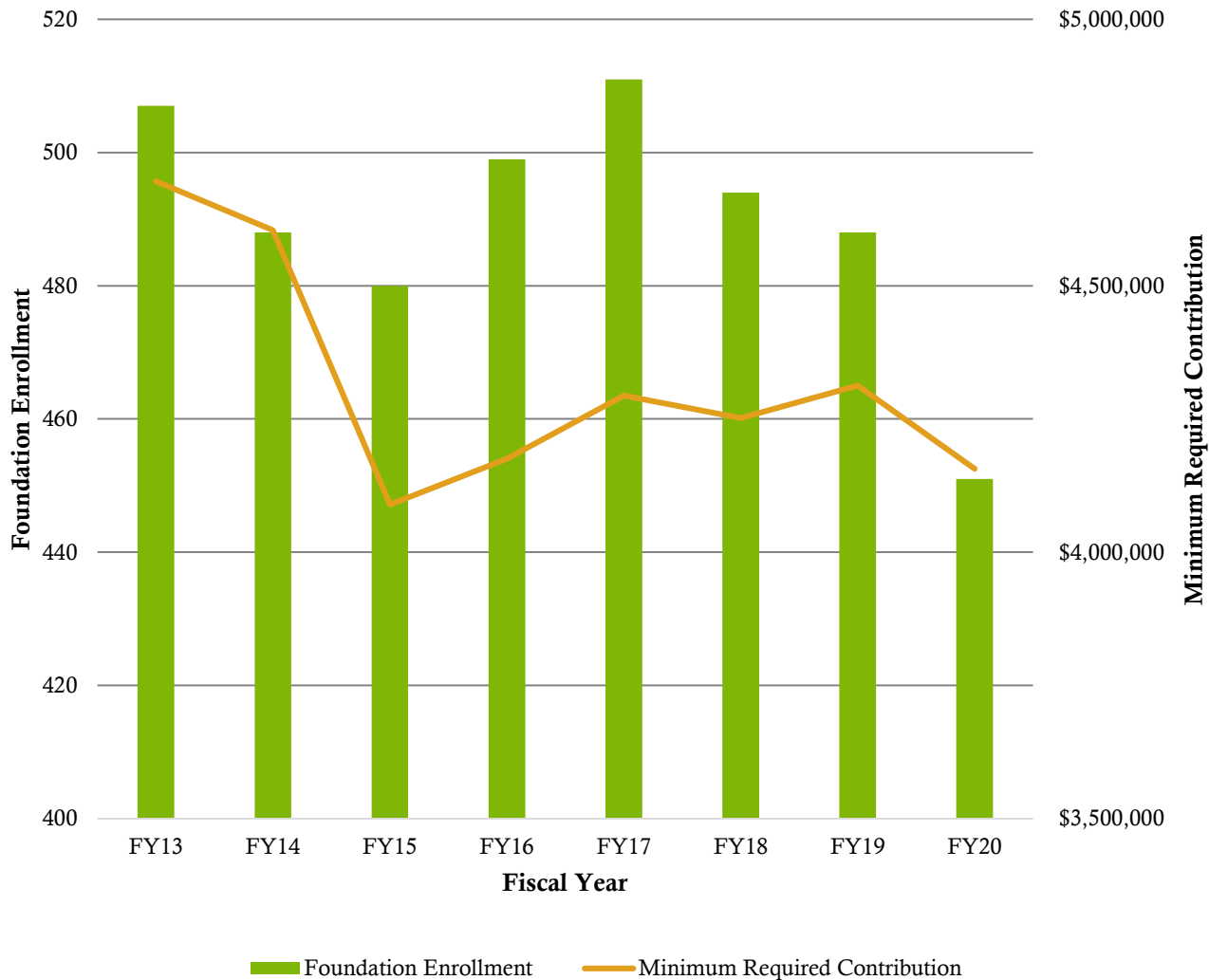
*The three-year rolling average for foundation enrollment is used to calculate the Assessment -- this does not include school choice students coming into the district. Foundation enrollment does include school choice students, attending other districts and charter schools, who live in Chatham and Harwich.*

*Behind the FY20 Budget is a three-year rolling average enrollment split 73.45% Harwich and 26.55% Chatham.*

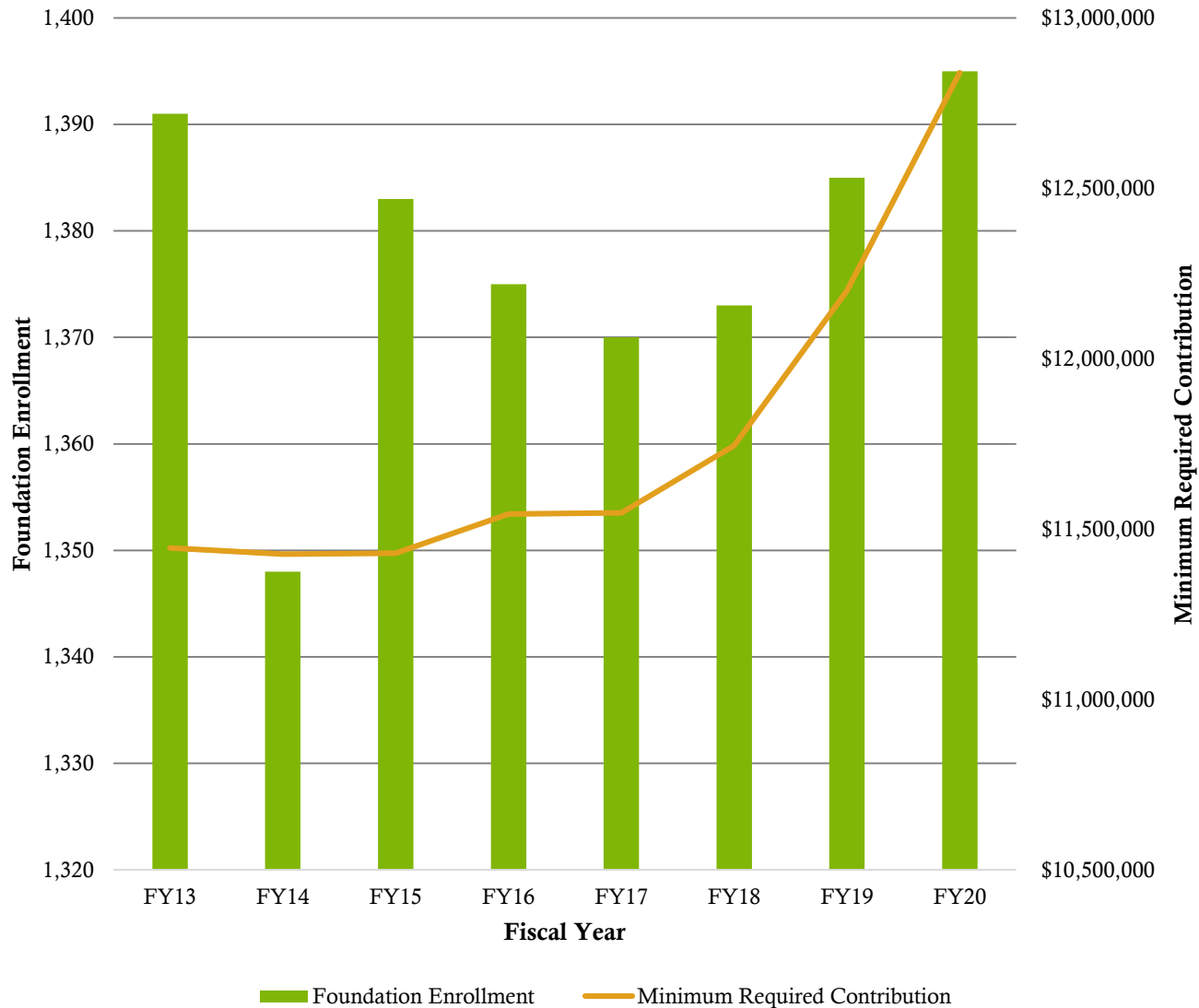
## Three-Year Rolling Average of Foundation Enrollment Percentages FY13-FY20 Used in Calculating Assessments



## Chatham Foundation Enrollment vs. Minimum Required Contribution FY13-FY20



## Harwich Foundation Enrollment vs. Minimum Required Contribution FY13-FY20



# Guidelines and Assumptions

# Budget Development Guidelines

- ◆ Support the district's Mission Statement
  - ◆ *Monomoy Regional School District is a community of learners of all ages focused on building knowledge, positive character, and resiliency in a safe, supportive, creative, and challenging environment*
- ◆ Support advancement of the district's new 2018-2022 Strategic Plan Objectives
  - ◆ Expand Community Engagement and Partnerships
  - ◆ Strengthen Social and Emotional Well-Being
  - ◆ Close the Achievement Gap
  - ◆ Improve Curriculum, Instruction and Assessment for All Learners
- ◆ Maintain programs across the grade-levels and educationally supportive class size guidelines of  $19\pm 2$  students per class at the middle & high school level  $18\pm 1$  at the elementary level
- ◆ Complementary to the budgets and fiscal circumstances of the Towns of Chatham and Harwich.

# FY20 Budget Assumptions

## This is a Reduced Staff Budget with Level Services

- ◆ Projected level enrollment for the upcoming fiscal year, in light of a **58 student decline since FY16**
- ◆ **Where appropriate, reduce staffing to mirror the enrollment decline, without impacting the educational program**
- ◆ Advance staff with contractually-obligated steps and lanes
- ◆ **Ratification of the agreement reached with the Monomoy Regional Education Association** (Units A & B, anticipated vote on February 12)
- ◆ Chapter 70 State Aid using the FY20 Governor's numbers 1/23/19
- ◆ Minimum required contributions for each town as posted on DESE website 1/23/2019
- ◆ Three-year rolling average for Transportation shifts modestly towards Harwich by .11%
  - ◆ 25.70% (C ) 74.30% (H)
- ◆ Three-year rolling average for Operations and Debt shifts modestly again towards Harwich by .20%
  - ◆ 26.55% (C ) 73.45% (H)
- ◆ District's OPEB funding at same level as FY19 at \$100,000

# Important Factors Behind School Budgets

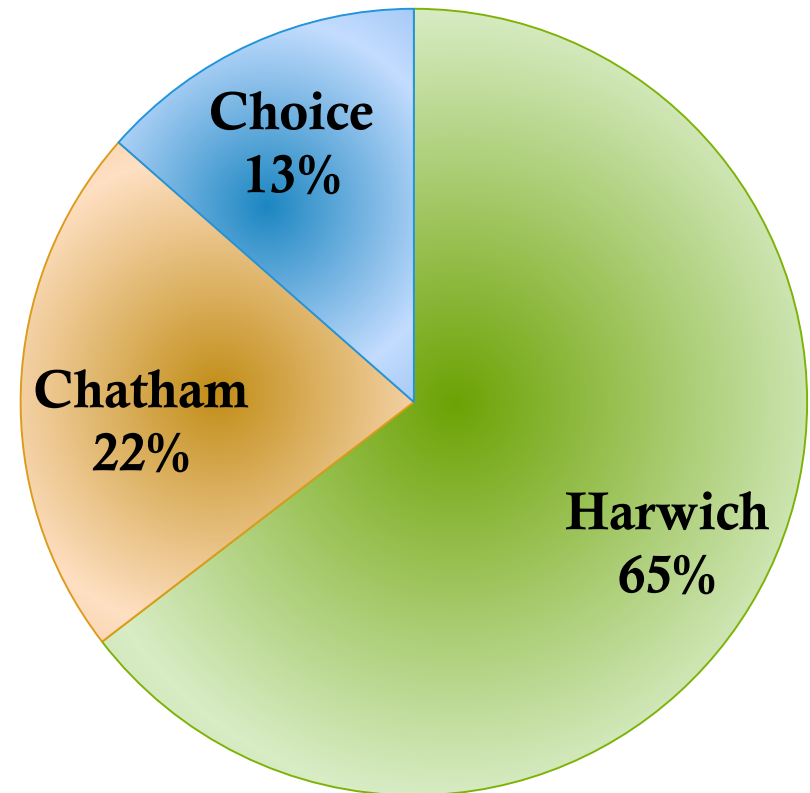
- Enrollment
- Class Size
- Staffing
- Out-of-district Placements
- School Choice and Charter School



# District Enrollment

*The three-year rolling average for foundation enrollment is used to calculate the Assessment -- this does not include school choice students coming into the district. Foundation enrollment does include school choice students, attending other districts and charter schools, who live in Chatham and Harwich.*

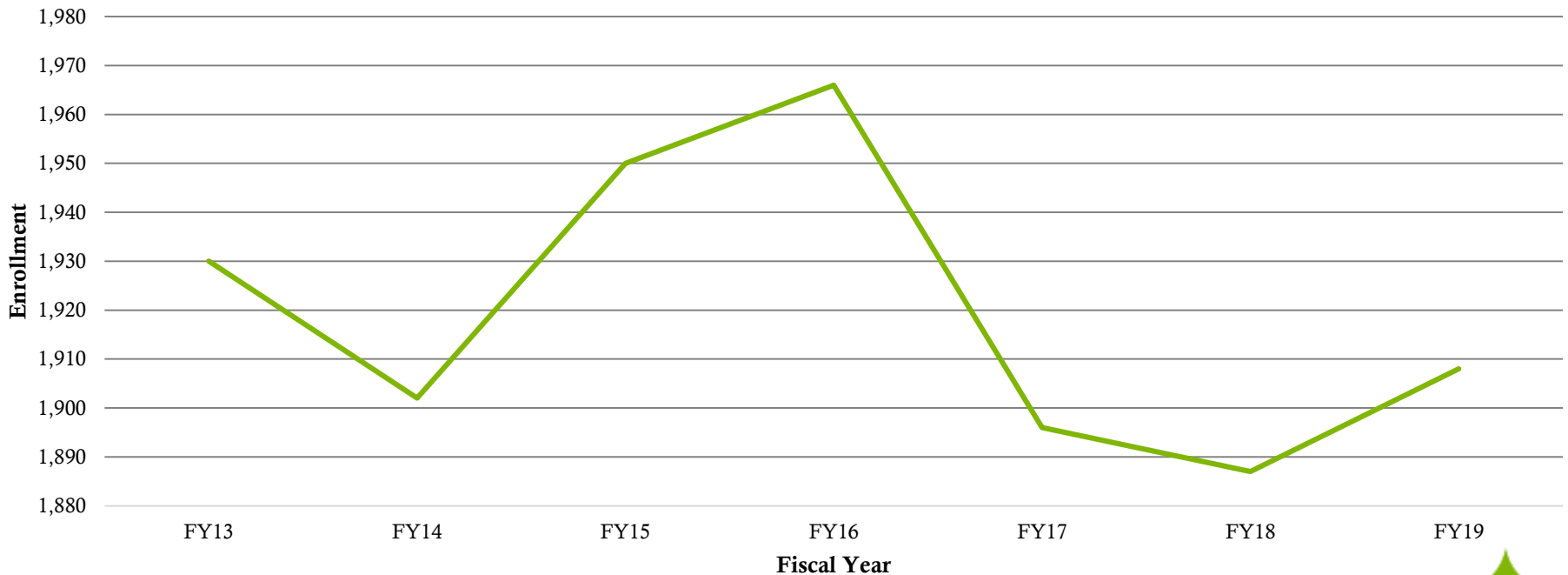
## Monomoy Enrollment 2018-2019





# District Enrollment Trend

**Monomoy October 1 Enrollment FY13-FY20  
(includes Preschool and SPED 18-22)**



There has been a 58 student reduction in students attending Monomoy schools since FY16, which mirrors the overall decline in school-aged children on the Cape. The staff reduction in the FY20 Budget parallels the decline in students, maintaining level services and all programs and opportunities.

# Staffing Comparisons

FTEs by Category	FY20	FY19 Budget	FY18	FY17	FY16	FY15
School Building Administration	8.0	8.0	8.0	8.0	8.0	8.0
Unit A - Teachers	188.7	190.4	190.4	190.4	191.8	196.0
Unit A - Nurses	5.5	4.5	4.5	4.5	4.5	4.5
Unit B - Instructional Assistants	61.7	68.4	68.4	68.4	67.5	67.7
Unit B – Administrative Assistants	11.8	12.0	12.0	12.0	12.0	12.0
Custodians/Facility Director	20.0	20.0	20.0	20.0	20.0	19.5
Food Services/ Food Service Director	12.0	12.0	12.0	12.0	12.0	13.0
Network Technicians	3.5	4.0	4.0	4.0	4.0	4.0
Program Managers	3.0	3.0	3.0	3.0	3.0	4.7
District Administration	6.0	6.0	6.0	6.0	6.0	6.0
District Administrative Support	7.0	7.0	7.0	7.0	8.0	8.0
District-wide Positions	<u>4.0</u>	<u>4.4</u>	<u>4.4</u>	<u>4.4</u>	<u>3.0</u>	<u>3.0</u>
<i>*The distribution of these FTE may shift slightly between categories</i>	*331.2	*339.7	339.7	339.7	339.8	346.4

# Anticipated Average Class Sizes

## 2019-2020

### Chatham Elementary

Kindergarten	17
1st Grade	17
2nd Grade	15.5*
3rd Grade	14
4th Grade	21*

### Monomoy Regional Middle School

5th Grade	18
6th Grade	16
7th Grade	17

### Harwich Elementary

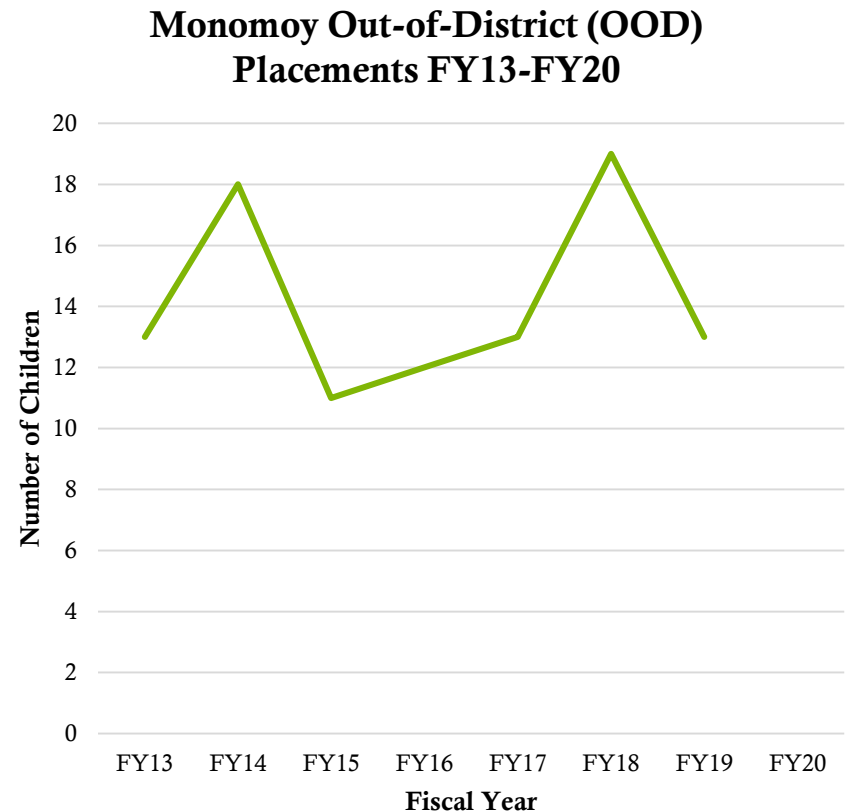
Kindergarten	18*
1st Grade	18*
2nd Grade	18
3rd Grade	16
4th Grade	20.5

### Monomoy Regional High School

8th Grade Core Academic	16
Grades 9-12 Core Academic	15-18

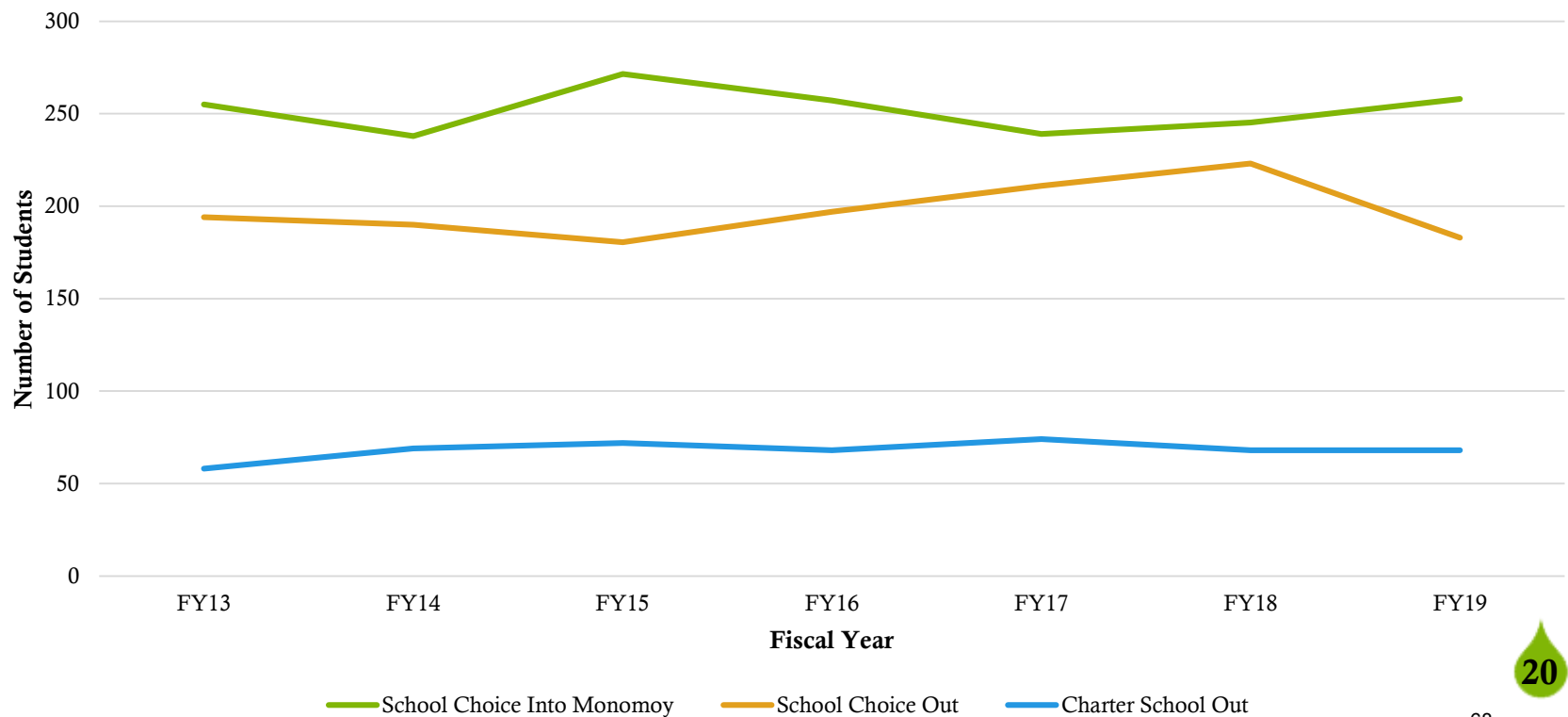
\*Indicates resulting class size with  
FTE reduction at grade level

# Special Education Out-of-District Trends



# School Choice and Charter School Enrollment Trends

**School Choice and Charter School Enrollments FY13-FY19**



# Budget Offsets & Expenses

- Excess & Deficiency
- School Choice
- Circuit Breaker
- School Choice and Charter School Tuitions

# Excess and Deficiency

At the end of every fiscal year, any surplus or deficit in the district's general fund are closed out to the Excess & Deficiency fund (E&D). These are certified by the Department of Revenue annually. If the certified balance exceeds 5% of the proposed budget, the regional school committee must use the amount in excess of 5% as a revenue source to offset its proposed budget.

Fiscal Year	E&D	E&D Used	Fiscal Year offset by E&D (2 years later)
FY13	\$514,648		
FY14	\$1,401,630	\$600,000	to support FY16 Budget
FY15	\$967,615	\$331,821	to support FY17 Budget
FY16	\$1,665,707	\$371,326	to support FY18 Budget
FY17	\$1,891,678	\$705,000	to support FY19 Budget
FY18	\$1,592,984	\$550,000	proposed to support FY20 Budget

# School Choice

School Choice	FUND BALANCE	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
Chatham	\$364,000.00								
Harwich	<u>\$1,101,261</u>								
School Choice Revenue	\$1,465,261	\$1,555,378	\$1,507,345	\$1,683,336	\$1,508,000	\$1,359,051	\$1,352,531	\$1,414,608	\$1,352,531
School Choice Expenditures		\$1,817,251	\$1,563,244	\$2,548,062	\$1,474,350	\$1,407,001	\$1,385,274	\$1,259,000	\$1,259,000
Projected Balance									\$484,859



# Circuit Breaker

Circuit Breaker	FUND BALANCE	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
Chatham	\$44,909								
Harwich	<u>\$147,903</u>								
Circuit Breaker Revenue	\$192,812	\$454,141	\$525,197	\$492,116	\$348,691	\$359,035	\$186,150	\$191,000	\$191,000
Circuit Breaker Expenditures		\$420,408	\$598,902	\$463,934	\$323,316	\$276,762	\$241,025	\$191,000	\$191,000
Projected Balance									\$233,796

# Tuitions Out

General Fund Expenses	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
School Choice Tuitions	\$1,072,669	\$1,062,677	\$1,052,745	\$1,474,350	\$1,287,193	\$1,387,208	\$1,287,193	\$1,216,326
Charter School Tuitions	<u>\$707,868</u>	<u>\$996,558</u>	<u>\$1,052,136</u>	<u>\$1,055,982</u>	<u>\$1,218,017</u>	<u>\$1,146,649</u>	<u>\$1,218,017</u>	<u>\$1,218,017</u>
	\$1,780,537	\$2,059,235	\$2,104,881	\$2,530,332	\$2,505,210	\$2,533,857	\$2,505,210	\$2,434,353

# FY20 Budget Drivers over the FY19 Budget

- Increases in contractually obligated lines
- Continuation of strategic initiatives
- New strategic improvements

# Budget Obligation Drivers

Staff Contractual Obligations	\$369,000
Out-of-District Special Education Tuitions	\$432,500
Health Insurance Retiree – 3.7%	\$35,780
Insurance – Unemployment, Property, Liability, Workers Compensation	\$202,724
Barnstable County Retirement	\$77,220
Essential School Health Grant ends	\$37,981
New Transportation Contract	\$157,977
Final Financing of High School Construction Project (3-Year State House Note)	\$56,780

*Compared to past budgets, the FY20 DRAFT Budget greatly benefits from the vote taken January 30 by the Cape Cod Municipal Health Group Board to have a 0% increase in Active employee health and dental insurance for the fiscal year.*

# Continuation of Strategic Initiatives

## **Community Engagement Coordinator (and Monomoy Website Manager) – Enhancing communication with our stakeholders, while expanding volunteerism and mentoring within our schools**

- Maintain and update the district website, including calendar of events, sports schedules, news, recognitions, and more, and trains staff in the use of this technology
- Ensuring that the entire community is kept up to date on activities happening in the schools, both through the district's own communications and working with local media
- Volunteer recruitment and organization for events and activities within our schools
- Tracking of volunteer hours, both as a way to recognize and celebrate the work done by volunteers in our schools and to quantify that time for potential grant funding
  - More than 700 hours have been donated by school volunteers on the first semester
- Coordination of donations from community organizations, businesses, and individuals for school events and activities
  - For example, local restaurants will be donating food for the MRMS Community Heroes Luncheon in February
- Creation of the Monomoy Lighthouse Leader mentoring program, which matches students with caring adults from the community for one-on-one mentoring.
  - A partial-year pilot program has launched for this school year, and mentor and mentee recruitment will continue over the spring and summer for an even more robust program in the 2019-2020 school year
- Support and facilitation of service projects for students, both within the district and with community organizations.
  - For example, coordinate the MRHS National Honor Society students tutoring before and after school at MRMS

Part of the FY19 Budget Presentations, coupling contractual services funding for website management with \$20,000 in new funds in FY19 to expand to Community Engagement

**Expansion of Guided Reading resources to support greater differentiation in English Language Arts instruction at the elementary level**, a continuation of K-4 ELA curriculum improvements highlighted in the FY19 Budget

Harwich Elementary \$14,000  
Chatham Elementary \$7,850

# Strategic Improvements in FY20 DRAFT Budget

Improve district's Science/Engineering focus by shifting from World Language to Science "special" at Elementary level. This will better align our curriculum with the Massachusetts Science and Technology/Engineering Curriculum Framework.	Staffing cost neutral, with science material costs: HES \$10,000 CES \$5,850
Bolster middle school clinical support by expanding position to a full-time clinical counselor (.6 → 1.0 FTE)	\$34,107
Improve special education support at the middle school expanding to a full-time Team Chair (.5 → 1.0 FTE)	\$39,842
Enhance English Language Learner (ELL) supports by adding an additional high school ELL teacher	\$58,015
Additional funding for summer professional development opportunities for teachers, focused on differentiation skills, guided reading proficiency, social-emotional repertoire, and multicultural awareness	\$18,000
Add translation and interpreter services to the school district's budget to support our growing number of ELL families	\$15,000

# The DRAFT FY20 Budget

In Detail



# Comparative Budgets by Category

		FY20 Draft Budget	FY19 Budget	FY18 Actual	FY17 Actual	FY16 Actual	FY15 Actual
1000	District Leadership & Administration Salaries & Wages	\$688,653	\$688,653	\$945,064	\$951,887	\$847,951	\$853,512
1000	District Leadership & Administration Expenses	\$415,069	\$410,069	\$382,795	\$346,107	\$284,447	\$409,021
2000	Instruction Salaries & Wages	\$18,549,753	\$18,357,563	\$17,494,093	\$16,728,741	\$16,175,914	\$15,046,779
2000	Instruction Expenses	\$1,003,365	\$944,610	\$846,312	\$1,020,692	\$865,727	\$884,357
3000	Other School Services Salaries & Wages	\$874,710	\$825,456	\$784,806	\$749,295	\$667,226	\$648,333
3000	Other School Services Expenses	\$1,988,970	\$1,801,093	\$1,632,453	\$1,583,843	\$1,628,508	\$1,525,209
4000	Operations & Maintenance Salaries & Wages	\$1,417,113	\$1,471,297	\$1,153,274	\$1,114,073	\$1,035,728	\$1,072,424
4000	Operations & Maintenance Expenses	\$1,880,765	\$1,849,369	\$1,665,347	\$1,663,580	\$1,533,944	\$1,501,620
5000	Fixed Charges	\$7,770,608	\$7,471,900	\$6,990,925	\$6,362,336	\$5,827,507	\$5,864,593
9000	Programs With Other School Districts	<u>\$3,699,790</u>	<u>\$3,299,567</u>	<u>\$3,147,156</u>	<u>\$3,031,165</u>	<u>\$2,835,637</u>	<u>\$2,561,647</u>
	Total General Fund Operating	\$38,289,139	\$37,119,577	\$35,042,225	\$33,556,719	\$31,702,589	\$30,367,495
7000	Capital	\$355,000	\$355,000	\$281,008	\$305,000	\$250,000	\$49,864
8000	Debt Retirement & Service	<u>\$2,257,343</u>	<u>\$2,233,776</u>	<u>\$2,324,931</u>	<u>\$2,411,471</u>	<u>\$2,473,481</u>	<u>\$804,423</u>
		\$2,538,776	\$2,538,776	\$2,605,939	\$2,716,471	\$2,723,481	\$854,287
	Total General Fund	\$40,901,482	\$39,708,353	\$37,648,164	\$36,273,190	\$34,426,070	\$31,221,782



# FY20

## Maintenance & Technology

### Maintenance

#### Monomoy Regional Middle School

Parking lot repairs	\$10,000
Replace Carpet in hallways with Carpet Squares	\$5,000
Roof Repairs	<u>\$10,000</u>
	\$25,000

#### Monomoy Regional High School

Repaint parking lot lines	\$10,000
Exterior landscaping improvements	\$20,000
Roofing Inspection and Repair as needed	<u>\$5,000</u>
	\$35,000

### Technology

#### Monomoy Regional Middle School

Complete Network Infrastructure - Wireless Upgrade (after erate reimbursement)	\$16,481
--	----------

#### Monomoy Regional High School

Complete Network Infrastructure - Wireless Upgrade (after erate reimbursement)	\$18,114
Chromebooks/Teacher Laptop Replacements	16,000
MAC Lab, Graphics Lab and Robotics Lab	\$41,177

# FY20

## Maintenance & Technology

### Maintenance

#### Chatham Elementary School

Tile classrooms (2 to 4)	\$8,000
--------------------------	---------

Roof repairs	<u>\$10,000</u>
--------------	-----------------

	\$18,000
--	----------

#### Harwich Elementary School

Replace Carpet in Activity Room and Room 11	\$15,000
---	----------

Replace Roof Top Unit	\$15,000
-----------------------	----------

Roof repairs	<u>\$10,000</u>
--------------	-----------------

	\$40,000
--	----------

### Technology

#### Chatham Elementary School

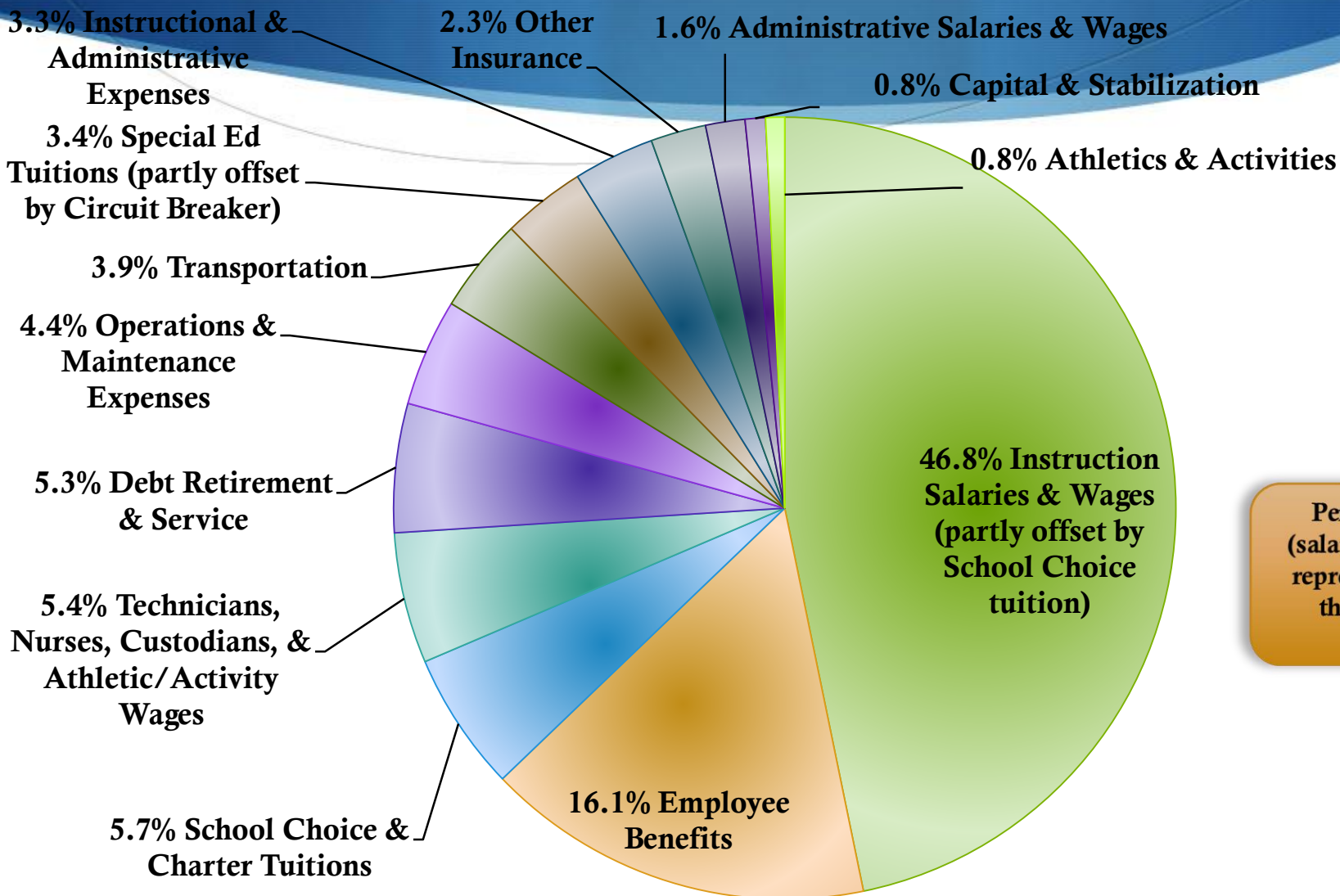
Complete Network Infrastructure - Wireless Upgrade (after erate reimbursement)	Less than \$1000
--	------------------

#### Harwich Elementary School

Complete Network Infrastructure - Wireless Upgrade (after erate reimbursement)	Less than \$1000
--	------------------

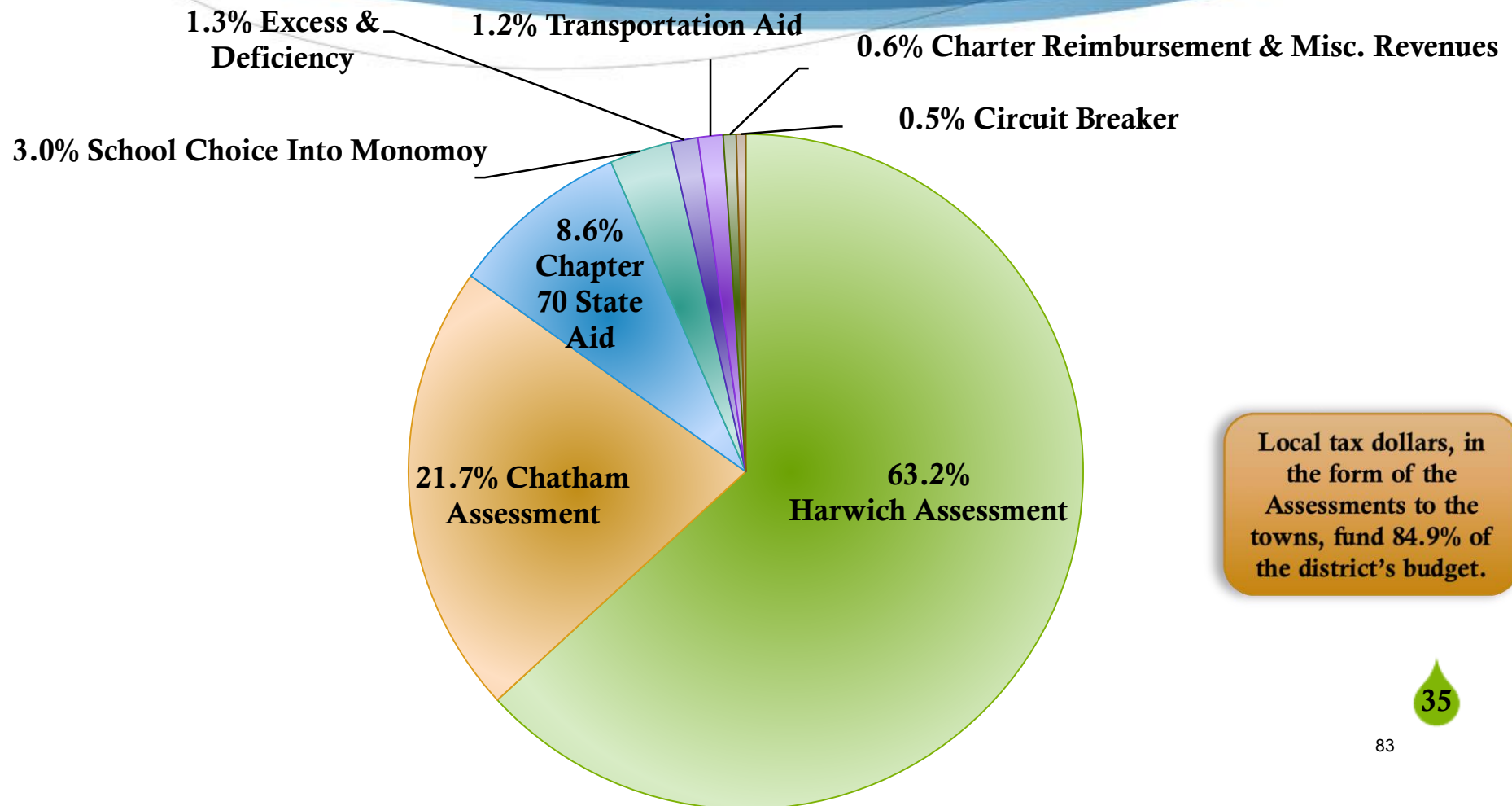
Within the DRAFT FY20 Budget, total combined Maintenance is \$118,000 and Technology is \$187,000 for all four schools. Totaling \$305,000 in addition to \$50,000 Stabilization. Harwich's share of Monomoy's Capital Budget would be \$260,747 and Chatham's \$94,252.

# How school funding is used to support the FY20 DRAFT Budget



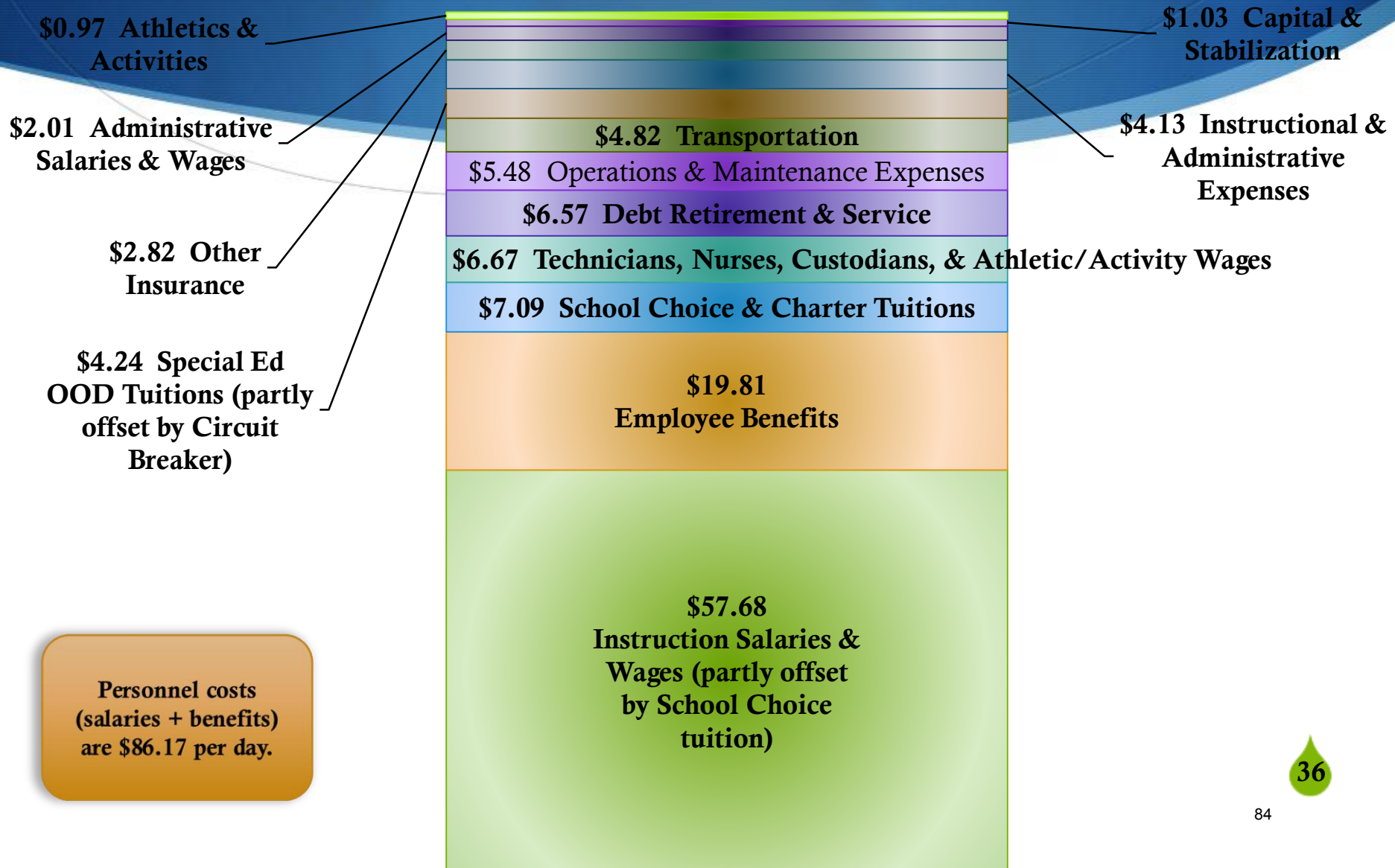
Personnel costs (salaries + benefits) represent 69.9% of the Monomoy budget.

# How the DRAFT FY20 Budget is funded



# \$123.32

## FY20 Daily Cost to Educate a Monomoy Student





# Comparative Budgets by Category

	FY20 DRAFT Budget	FY19 Budget	FY18 Actual	FY17 Actual	FY16 Actual	FY15 Actual
Salaries & Wages	\$21,530,572	\$21,342,969	\$20,377,237	\$19,543,996	\$18,726,819	\$17,621,048
Expenses	\$5,288,169	\$5,005,141	\$4,526,907	\$4,619,222	\$4,312,626	\$4,320,207
Fixed Charges	\$7,770,608	\$7,471,900	\$6,990,925	\$6,362,336	\$5,827,507	\$5,864,593
Programs With Other School Districts	<u>\$3,699,790</u>	<u>\$3,299,567</u>	<u>\$3,147,156</u>	<u>\$3,031,165</u>	<u>\$2,835,637</u>	<u>\$2,561,647</u>
	<b>\$38,289,139</b>	<b>\$37,169,577</b>	<b>\$35,042,225</b>	<b>\$33,556,719</b>	<b>\$31,702,589</b>	<b>\$30,367,495</b>
Capital and Debt Retirement & Service	<u>\$2,612,343</u>	<u>\$2,538,776</u>	<u>\$2,605,939</u>	<u>\$2,716,471</u>	<u>\$2,723,481</u>	<u>\$854,287</u>
<b>Total General Fund</b>	<b>\$40,901,482</b>	<b>\$39,708,354</b>	<b>\$37,648,164</b>	<b>\$36,273,190</b>	<b>\$34,426,070</b>	<b>\$31,221,782</b>

# Comparative Budgets by Percent by Category

Expenditure Budget By Percent	FY20 Draft Budget	FY19 Budget	FY18 Actual	FY17 Actual	FY16 Actual	FY15 Actual
Salaries & Wages	52.64%	53.75%	54.13%	53.88%	54.40%	56.44%
Expenses	12.93%	12.60%	12.02%	12.73%	12.53%	13.84%
Fixed Charges	19.00%	18.82%	18.57%	17.54%	16.93%	18.78%
Capital and Debt Retirement & Service	6.39%	6.52%	6.92%	7.49%	7.91%	2.74%
Programs With Other School Districts	<u>9.05%</u>	<u>8.31%</u>	<u>8.36%</u>	<u>8.36%</u>	<u>8.24%</u>	<u>8.20%</u>
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

# Budget Increase Over Prior Fiscal Year

FY20 Draft Budget		FY19 Budget	Δ	%
\$38,289,139	Operating	\$37,119,578	\$1,169,561	3.15%
\$355,000	Capital	\$355,000	\$0	0.0%
<u>\$2,257,343</u>	MRHS Debt	<u>\$2,233,776</u>	<u>\$23,567</u>	<u>1.05%</u>
\$40,901,482		\$39,708,354	\$1,193,128	3.00%

*Excluding the unpredictable and unavoidable Out-of-District increases of \$432,500 within this unique budget year, this is only a 1.96% budget increase.*



# Moving from Budget to Assessment

The district's \$40,901,482 budget does not cost the towns \$40,901,482.

# Budget vs. Assessment

- ◆ The Monomoy FY20 Budget is how much it costs to fund the education of children in Harwich and Chatham.
- ◆ The Assessment is how much each town pays to fund the Monomoy Regional School District according to the formula in the district's Regional Agreement.
- ◆ Chapter 70 State Aid is anticipated to offset the cost of funding our schools by almost \$3.24M. The school district also receives funding from the state to defray the cost of bus transportation, expensive Special Education placements (Circuit Breaker), and a small portion of charter school tuitions.
- ◆ Each town also has a “minimum required contribution,” calculated by the State, using the number of school aged children in the town attending public schools and real estate and income wealth within the town.
- ◆ The enrollment of students attending public schools in each town is calculated using three-year rolling average of the enrollments to determine how much each town pays for the Operating, Transportation, Debt, and Capital portions of the Monomoy budget.

# FY20 Assessment Drivers

## Disproportionately Impacting Harwich

- While there is a slight increase in the three-year rolling average in enrollment for Harwich, there is a significant increase in the Harwich's foundation enrollment (based on October 1, 2018 enrollments) used to calculate minimum required contribution.
- This causes Harwich's FY20 Assessment percentage increase to be significantly more than Chatham's.

	FY20 Minimum Required Contribution	FY19 Minimum Required Contribution	Increase/Decrease
Chatham	\$4,156,810	\$4,309,339	-\$155,764
Harwich	\$12,839,288	\$12,167,534	\$638,961



**DRAFT FY20 ASSESSMENT**

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$24,280,721	\$8,292,549	\$32,573,270
Transportation	\$554,789	\$191,899	\$746,688
Capital	<u>\$260,748</u>	<u>\$94,253</u>	<u>\$355,000</u>
	\$25,096,258	\$8,578,700	\$33,674,958
Debt	<u>\$1,658,018</u>	<u>\$599,325</u>	<u>\$2,257,343</u>
TOTAL FY20 DRAFT ASSESSMENT	\$26,754,276	\$9,178,025	\$35,932,301

**FY19 ASSESSMENT**

Operating Budget	\$23,282,215	\$8,368,284	\$31,650,499
Transportation	\$430,896	\$149,905	\$580,801
Capital	<u>\$260,038</u>	<u>\$94,963</u>	<u>\$355,000</u>
	\$23,973,149	\$8,613,151	\$32,586,300
Debt	<u>\$1,636,241</u>	<u>\$597,535</u>	<u>\$2,233,776</u>
TOTAL FY18	\$25,609,390	\$9,210,686	\$34,820,076

**Δ From FY19 to DRAFT FY20**

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$998,506	-\$75,735	\$922,771
Transportation	\$123,893	\$41,994	\$165,887
Capital	<u>\$710</u>	<u>-\$710</u>	<u>\$0</u>
	<b>\$1,123,109</b>	<b>-\$34,451</b>	<b>\$1,088,658</b>
Debt	<u>\$21,777</u>	<u>\$1,790</u>	<u>-\$23,567</u>
	\$1,144,886	-\$32,661	\$1,112,225
	<b>4.47%</b>	<b>-.35%</b>	<b>3.19%</b>

# FY20 Assessment

# FYI: How the State Calculates Minimum Required Contribution



# FY20 Chapter 70 Determination of City and Town Total Required Contribution

## 55 Chatham

### Effort Goal

1)2018 equalized valuation	7,374,670,100
2)Uniform property percentage	0.3418%
3)Local effort from property wealth	25,205,469
4)2016 income	329,994,000
5)Uniform income percentage	1.4816%
6)Local effort from income	4,889,253
7)Combined effort yield (3 + 6)	30,094,722
8)FY20 Foundation budget	5,180,612
9)Maximum local contribution (82.5% * 8)	4,274,005
10)Target local contribution (lesser of 7 or 9)	4,274,005
11)Target <b>local</b> share (10 as % of 8)	82.50%
12)Target <b>aid</b> share (100% minus 11)	17.50%

### FY20 Increments Toward Goal

13)Required local contribution FY19	4,410,094
14)Municipal revenue growth factor (DOR)	4.36%
15)FY20 preliminary contribution (13 raised by 14)	4,602,374
16)Preliminary contribution pct of foundation (15 / 8)	88.84%
<i>If preliminary contribution is above the target share:</i>	
17)Excess local effort (15 - 10)	328,369
18)100% reduction toward target (17 x 100%)	328,369
19)FY20 required local contribution (15 - 18), capped at 90% of foundation	4,274,005 <sup>84</sup>
20)Contribution as percentage of foundation (19 / 8)	<b>82.50</b>
<i>If preliminary contribution is below the target share:</i>	
21)Shortfall from target local share (11 - 16)	
22)Added increment toward target (13 x 1% or 2%)*	
*1% if shortfall is between 2.5% and 7.5%; 2% if shortfall > 7.5%	
23)Special increment toward 82.5% target**	
**if combined effort yield > 175% foundation & target local share = 82.5%	
Combined effort yield as % of foundation	
24)Shortfall from target after adding increments (10 - 15 - 22 - 23)	
25)FY20 required local contribution (15 + 22 + 23)	
26)Contribution as percentage of foundation (25 / 8)	

**\*\*The Required Minimum Contribution Amount includes Cape Cod Tech For FY20 the amount is Monomoy \$4,156,739 + Cape Tech \$117,195 = \$4,274,005**

# FY20 Chapter 70 Determination of City and Town Total Required Contribution

126 Harwich

## Effort Goal

## FY20 Increments Toward Goal

1)2018 equalized valuation	5,697,974,900	13)Required local contribution FY19	13,269,997
2)Uniform property percentage	0.3418%	14)Municipal revenue growth factor (DOR)	4.13%
3)Local effort from property wealth	19,474,787	15)FY20 preliminary contribution (13 raised by 14)	13,818,048
		16)Preliminary contribution pct of foundation (15 / 8)	82.27%
4)2016 income	438,184,000		
5)Uniform income percentage	1.4816%	<i>If preliminary contribution is above the target share:</i>	
6)Local effort from income	6,492,217	17)Excess local effort (15 - 10)	
		18)100% reduction toward target (17 x 100%)	
7)Combined effort yield (3 + 6)	25,967,004	19)FY20 required local contribution (15 - 18), capped at 90% of foundation	
		20)Contribution as percentage of foundation (19 / 8)	
8)FY20 Foundation budget	16,796,148		
9)Maximum local contribution (82.5% * 8)	13,856,822	<i>If preliminary contribution is below the target share:</i>	
		21)Shortfall from target local share (11 - 16)	0.23%
10)Target local contribution (lesser of 7 or 9)	13,856,822	22)Added increment toward target (13 x 1% or 2%)*	0
		<i>*1% if shortfall is between 2.5% and 7.5%; 2% if shortfall &gt; 7.5%</i>	
11)Target local share (10 as % of 8)	82.50%	23)Special increment toward 82.5% target**	0
12)Target aid share (100% minus 11)	17.50%	<i>**if combined effort yield &gt; 175% foundation &amp; target local share = 82.5%</i>	
		Combined effort yield as % of foundation	
		24)Shortfall from target after adding increments (10 - 15 - 22 - 23)	38,774
		**25)FY20 required local contribution (15 + 22 + 23)	13,818,048
		26)Contribution as percentage of foundation (25 / 8)	82.27%

**\*\*The Required Local Minimum Contribution Amount includes Cape Cod Tech  
For FY20 the amounts are Monomoy \$12,839,288 + Cape Tech \$978,760 = \$13,818,048**



**Town of Harwich  
BUDGET 2020**

Line #			Budget FY 2019	Budget FY 2020	
	SOURCES OF FUNDS		FY 2019	FY 2020	%
1	Tax Levy Limit (R/E & PP)		49,305,550	53,360,608	8.2%
2	Local Receipts		12,692,818	13,518,260	6.5%
3	<u>State Aid</u>				
4	Cherry Sheet		678,426	687,544	1.3%
5					
6	Overlay Surplus		100,000	100,000	0.0%
7	<u>Transfers:</u>				
8	Free Cash	378,038		585,748	35.5%
9	Harbor Capital Imp. Fund #1626	62,808		72,227	13.0%
10	Cable Fund (Comcast) #1614	156,450		168,594	7.2%
11	Septic Loans #1701	17,358		13,574	-27.9%
12	Water Enterprise Indirect Cost #1320	732,843		726,219	-0.9%
13	FEMA #1199	13,608		13,815	1.5%
14	Alan Harbor Betterments #1740	182,250		29,325	-521.5%
15	Road Betterments #1702+#1703+#1704	58,277		56,973	-2.3%
16	SAQ Harbor Waterways	70,125		101,188	30.7%
17	SAQ Harbor Mooring	103,125		136,888	24.7%
18	Golf Improvements	75,600		139,000	45.6%
19	Town Clerk #1295	15,585		-	0.0%
20	CPA Funds (Land Bank) #8027	588,750		553,700	-6.3%
21	Sub Total:		2,454,817	2,597,250	5.8%
22	<b>TOTAL SOURCES</b>		<b>65,231,611</b>	<b>70,263,662</b>	<b>7.7%</b>
23					
24	<b>USES OF FUNDS</b>				
25	<u>Charges:</u>				
26	State-Cherry Sheet Charges (ccc & BC Tax)		701,651	702,047	0.1%
27	Overlay (Abatements- Taxes)		460,000	460,000	0.0%
28	<b>TOTAL CHARGES</b>		<b>1,123,358</b>	<b>1,162,047</b>	<b>3.4%</b>
29					
30	<b>NET AVAILABLE Sources</b>		<b>64,108,253</b>	<b>69,101,615</b>	<b>7.8%</b>
31					
32	Town Operating Budget		23,718,738	25,321,863	6.8%
33	<u>Semi-Fixed Cost</u>				
34	Barnstable County Retirement	2,763,836		3,024,763	9.4%
35	Debt Service	4,762,464		5,881,626	23.5%
36	Health Insurance	4,778,977		4,815,339	0.8%
37	OPEB	125,000		150,000	20.0%
38	Property & Liab. Insurance	686,000		800,830	16.7%
40	Unemployment	10,000		15,000	50.0%
42	Total Fixed Cost		13,126,277	14,687,558	11.9%
43					
44	Cape Cod Tech HS		1,581,237	2,332,198	47.5%
45	Monomoy Regional School District		25,609,390	26,754,276	4.5%
46					
47	<b>TOTAL USES</b>		<b>65,159,000</b>	<b>70,257,941</b>	<b>7.8%</b>
48					
49	<b>NET SOURCES &amp; USES</b>		<b>\$ 72,611</b>	<b>\$ 5,721</b>	

**Town of Harwich  
Budget  
Raise and Appropriate**

Town of Harwich Raise & Appropriate	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Budget
<b>BASE LEVY LIMIT</b>	<b>\$ 39,950,278</b>	<b>\$ 41,283,806</b>	<b>\$ 42,683,458</b>	<b>\$ 44,144,163</b>
<b>PLUS 2.5% LEVY</b>	998,757	1,033,372	1,067,086	1,103,604
<b>PLUS GROWTH</b>	<b>334,771</b>	<b>366,280</b>	<b>393,619</b>	<b>300,000</b>
<b>GEN. OVERRIDE/EXCESS LEVY</b>	-	-	-	392,081
<b><u>SUBTOTAL</u></b>	<b>41,283,806</b>	<b>42,683,458</b>	<b>44,144,163</b>	<b>45,939,848</b>
 CAPITAL EXCLUSION/ FIRE DEPT		420,000	-	-
EXCLUDED DEBT(DE-1)	1,823,713	1,816,989	3,337,870	4,650,352
<b>MRSD HS Debt Sevice</b>	1,685,154	1,635,757	1,611,912	1,658,018
CCRTHS				908,892
 CAPE COD COMMISSION	207,455	217,944	211,604	203,498
<b><u>TAX LEVY LIMIT</u></b>	<b>\$ 45,000,128</b>	<b>\$ 46,774,148</b>	<b>\$ 49,305,550</b>	<b>\$ 53,360,608</b>
<b><u>Levy increase</u></b>	<b>\$ 1,244,109</b>	<b>\$ 3,018,129</b>	<b>\$ 4,305,422</b>	<b>\$ 6,586,460</b>
 <b>Overlay ( Abatements- Real Estate T</b>	<b>\$ 460,000</b>	<b>\$ 460,000</b>	<b>\$ 460,000</b>	<b>\$ 460,000</b>
 <b>School Building Assistance Progran</b>	<b>\$ 993,195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
 <b>Overlay Surplus</b>	<b>125,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

**Raise and Appropriate**

BUDGET FY 2020 REVENUES	Town Meeting				
	Actual FY2017	Actual FY2018	Budget FY2019	Budget FY2020	% Change
<b>Real Estate &amp; Personal Property Taxes</b>	<b>\$44,226,259</b>	<b>\$46,774,148</b>	<b>\$49,305,550</b>	<b>\$53,360,608</b>	<b>8.2%</b>
Local Receipts:					
Excise Tax	2,324,772	2,372,767	2,325,000	2,350,000	1.1%
Hotel/Motel & Meals	1,084,691	1,098,022	1,080,000	1,437,500	33.1%
Ambulance	1,478,899	1,452,109	1,460,000	1,450,000	-0.7%
Waste Disposal	2,748,461	3,110,693	2,889,000	3,050,000	5.6%
Beach, Recreation & Youth	371,252	413,637	381,000	401,500	5.4%
Harbors & Landings	918,546	929,773	851,500	898,500	5.5%
Golf Operations	1,775,101	1,856,221	1,759,000	1,776,500	1.0%
Other Local Receipts	3,869,975	2,306,362	5,352,318	5,941,760	11.0%
<b>Total Local Receipts</b>	<b>14,571,696</b>	<b>13,539,583</b>	<b>16,097,818</b>	<b>17,305,760</b>	<b>27.8%</b>
<b>State Aid:</b>					
Cherry Sheet	683,884	705,430	670,753	687,544	2.5%
School Building Assistance	993,193	-	-	-	0.0%
<b>Other:</b>					
Free Cash		-	378,038	585,748	54.9%
Overlay Surplus	125,000	100,000	100,000	100,000	0.0%
Harbor Capital Improvement - Wychmere	107,163	110,930	62,808	72,227	15.0%
Cable Fund (Comcast)	129,237	143,417	156,450	168,594	7.8%
Septic Loan	17,358	17,358	17,358	16,950	-2.4%
Water Enterprise Indirect Costs	587,382	650,178	732,843	726,219	-0.9%
FEMA	13,736	13,508	13,608	13,815	1.5%
Road Betterments	52,750	49,194	58,277	56,973	-2.2%
Allan Harbor Betterments	151,000	185,550	182,250	29,325	-83.9%
Golf Improvement Fund			75,600	139,000	83.9%
SAQ Mooring			103,125	136,888	32.7%
SAQ Waterways			70,125	101,188	44.3%
CPA Funds (Land Bank)	633,400	608,950	588,750	553,700	-6.0%
Town Clerk State Aid			15,585	0	0.0%
<b>Total Revenue</b>	<b>\$62,292,058</b>	<b>\$62,898,246</b>	<b>\$68,628,938</b>	<b>\$74,054,538</b>	<b>17.7%</b>

**Town of Harwich  
State Aid**

<b>HARWICH State Aid</b>		<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>
<b>B. GENERAL GOVERNMENT:</b>					
Distributions and Reimbursements:					
Lottery, Beano & charity Games		414,160	430,312	445,373	457,398
Annual Formula Local Aid					
Veterans		69,784	38,654	51,193	51,892
Exemptions: Vets, Blind & Surviving Sp	Ch 58s 9A;Ch59s5	121,114	126,709	109,222	99,854
Exemptions: Elderly Ch 58s 9A;Ch59s5					
State Owned Land CH 58ss19A		74,582	74,511	72,638	78,400
<b>Offset Items-Reserve for Direct Expenditures</b>					
Public Libraries Ch.78 s 19A		14,592	15,304	15,114	16,162
<b><u>Sub Total, All General Government</u></b>		<b>694,232</b>	<b>685,490</b>	<b>693,540</b>	<b>703,706</b>
<b><u>TOTAL ESTIMATE RECEIPTS</u></b>		<b>694,232</b>	<b>685,490</b>	<b>693,540</b>	<b>703,706</b>
<b><u>Less: Offset Items-Reserve for Direct Expenditures</u></b>		<b>(14,592)</b>	<b>(14,737)</b>	<b>(15,114)</b>	<b>(16,162)</b>
		-	-	-	-
<b><u>Gross State Aid</u></b>		<b>679,640</b>	<b>670,753</b>	<b>678,426</b>	<b>687,544</b>
<b><u>LESS STATE CHARGES</u></b>					
County Assessments,-Barnstable County Tax		193,498	203,280	202,302	213,571
Cape Cod Commission		207,455	217,944	229,452	203,498
State Assessments and Charges		151,567	160,851	167,113	179,625
Transportation		97,831	100,284	102,784	105,353
<b><u>TOTAL ESTIMATE CHARGES</u></b>		<b>650,351</b>	<b>682,359</b>	<b>701,651</b>	<b>702,047</b>
<b><u>TOTAL NET STATE AID</u></b>		<b>\$ 29,289</b>	<b>\$ (11,606)</b>	<b>\$ (23,225)</b>	<b>\$ (14,503)</b>
Off Sets		\$ 14,592	\$ 14,737	\$ 15,114	\$ 16,162
Debt Svc.					
Snow & Ice		-	-	-	-
Total Off sets		\$ 14,592	\$ 14,737	\$ 15,114	\$ 16,162

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020
	FY2017	FY2018	FY2019	FY2020	Variance
010004 432029 PRIOR YEAR RECOVERY	76,023	-	-	-	-
01000a 436004 Bldg. Use	-	-	-	-	-
010004 458901 MEDICAID	-	-	-	-	-
010004 481004 SALE OF PROPERTY	-	-	-	-	-
010004 481005 CC REG TECH FEE(RES OFFICER)	20,000	20,000	20,000	20,000	-
010004 484010 WORKERS COMP RECOVERY	-	-	-	-	-
010004 484026 MRSD REIMB. FOR SERVICE	-	-	-	-	-
010004 484099 GEN FUND MISC REVENUE	77,756	(3,912)	134,363	82,760	(86,672)
					-
<b>TOTAL GENERAL FUND - MISC REVENUE</b>	<b>173,779</b>	<b>16,088</b>	<b>154,363</b>	<b>102,760</b>	<b>(86,672)</b>
<b>011224 SELECTMEN - REV</b>					
011224 421600- COMMUNICATION LEASE	-	-	-	-	-
011224-436008 OLD REC BLDG/JR THEATER LEAS	1,000	11,388	500	6,500	4,888
011224 436005 FRANCISE FEES	47,238	39,614	39,445	40,000	(386)
011224 441000 LIQUOR LICENSES	68,337	69,616	67,084	68,000	1,616
011224 442001 HOTEL, MOTEL, INN	700	785	833	785	-
011224 442003 CABLE					-
011224 442004 JUNK COLLECTOR, DEALER	210	140	239	140	-
011224 442005 USED CAR DEALER	2,200	2,200	2,133	2,200	-
011224 442006 AMUSEMENT DEVICE LICENSE		100		100	-
011224 442008 TAXI/LIMO LICENSE	-	-	-	-	-
011224 442009 ENTERTAINMENT LICENSE	3,650	3,990	3,500	3,500	490
011224 442010 MOTION PICTURE LICENSE					-
011224 442011 ACTIONEER LICENSE					-
011224 442012 COMMON VICTUALLER LICENSE	2,050	2,250	2,050	2,050	200
011224 442013 OTHER FOOD SERVICE LICENSE	-	-	-	-	-
011224 445001 SHELLFISH PERMITS					-
011224 484014 BID DOC DEPOSIT NON REFUND					-
011224 45005 MISCELLANEOUS LIC/PERMITS	60	60	110	60	-
011224 469900 OTHER STATE REVENUE	3,813				-
011224-481004 SALE OF PROPERTY	-	-	-	-	-
011224 484004 PUBLIC RECORDS FEES	-	-	-	-	-
<b>TOTAL SELECTMEN - REV</b>	<b>129,258</b>	<b>130,143</b>	<b>115,894</b>	<b>123,335</b>	<b>6,808</b>
					-
					-
011414 432003 PHOTOCOPIES	1,122	856	1,200	850	6
011414-432045 ABUTTERS FEES	10,109	9,262	11,000	11,000	(1,738)
011414-461100 IN LIEW OF TAXES STATE	74,582	74,511	74,511	78,400	(3,889)
					-
<b>TOTAL ASSESSORS - REV</b>	<b>85,814</b>	<b>84,629</b>	<b>86,711</b>	<b>90,250</b>	<b>(5,621)</b>
<b>011454 TREASURER - REV</b>					
011454 431455 ADMINISTRATION FEES					-
011454 432003 PHOTOCOPIES		26			26
011454 432007 BOUNCED CHECK FEE	825	750	800	800	(50)
011454 480099 MISC	-	-	-	-	-
011445 482010 SALE OF BONDS	-	-	-	-	-

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020
	FY2017	FY2018	FY2019	FY2020	Variance
011454 482001 INVESTMENT REVENUE	47,533	157,972	48,000	125,000	32,972
011454 484099 MISCELLANEOUS REVENUE		-			-
<b>TOTAL TREASURER - REV</b>	<b>48,358</b>	<b>158,748</b>	<b>48,800</b>	<b>125,800</b>	32,948
<b>011464 COLLECTOR REV</b>					-
-----					-
<b>011464-414200 TAX TITLE</b>	291,987	254,864	-	-	254,864
<b>011464-414400 TAX DEFERRED REDEEMED</b>	-	-	-	-	-
011464-414704 SEPTIC BETTERMENTS	-	-	-	-	-
011464 417001 PEN & INT REAL ESTATE TAXES	133,517	106,388	125,000	100,000	6,388
011464 417002 PEN & INT PERS PROP TAXES	12,259	10,724	10,000	10,000	724
011464 417003 PEN & INT MV EXCISE TAXES	91,221	107,332	85,000	100,000	7,332
011464 417004 PEN & INT BOAT EXCISE TAXES	2,208	2,428	2,000	2,000	428
<b>011464 417005 PEN &amp; INT TAX TITLE</b>	164,251	152,658	125,000	150,000	2,658
011464 417006 PEN & INT DEFERRED TAXES	3,044	1,176	-	-	1,176
011464 417009 PENALTY & INTEREST LAND BANK	495				-
011464 417010 PEN & INT SEPTIC BETTERMENT	-	1,036	-	-	1,036
011464 417013 INTEREST CPC	357	-	-	-	-
011464 418001 IN LIEU OF TAXES LOCAL	56,741	58,616	55,000	55,000	3,616
011464 432001 COLLECTORS FEES & CHARGES	-	-	-	-	-
011464 432003 PHOTOCOPIES					-
011464 432008 MARKING FEES	10,140	10,680	10,000	10,000	680
011464 432009 MUNICIPAL LIEN CERTIFICATES	20,625	18,375	19,850	18,000	375
011464 484001 MISC	(63)	-	-	-	-
<b>TOTAL COLLECTOR - REV</b>	<b>786,781</b>	<b>724,276</b>	<b>431,850</b>	<b>445,000</b>	279,276
<b>011614 TOWN CLERK - REV</b>					-
-----					-
011614 432003 PHOTOCOPIES	1,152	1,115	500	1,000	115
011614 432011 DOG LICENCES	12,805	14,289	12,000	12,000	2,289
011614 432039 UTILITY POLES	620	40	100	40	-
011614 442017 BIRTH, MARRIAGE, DEATH CERT	17,390	16,240	17,000	16,000	240
011614 442018 BUSINESS CERTIFICATE	4,960	3,800	3,000	3,000	800
011614 442020 MEDICAL CERTIFICATES					-
011614 445002 RAFFLE PERMIT	110	120	-	100	20
011614 445007 GASOLINE STORAGE	375	375	400	375	-
011614 445015 BURIAL	1,180	1,120	1,000	1,000	120
011614 468500 INCREASE POLLING HOURS					-
011614 477000 NON CRIMINAL FINES FIRE	-	300	-	-	300
011614 477001 NON CRIMINAL FINES POLICE	200	125	-	-	125
011614 477002 NON CRIMINAL FINES HEALTH	150	-	-	-	-
011614 477006 NON CRIMINAL FINES HARBOR	250	500	-	-	500
011614 477007 NON CRIMINAL FINES CONSERVA	-	1,500	-	1,500	-
011614 477008 BLDG NON CRIMINAL					-
<b>TOTAL TOWN CLERK - REV</b>	<b>39,192</b>	<b>39,524</b>	<b>34,000</b>	<b>35,015</b>	4,509
<b>011714 CONSERVATION - REV</b>					-
011714 432038 GARDEN PLOTS	3,250	2,983	3,000	2,900	83
011714 436003 BOG LEASE	4,782	4,780	4,000	4,000	780
011714 437001 HEARINGS	9,238	10,661	8,000	10,000	661
011714 484099 COMSERV MISC REVENUE	5,290	5,420	5,000	5,000	420

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020 Variance
	FY2017	FY2018	FY2019	FY2020	
<b>TOTAL CONSERVATION - REV</b>	<b>22,560</b>	<b>23,844</b>	<b>20,000</b>	<b>21,900</b>	1,944
<b>011744 TOWN PLANNER - REV</b>					-
-----					-
011744 432003 PHOTOCOPIES	79	20			20
011744 432040 PLANNING LOCAL FILING FE	11,339	9,458	10,000	9,000	458
011744 437001 HEARINGS	16,227	16,786	17,500	16,000	786
011744 445005 MISC LICENSES/PERMITS	265	265	-	-	265
011744 484099 TOWN PLANNER MISCELLANEOUS R					-
<b>TOTAL TOWN PLANNER - REV</b>	<b>27,910</b>	<b>26,529</b>	<b>27,500</b>	<b>25,000</b>	1,529
<b>011764 BOARD OF APPEALS - REV</b>					-
-----					-
011764 437001 HEARINGS	11,340	10,395	8,000	10,000	395
<b>TOTAL BOARD OF APPEALS - REV</b>	<b>11,340</b>	<b>10,395</b>	<b>8,000</b>	<b>10,000</b>	395
<b>011994-421000 CVEC ELECTRIC FEES</b>	<b>296,485</b>	<b>270,608</b>	<b>295,000</b>	<b>295,000</b>	(1,485)
<b>012104 POLICE - REV</b>					-
-----					-
012104 432015 POLICE ADMINISTRATION FEES	43,279	59,684	41,000	50,000	9,684
012104 4270012 AUCTION					-
012104 432016 POLICE INSURANCE CO FEES	1,085	-	1,500	-	-
012104 432017 USE OF CRUISER POLICE	9,510	10,370	7,000	7,700	2,670
012104 432050 FALSE ALARM FEES	-	-	-	-	-
012104 442008 TAXI/LIMO LICENSE	-	-	-	-	-
012104 445003 GUN PERMITS	5,006	6,525	4,000	5,400	1,125
012104 445004 FIREARMS DEALER					-
012104 445005 MISC LICENSES/PERMITS					-
012104 468000 REG OF MV FINES	8,083	6,589	10,000	6,500	89
012104 468100 COURT DEFAULT WARRANTS					-
012104 469501 COURT FINES	1,255	825	1,500	800	25
012104 477004 PARKING VIOLATIONS	15,400	-	14,000	-	-
012104 477005 RESTITUTION	890		500	-	-
012104 484099 MISCELLANEOUS REVENUE	-	-	-	-	-
<b>TOTAL POLICE - REV</b>	<b>84,507</b>	<b>83,993</b>	<b>79,500</b>	<b>70,400</b>	13,593
<b>012204 FIRE - REV</b>					-
-----					-
012204 432003 PHOTOCOPIES	160	100	-	-	100
012204 432018 FIRE/OIL BURNER INSPECTIONS	39,575	37,240	35,000	35,000	2,240
12204 4445006 BURN PERMITS	3,220	5,040	3,000	4,000	1,040
012204 445005 MISCELLANEOUS LICENSES/PERM	4,225	3,770	3,000	3,000	770
012204 445007 GASOLINE STORAGE	1,220	310	800	300	10
012204 484099 MISCELLANEOUS REVENUE	3,150	2,875	-	-	2,875
<b>TOTAL FIRE - REV</b>	<b>51,550</b>	<b>49,335</b>	<b>41,800</b>	<b>42,300</b>	7,035
<b>012314 AMBULANCE - REV</b>					-
-----					-
012314 437000 AMBULANCE FEES	1,478,899	1,452,109	1,460,000	1,450,000	2,109
012314 437010 AMBULANCE COLLECTOR	-	-	-	-	-

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020 Variance
	FY2017	FY2018	FY2019	FY2020	
<b>TOTAL AMBULANCE - REV</b>	<b>1,478,899</b>	<b>1,452,109</b>	<b>1,460,000</b>	<b>1,450,000</b>	2,109
<b>012414 BUILDING - REV</b>					-
-----					-
01004 436004 Build Use Fee					-
012414 432003 PHOTOCOPIES	1,724	1,649	-	1,600	49
012414 432019 BUILDING INSPECTION	2,689	3,966	2,500	2,500	1,466
012414 432048 BLDG. APPLICATION FEES	-	-	4,000	-	-
012414 455008 BUILDING PERMITS	270,536	278,699	250,000	380,000	(101,301)
012414 455009 SIGN PERMITS	1,155	2,695	1,500	2,500	195
012414 455010 DEMO PERMITS	-	-	-	-	-
012414 455011 RENTAL DENSITY PERMIT	1,100	1,100	750	1,000	100
012414 494099 MISC REVENUE + <b>Trenching</b>	3,355	3,565	3,000	3,500	65
<b>TOTAL BUILDING - REV</b>	<b>280,559</b>	<b>291,674</b>	<b>261,750</b>	<b>391,100</b>	(99,426)
<b>012424 GAS INSPECTION - REV</b>					-
-----					-
012424 432020 GAS INPECTION &Trench Permits	41,025	47,545	40,000	45,000	2,545
<b>TOTAL GAS INSPECTION - REV</b>	<b>41,025</b>	<b>47,545</b>	<b>40,000</b>	<b>45,000</b>	2,545
<b>012434 PLUMBING</b>					-
-----					-
012434 432021 PLUMBING INSPECTION	45,685	49,765	45,000	45,000	4,765
<b>TOTAL PLUMBING</b>	<b>45,685</b>	<b>49,765</b>	<b>45,000</b>	<b>45,000</b>	4,765
<b>012454 ELECTRICAL REVENUE</b>					-
-----					-
012454 432023 ELECTRICAL INSPECTION	77,095	75,745	75,000	75,000	745
<b>TOTAL ELECTRICAL REVENUE</b>	<b>77,095</b>	<b>75,745</b>	<b>75,000</b>	<b>75,000</b>	745
<b>012914 468600 EMERGENCY MGMT GRANT</b>	<b>2,942</b>				-
<b>012964 445001 SHELLFISH</b>	<b>7,583</b>	<b>9,645</b>	<b>6,900</b>	<b>9,000</b>	1,417
<b>014394 WASTE DISPOSAL REVENUE</b>					-
-----					-
014394 424701 DISPOSAL AREA STICKERS	923,725	894,280	1,013,000	900,000	(5,720)
014394 424702 DISPOSAL REGULAR FEES	722,990	848,525	725,000	825,000	23,525
014394 424703 DISPOSAL COMMERCIAL FEES	997,921	1,252,243	1,050,000	1,220,000	32,243
014394 427010 RECYCLE NEWSPAPER	38,973	25,700	35,000	25,000	700
014394 427011 RECYCLE BOTTLES	16,050	16,588	16,000	16,000	588
014394 427012 RECYCLE OTHER ITEMS	4,826	4,352	5,000	4,000	352
014394 427013 RECYCLE METAL	43,976	69,005	45,000	60,000	9,005
<b>TOTAL WASTE DISPOSAL REVENUE</b>	<b>2,748,461</b>	<b>3,110,693</b>	<b>2,889,000</b>	<b>3,050,000</b>	60,693
<b>014914 CEMETERY ADMINISTRATION REV</b>					-
-----					-
014914 431455 ADMINISTRATION FEES	-	-	-	-	-
<b>TOTAL CEMETERY ADMINISTRATION REV</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	-
<b>015104 BOARD OF HEALTH</b>					-
-----					-



# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020
	FY2017	FY2018	FY2019	FY2020	Variance
015104 432003 PHOTOCOPIES	3,141	1,638	-	-	1,638
015104 432025 TEST HOLES	20,900	17,600	20,000	17,000	600
015104 432037 FLU CLINIC FEES	-	-	-	-	-
015104 442001 HOTEL, MOTEL, INN	675	525	550	500	25
015104 442002 STABLE	870	2,640	800	800	1,840
015104 442004 JUNK COLLECTOR/RUBBISH HAUL	800	1,000	600	1,000	-
015104 442007 MASSAGE LICENSE	50				-
015104 442013 OTHER FOOD SERVICE LICENSE	17,805	21,995	16,500	18,000	3,995
015104 442014 TOBACCO LICENSE	550	1,175	500	500	675
015104 442015 FUNERAL DIRECTOR LICENSE	50	150	-	-	150
015104 445005 MISC LIC/PERMITS	7,570	13,300	7,000	10,000	3,300
015104 445010 SEPTAGE CARRIER	2,300	3,725	2,000	2,000	1,725
015104 445011 SEWERAGE PERMITS	30,160	36,315	30,000	30,000	6,315
015104 445012 WELL PERMITS	1,595	1,485	1,000	1,000	485
015104 445027 SWIMMING POOL	2,600	2,850	2,000	2,000	850
015104 445029 HEALTH INPECTION FEES	36,140	41,317	30,000	37,000	4,317
015104 484099 MISC REVENUE/ TRENCH INSP.	10,545	6,545	4,000	12,000	(5,455)
<b>TOTAL BOARD OF HEALTH</b>	<b>135,751</b>	<b>152,261</b>	<b>114,950</b>	<b>131,800</b>	20,461
<b>015394 CHANNEL 18 TELEVISION STATION</b>					-
-----					-
015394 432041 VIDEO TAPE COPIES	45	-	-	-	-
<b>TOTAL CHANNEL 18 TELEVISION STATION</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>-</b>	-
<b>015404 COMMUNITY CENTER REVENUE</b>					-
-----					-
015404-432003 PHOTOCOPIES	<b>44</b>	<b>78</b>	-	-	78
015404 432044 PROGRAM FEES	2,170	2,890	1,800	2,000	890
015404 42049 PASSPORT FEES	12,680	14,570	11,000	12,000	2,570
015404 436004 BUILDING USE	21,536	20,970	20,000	20,000	970
015404 484098 COM CENTER WEIGHT ROOM USE	-	-	-	15,000	(15,000)
<b>TOTAL COMMUNITY CENTER REVENUE</b>	<b>36,430</b>	<b>38,508</b>	<b>32,800</b>	<b>49,000</b>	(10,492)
<b>015414 COUNCIL ON AGING</b>					-
-----					-
015414 432044 PROGRAM FEES	17,288	15,684	21,000	15,000	684
015414 483003 CATERING REVENUE	4,082	1,145	-	1,100	45
<b>TOTAL COUNCIL ON AGING</b>	<b>21,369</b>	<b>16,829</b>	<b>21,000</b>	<b>16,100</b>	729
<b>015424 YOUTH COUNSELOR</b>					-
-----					-
015424 BLDG USE FEE		-	-	-	-
<b>TOTAL VETERANS REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	-
016104 LIBRARY REVENUE					-
-----					-
016104 432003 PHOTOCOPIES					-
016104 447003 FINES	6,423	5,565	6,000	5,000	565
016104 484099 MISC REVENUE					-
<b>TOTAL LIBRARY REVENUE</b>	<b>6,423</b>	<b>5,565</b>	<b>6,000</b>	<b>5,000</b>	565

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Budget	Budget	2018 vs 2020
	FY2017	FY2018	FY2019	FY2020	Variance
<b>016304 RECREATION &amp; YOUTH REVENUE</b>					-
-----					-
016304 427014 BEACH CONCESSIONS	-	17,798	-	17,500	298
016304 432030 SUMMER PROGRAM FEES	7,780	9,425	8,000	8,000	1,425
016304 432044 PROGRAM FEES	2,875	1,695	3,000	1,000	695
016304 436004 BLDG USE	-	-	-	-	-
016304 445013 BEACH STICKERS	276,717	296,164	290,000	290,000	6,164
016304 445014 BEACH PARKING	83,880	88,555	80,000	85,000	3,555
<b>TOTAL RECREATION &amp; YOUTH REVENUE</b>	<b>371,252</b>	<b>413,637</b>	<b>381,000</b>	<b>401,500</b>	12,137
<b>016334 HARBORMASTER REVENUE</b>					-
-----					-
016334 432002 TELEPHONE COMMISSION	-	-	-	-	-
016334 432042 MOORING AGENT FEES	610	600	500	500	100
016334 436000 OTHER DOCKAGE LATE FEES	9,215	10,064	9,000	9,000	1,064
016334 436001 HARBOR FUEL CONCESSION	10,313	6,449	9,000	9,000	(2,551)
016334 436002 ALLEN HARBOR PARKING RENTAL	10,900	10,900	13,000	10,000	900
016334 436300 SEASONAL DOCKAGE	614,912	729,951	630,000	615,000	114,951
016334 436400 VISITOR DOCKAGE	137,885	112,738	140,000	130,000	(17,262)
016334 445001 SHELLFISH PERMITS	-	-	-	-	-
016334 445200 OFFLOAD/WEIR PERMITS	35,269	28,106	30,000	30,000	(1,895)
016334 454012 RAMP FEES/PASSES	21,464	-	20,000	20,000	(20,000)
016334 469900 OTHER STATE REVENUE	77,976	29,285	-	-	29,285
016334 454010 Misc	-	1,680	-	75,000	(73,320)
<b>TOTAL HARBORMASTER REVENUE</b>	<b>918,546</b>	<b>929,773</b>	<b>851,500</b>	<b>898,500</b>	31,273
<b>016914 HISTORIC COMM REVENUE</b>					-
016914 437001 HEARINGS	1,580	715	500	500	215
<b>TOTAL HISTORIC COMM REVENUE</b>	<b>1,580</b>	<b>715</b>	<b>500</b>	<b>500</b>	215
<b>016954 GOLF OPERATIONS REVENUE</b>					-
-----					-
016954 427002 SNACK BAR CONCESSION	5,000	-	7,500	-	-
016954 432031 GREENS FEES	710,614	787,622	740,000	750,000	37,622
016954 432032 DRIVING RANGE	64,571	71,523	60,000	65,000	6,523
016954 432033 PULL CARTS	7,722	8,625	7,500	7,500	1,125
016954 432034 RESIDENTS FEES	715,575	690,839	685,000	685,000	5,839
016954 432035 CART RENTAL	239,069	246,824	230,000	240,000	6,824
016954 432046 NON RESIDENT GOLF MEMBERS	21,535	32,375	20,000	20,000	12,375
016954 432047 GOLF RANGE MEMBERSHIP	10,750	14,500	9,000	9,000	5,500
016954 484099 MISC REVENUE	264	3,914	0	0	3,914
<b>TOTAL GOLF OPERATIONS REVENUE</b>	<b>1,775,101</b>	<b>1,856,221</b>	<b>1,759,000</b>	<b>1,776,500</b>	79,721
<b>Sub Total Local Receipts</b>	<b>\$ 9,703,337</b>	<b>\$ 10,068,794</b>	<b>\$ 9,287,818</b>	<b>\$ 9,730,760</b>	361,712
	-	-	-	-	-
011464-484099 MOTOR VECH. & BOAT	\$ 2,324,772	\$ 2,372,767	\$ 2,325,000	\$ 2,350,000	22,767
011414-469901 MOTEL & HOTEL TAX( Current 4%)	678,226	674,717	680,000	1,017,500	(342,783)
<b>Total Local Receipts</b>	<b>\$ 12,706,335</b>	<b>\$ 13,116,278</b>	<b>\$ 12,292,818</b>	<b>\$ 13,098,260</b>	(320,016)
011414 699001 MEALS TAX ( new .75%)	406,465	423,305	400,000	420,000	3,305
<b>Total LOCAL RECEIPTS</b>	<b>\$ 13,112,799</b>	<b>\$ 13,539,583</b>	<b>\$ 12,692,818</b>	<b>\$ 13,518,260</b>	45,002

<b><u>TOWN OPERATION BUDGET 2020</u></b>		<b>Actual FY2017</b>	<b>Actual FY2018</b>	<b>Voted Budget FY2019</b>	<b>Town Meeting Budget FY2020</b>	<b>PCT CHANGE</b>
1	MODERATOR S&W	-	-	1,000	1,000	0.0%
2	SELECTMEN S&W	7,500	7,500	12,000	12,500	4.2%
3	SELECTMEN - EXP	6,303	7,077	8,575	8,575	0.0%
4	<b>Sub-Total</b>	<b>13,803</b>	<b>14,577</b>	<b>20,575</b>	<b>21,075</b>	<b>2.4%</b>
5	FINANCE COMMITTEE S&W	2,239	745	4,000	4,000	0.0%
6	FINANCE COMMITTEE - EXP	221	809	500	1,000	100.0%
7	<b>Sub-Total</b>	<b>2,460</b>	<b>1,554</b>	<b>4,500</b>	<b>5,000</b>	<b>11.1%</b>
8	FINANCE COMMITTEE RESERVE FUND	-	-	125,000	125,000	0.0%
9	TOWN ACCOUNTANT - SAL	216,511	233,658	250,386	254,601	1.7%
10	TOWN ACCOUNTANT - EXP	2,919	3,626	3,600	10,875	202.1%
11	AUDIT - EXP	41,000	37,900	44,500	40,000	-10.1%
12	<b>Sub-Total</b>	<b>260,430</b>	<b>275,183</b>	<b>298,486</b>	<b>305,476</b>	<b>2.3%</b>
13	ASSESSORS - S&W	172,706	153,113	196,212	215,571	9.9%
14	ASSESSORS - EXP	71,150	68,266	107,390	107,780	0.4%
15	<b>Sub-Total</b>	<b>243,856</b>	<b>221,379</b>	<b>303,602</b>	<b>323,351</b>	<b>6.5%</b>
16	TOWN COLLECTIONS - S&W	12,140	12,476	15,500	16,000	3.2%
17	TOWN COLLECTIONS - EXP	4,700	3,154	3,760	3,800	1.1%
18	<b>Sub-Total</b>	<b>16,840</b>	<b>15,631</b>	<b>19,260</b>	<b>19,800</b>	<b>2.8%</b>
19	POSTAGE	52,104	46,452	55,000	55,000	0.0%
20	<b>Sub-Total</b>	<b>52,104</b>	<b>46,452</b>	<b>55,000</b>	<b>55,000</b>	<b>0.0%</b>
21	TREASURER - S&W	227,049	234,025	256,196	281,585	9.9%
22	TREASURER - EXP	81,993	102,106	103,250	106,974	3.6%
23	<b>Sub-Total</b>	<b>309,042</b>	<b>336,131</b>	<b>359,446</b>	<b>388,559</b>	<b>8.1%</b>
24	VACATION & SICK LEAVE BUY BACK			47,590	70,932	49.1%
25	MEDICARE	202,561	217,264	217,004	221,042	1.9%
26	ADMINISTRATION - S&W	409,417	418,242	449,807	454,908	1.1%
27	ADMINISTRATION - EXP	113,789	75,450	89,312	81,879	-8.3%
28	ADMINISTRATION - CAP OUTLAY	3,416	4,958	5,500	5,500	0.0%
29	UNION CONTRACTS	5,000	5,000	-	-	-
30	<b>Sub-Total</b>	<b>531,623</b>	<b>503,651</b>	<b>544,619</b>	<b>542,287</b>	<b>-0.4%</b>
31	LEGAL SERVICES - EXP	204,738	159,374	170,000	185,000	8.8%
32	CLAIMS & SUITS	-	-	500	500	0.0%
33	<b>Sub-Total</b>	<b>204,738</b>	<b>159,374</b>	<b>170,500</b>	<b>185,500</b>	<b>8.8%</b>
34	INFORMATION TECHNOLOGY - S&W	97,501	99,800	101,790	178,233	75.1%
35	INFORMATION TECHNOLOGY - EXP	176,207	211,708	276,362	274,682	-0.6%
36	<b>Sub-Total</b>	<b>273,709</b>	<b>311,507</b>	<b>378,152</b>	<b>452,915</b>	<b>19.8%</b>
38	IT CHANNEL 18 - S&W	98,307	106,300	125,450	137,114	9.3%
39	IT CHANNEL 18 - EXP	18,673	24,790	31,000	31,480	1.5%
40	<b>Sub-Total</b>	<b>116,979</b>	<b>131,091</b>	<b>156,450</b>	<b>168,594</b>	<b>7.8%</b>

<b><u>TOWN OPERATION BUDGET 2020</u></b>		<b>Actual FY2017</b>	<b>Actual FY2018</b>	<b>Voted Budget FY2019</b>	<b>Town Meeting Budget FY2020</b>	<b>PCT CHANGE</b>
41	CONSTABLE S & W	250	356	708	708	0.0%
42	TOWN CLERK - S&W	213,478	202,280	230,930	253,418	9.7%
43	TOWN CLERK - EXP	48,008	30,684	41,322	37,368	-9.6%
44	<b>Sub-Total</b>	<b>261,486</b>	<b>232,964</b>	<b>272,252</b>	<b>290,786</b>	<b>6.8%</b>
45	CONSERVATION - S&W	81,732	111,527	136,070	154,865	13.8%
46	CONSERVATION - EXP	5,957	6,673	9,941	9,185	-7.6%
47	<b>Sub-Total</b>	<b>87,689</b>	<b>118,200</b>	<b>146,011</b>	<b>164,050</b>	<b>12.4%</b>
48	TOWN PLANNER - S&W	57,331	69,515	87,324	93,443	7.0%
49	TOWN PLANNER - EXP	2,279	1,928	4,531	4,531	0.0%
50	<b>Sub-Total</b>	<b>59,610</b>	<b>71,443</b>	<b>91,855</b>	<b>97,974</b>	<b>6.7%</b>
51	BOARD OF APPEALS - S&W	-	-	-	-	0.0%
52	BOARD OF APPEALS - EXP	439	594	735	735	0.0%
53	<b>Sub-Total</b>	<b>439</b>	<b>594</b>	<b>735</b>	<b>735</b>	<b>0.0%</b>
54	ALBRO HOUSE - EXP	2,890	3,148	5,835	6,355	8.9%
55	OLD RECR BUILDING - EXP	4,710	5,321	6,989	7,627	9.1%
56	W. HARWICH SCHOOL - EXP	577	408	1,425	1,424	-0.1%
57	<b>Sub-Total</b>	<b>8,177</b>	<b>8,876</b>	<b>14,249</b>	<b>15,405</b>	<b>8.1%</b>
58	COMMUNITY DEVELOPMENT - S&W	230,386	218,879	221,032	235,636	6.6%
59	COMMUNITY DEVELOPMENT - EXP	10,379	10,834	11,630	14,762	26.9%
60	<b>Sub-Total</b>	<b>240,765</b>	<b>229,713</b>	<b>232,662</b>	<b>250,398</b>	<b>7.6%</b>
61	PUBLIC BUILDINGS REPAIRS	1,100	-	2,133	2,133	0.0%
62	TOWN/FIN COM REPORTS	7,869	7,658	10,000	10,000	0.0%
63	ADVERTISING	13,514	21,671	7,500	17,000	126.7%
64	POLICE - S&W	3,058,309	3,384,205	3,825,308	3,918,557	2.4%
65	POLICE - EXP	313,061	544,305	570,476	569,514	-0.2%
66	POLICE - CAP OUTLAY	165,151	121,482	126,000	120,000	-4.8%
67	<b>Sub-Total</b>	<b>3,536,521</b>	<b>4,049,992</b>	<b>4,521,784</b>	<b>4,608,071</b>	<b>1.9%</b>
68	FIRE - S&W	3,297,282	3,353,682	3,870,083	4,030,150	4.1%
69	FIRE - EXP	365,663	394,875	416,211	450,761	8.3%
71	<b>Sub-Total</b>	<b>3,662,945</b>	<b>3,748,556</b>	<b>4,286,294</b>	<b>4,480,912</b>	<b>4.5%</b>
72	AMBULANCE - S&W	143,001	112,767	169,389	172,693	2.0%
73	EMS - EXP	129,183	136,314	119,536	122,495	2.5%
74	<b>Sub-Total</b>	<b>272,184</b>	<b>249,081</b>	<b>288,925</b>	<b>295,188</b>	<b>2.2%</b>
75	EMERG. TELECOM - S&W	391,025	-	-	-	0.0%
76	EMERG. TELECOM - EXP	133,120	-	-	-	0.0%
77	<b>Sub-Total</b>	<b>524,146</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
78	BUILDING - S&W	227,995	246,408	311,233	322,832	3.7%
79	BUILDING - EXP	14,955	11,349	20,906	20,197	-3.4%
80	<b>Sub-Total</b>	<b>242,950</b>	<b>257,757</b>	<b>332,139</b>	<b>343,029</b>	<b>3.3%</b>
81	EMERG. MGMT - S&W	4,458	2,444	5,108	5,315	4.1%

<b><u>TOWN OPERATION BUDGET 2020</u></b>		<b>Actual FY2017</b>	<b>Actual FY2018</b>	<b>Voted Budget FY2019</b>	<b>Town Meeting Budget FY2020</b>	<b>PCT CHANGE</b>
82	EMERG. MGMT - EXP	3,126	3,317	8,500	8,500	0.0%
83	<b>Sub-Total</b>	<b>7,584</b>	<b>5,761</b>	<b>13,608</b>	<b>13,815</b>	<b>1.5%</b>
84	NATURAL RESOURCES - S&W	93,375	96,343	102,233	110,639	8.2%
85	NATURAL RESOURCES - EXP	26,798	226,998	27,900	28,380	1.7%
86	<b>Sub-Total</b>	<b>120,173</b>	<b>323,341</b>	<b>130,133</b>	<b>139,019</b>	<b>6.8%</b>
87	PLEASANT BAY ALLIANCE	16,920	17,343	20,160	23,760	17.9%
88	TOWN ENGINEER - S&W	170,185	174,256	180,860	182,150	0.7%
89	TOWN ENGINEER - EXP	17,738	9,831	25,670	45,670	77.9%
90	<b>Sub-Total</b>	<b>187,923</b>	<b>184,088</b>	<b>206,530</b>	<b>227,820</b>	<b>10.3%</b>
91	HIGHWAY - S&W	2,402,760	2,495,639	2,589,991	2,724,594	5.2%
92	HIGHWAY - EXP	2,331,328	2,501,442	2,691,641	2,971,182	10.4%
93	<b>Sub-Total</b>	<b>4,734,087</b>	<b>4,997,081</b>	<b>5,281,632</b>	<b>5,695,776</b>	<b>7.8%</b>
94	SNOW/ICE - S&W	108,597	104,576	40,000	40,000	0.0%
95	SNOW/ICE - EXP	271,908	260,924	95,000	95,000	0.0%
96	<b>Sub-Total</b>	<b>380,505</b>	<b>365,500</b>	<b>135,000</b>	<b>135,000</b>	<b>0.0%</b>
97	STREET LIGHTS	38,130	31,372	37,500	40,000	6.7%
98	INTERGOVERNMENTAL TRANS - WW COUNTY WW SUPPORT FUND			70,000	150,000 100,000	114.3% 100.0%
99	CEMETERY ADMIN - S&W	58,830	63,203	64,847	69,431	7.1%
100	CEMETERY ADMIN - EXP	4,799	3,164	4,742	5,613	18.4%
101	<b>Sub-Total</b>	<b>63,629</b>	<b>66,367</b>	<b>69,589</b>	<b>75,044</b>	<b>7.8%</b>
102	BOARD OF HEALTH - S&W	181,111	139,795	177,593	193,863	9.2%
103	BOARD OF HEALTH - EXP	12,252	16,209	17,038	16,930	-0.6%
104	<b>Sub-Total</b>	<b>193,364</b>	<b>156,004</b>	<b>194,632</b>	<b>210,793</b>	<b>8.3%</b>
105	COMMUNITY CENTER S&W	152,894	165,498	188,468	185,367	-1.6%
106	COMMUNITY CENTER EXP	109,636	131,306	119,521	142,556	19.3%
107	<b>Sub-Total</b>	<b>262,529</b>	<b>296,804</b>	<b>307,989</b>	<b>327,923</b>	<b>6.5%</b>
108	COUNCIL ON AGING - S&W	359,322	370,042	370,480	377,594	1.9%
109	COUNCIL ON AGING - EXP	68,198	63,690	77,286	77,507	0.3%
110	<b>Sub-Total</b>	<b>427,521</b>	<b>433,732</b>	<b>447,766</b>	<b>455,101</b>	<b>1.6%</b>
111	YOUTH COUNSELOR - S&W	75,637	81,511	85,203	93,443	9.7%
112	YOUTH COUNSELOR - EXP	3,932	4,017	4,310	4,310	0.0%
113	<b>Sub-Total</b>	<b>79,569</b>	<b>85,528</b>	<b>89,513</b>	<b>97,753</b>	<b>9.2%</b>
114	VETERANS EXPENSE/BENEFITS	96,671	99,997	134,500	122,400	-9.0%
115	DISABILTY RIGHT - EXP	-	-	300	500	66.7%
116	HUMAN SERVICES	79,980	72,605	81,580	82,250	0.8%
117	LIBRARY - S&W	597,668	630,719	676,741	707,968	4.6%
118	LIBRARY - EXP	252,696	269,410	274,111	282,372	3.0%
119	<b>Sub-Total</b>	<b>850,363</b>	<b>900,128</b>	<b>950,852</b>	<b>990,340</b>	<b>4.2%</b>

<b><u>TOWN OPERATION BUDGET 2020</u></b>		<b>Actual FY2017</b>	<b>Actual FY2018</b>	<b>Voted Budget FY2019</b>	<b>Town Meeting Budget FY2020</b>	<b>PCT CHANGE</b>
120	RECREATION - SEASONAL - S&W	175,732	174,725	215,988	228,507	5.8%
121	RECREATION - S&W	212,853	228,268	250,115	264,615	5.8%
122	RECREATION - EXP	44,636	41,735	45,575	45,575	0.0%
123	RECREATION - CAP OUTLAY	7,319	-	12,000	12,000	0.0%
124	<b>Sub-Total</b>	<b>440,540</b>	<b>444,728</b>	<b>523,678</b>	<b>550,697</b>	<b>5.2%</b>
125	HARBORMASTER -S&W	280,246	289,490	311,576	333,851	7.1%
126	HARBORMASTER - EXP	108,556	171,596	173,300	253,280	46.2%
127	<b>Sub-Total</b>	<b>388,803</b>	<b>461,086</b>	<b>484,876</b>	<b>587,131</b>	<b>21.1%</b>
128	BROOKS ACAD MUSEUM COMMISSION	10,138	10,754	12,894	12,894	0.0%
129	HISTORICAL COMMISSION	80	540	-	-	0.0%
130	HISTORICAL COMMISSION	-	-	350	350	0.0%
131	<b>Sub-Total</b>	<b>80</b>	<b>540</b>	<b>350</b>	<b>350</b>	<b>0.0%</b>
132	CELEBRATIONS	-	1,299	1,600	1,600	0.0%
133	GOLF - S&W	762,933	798,628	870,333	917,841	5.5%
134	GOLF - EXP	578,068	621,381	676,367	676,766	0.1%
135	GOLF CAP OUTLAY	69,548	66,277	73,000	73,000	0.0%
136	<b>Sub-Total</b>	<b>1,410,549</b>	<b>1,486,286</b>	<b>1,619,700</b>	<b>1,667,607</b>	<b>3.0%</b>
137	GOLF IMA MRSD			84,363	82,760	-1.9%
138	ELECTRICITY - CVEC	64,315	66,254	65,925	69,610	5.6%
139	<b>Total Departmental Budgets</b>	<b>21,001,165</b>	<b>21,737,254</b>	<b>23,873,100</b>	<b>25,321,862</b>	<b>6.1%</b>
140	<b>Total Debt Service (Prin &amp; Int)</b>	<b>3,730,596</b>	<b>2,494,459</b>	<b>4,652,464</b>	<b>5,881,626</b>	<b>26.4%</b>
141	STATE ASSESSMENTS	245,490	261,135	269,897	284,978	5.6%
142	BARNSTABLE CTY RETIREMENT	2,364,925	2,681,194	2,763,836	3,024,763	9.4%
143	CAPE COD COMMISSION ASSESSMENT	207,455	217,944	229,452	203,498	-11.3%
144	BARNSTABLE COUNTY ASSESSMENT	193,497	203,280	202,302	213,571	5.6%
145	UNEMPLOYMENT COMPENSATION	2,567	5,087	10,000	15,000	50.0%
146	GROUP HEALTH INSURANCE	3,563,522	4,296,270	4,778,977	4,815,339	0.8%
147	OPEB	100,000	100,000	125,000	150,000	20.0%
148	GENERAL INSURANCE	450,389	656,366	681,000	790,830	16.1%
149	GENERAL INSURANCE DEDUCTIBLE	8,151	4,603	5,000	10,000	100.0%
150	<b><u>TOTAL TOWN</u></b>	<b>31,867,758</b>	<b>32,657,592</b>	<b>37,591,028</b>	<b>40,711,467</b>	<b>8.3%</b>
151	<b>OVERLAY (Abatements/Exemptions)</b>			<b>460,000</b>	<b>460,000</b>	
152	<b>C C REGIONAL TECH HIGH</b>	<b>1,437,053</b>	<b>1,437,053</b>	<b>1,581,237</b>	<b>2,332,198</b>	<b>47.5%</b>
153	<b>MONOMOY REG. SCH. DISTRICT</b>					
154	Operating	21,644,248	21,644,248	23,282,215	24,280,721	4.3%
155	Capital/ other	224,723	224,723	260,038	260,748	0.3%
156	Transportation	412,558	412,558	430,896	554,789	28.8%
157	Debt Service- Middle School	1,776,772	1,776,772	24,328	-	-100.0%
158	Debt Service H.S.			1,611,913	1,658,018	2.9%
						0.0%
159	<b>TOTAL MRSD ASSESMENT</b>	<b>24,058,301</b>	<b>24,058,301</b>	<b>25,609,390</b>	<b>26,754,276</b>	<b>4.47%</b>
160	<b>TOTAL</b>	<b>57,363,112</b>	<b>58,152,946</b>	<b>65,241,655</b>	<b>70,257,941</b>	<b>7.7%</b>
<b>Reconciliation to Article 5:</b>						
<b>Total from line 160</b>					<b>\$ 70,257,941</b>	
<b>Less:</b>						

<b><u>TOWN OPERATION BUDGET 2020</u></b>	<b><u>Actual FY2017</u></b>	<b><u>Actual FY2018</u></b>	<b><u>Voted Budget FY2019</u></b>	<b><u>Town Meeting Budget FY2020</u></b>	<b><u>PCT CHANGE</u></b>
State & County Assessments				702,047	
Overlay				460,000	
Wastewater/Sewer				250,000	
Cape Cod Technical High School				2,332,198	
Monomoy Regional School District				26,754,276	
Total Reductions				30,498,521	
Article 5				\$ 39,759,420	

**FY 2017-2020****Debt Service by Departments**

	<b><u>FY 17</u></b>	<b><u>FY 18</u></b>	<b><u>FY 19</u></b>	<b><u>FY 20</u></b>
	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>
Land Acquisition (1997)-Principal - Church Land	50,000	50,000	50,000	50,000
Land Acquisition (1997)-Interest Church Land	10,750	8,500	6,000	3,500
Land Acquisition (2015)-Principal -Downey Prop	45,000	45,000	40,000	35,000
Land Acquisition (2015)-Interest - Downey Property	25,350	9,435	29,400	27,850
Land Acquisition (2000)-Principal Bascom	155,000	145,000	145,000	145,000
Land Acquisition (2000)-Interest - Bascom	26,850	20,125	12,875	5,625
Land Acquisition Slowatycki (2001)-Principal	20,000	25,000	25,000	25,000
Land Acquisition Slowatycki (2001)-Interest	5,150	4,125	2,875	1,625
Land Acquisition Krumin (2002)-Principal	40,000	40,000	40,000	35,000
Land Acquisition Krumin (2002)-Interest	5,100	3,900	2,700	1,575
Land Acquisition Copelas (2002)-Principal	55,000	55,000	55,000	55,000
Land Acquisition Copelas (2002)-Interest	10,425	8,775	7,125	5,475
Land Acquisition Shea (2002)-Principal	175,000	175,000	175,000	170,000
Land Acquisition Shea (2002)-Interest	36,675	31,425	26,175	21,000
Land Acquisition Keeler/Rose (2004)-Principal	90,000	90,000	90,000	85,000
Land Acquisition Keeler/Rose (2004)-Interest	14,200	10,600	7,000	3,400
<b>Total Land</b>	<b>764,500</b>	<b>721,885</b>	<b>714,150</b>	<b>670,050</b>
Police Station Repairs/Plans (2003)- Principal	5,000	5,000	5,000	5,000
Police Station Repairs/Plans (2003)- Interest	975	825	675	525
Fire Station 2 Planning - Principal			80,000	57,500
Fire Station 2 Planning - Interest			12,400	10,350
Fire Station 2 Construction - Principal				340,000
Fire Station 2 Construction - Interest				303,750
Public Safety Bldg.	450,000	450,000	450,000	445,000
Public Safety Bldg.Interest	205,713	194,463	180,963	162,963
<b>Total Public Safety</b>	<b>661,688</b>	<b>650,288</b>	<b>729,038</b>	<b>1,325,088</b>
Middle School Roof Principal	25,000	25,000	25,000	25,000
Middle School Roof Interest	4,500	3,600	3,500	2,500
High School Roof Principal	30,000	30,000	20,000	20,000
High School Roof Interest	5,800	4,600	2,800	2,000
Elementary School Addition (2001) - Prin	970,000			
Elementary School Addition (2001) - Int	19,400			
<b>Total Education</b>	<b>1,054,700</b>	<b>58,200</b>	<b>51,300</b>	<b>49,500</b>



# **FY 2017-2020**

## **Debt Service by Departments**

	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>
	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>
Landfill Capping (1999) - Principal	70,000	65,000	65,000	65,000
Landfill Capping (1999) - Interest	14,400	11,375	8,125	4,875
Road Maintenance Principal (2016)	-	50,000	50,000	100,000
Road Maintenance Interest (2016)	-	2,859	5,000	27,000
Road Maintenance Principal (2017)	-	-	50,000	-
Road Maintenance Interest (2017)	-	-	5,000	-
Road Maintenance Principal (2018)	-	-	-	100,000
Road Maintenance Interest (2018)	-	-	-	27,000
Road Maintenance Principal (2019)	-	-	-	100,000
Road Maintenance Interest (2019)	-	-	-	31,500
Lower County Road Principal	-	-	-	300,000
Lower County Road Interest	-	-	-	202,500
<b>Total Highway</b>	<b>408,400</b>	<b>337,241</b>	<b>183,125</b>	<b>957,875</b>
Old Post Road private repairs Prin.	10,000	10,000	5,000	5,000
Old Post Road private repairs- Int.	1,225	950	450	200
McGuerty Road private repairs- Prin.	15,000	15,000	15,000	15,000
McGuerty Road private repairs- Int.	2,625	2,100	1,650	1,350
Skinequi Road private repairs- Prin.	20,000	20,000	13,200	15,000
Skinequi Road private repairs- Int.	3,900	1,144	5,168	4,800
Ginger Plum private way - Principal	-	-	14,047	10,000
Ginger Plum private way - Interest	-	-	3,762	6,400
<b>Total Road Betterments</b>	<b>52,750</b>	<b>49,194</b>	<b>58,277</b>	<b>57,750</b>
WW Phase 2A & 2B - Principal	-	-	276,814	296,786
WW Phase 2A & 2B - Interest	-	-	302,585	150,125
WW Ph 2A - IMA Design	-	-	-	430,000
WW Ph 2A - IMA Design	-	-	-	88,650
WW - Cold Brook Design	-	-	-	5,000
WW - Cold Brook Design	-	-	-	1,200
WW - Ph 2 C Cold Brook Design	-	-	-	25,000
WW - Ph 2 C Cold Brook Design	-	-	-	20,925
<b>Total Waste Water</b>	<b>-</b>	<b>-</b>	<b>579,399</b>	<b>1,017,686</b>
Septic Loan Program #1	10,829	10,829	10,829	10,829
Septic Loan Program #2	6,529	6,529	6,529	6,121
<b>Total Septic Loans</b>	<b>17,358</b>	<b>17,358</b>	<b>17,358</b>	<b>16,950</b>
Brooks Academy Renovations Principal	10,000	10,000	10,000	10,000
Brooks Academy Renovations Interest	2,200	1,800	1,400	1,000
<b>Total Brooks</b>	<b>12,200</b>	<b>11,800</b>	<b>11,400</b>	<b>11,000</b>

# **FY 2017-2020**

## **Debt Service by Departments**

	<b><u>FY 17</u></b>	<b><u>FY 18</u></b>	<b><u>FY 19</u></b>	<b><u>FY 20</u></b>
	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>
Golf Clubhouse (2000)-Principal	65,000	60,000	55,000	55,000
Golf Clubhouse (2000)-Interest	7,725	5,850	4,125	2,475
Golf Course Irrigation System - Principal	115,000	115,000	110,000	35,000
Golf Course Irrigation System - Interest	9,525	6,075	2,700	525
Golf Course Bunkers Principal	80,000	75,000	75,000	75,000
Golf Course Bunkers Interest	16,600	13,500	10,500	7,500
CVGC Barn and Infrastructure - Principal	-	-	60,000	85,000
CVGC Barn and Infrastructure - Interest	-	-	48,000	54,000
<b>Total Golf</b>	<b>293,850</b>	<b>275,425</b>	<b>365,325</b>	<b>314,500</b>
Muddy Creek Bridge & Culvert - Principal	-	-	19,200	20,000
Muddy Creek Bridge & Culvert - Interest	-	-	15,360	14,575
<b>Total Engineering General Fund</b>	<b>-</b>	<b>-</b>	<b>34,560</b>	<b>34,575</b>
Allen Harbor Dredging (29.4% Betterment) Principal	330,000	330,000	330,000	320,000
Allen Harbor Dredging (29.4% Betterment) Interest	47,700	41,100	34,500	27,600
<b>Total Dredging General Fund</b>	<b>377,700</b>	<b>371,100</b>	<b>364,500</b>	<b>347,600</b>
<b>SAQ Design - Principal</b>			100,000	95,000
<b>SAQ Design - Interest</b>			20,000	17,300
<b>SAQ Waterside - Principal</b>			305,000	370,000
<b>SAQ Waterside - Interest</b>			240,000	232,575
<b>SAQ Landside - Principal</b>			150,000	120,000
<b>SAQ Landside - Interest</b>			120,000	96,950
<b>Wychmere Pier Replacement - Principal</b>	103,041	106,150	56,079	69,117
<b>Wychmere Pier Replacement - Interest</b>	4,122	4,781	6,729	3,110
<b>BAN Interest</b>	-	-	441,224	75,000
<b>Total Harbor General Fund</b>	<b>107,163</b>	<b>110,931</b>	<b>1,439,032</b>	<b>1,079,052</b>
<b>MUNIS ROUNDING</b>				
<b>Total Debt SERVICE (PRIN &amp; INT)General Fund</b>	<b>\$ 3,750,309</b>	<b>\$ 2,603,422</b>	<b>\$ 4,547,464</b>	<b>\$ 5,881,626</b>
<b>Total Debt SERVICE (PRIN &amp; INT)General Fund</b>	<b>\$ 3,750,309</b>	<b>\$ 2,603,422</b>	<b>\$ 4,547,464</b>	<b>\$ 5,881,626</b>
<b>Change from prior year</b>	<b>\$ (176,189)</b>	<b>\$ 1,146,887</b>	<b>\$ (1,944,042)</b>	<b>\$ (1,334,162)</b>
<b>Water Debt Service Enterprise</b>				
TRANSMISSION MAIN Water P	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
TRANSMISSION MAIN Water Int.	40,125	38,063	34,313	30,563
Water 2004 P	110,000	110,000	110,000	110,000
Water 2004 Int.	46,106	42,806	39,506	36,206
Water/Tank/2011 - Principal	155,000	155,000	155,000	155,000
Water/Tank/2011 - Interest	27,125	21,700	17,050	13,950
Water/Greensand/2011-Principal	130,000	130,000	130,000	130,000
Water/Greensand/2011-Interest	85,020	80,470	76,570	73,970
North Westgate WTP (SRF)=Principal	75,976	77,628	79,315	80,913
North Westgate WTP (SRF)-Interest	47,796	47,976	34,493	35,319
Water BAN - Principal	50,000	50,000	-	-
Water BAN - Interest	1,500	1,715	-	-
	<b>843,648</b>	<b>830,358</b>	<b>751,247</b>	<b>740,920</b>
<b>Total Debt SERVICE (PRIN &amp; INT)</b>	<b>\$ 4,593,957</b>	<b>\$ 2,603,422</b>	<b>\$ 5,298,710</b>	<b>\$ 6,622,546</b>
<b>Debt Funded by other available funds</b>				
CPC Debt (land bank)	633,400	608,950	588,750	553,700
Septic Loan Program #1	10,829	10,829	10,829	10,829
Septic Loan Program #2	6,529	6,529	6,529	6,121
Allen Harbor Betterment	-	-	182,250	104,071
MSBA reimbursement	993,195			

**FY 2017-2020****Debt Service by Departments**

	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 20</b>
	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>
Water debt paid by Water Fund	843,648	830,358	751,247	740,920
Golf Improvements (100% CVGC Cart Barn)			75,600	139,000
Harbor (Wynchmere Pier)	107,163	110,931	62,808	72,227
Harbor (Mooring)			103,125	101,188
Harbor (Waterways)			70,125	136,888
Road betterment	52,750	49,194	58,277	57,750
<b>TOTAL deductions from Levy</b>	<b><u>2,647,514</u></b>	<b><u>786,433</u></b>	<b><u>1,909,540</u></b>	<b><u>1,922,694</u></b>
Education - not Excluded Debt			<b><u>51,300</u></b>	<b><u>49,500</u></b>
<b>TOTAL DE-1 EXCLUDED DEBT (from Tax Lev</b>	<b><u>1,946,443</u></b>	<b><u>1,816,989</u></b>	<b><u>3,337,870</u></b>	<b><u>4,650,352</u></b>

**APPENDIX C - FISCAL & CAPITAL PLAN - Town  
Administrator & Capital Outlay**

		Committee		Original 9/25/2018								2/22/2019
<u>Department</u>	<u>Project</u>	<u>ATM Funding #</u>	<u>Source</u>	<u>COC Rec TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>	
<b>ADMINISTRATIO</b>												
Admin	Harwich Center ADA Sidewalk Project	12	FC	\$ 30,000	\$ 700,000							
	Harwich Center ADA Sidewalk Pro.											
	ADA/CDBG Grant (\$670K of 1 Million)		Grant	\$ -	\$ -							
Admin	Harwich Center Initiative					TBD						
Admin	Albro House - Renovations			\$ -		TBD						
	<b>Demolition/Remediation-203 Bank Street and Parking Lot Improvements</b>	13	FC	\$ 60,000	\$ 60,000							
	Walkway Reconstruction Rte 28 SAQ to Harwichport (Supplemental)		FC	\$ -	\$ 576,500							
	Walkway Reconstruction Rte 28 SAQ to Harwichport (Supplemental) GRANT		Grant	\$ -	\$ -							
	Walkway Reconstruction Bank Street Harwich Center to Rte 28				\$ -	\$ 450,000						
	<b>Insurance work to maintain Former West Harwich School on Bells Neck School House Road Revision to Site Plan Expand Parking Lot</b>	5	Oper.Bud.	\$ 20,000	\$ 20,000	TBD						
			FC		TBD	TBD						
	<b>Preparation and Utilization of Queen Anne Road Solar Farm Expansion</b>		Other		TBD	TBD						
	Updates to the Cultural Center Building (See Facility Maintenance)											
	Green/Fuel Efficient Fleet Replacement Schedule		Oper.Budget	\$ -	\$ 27,000	\$ 24,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
ADMIN SUB-TOTAL				\$ 110,000	\$ 1,383,500	\$ 474,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<b>CEMETERY</b>												
	Pet Burial Ground completion (Finalize & Reimbursement) \$57K and \$74K	61	Pet Revolv.	\$ 131,000	\$ 131,000							
	Arbortuim Project Cemetery Mapping and Software	34	Cem. Revolv.	\$ 30,110	\$ 30,110	\$ 100,000						
Cemetery SUB-TOTAL				\$ 161,110	\$ 161,110	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>COMMUNITY CENTER</b>												

<u>Department</u>	<u>Project</u>	<u>ATM Funding # Source</u>	<u>COC Rec TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Community Center	Roof Replacement- (See Facility Maintenance)					\$ -	\$ -	\$ -		
Community Center	Generator Replacement (See Facility Maintenance)					\$ -	\$ -	\$ -		\$ -
COMMUNITY CENTER SUB-TOTAL			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>CONSERVATION</b>										
Conservation	Harwich Artificial Reef (Additional Project)					\$ 250,000	\$ -			
Conservation	Shore Stabilization/Jetty Extension Red River Beach	47 CPC	\$ 100,000	\$ 100,000	\$ -					
CONSERVATION SUB-TOTAL			\$ 100,000	\$ 100,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
<b>ENGINEERING</b>										
Engineering	MS4 Municipal Surface Drainage Plan and Improvements	5 Oper.Bud.	\$ 40,000	\$ 40,000	\$ 100,000	\$ 100,000	\$ 100,000			
Engineering	Crossing Lights - Depot Street North	42 CPC-UN/Rec	\$ 27,000	\$ 27,000						
ENGINEERING SUB-TOTAL			\$ 67,000	\$ 67,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -
<b>Facility Main.- DPW</b>										
Facility Main.- DPW	Implement Facilities Wide ADA Compliance Plan Improvements	12 FC	\$ 20,564	\$ 20,564	\$ 11,605	\$ 75,235				
Facility Main.- DPW	Implement Facilities Wide ADA Compliance Plan Improvements	GRANT	\$ -	\$ -	\$ -	\$ -				
Facility Main.- DPW	Energy Management System Brooks Library HVAC				\$ 65,000					
Facility Main.- DPW	Community Center - Replace Two A/C Compressors	12 FC	\$ 20,000	\$ 20,000		\$ -				
Facility Main.- DPW	Highway Barn Metal Roof- Insulation	13 FC	\$ 260,750	\$ 260,750						
Facility Main.- DPW	DPW Facilities and Mechanic Shop (Formerly Shop Only)			\$ -						\$ 1,200,000
Facility Main.- DPW	DPW Air Quality Retro-Fit			\$ -	\$ 75,000					
Facility Main.- DPW	Brooks Library Roof				\$ 135,000					
Facility Main.- DPW	Cultural Center - Boiler Replacement					\$ 160,000			\$ -	\$ -
Facility Main.- DPW	Cultural Center - Window Replacement Sash Windows that Failed					\$ -	\$ 200,000		\$ -	\$ -
Facility Main.- DPW	Cultural Center - Window Replacement -Casements and Picture Windows					\$ -	\$ -	\$ 200,000	\$ -	\$ -

<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Facility Main.-	Community Center Generator					\$ 105,000				
Facility Main.-	Community Center Remove and									
DPW	Replace Privacy Fence					\$ 52,000				
Facility Main.-	Community Center 3 Condensing Units									
DPW	and Air Handlers						\$ 275,000			
Facility Main.-	Community Center Roof Replacement							\$ 240,000		
DPW	Library Boiler Replacement								\$ 120,000	\$ -
Facility Main.-	Library Boiler Replacement									
DPW	Community Center Boiler Replacement								\$ 120,000	\$ -
FACILITY MAINTENANCE SUB-TOTAL			\$ 301,314	\$ 301,314	\$ 286,605	\$ 392,235	\$ 475,000	\$ 440,000	\$ 240,000	\$ 1,200,000
FIRE										
Fire	Phase 3 Townwide FY 20/Police and Fire Radio System (Phased)	12 FC	\$ 20,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire	Phase 3 Townwide FY 20/Police and Fire Radio System (Phased)		\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Fire	Lockers HQ		\$ -	\$ -	\$ 60,000					
Fire	Ambulance Replacement Program		\$ -		\$ -	\$ 368,225	\$ -	\$ 386,636	\$ -	\$ 405,969
Fire	Auto Extracation Equipment - (Town Funded Portion)	12 FC	\$ 5,000	\$ 5,000		\$ -	\$ -			
Fire	Auto Extracation Equipment - (Federal/State Grant Funded Portion)	12 GRANT	\$ 95,000	\$ 95,000		\$ -	\$ -			
Fire	Air Pack Replacement Program - (Town Funded Portion)		\$ -	\$ -	\$ 20,000	\$ -	\$ -			
Fire	Air Pack Replacement Program - (Federal/State Grant Funded Portion)		\$ -	\$ -	\$ 380,000	\$ -	\$ -			
Fire	Pumper and Ladder Request converted to Pumper/Ladder called Quint		\$ -	\$ -	\$ 1,000,000					
Fire	Ladder Truck Replacement (See Above)					\$ -	\$ -	\$ -		
FIRE SUB-TOTAL			\$ 120,000	\$ 140,000	\$ 1,660,000	\$ 568,225	\$ 200,000	\$ 586,636	\$ 200,000	\$ 405,969
GOLF										
Golf	Landscape Reclamation and Major Tree Removal	31 Golf Improv.	\$ 35,000	\$ 35,000	\$ -					
Golf	Bunker Renovation (Various Locations on course)	32 Golf Improv.	\$ 75,000	\$ 75,000						
Golf	Build New Cart Path (Hole #1&10, FY 20;#10 FY20, #6 FY 20 (\$24K) #1 FY 21)	5 Golf Budget	\$ 50,000	\$ 50,000	\$ 10,000					

<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Golf	Various Mowing Equipment per Lease	5 Golf Budget	\$ 87,050	\$ 87,050	\$ 87,050	\$ 87,050	\$ 87,050	\$ 87,050		
Golf	Improvements to Net at Driving Range	Golf Funds			\$ 28,000	\$ 30,000				
Golf	New Tee Box Improvements (Two Year Project)	Golf Funds			\$ 115,000	\$ 115,000				
Golf	Golf Course Irrigation Update	Golf Funds	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
GOLF SUB-TOTAL			\$ 247,050	\$ 247,050	\$ 240,050	\$ 232,050	\$ 162,050	\$ 162,050	\$ 75,000	\$ 75,000
<b>HARBORMASTER</b>										
Harbormaster	Wixon Dock Landside Improvements	13 FC	\$ 70,000	\$ 70,000		\$ -				
Harbormaster	Herring River Ramp Replacement (Study, Design and Construction)				\$ -	\$ 15,000	\$ 200,000			
Harbormaster	Allen Harbor Jetty Reconstruction (Study, Design and Construction)	13 FC	\$ 57,000	\$ 57,000	\$ 2,000,000	\$ -				
Harbormaster	SAQ Harbor North & East Bulkhead (Offloading Area) Reconstruction						\$ -		\$ 150,000	\$ 1,500,000
Harbormaster	Wychmere Outer Harbor Dredging					\$ -	\$ -	\$ 500,000		
Harbormaster	Round Cove Bulkhead Replacement (Study, Design and Construction)				\$ -	\$ -	\$ -	\$ 40,000	\$ 400,000	
Harbormaster	Harbormaster Truck Replacement				\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
HARBORMASTER SUB-TOTAL			\$ 127,000	\$ 127,000	\$ 2,000,000	\$ 15,000	\$ 200,000	\$ 540,000	\$ 550,000	\$ 1,540,000
<b>LIBRARY</b>										
Library	Library Interior Modifications/Renovations		\$ -	\$ -	\$ 40,000			\$ 150,000		
Library	Brooks Library Sidewalk Repair and Streetscape (Part of Restoration)	13 FC	\$ 90,000	\$ 90,000	\$ -					
LIBRARY SUB-TOTAL			\$ 90,000	\$ 90,000	\$ 40,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -
<b>NATURAL RESOURCES</b>										
Natural Resources	Seymour's Pond Restoration (See Wastewater)	CPC-OS/Un.	\$ -							
Natural Resources	Ford F-150 for Natural Resources Dept	FC	\$ -		TBD					
NATURAL RESOURCES SUB-TOTAL			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
<b>PLANNING</b>										
Planning	Housing Trust/PT Housing Coordinator (\$300K for Trust & \$40K for PT Co.)	44 CPC-Housing	\$ 340,000	\$ 340,000	TBD	TBD	TBD	TBD		TBD

<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Planning	Local Comprehensive Plan Update	29 GRANTS								
Planning	Local Comprehensive Plan Update	29 FC	\$ 200,000	\$ 200,000						
PLANNING SUB-TOTAL				\$ 540,000	\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>POLICE</b>										
Police	Taser Replacement (5 year Program - 2 of 3 years to Pay)	12 FC	\$ 14,910	\$ 14,910	\$ 14,910		\$ -	\$ 37,000	\$ 15,000	\$ 15,000
Police	Replacement of Bullet Resistant Vests (Town Portion (Project 60%))						\$ 24,000			
Police	Replacement of Bullet Resistant Vests (Federal 40% State ? Has been 40%)						\$ 16,000			
Police	Traffic Speed Monitoring Radar	12 FC	\$ 26,400	\$ 26,400						
Police	Ballistic Helmets									\$ 20,000
Police	Digital Fingerprint Machine (Normal Replacement)				\$ 30,000					
Police	Electronic Sign Board							\$ 24,000		
POLICE SUB-TOTAL				\$ 41,310	\$ 41,310	\$ 14,910	\$ 30,000	\$ 40,000	\$ 61,000	\$ 35,000
<b>PUBLIC WORKS</b>										
Public Works	5 Year Road Maintenance Plan	24 DE	\$ 700,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
	Ch. 90		\$ 700,000							
Public Works	West Harwich Route 28 Design(\$125K in FY 20 & Construction via Fed Funds)	Incl. in 5-Yr Pl.	\$ -			\$ -	\$ 50,000			
	West Harwich Route 28 Design(Construction via Fed Funds)	TIP Fed Grant				\$ -	\$ 5,600,000			
Public Works	Lower County Road (Maintenance /Not Federal TIP Funds)	22 DE	\$ 4,560,475	\$ 5,560,475						
	[\$1,000,000 from 5 Year Road Maintenance to be used to decrease DE]	5 Year Road	\$ -							
Public Works	Route 39/Pleasant Bay Road Roundabout (If Needed)			\$ -	\$ 600,000					
Public Works	Highway Barn Metal Roof- Insulation (See Facility Maintenance)									
Public Works	Mobile Lifting System for Large Vehicles	23 FC	\$ 90,475	\$ 90,475						
Public Works	Ford F-350 Dump Truck - #42	21 FC	\$ 80,000	\$ 80,000						
Public Works	PUP Trailer	21 FC	\$ 40,000	\$ 40,000						
Public Works	2 - C&D Trailers (\$75,000 each)	21 FC	\$ 150,000	\$ 150,000						
Public Works	Johnston Sweeper Body and Pony Motor - Highway #30	21 FC	\$ 125,000	\$ 125,000						



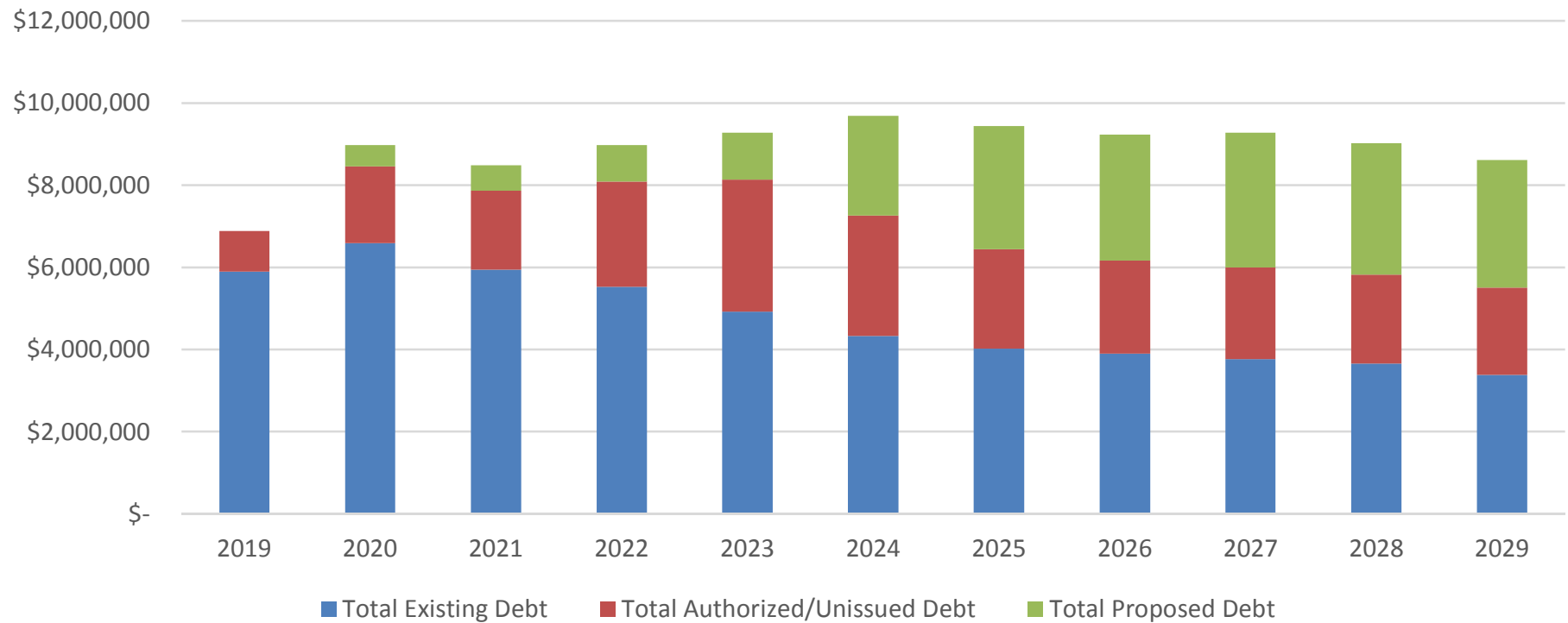
<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Public Works	Vehicle Listing (FY 21 to 26) Summary			\$ -	\$ 355,000	\$ 325,000	\$ 320,000	\$ 325,000	\$ 320,000	\$ 355,000
PUBLIC WORKS										
SUB-TOTAL			\$ 6,445,950	\$ 7,445,950	\$ 2,355,000	\$ 1,725,000	\$ 7,370,000	\$ 1,725,000	\$ 1,720,000	\$ 1,755,000
REC & YOUTH										
Rec & Youth	Town Beach Lifeguard Stands	42 CPC-Rec	\$ 37,950	\$ 37,950						
Rec & Youth	Pleasant Road Beach Parking Lot									
Rec & Youth	Paving/Overlay	13 FC	\$ 112,000	\$ 112,000	\$ -	\$ -		\$ -		
Rec & Youth	Sand Pond Restrooms and Playground Improvements	45 CPC-Rec	\$ 125,000	\$ 125,000	TBD			\$ -		
Rec & Youth	Whitehouse Field Scoreboard									
Rec & Youth	Replacement/Safety Netting	46 CPC-Rec	\$ 55,000	\$ 55,000						
Rec & Youth	Red River Beach Bulkhead (22) and									
Rec & Youth	Restroom Renovations (23)					TBD	\$ 125,000			
Rec & Youth	Cahoon Road Beach Restroom						\$ -	\$ 125,000		
AND YOUTH SUB-TOTAL			\$ 329,950	\$ 329,950	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -
TOWN CLERK										
Town Clerk	Records Retention - Contracting out									
Town Clerk	Records Review and Reduction (TH)		\$ -		TBD					
Town Clerk	Voting Machines - Updates and Enhancements					\$ 32,500				
TOWN CLERK SUB-TOTAL			\$ -	\$ -	\$ -	\$ 32,500	\$ -	\$ -	\$ -	\$ -
WASTEWATER										
Wastewater	DHY Community Partnership - CWMP Revisions				TBD					
Wastewater	Harwich Wastewater Treatment Plant									
Wastewater	DN (2026) & DC (2027)		\$ -	\$ -	\$ -					\$ 4,000,000
Wastewater	Wastewater Project Manager		\$ -	\$ 100,000						
Wastewater	Wastewater Project Manager	9 Sewer Op.	\$ 100,000							
Wastewater	CWMP Phase 3 Pleasant Bay(North)Watershed Collection Sys.									
Wastewater	Des. & Con.		\$ -	\$ -	\$ -	\$ 1,000,000	\$ 15,300,000		\$ -	
Wastewater	Evaluate Phosphorus issues in Seymour Pond & Restoration				\$ -	\$ 70,000	\$ 330,000		\$ -	
WASTEWATER SUB-TOTAL			\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 1,070,000	\$ 15,630,000	\$ -	\$ 4,000,000
WATER										
Water	Lothrop Avenue Water Line Replacement(NEW based upon failure of Line)	15 W.Transfer	\$ 100,000	\$ 100,000						
Water	Pleasant Lake Tank - Fill Pipe Replacement	17 Water RE	\$ 300,000	\$ 300,000	\$ -					

<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
Water	<b>T1 Generator at Main Treatment Facility</b>	<b>18 Water RE</b>	\$ 65,000	\$ 65,000						
Water	<b>Purchase John Deer 35D</b>	<b>16 Water RE</b>	\$ 64,000	\$ 64,000						
Water	New Water Source North Harwich Exploration and Development (D&C)		\$ -	\$ -	\$ 250,000		\$ 500,000	\$ -		
Water	<b>2019 Ford Super Duty F-550 Replace Truck 9 including Dump Body Rte 28 Water Main</b>	<b>19 Water RE</b>	\$ 76,551	\$ 76,551						
Water	<b>Replacemnt/Lothrop Area Design (22) Construction (23)</b>					\$ 100,000	\$ 2,000,000			
Water	<b>Station 8 Generator</b>		\$ -			\$ 50,000	\$ -	\$ -		
Water	<b>Various Access Road Pavement</b>							\$ 175,000		
Water	Pleasant Lake Avenue Tank Rehabilitation					\$ -	\$ -		\$ 1,750,000	\$ -
Water	<b>Phase 1 Discontinuity of Pipes per Masterplan 6,450 ft of Pipe</b>					\$ -	\$ -	\$ -		\$ 1,500,000
Water	Construction/Renovation Asbestos Pipe Project									TBD
Water	Vehicle Replacements ( Replace F-259 & Ranger in FY 23 and Tr 11 in (25))		\$ -		\$ -	\$ -	\$ 125,000		\$ 75,000	
<b>TOTAL</b>			<b>\$ 505,551</b>	<b>\$ 505,551</b>	<b>\$ 250,000</b>	<b>\$ 150,000</b>	<b>\$ 2,625,000</b>	<b>\$ 175,000</b>	<b>\$ 1,825,000</b>	<b>\$ 1,500,000</b>
<b>GRAND TOTALS</b>										
<b>(Including Non-Town/Private CPC Listed</b>			<b>\$ 9,423,735</b>	<b>\$ 11,579,735</b>	<b>\$ 7,520,565</b>	<b>\$ 3,525,010</b>	<b>\$ 12,397,050</b>	<b>\$ 19,624,686</b>	<b>\$ 4,655,000</b>	<b>\$ 10,540,969</b>
			\$ 221,260							
Non-	CPC Applications									
	Brooks Academy Museum									
Brooks Academy	Improvements Phase 1	<b>43 CPC</b>	\$ 130,000	\$ 130,000						
CDP	Cape Housing Institute	<b>42 CPC</b>	\$ 7,500	\$ 7,500						
<b>TOTAL INCLUDING Non-Town/Private</b>			<b>\$ 137,500</b>							
<b>Non-Town/Private</b>	<b>TOTAL CPC Requests</b>			\$ 137,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Department</u>	<u>Project</u>	<u>ATM Funding</u> <u># Source</u>	<u>COC Rec</u> <u>TA Rec</u>	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>	<u>FY 23</u>	<u>FY 24</u>	<u>FY 25</u>	<u>FY 26</u>
<u>Funding</u>										
<u>Summary</u>	<u>Funding Summary</u>			FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
	Tax Levy	\$ -	\$	1,383,500	\$ 474,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
	Borrowing within Prop 2 1/2	\$ -	\$	161,110	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
	FC - Free Cash	\$ 1,472,099	\$	167,000	\$ 100,000	\$ 350,000	\$ 100,000	\$ -	\$ -	\$ -
	RPA - Reauthorized Previous									
	Appropriation	\$ -	\$	301,314	\$ 286,605	\$ 392,235	\$ 475,000	\$ 440,000	\$ 240,000	\$ 1,200,000
	Community Preservation Funds	\$ 822,450	\$	140,000	\$ 1,660,000	\$ 568,225	\$ 200,000	\$ 586,636	\$ 200,000	\$ 405,969
	Cemetery Revenue (Revolving/General									
	Fund and Debt Exclusion)	\$ 161,110	\$	247,050	\$ 240,050	\$ 232,050	\$ 162,050	\$ 162,050	\$ 75,000	\$ 75,000
	Debt Exclusion	\$ 5,260,475	\$	127,000	\$ 2,000,000	\$ 15,000	\$ 200,000	\$ 540,000	\$ 550,000	\$ 1,540,000
	Grants	\$ 95,000	\$	90,000	\$ 40,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -
	Golf Funds									
	(Maintenance/Operating/Etc)	\$ 247,050	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Chapter 90	\$ 700,000	\$	540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Water Enterprise - Retained Earnings	\$ 505,551	\$	41,310	\$ 14,910	\$ 30,000	\$ 40,000	\$ 61,000	\$ 15,000	\$ 35,000
	Water Enterprise Account - Revenues	\$ -	\$	7,445,950	\$ 2,355,000	\$ 1,725,000	\$ 7,370,000	\$ 1,725,000	\$ 1,720,000	\$ 1,755,000
	OB - Operating Budget	\$ 160,000	\$	329,950	\$ -	\$ 32,500	\$ 125,000	\$ 125,000	\$ -	\$ -
	Other: Operating Budget Encumbered	\$ -	\$	100,000	\$ -	\$ -	\$ 1,070,000	\$ 15,630,000	\$ -	\$ 4,000,000
	Confirmation Total	\$ 9,423,735	\$	505,551	\$ 250,000	\$ 150,000	\$ 2,625,000	\$ 175,000	\$ 1,825,000	\$ 1,500,000
		\$ -	\$	11,579,735	\$ 7,520,565	\$ 3,525,010	\$ 12,397,050	\$ 19,624,686	\$ 4,655,000	\$ 10,540,969



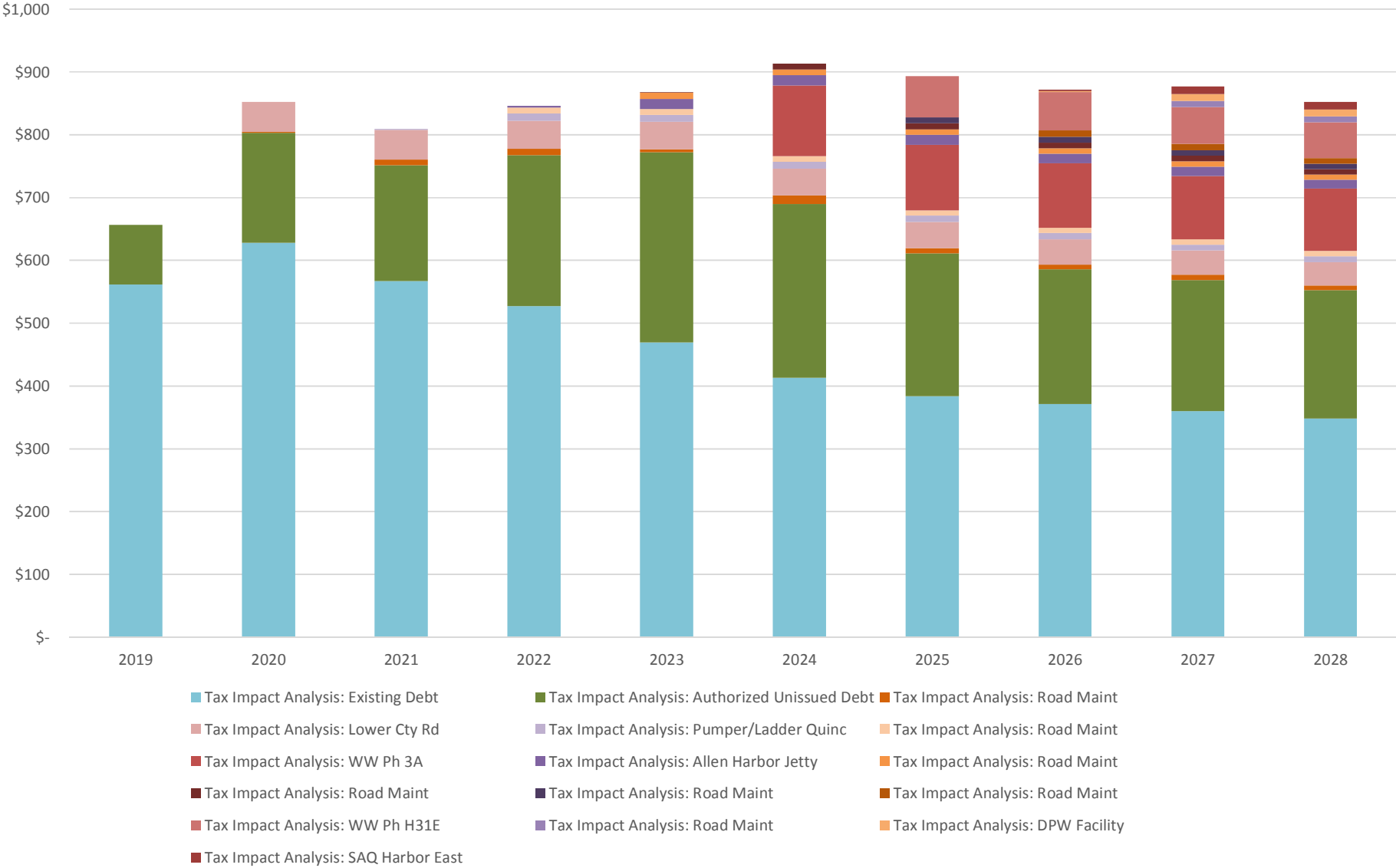
Town of Harwich  
Existing, Authorized/Unissued & Proposed Debt  
By Fiscal Year



**Town of Harwich****Estimated Tax Impact - By Project - Average Single Family Home****Debt Analysis**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Existing Debt</b>	\$ 561.71	\$ 627.92	\$ 566.81	\$ 526.76	\$ 469.20	\$ 412.99	\$ 383.50	\$ 371.46	\$ 359.41	\$ 348.49
<b>Authorized Unissued Debt</b>	\$ 94.83	\$ 175.29	\$ 184.39	\$ 241.06	\$ 303.07	\$ 276.66	\$ 227.56	\$ 213.78	\$ 209.51	\$ 203.85
<b>Road Maint</b>	\$ -	\$ 1.00	\$ 9.68	\$ 9.38	\$ 4.31	\$ 13.76	\$ 8.48	\$ 8.18	\$ 7.88	\$ 7.58
<b>Lower Cty Rd</b>	\$ -	\$ 47.91	\$ 46.62	\$ 45.34	\$ 44.05	\$ 42.76	\$ 41.48	\$ 40.19	\$ 38.90	\$ 37.61
<b>Pumper/Ladder Quinc</b>	\$ -	\$ -	\$ 1.43	\$ 11.10	\$ 10.79	\$ 10.49	\$ 10.18	\$ 9.88	\$ 9.57	\$ 9.26
<b>Pet Burial/Animal Crematory</b>		\$ -	\$ 0.86	\$ 5.45	\$ 5.32	\$ 5.19	\$ 5.06	\$ 4.93	\$ 4.80	\$ 4.67
<b>Road Maint</b>		\$ -	\$ -	\$ 9.68	\$ 9.38	\$ 9.08	\$ 8.78	\$ 8.48	\$ 8.18	\$ 7.88
<b>WW Ph 3A</b>		\$ -	\$ -	\$ -	\$ -	\$ 112.63	\$ 103.94	\$ 102.41	\$ 100.89	\$ 99.36
<b>Allen Harbor Jetty</b>		\$ -	\$ -	\$ 2.60	\$ 16.49	\$ 16.09	\$ 15.70	\$ 15.31	\$ 14.92	\$ 14.53
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ 9.68	\$ 9.38	\$ 9.08	\$ 8.78	\$ 8.48	\$ 8.18
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ 1.00	\$ 9.68	\$ 9.38	\$ 9.08	\$ 8.78	\$ 8.48
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.68	\$ 9.38	\$ 9.08	\$ 8.78
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.68	\$ 9.38	\$ 9.08
<b>WW Ph H31E</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65.71	\$ 61.14	\$ 59.04	\$ 56.97
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9.68	\$ 9.38
<b>DPW Facility</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.72	\$ 10.87	\$ 10.61
<b>SAQ Harbor East</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.15	\$ 12.30	\$ 12.04

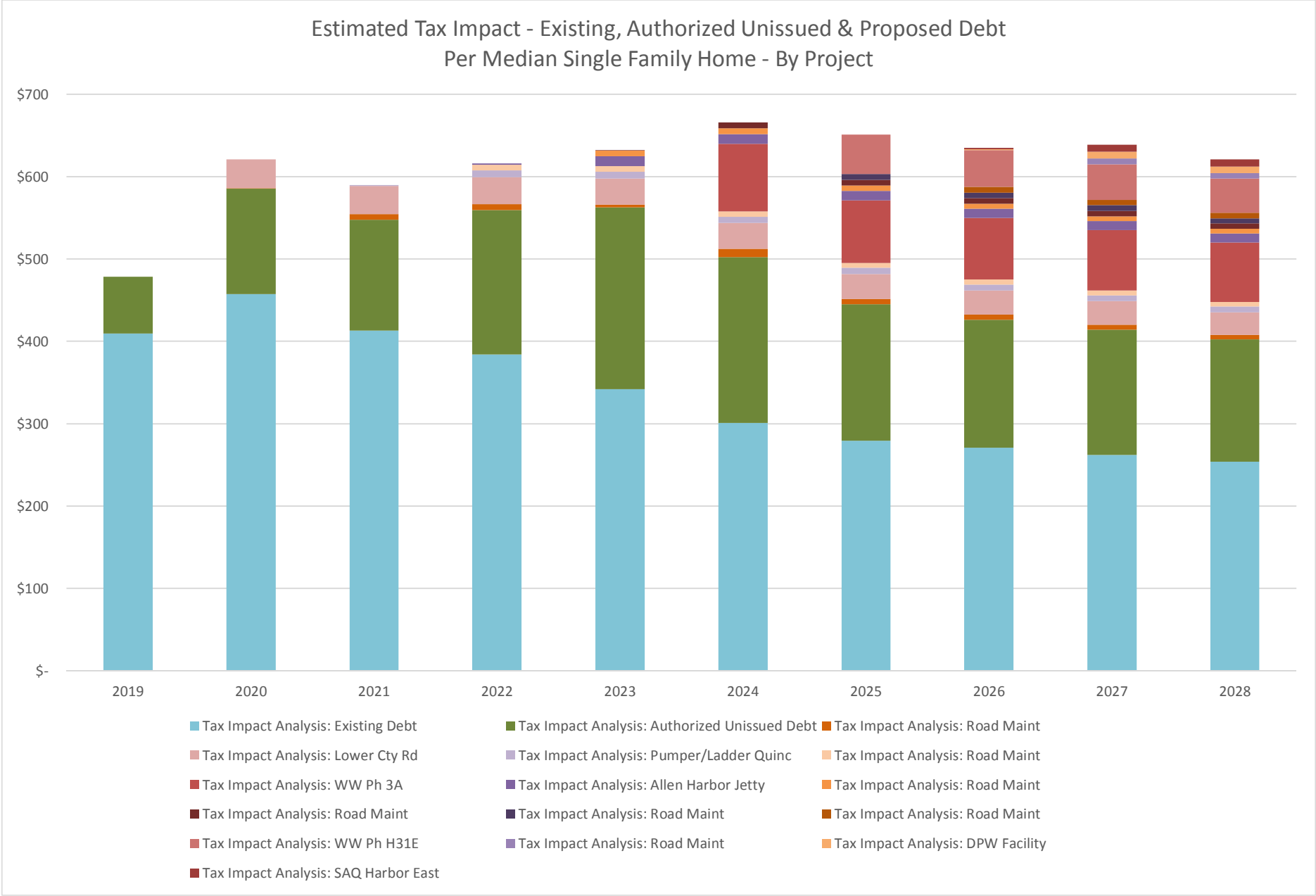
Estimated Tax Impact - Existing, Authorized Unissued & Proposed Debt  
Per Average Single Family Home - By Project



**Town of Harwich****Estimated Tax Impact - By Project - Median Single Family Home****Debt Analysis**

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Existing Debt</b>	\$ 409.23	\$ 457.47	\$ 412.95	\$ 383.77	\$ 341.84	\$ 300.88	\$ 279.40	\$ 270.62	\$ 261.85	\$ 253.89
<b>Authorized Unissued Debt</b>	\$ 69.09	\$ 127.71	\$ 134.34	\$ 175.63	\$ 220.80	\$ 201.56	\$ 165.79	\$ 155.75	\$ 152.64	\$ 148.51
<b>Road Maint</b>	\$ -	\$ 0.73	\$ 7.05	\$ 6.83	\$ 3.14	\$ 10.02	\$ 6.18	\$ 5.96	\$ 5.74	\$ 5.52
<b>Lower Cty Rd</b>	\$ -	\$ 34.91	\$ 33.97	\$ 33.03	\$ 32.09	\$ 31.15	\$ 30.22	\$ 29.28	\$ 28.34	\$ 27.40
<b>Pumper/Ladder Quinc</b>	\$ -	\$ -	\$ 1.04	\$ 8.09	\$ 7.86	\$ 7.64	\$ 7.42	\$ 7.19	\$ 6.97	\$ 6.75
<b>Pet Burial/Animal Crematory</b>		\$ -	\$ 0.63	\$ 3.97	\$ 3.87	\$ 3.78	\$ 3.69	\$ 3.59	\$ 3.50	\$ 3.40
<b>Road Maint</b>		\$ -	\$ -	\$ 7.05	\$ 6.83	\$ 6.61	\$ 6.39	\$ 6.18	\$ 5.96	\$ 5.74
<b>WW Ph 3A</b>		\$ -	\$ -	\$ -	\$ -	\$ 82.06	\$ 75.72	\$ 74.61	\$ 73.50	\$ 72.39
<b>Allen Harbor Jetty</b>		\$ -	\$ -	\$ 1.90	\$ 12.01	\$ 11.73	\$ 11.44	\$ 11.16	\$ 10.87	\$ 10.59
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ 7.05	\$ 6.83	\$ 6.61	\$ 6.39	\$ 6.18	\$ 5.96
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ 0.73	\$ 7.05	\$ 6.83	\$ 6.61	\$ 6.39	\$ 6.18
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7.05	\$ 6.83	\$ 6.61	\$ 6.39
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7.05	\$ 6.83	\$ 6.61
<b>WW Ph H31E</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47.88	\$ 44.54	\$ 43.01	\$ 41.51
<b>Road Maint</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7.05	\$ 6.83
<b>DPW Facility</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.25	\$ 7.92	\$ 7.73
<b>SAQ Harbor East</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.56	\$ 8.96	\$ 8.77



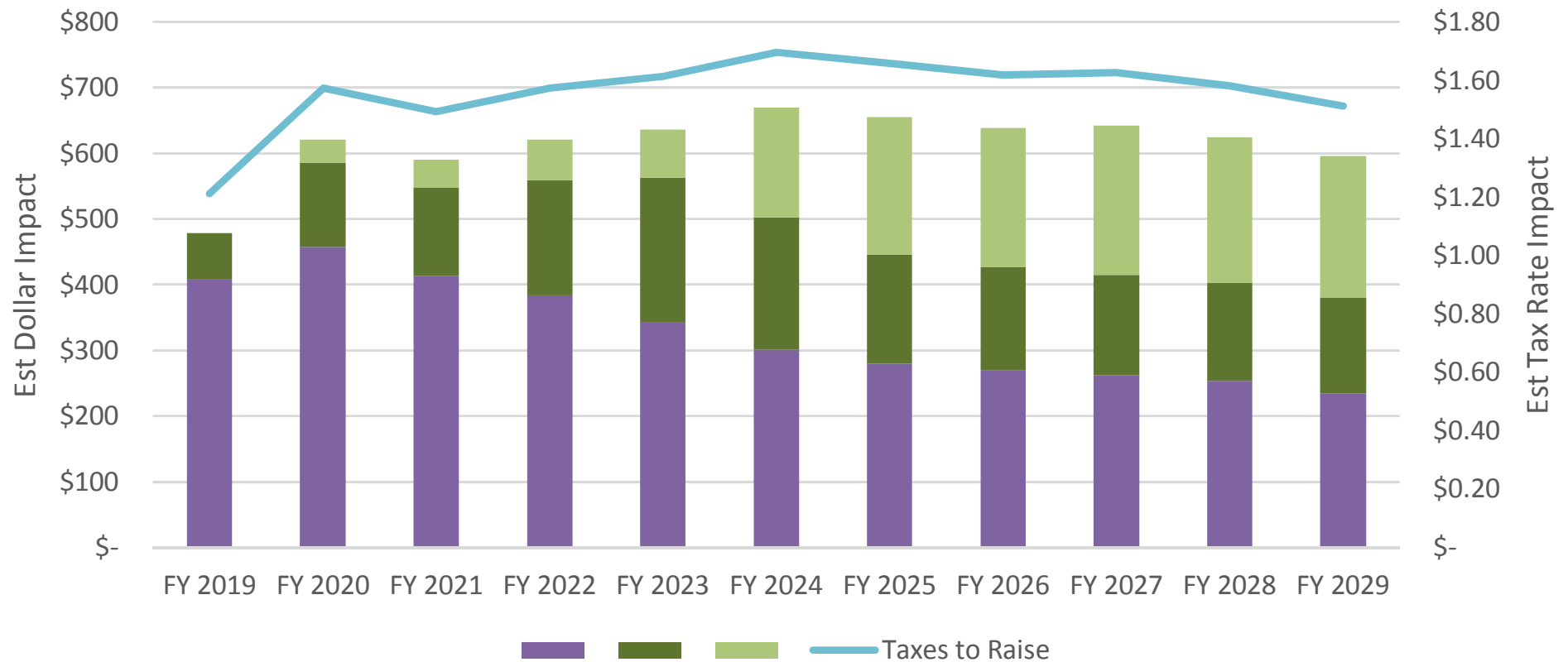


**Town of Harwich**  
**Tax Impact on Existing, Authorized/Unissued and Proposed Debt**

		Existing & Overlapping Debt				Authorized & Unissued Debt				Proposed Debt			Existing, Authorized & Proposed Debt			
		Residential Values - Tax Impact				Residential Values - Tax Impact				Residential Values - Tax Impact			Residential Values - Tax Impact			
		Taxes to				Taxes to				Taxes to			Taxes to			
<b>Assumptions:</b>	<b>Fiscal Yr</b>	<b>Raise</b>	<b>Average</b>	<b>Median</b>		<b>Raise</b>	<b>Average</b>	<b>Median</b>		<b>Raise</b>	<b>Average</b>	<b>Median</b>	<b>Raise</b>	<b>Average</b>	<b>Median</b>	
\$5,683,494,390	FY 19 Assessed Valuation	<b>FY 2019</b>	1.04	\$ 562	\$ 409	0.17	\$ 95	\$ 69		-	-		1.21	\$ 657	\$ 478	
\$541,900	FY 19 Average Residential	<b>FY 2020</b>	1.16	\$ 628	\$ 457	0.32	\$ 175	\$ 128		0.09	\$ 49	\$36	1.57	\$ 852	\$ 634	
\$394,800	FY 19 Median Residential	<b>FY 2021</b>	1.05	\$ 567	\$ 413	0.34	\$ 184	\$ 134		0.11	\$ 59	\$43	1.49	\$ 810	\$ 606	
		<b>FY 2022</b>	0.97	\$ 527	\$ 384	0.44	\$ 241	\$ 176		0.16	\$ 85	\$62	1.57	\$ 852	\$ 644	
		<b>FY 2023</b>	0.87	\$ 469	\$ 342	0.56	\$ 303	\$ 221		0.19	\$ 101	\$74	1.61	\$ 873	\$ 664	
		<b>FY 2024</b>	0.76	\$ 413	\$ 301	0.51	\$ 277	\$ 202		0.42	\$ 229	\$167	1.70	\$ 919	\$ 731	
		<b>FY 2025</b>	0.71	\$ 384	\$ 279	0.42	\$ 228	\$ 166		0.53	\$ 287	\$209	1.66	\$ 899	\$ 733	
		<b>FY 2026</b>	0.69	\$ 371	\$ 271	0.39	\$ 214	\$ 156		0.54	\$ 291	\$212	1.62	\$ 877	\$ 718	
		<b>FY 2027</b>	0.66	\$ 359	\$ 262	0.39	\$ 210	\$ 153		0.58	\$ 313	\$228	1.63	\$ 882	\$ 727	
		<b>FY 2028</b>	0.64	\$ 348	\$ 254	0.38	\$ 204	\$ 149		0.56	\$ 304	\$222	1.58	\$ 857	\$ 707	
		<b>FY 2029</b>	0.59	\$ 322	\$ 235	0.37	\$ 200	\$ 146		0.55	\$ 296	\$216	1.51	\$ 819	\$ 677	

Note: Overlapping Debt includes Monomoy Regional School District and Cape Cod Regional Technical High School  
Summation by fiscal year calculated for each issuance of debt, details available for review upon request

## Median Residential Tax Impact - Existing, Authorized/Unissued & Proposed Debt



TOWN OF HARWICH  
FISCAL YEAR 2019  
Residential Properties Only  
Median & Average Values

Total Number of Parcels		9,733
Total Value of Parcels		\$5,124,091,600
Estimated Residents		5,173
Total Resident Taxable Value		\$2,335,656,300
Resident Median Value		\$374,700
Resident Average Value		\$451,509
Estimated Non-Residents		4,560
Total Non-Resident Taxable Value		\$2,788,435,300
Non-Resident Median Value		\$403,850
Non-Resident Average Value		\$611,499
Median Single Family Value		\$394,700
Average Single Family Value		\$541,900

This information is based on single family homes, condominiums, 2 and 3 family homes and more than one residential dwelling on a lot.

The data was compiled by the properties mailing address. Properties that have out of town mailing addresses are assumed to be non-resident and properties that have a Harwich mailing address are assumed to be resident.

This information is compiled on the above criteria.

**Town of Harwich  
Department Listing**

<b>Organization Code</b>	<b>Organization Description</b>
01	GENERAL FUND - BAL
010002	GENERAL GOVERNMENT EXPENDITURE
011141	MODERATOR S&W
011221	SELECTMEN S&W
011222	SELECTMEN - EXP
011228	SELECTMEN CAPITAL OUTLAY
011311	FINANCE COMMITTEE S&W
011312	FINANCE COMMITTEE - EXP
011322	Finance Committee Reserve Fund
011351	TOWN ACCOUNTANT - SAL
011352	TOWN ACCOUNTANT - EXP
011358	TOWN ACCOUNTANT - CAP OUTLAY
011362	AUDIT - EXP
011411	ASSESSORS - S&W
011412	ASSESSORS - EXP
011418	ASSESSORS
011431	TOWN COLLECTIONS - S&W
011432	TOWN COLLECTIONS - EXP
011451	TREASURER - S&W
011452	TREASURER - EXP
011458	TREASURER - CAP OUTLAY
011472	TREASURER BONDING - EXP
011442	POSTAGE
011482	MEDICARE & VACATION
011491	ADMINISTRATION - S&W
011492	ADMINISTRATION - EXP
011498	ADMINISTRATION - CAP OUTLAY
011501	UNION CONTRACTS
011512	LEGAL SERVICES - EXP
011522	CLAIMS & SUITS
011532	LAND TRANSACTIONS
011542	COMMUNICATION
011551	INFORMATION TECHNOLOGY
011552	INFORMATION TECHNOLOGY
011558	INFORMATION TECH CAPITAL OUTLAY
011561	IT CHANNEL 18 S&W
011562	IT CHANNEL 18 EXPENSES
011568	INFO CAPITAL OUTLAY
011571	CONSTABLE S & W
011611	TOWN CLERK - S&W
011612	TOWN CLERK - EXP
011618	TOWN CLERK CAPITAL OUTLAY
011711	CONSERVATION - S&W
011712	CONSERVATION - EXP
011741	TOWN PLANNER - S&W
011742	TOWN PLANNER - EXP

**Town of Harwich  
Department Listing**

<b>Organization Code</b>	<b>Organization Description</b>
011748	TOWN PLANNER - CAP OUTLAY
011751	PLANNING BOARD - S&W
011752	PLANNING BOARD - EXP
011758	PLANNING BOARD - CAP OUTLAY
011761	BOARD OF APPEALS S&W
011762	BOARD OF APPEALS EXPENSE
011768	BOARD OF APPEALS CAPITAL OUTLA
011792	AGRICULTUTAL COMMITTEE
011802	ALBRO HOUSE EXP
011812	OLD RECR BUILDING EXP
011822	WEST HARWICH SCHOOL EXP
011831	COMMUNITY DEVELOPMENT - S&W
011832	COMMUNITY DEVELOPMENT - EXP
011838	COMMUNITY DEVELOPMENT - CAP
011912	PUBLIC BUILDINGS REPAIR - EXP
011922	TOWN/FIN COM REPORTS - EXP
011932	MISCELLANEOUS PRINTING
011942	ADVERTISING
011962	TELEPHONE
011972	GASOLINE
011982	OUT OF STATE TRAVEL
011992	CVEC ELECTRIC EXPENSES
012101	POLICE - S&W
012102	POLICE - EXP
012108	POLICE - CAP OUTLAY
012111	CRANBERRY FEST PUBLIC SAFETY
012201	FIRE - S&W
012202	FIRE - EXP
012208	FIRE - CAP OUTLAY
012311	AMBULANCE - S&W
012312	EMS EXPENSE
012351	EMERGENCY TELECOMMUNICATORS
012352	EMERGENCY TELECOMMUNICATORS
012411	BUILDING - S&W
012412	BUILDING - EXP
012418	BUILDING - CAP OUTLAY
012421	GAS - S&W
012422	GAS INSP EXPENSE
012431	PLUMBING
012432	PLUMBING EXPENSE
012451	ELECTRICAL
012452	ELECTRICAL INSPECTOR EXPENSE
012911	EMERGENCY MANAGEMENT S&W
012912	EMERGENCY MANAGEMENT
012918	CIVIL DEFENSE
012921	ANIMAL CONTROL

**Town of Harwich  
Department Listing**

<b>Organization Code</b>	<b>Organization Description</b>
012922	ANIMAL CONTROL
012928	ANIMAL CONTROL
012941	FORESTRY
012942	FORESTRY
012961	NATURAL RESOURCES S&W
012962	NATURAL RESOURCES
012968	NATURAL RESOURCES CAP OUTLAY
012972	PLEASANT BAY ALLIANCE EXPENSE
013012	C C REGIONAL TECH HIGH SCHOOL
013022	MONOMOY REG SCHOOL DISTRICT
013921	IMA MONOMOY GROUNDS
013922	IMA MONOMOY GROUNDS
014111	TOWN ENGINEER
014112	TOWN ENGINEER
014118	TOWN ENGINEER
014211	HIGHWAY SALARIES & WAGES
014212	HIGHWAY EXPENSE
014218	HIGHWAY CAPITAL OUTLAY
014222	ROADWAY SUPPLIES
014231	SNOW/ICE SALARIES & WAGES
014232	SNOW/ICE EQPT HIRE/MATERIALS
014242	STREET LIGHTS
014391	WASTE DISPOSAL
014392	WASTE DISPOSAL
014911	CEMETERY ADMINISTRATION
014912	CEMETERY ADMINISTRATION
014918	CEMETERY ADMIN CAPITAL OUTLAY
015101	BOARD OF HEALTH
015102	BOARD OF HEALTH EXPENSE
015401	COMMUNITY CENTER S&W
015402	COMMUNITY CENTER EXPENSE
015408	COMMUNITY CENTER CAPITAL OUTLA
015411	COUNCIL ON AGING S&W
015412	COUNCIL ON AGING EXPENSE
015418	COUNCIL ON AGING CAP OUTLAY
015421	YOUTH COUNSELOR S&W
015422	YOUTH COUNSELOR EXPENSE
015428	YOUTH COUNSELOR CAPITAL OUTLAY
015432	VETERANS EXPENSE/BENEFITS
015502	DISABILTY RIGHTS EXPENSE
015602	HUMAN SERVICES
016101	LIBRARY SALARIES & WAGES
016102	LIBRARY EXPENSE
016291	RECREATION SEASONAL S&W
016301	RECREATION & YOUTH S&W
016302	RECREATION & YOUTH EXPENSE

**Town of Harwich  
Department Listing**

<b>Organization Code</b>	<b>Organization Description</b>
016308	RECREATION & YOUTH CAP OUTLAY
016331	HARBORMASTER SALARIES & WAGES
016332	HARBORMASTER EXP
016334	HARBORMASTER REVENUE
016338	HARBORMASTER CAPITAL OUTLAY
016702	BROOKS MUSEUM COMMISSION EXP
016708	BROOKS MUSEUM COMMISSION
016911	HISTORICAL COMMISSION S&W
016912	HISTORICAL COMMISSION EXPENSE
016918	HISTORICAL COMMISSION CAP OUT
016922	CELEBRATIONS
016951	GOLF S&W
016952	GOLF EXPENSE
016958	GOLF CAPITAL OUTLAY
016961	GOLF MAINTENANCE S&W
016962	GOLF MAINTENANCE EXPENSE
016968	GOLF MAINTENANCE CAP OUTLAY
017347	LANDFILL CAPPING (1999)
017357	LAND ACQUISITION (1997)
017377	LAND ACQUISITION(2000)LND BANK
017427	GOLF CLUBHOUSE (2000)
017437	LAND BK ACQ SLOWATYCKI (2001)
017447	LAND BANK ACQ KRUMIN (2002)
017457	WATER ABATE SEPTIC LOAN (MASS)
017477	POLICE STA REPAIRS/PLANS 2003
017487	COPELAS LAND (2002) LB
017497	SHEA LAND (2002) LB
017527	GOLF COURSE IRRIGATION 2004
017537	LD AQUI ROSE/KEELER 2004
017557	BROOKS ACAD RENOVATION
017567	MIDDLE SCHOOL ROOF
017577	HIGH SCHOOL ROOF
017587	ROADS MAINT
017597	GOLF COURSE BUNKERS
017637	POLICE STATION
017657	RD BETT- OLD POST RD
017697	RD BETT - MCGUERTY RD
017707	ALLEN HARBOR DREDG DEBT SVC
017717	ROAD MAINTENANCE PROG-FY 2014
017727	ROAD BETTMT - SKINEQUIT
017737	ROAD MAINT PROG-ATM14 #21
017747	DOWNEY PROP ACQUIS-ATM14 #60
017757	WYCHMERE PIER RECON-ATM14 #32
017758	SAQ HARBOR DESIGN SELF SUPP
017759	ROAD MAINTENANCE FY 16
017760	MUDDY CREEK BRIDGE & CULVERT



**Town of Harwich  
Department Listing**

<b>Organization Code</b>	<b>Organization Description</b>
017761	ROAD MAINTENANCE FY 17
017762	FIRE STATION #2 PLANNING
017763	WASTEWATER PHASE 2A
017764	WASTEWATER PHASE 2B
017765	ROAD MAINTENANCE FY 18
017766	SAQ WATERSIDE TAX SUPPORTED
017767	SAQ WATERSIDE SELF SUPPORTED
017768	CVGC INFRASTRUCTURE IMPR
017769	CVGC INFRASTRUCTURE TAX SUPP
017770	SAQ LANDSIDE
017771	SAQ HARBOR DOCK DESIGN TAX SUP
017772	GINGER PLUMB PRIVATE WAY
017773	COLD BROOK
017774	FIRE STATION #2 CONSTRUCTION
017775	ROAD MAINT FY 19
017776	LOWER COUNTY RD
017777	WASTEWATER PH 2A - IMA DESIGN
017778	WW - COLD BROOK DESIGN
017779	WASTEWATER PH 2C COLD BRK DES
017997	ANTICIPATION LOAN PRIN & INT
018212	STATE ASSESSMENTS
018312	BARNS CTY RETIR & TAX ASSESS
018352	CAPE COD COMMISSION ASSESSMNTS
019132	UNEMPLOYMENT COMPENSATION
019142	GROUP HEALTH INS
019452	GENERAL INSURANCE
019462	GENERAL INSURANCE DEDUCTIBLES

**01        GENERAL FUND - BAL**  
**010002   GENERAL GOVERNMENT EXPENDITURE**

02/20/2019 15:39  
 wtulloch

**TOWN OF HARWICH - LIVE DATA**  
**DEPARTMENT BUDGET REQUESTS**
**P 1**  
**bgdeptra**
**BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET**

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	REQUEST	PERCENT CHANGE
01	497000	INTERFUND TRANSFER IN	-2,182,759.28	.00	-1,980,099.77	-9.28
	0100-0-000-0000-000-000-0-0-497000-	Harbor Capital Imp Fund # 1626 Wychmere Pier	1.00	37,668.77	-37,668.77	
		Cable Fund # 1614 offset Ch 18 budget	1.00	168,594.00	-168,594.00	
		Skinequit Betterment #1704	1.00	19,800.00	-19,800.00	
		Alan Harbor Betterments #1740 29.94% of debt	1.00	29,325.00	-29,325.00	
		Old Post Road Betterment # 1702	1.00	4,423.00	-4,423.00	
		CPA Debt # 8027	1.00	553,700.00	-553,700.00	
		FEMA # 1199 offset EMD budget	1.00	13,815.00	-13,815.00	
		WATER INDIRECTS #1320	1.00	729,375.00	-729,375.00	
		GINGER PLUM #1705	1.00	16,400.00	-16,400.00	
		MCGUERTY ROAD BETTERMENT #1703	1.00	16,350.00	-16,350.00	
		Septic Loan #1701	1.00	13,574.00	-13,574.00	
		SAQ Dock 33% Mooring #1621	1.00	35,700.00	-35,700.00	
		SAQ Water 16.50% Mooring #1621	1.00	101,187.50	-101,187.50	
		SAQ Water 16.50% Waterways #1626	1.00	101,187.50	-101,187.50	
		CVGC Capital Fund #1545 100% Golf Infrastructure	1.00	139,000.00	-139,000.00	
01	596000	INTERFUND TRANSFERS OUT	73,600.00	.00	150,000.00	103.80
	0100-0-000-0000-000-000-0-0-596000-	Wastewater Trans to new Enterprise Fund	1.00	150,000.00	150,000.00	
		BUDGET CEILING:			-2,109,159.28	
		TOTALS:	-2,109,159.28	.00	-1,830,099.77	-13.23
** END OF REPORT - Generated by Wendy Tulloch **						

**011141 MODERATOR S&W**  
**011221 SELECTMEN S&W**  
**011222 SELECTMEN - EXP**  
**011228 SELECTMEN CAPITAL OUTLAY**

02/21/2019 10:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011141	511100	SALARIES ELECTED OFFICIALS	1,000.00	300.00	1,000.00	.00
	0100-1-114-0000-000-000-0-1-511100-					
		Annual Stipend Moderator	1.00	1,000.00	1,000.00	
			1.00	.00	.00	
		BUDGET CEILING:			1,000.00	
		TOTALS:	1,000.00	300.00	1,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:25  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011221	511100	SALARIES ELECTED OFFICIALS	12,000.00	.00	12,500.00	4.17
	0100-1-122-0000-000-000-0-1-511100-	Selectmen Stipend	5.00	2,500.00	12,500.00	
		BUDGET CEILING:			12,000.00	
		TOTALS:	12,000.00	.00	12,500.00	4.17
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:26  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011222	542000	OFFICE SUPPLIES	250.00	200.00	250.00	.00
	0100-1-122-0000-000-000-0-2-542000-	Misc. office Supplies	1.00	250.00	250.00	
011222	573000	DUES,SUBSCR. & IN STATE TRAVEL	7,175.00	4,500.00	7,175.00	.00
	0100-1-122-0000-000-000-0-2-573000-	FY 19 MMA dues	1.00	3,675.00	3,675.00	
		CC Selectmens'	1.00	250.00	250.00	
		MMA Conference	1.00	3,000.00	3,000.00	
		Misc	1.00	250.00	250.00	
011222	578000	OTHERWISE UNCLASSIFIED	1,150.00	1,050.00	1,150.00	.00
	0100-1-122-0000-000-000-0-2-578000-	POST TOWN MEETING AND ELECTION NOTICES	1.00	150.00	150.00	
		REGISTRY OF DEEDS	1.00	700.00	700.00	
		MISC SUPPLIES AND SUBSCRIPTIONS	1.00	200.00	200.00	
		MISC SUPPLIES AND SUBSCRIPTIONS	1.00	100.00	100.00	
		BUDGET CEILING:			8,575.00	
		TOTALS:	8,575.00	5,750.00	8,575.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**011311 FINANCE COMMITTEE S&W**  
**011312 FINANCE COMMITTEE - EXP**  
**011322 Finance Committee Reserve Fund**



02/21/2019 10:27  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011311	511800	PART-TIME YEAR-ROUND S&W	4,000.00	3,500.00	4,000.00	.00
	0100-1-131-0000-000-000-0-1-511800-	Fund for Recording Clerk	1.00	4,000.00	4,000.00	
		BUDGET CEILING:			4,000.00	
		TOTALS:	4,000.00	3,500.00	4,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:28  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011312	542000	OFFICE SUPPLIES	250.00	250.00	250.00	.00
	0100-1-131-0000-000-000-0-2-542000-	MISC SUPPLIES	1.00	250.00	250.00	
011312	573000	DUES,SUBSCR. & IN STATE TRAVEL	250.00	200.00	750.00	200.00
	0100-1-131-0000-000-000-0-2-573000-	Dues, Meetings including MMA and Mileage	3.00	250.00	750.00	
		BUDGET CEILING:			500.00	
		TOTALS:	500.00	450.00	1,000.00	100.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:29  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011322	578001	RESERVE FUND	84,492.00	150,000.00	125,000.00	47.94
	0100-1-132-0000-000-000-0-2-578001-					
		RESERVE FUND LEVEL Increased by \$25,000	1.00	150,000.00	150,000.00	
		TA Budget Reduction	1.00	25,000.00	-25,000.00	
		BUDGET CEILING:			84,492.00	
		TOTALS:	84,492.00	150,000.00	125,000.00	47.94
** END OF REPORT - Generated by Wendy Tulloch **						

**011351 TOWN ACCOUNTANT - SAL**  
**011352 TOWN ACCOUNTANT - EXP**  
**011358 TOWN ACCOUNTANT - CAP OUTLAY**  
**011362 AUDIT - EXP**

02/21/2019 10:31  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011351	511900	SALARIES & WAGES	245,336.20	240,736.37	251,901.32	2.68
	0100-1-135-0000-000-000-0-1-511900-	ASST. TOWN ACCOUNTANT	1.00	67,139.80	67,139.80	
		Grade 11/Step 5				
		\$36.26 * 1442 hrs. 7/1/19-4/13/20				
		Grade 11/Step 6				
		\$37.89 * 392 hrs 4/14/20-6/30/20				
		ASSISTANT TO FINANCE DIRECTOR	1.00	57,913.52	57,913.52	
		Grade 8/Step 5				
		\$31.38 * 1575 hrs. (7/1/19 - 5/6/20)				
		\$32.78 * 259 hrs. (5/7/20-6/30/20)				
		In lieu of sick buyout	1.00	2,000.00	2,000.00	
		457 account Finance Director Contract				
		FINANCE DIRECTOR/TOWN ACCOUNTANT	1.00	124,848.00	124,848.00	
		Contract Employee				
		+ 2% per contract				
011351	513000	OVERTIME	4,000.00	4,000.00	2,000.00	-50.00
	0100-1-135-0000-000-000-0-1-513000-	OVERTIME	1.00	2,000.00	2,000.00	
		BASED ON OT HRS WORKED IN FY 2018				
		APPROX 35 HRS				
011351	515007	SICK LEAVE BONUS PER CONTRACT	1,050.00	975.00	700.00	-33.33
	0100-1-135-0000-000-000-0-1-515007-	2 SICK BONUS PER HEA CONTRACT	2.00	350.00	700.00	
011351	516000	ENHANCEMENT OF SERVICES	.00	.00	.00	.00
	0100-1-135-0000-000-000-0-1-516000-	Seasonal Intern 350/hrs @ \$15 to assist	1.00	5,250.00	5,250.00	
		in rolling out				
		Ess workflows, TCM permissions, time &				
		attendance, dashboard, Socrata, req's &				
		p.o.'s				
		Assist and support with modules already purchased.				
		TA Budget Reduction	1.00	5,250.00	-5,250.00	
		BUDGET CEILING:			250,386.20	
		TOTALS:	250,386.20	245,711.37	254,601.32	1.68
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 10:32  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011352	530900	OTHER PROFESSIONAL/TECH SVC	.00	.00	4,000.00	.00
	0100-1-135-0000-000-000-0-2-530900-	OPEB Actuarial Evaluation	1.00	4,000.00	4,000.00	
011352	538000	OTHER PURCHASED SERVICES	.00	.00	1,505.00	.00
	0100-1-135-0000-000-000-0-2-538000-	*CAFR submission fee	1.00	505.00	505.00	
		(Comprehensive Annual Financial Report)				
		Hilltop Securities - Short Term Note	1.00	1,000.00	1,000.00	
		Opinion				
		Option for State House Notes				
011352	542000	OFFICE SUPPLIES	600.00	600.00	600.00	.00
	0100-1-135-0000-000-000-0-2-542000-	FOLDERS, LABELS, PAPER, MISC OFFICE	1.00	600.00	600.00	
		PRODUCTS				
011352	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,000.00	815.00	4,770.00	59.00
	0100-1-135-0000-000-000-0-2-573000-	CAPE & ISLANDS ACCTS ASSOC DUES \$20	1.00	290.00	290.00	
		GFOA DUES \$190				
		MMA&AA DUES \$80				
		2 PPL X 5 MTG @\$25/EA C&I MTGS \$250.00	1.00	2,180.00	2,180.00	
		1 PP NESGFOA SPRING CONF. \$450.00				
		1 PP MMA FALL CONF \$715.00				
		1 PP MMA MARCH CONF \$715.00				
		1 DLS TRAINING (RANDOLPH) \$50.00				
		MISC MILEAGE REIMB FOR MTG/CONF TRAVEL	1.00	300.00	300.00	
		MMAAA Training Sessions/MMA Seminars	1.00	2,000.00	2,000.00	
011352	573500	ENHANCEMENT OF SERVICES	.00	.00	.00	.00
	0100-1-135-0000-000-000-0-2-573500-	Misc. Munis Training	1.00	5,120.00	5,120.00	
		4 days @ 1,280/day = \$5,120.00				
		Assist & support modules already purchased.				
		Socrata Open Finance Program	1.00	15,200.00	15,200.00	
		TA Budget Reduction	1.00	20,320.00	-20,320.00	
		BUDGET CEILING:			3,600.00	
		TOTALS:	3,600.00	1,415.00	10,875.00	202.08

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 10:33  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 1  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011358	585000	CAPITAL OUTLAY FIN-COM DEFINIT	.00	.00	.00	.00
	0100-1-135-0000-000-000-0-8-585000-					
	1	LAPTOP	1.00	2,060.00	2,060.00	
		Required by Finance Director to effectively perform duties from multiple locations.				
	3	desk top scanners required to properly implement Munis content manager module that we already own.	3.00	420.00	1,260.00	
		Required to properly implement MUNIS content manager module that we already own to work toward "paperless office".				
		Budget Reduction	1.00	3,320.00	-3,320.00	
		BUDGET CEILING:			.00	
		TOTALS:	.00	.00	.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 10:34  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011362	530900	OTHER PROFESSIONAL/TECH SVC	44,500.00	39,500.00	40,000.00	-10.11
	0100-1-136-0000-000-000-0-2-530900-	AUDIT SVCS FOR FISCAL YEAR ENDING	1.00	37,500.00	37,500.00	
		JUNE 30, 2019				
		CAFR*	1.00	2,500.00	2,500.00	
		Comprehensive Annual Financial Report				
		BUDGET CEILING:			44,500.00	
		TOTALS:	44,500.00	39,500.00	40,000.00	-10.11

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



**011411 ASSESSORS - S&W**  
**011412 ASSESSORS - EXP**  
**011418 ASSESSORS**

02/21/2019 10:35  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011411	511800	PART-TIME YEAR-ROUND S&W	1,500.00	1,500.00	1,500.00	.00
	0100-1-141-0000-000-000-0-1-511800-	ASSESSORS	1.00	1,500.00	1,500.00	
		3 ASSESSORS AT 500.00				
011411	511900	SALARIES & WAGES	180,661.88	195,486.92	200,021.43	10.72
	0100-1-141-0000-000-000-0-1-511900-	ASSESSING DIRECTOR	1.00	93,109.87	93,109.87	
		M5-6 = 1,756.45*28 = 49,180.60				
		M5-7 = 1,800.38*24.4 = 43,929.2708				
		Total \$93,109.87				
		ASSISTANT ASSESSOR	1.00	60,033.54	60,033.54	
		GR9/S4 & 5				
		7/1-8/6/19 - 31.46*189 = 5,945.94				
		8/7/18-6/30/20 - 32.88*1645 = 54,087.60				
		Total \$60,033.54				
		ADMIN ASSIST	1.00	46,878.02	46,878.02	
		GR5/S2 & 4				
		7/1-8/27/19 - 23.73*294 = \$6,976.62				
		8/28/18-6/30/20 - 25.91*1540 = 39,901.40				
		Total \$46,878.02				
011411	512500	COMPENSATORY TIME	.00	.00	.00	.00
	0100-1-141-0000-000-000-0-1-512500-					
011411	513000	OVERTIME	13,000.00	12,900.00	13,000.00	.00
	0100-1-141-0000-000-000-0-1-513000-	TO COVER OVERTIME FOR STAFF	1.00	15,000.00	15,000.00	
		TA BUDGET REDUCTION	1.00	2,000.00	-2,000.00	
011411	515007	SICK LEAVE BONUS PER CONTRACT	1,050.00	1,000.00	1,050.00	.00
	0100-1-141-0000-000-000-0-1-515007-	SICK BONUS - SEIU	1.00	350.00	350.00	
		SICK BONUS - HEA	1.00	700.00	700.00	
		2@ 350.00				
		BUDGET CEILING:			196,211.88	
		TOTALS:	196,211.88	210,886.92	215,571.43	9.87

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 10:36  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011412	530200	BOOKBINDING MICROFILM SVS	1,000.00	1,000.00	1,000.00	.00
	0100-1-141-0000-000-000-0-2-530200-	BIND COMMITMENT BOOKS	1.00	1,000.00	1,000.00	
011412	530300	DATA PROCESSING SVS	101,390.00	106,940.00	101,780.00	.38
	0100-1-141-0000-000-000-0-2-530300-	ASSESSMENT SYSTEM	1.00	10,180.00	10,180.00	
		GIS SOFTWARE	1.00	2,240.00	2,240.00	
		WEBSITE	1.00	2,240.00	2,240.00	
		REVALUATION	1.00	36,000.00	36,000.00	
		FIELD WORK	1.00	46,000.00	46,000.00	
		GIS PARCEL UPDATE	1.00	2,000.00	2,000.00	
		PK SOFTWARE TRAINING	1.00	1,620.00	1,620.00	
		18 hours @ \$90.00				
		Total \$1,620.00				
		People GIS Updates	1.00	1,500.00	1,500.00	
		TA BUDGET REDUCTION - SOFTWARE TRAINING	1.00	.00	.00	
011412	542000	OFFICE SUPPLIES	2,000.00	2,000.00	2,000.00	.00
	0100-1-141-0000-000-000-0-2-542000-	Small equipment replacement, office supplies	1.00	960.00	960.00	
		PAPER	1.00	730.00	730.00	
		MAP BOOKS	1.00	310.00	310.00	
011412	548100	BULK FUEL	200.00	500.00	200.00	.00
	0100-1-141-0000-000-000-0-2-548100-	ASSESSORS FUEL USE BASED ON FY17	1.00	50.00	50.00	
		EXPENDED \$31				
		Additional amount added to the budget for bulk fuel	1.00	150.00	150.00	
011412	573000	DUES/SUBSCRIPTIONS/TRAVEL	2,800.00	2,100.00	2,800.00	.00
	0100-1-141-0000-000-000-0-2-573000-	BCAA DUES	1.00	200.00	200.00	
		MAAO DUES	1.00	100.00	100.00	
		EDUCATIONAL MEETINGS AND MILAGE	1.00	2,500.00	2,500.00	
		BUDGET CEILING:			107,390.00	
		TOTALS:	107,390.00	112,540.00	107,780.00	.36

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**011431 TOWN COLLECTIONS - S&W**  
**011432 TOWN COLLECTIONS - EXP**  
**011451 TREASURER - S&W**  
**011452 TREASURER - EXP**  
**011458 TREASURER - CAP OUTLAY**  
**011472 TREASURER BONDING - EXP**

02/21/2019 10:38  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 1  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011431	511800	PART-TIME YEAR-ROUND S&W	13,500.00	7,100.00	14,000.00	3.70
	0100-1-143-0000-000-000-0-1-511800-	approx. 126 hous per week for 4 weeks,	1.00	14,000.00	14,000.00	
		102 hours per week for 4 weeks @ 16.27				
		- 17.09 per hour	1.00	.00	.00	
011431	511900	SALARIES & WAGES	1,000.00	5,200.00	1,000.00	.00
	0100-1-143-0000-000-000-0-1-511900-	Coverage by Treasurer's Office staff as	1.00	1,000.00	1,000.00	
		needed.				
011431	513000	OVERTIME	1,000.00	4,000.00	1,000.00	.00
	0100-1-143-0000-000-000-0-1-513000-	As needed.	1.00	1,000.00	1,000.00	
		BUDGET CEILING:			15,500.00	
		TOTALS:	15,500.00	16,300.00	16,000.00	3.23

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 10:40  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011432	538000	OTHER PURCHASED SERVICES	1,260.00	1,260.00	1,300.00	3.17
	0100-1-143-0000-000-00 -0-2-538000-					
		The budget for the maintenance of the	1.00	1,300.00	1,300.00	
		"Sticker Tracker" program; vendor				
		anticipates a slight increase for FY 20,				
		no increase in FY 19				
011432	558000	UNCLASSIFIED SUPPLIES	2,500.00	3,500.00	2,500.00	.00
	0100-1-143-0000-000-00 -0-2-558000-					
		Beach stickers, misc	1.00	2,500.00	2,500.00	
		BUDGET CEILING:			3,760.00	
		TOTALS:	3,760.00	4,760.00	3,800.00	1.06
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:41  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011451	511900	SALARIES & WAGES	249,471.45	233,850.71	274,710.48	10.12
	0100-1-145-0000-000-000-0-1-511900-	TREASURER/TAX COLLECTOR	1.00	95,510.43	95,510.43	
		M-5 step 7, 1/1/20 step 8				
		ASST. TREASURER/TAX COLLECTOR	1.00	66,500.84	66,500.84	
		B11 step 5				
		G. Farrell Executive Assistant	1.00	57,640.78	57,640.78	
		B-7 step 6				
		S. Kerr Executive Assistant	1.00	55,058.43	55,058.43	
		B-7 step 5 to 6				
011451	513000	OVERTIME	5,000.00	5,000.00	5,000.00	.00
	0100-1-145-0000-000-000-0-1-513000-	AS NEEDED	1.00	5,000.00	5,000.00	
011451	514000	LONGEVITY	325.00	.00	475.00	46.15
	0100-1-145-0000-000-000-0-1-514000-	G. Farrell	1.00	475.00	475.00	
011451	515007	SICK LEAVE BONUS PER CONTRACT	1,400.00	1,400.00	1,400.00	.00
	0100-1-145-0000-000-000-0-1-515007-		4.00	350.00	1,400.00	
		BUDGET CEILING:			256,196.45	
		TOTALS:	256,196.45	240,250.71	281,585.48	9.91

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 10:42  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011452	524200	OFFICE EQUIPMENT REPAIR	1,350.00	1,350.00	1,350.00	.00
	0100-1-145-0000-000-000-0-2-524200-		1.00	1,350.00	1,350.00	
011452	527000	RENTALS & LEASES	3,000.00	3,000.00	3,000.00	.00
	0100-1-145-0000-000-000-0-2-527000-	Pitney Bowes Postage Metering Machine contract	1.00	3,000.00	3,000.00	
011452	530900	OTHER PROFESSIONAL/TECH SVC	28,600.00	33,100.00	21,400.00	-25.17
	0100-1-145-0000-000-000-0-2-530900-	Bond Agent fees	1.00	300.00	300.00	
		Bond Agent fees	1.00	3,500.00	3,500.00	
		Printing of RE,PP & MVE bills	1.00	15,000.00	15,000.00	
		New - Continuing disclosure charges by F.A.	1.00	2,000.00	2,000.00	
		Cafeteria plan administrative fees	1.00	600.00	600.00	
011452	538000	OTHER PURCHASED SERVICES	43,100.00	46,500.00	46,600.00	8.12
	0100-1-145-0000-000-000-0-2-538000-	Coastal Medical Billing AT 3% OF COLLECTIONS	1.00	46,000.00	46,000.00	
		RUNNNING UPWARDS OF \$1.5M PER YEAR. INVOICE CLOUD CHARGES FOR ONLINE BILL PAY AND PLATFORM MAINTENANCE	1.00	600.00	600.00	
		PROCESSING FEES - INVOICE CLOUD				
011452	542000	OFFICE SUPPLIES	4,000.00	4,000.00	4,000.00	.00
	0100-1-145-0000-000-000-0-2-542000-	Office Supplies & Small Equipment	1.00	4,000.00	4,000.00	
011452	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,000.00	4,520.00	3,000.00	.00
	0100-1-145-0000-000-000-0-2-573000-	ANNUAL SCHOOL,MILEAGE AND MEETINGS DUES	1.00	2,500.00	2,500.00	
		C&I AND MASS TREAS/COLL ASSOC				
		ADDITIONALLY - TRAINING AND EDUCATION				
		FOR THE TWO(2) ADMINISTRATIVE ASSISTANTS IN THE OFFICE.				
		Staff training	1.00	500.00	500.00	
011452	573500	ENHANCEMENT OF SERVICES	.00	.00	5,924.00	.00
	0100-1-145-0000-000-000-0-2-573500-	MUNIS CITIZENS SELF SERV MODULE SPLIT	1.00	5,330.00	5,330.00	
		WITH WATER				
		1 YEAR MAINTENANCE FEE SPLIT WITH WATER	1.00	594.00	594.00	
011452	574000	GENERAL INSURANCE PREMIUMS	2,700.00	2,700.00	2,700.00	.00
	0100-1-145-0000-000-000-0-2-574000-	BONDS	1.00	2,700.00	2,700.00	



02/21/2019 10:42  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 2  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011452	578000	UNCLASSIFIED	1,000.00	1,000.00	1,000.00	.00
	0100-1-145-0000-000-000-0-2-578000-					
		INTEREST DUE TAX PAYERS	1.00	1,000.00	1,000.00	
		AS A RESULT OF RULING(S) OF THE STATE'S				
		APPELLATE TAX BOARD				
011452	578010	FORECLOSURES-CH.60/S50B	16,500.00	25,000.00	18,000.00	9.09
	0100-1-145-0000-000-000-0-2-578010-					
		Request is to continue funding for tax	1.00	20,000.00	20,000.00	
		foreclosure proceedings required by MGL				
		C.60,S.50B				
		TA BUDGET REDUCTION	1.00	2,000.00	-2,000.00	
		BUDGET CEILING:			103,250.00	
		TOTALS:	103,250.00	121,170.00	106,974.00	3.61
** END OF REPORT - Generated by Wendy Tulloch **						

**011442 POSTAGE**  
**011482 MEDICARE & VACATION**  
**011491 ADMINISTRATION - S&W**  
**011492 ADMINISTRATION - EXP**  
**011498 ADMINISTRATION - CAP OUTLAY**  
**011501 UNION CONTRACTS**  
**011512 LEGAL SERVICES - EXP**  
**011522 CLAIMS & SUITS**  
**011532 LAND TRANSACTIONS**  
**011542 COMMUNICATION**

02/21/2019 10:45  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011442	534300	POSTAGE	55,000.00	56,160.00	55,000.00	.00
	0100-1-144-0000-000-000-0-2-534300-					
		The FY2020 is level fund on postage but	1.00	60,000.00	60,000.00	
		includes funding for sending any				
		Charter Changes or Mailing Warrant to				
		residents				
		Level funded but also includes estimate to mail				
		Warrant				
		TA BUDGET REDUCTION	1.00	5,000.00	-5,000.00	
		BUDGET CEILING:			55,000.00	
		TOTALS:	55,000.00	56,160.00	55,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:46  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011482	515000	VACATION SALARIES & WAGES	10,413.40	.00	18,369.76	76.41
	0100-1-148-0000-000-000-0-2-515000-	VACATION BUY BACK - RETIREMENT	1.00	18,369.76	18,369.76	
		COUGHLAN/SANDERS FD				
011482	515005	SICK LEAVE BUY-BACK@RETIREMENT	37,176.16	.00	52,562.48	41.39
	0100-1-148-0000-000-000-0-2-515005-	SICK LEAVE BUY BACK UPON RETIREMENT	1.00	15,881.65	15,881.65	
		BURNS/LINCOLN PD 1/4 HOURS				
		BURNS 10/4/19				
		LINCOLN 2/2020				
		SICK LEAVE BUY BACK UPON RETIREMENT	1.00	36,680.83	36,680.83	
		COUGHLAN/SANDERS FD				
011482	517500	MEDICARE TOWN SHARE	217,003.60	207,504.00	221,041.92	1.86
	0100-1-148-0000-000-000-0-2-517500-	WAGES x 1.45%	52.00	4,346.96	226,041.92	
		TA BUDGET REDUCTION	1.00	5,000.00	-5,000.00	
		BUDGET CEILING:			264,593.16	
		TOTALS:	264,593.16	207,504.00	291,974.16	10.35
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:48  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011491	511800	PART-TIME YEAR-ROUND S&W	9,990.00	7,048.00	10,720.00	7.31
	0100-1-149-0000-000-000-0-1-511800-	BOARD SECRETARY	1.00	11,720.00	11,720.00	
		OA4/10 265 hrs @ \$35.66 = \$9,450 Plus longevity @7% = \$662 Misc Board Secretary (Capital Outlay Committee Plus) 75 Hours @ \$21.44 = \$1, 608 Level in BOS Secretary to cover longer meetings at 265 hours. Misc Board Secretary to cover Capital Outlay. This has come out of this account but not detailed. 75 Hours in total with 50 for COC and 25 misc coverage. TA BUDGET REDUCTION	1.00	1,000.00	-1,000.00	
011491	511900	SALARIES & WAGES	417,219.00	379,381.00	428,385.90	2.68
	0100-1-149-0000-000-000-0-1-511900-	Town Administrator Contractual	1.00	172,180.00	172,180.00	
		FY 19 Base \$165,615 est FY 20 \$168,930 Bonus Amount 1 Week \$ 3,250 for March 1, 2020 Note:Travel \$400 per month, Cell Phone \$25 per month. Deferred Compensation \$2, 500 Contractual ASST TOWN ADMINISTRATOR	1.00	110,000.00	110,000.00	
		Office Manager \$1,516.55 X 1.02=\$81,056 2% inc.	52.40	1,546.88	81,056.51	
		ADMINISTRATIVE SECRETARY	52.40	1,248.08	65,399.39	
		OA4/10 2% inc.				
		Intern at \$15 per hour for #150 hrs	150.00	15.00	2,250.00	
		Wage adjustments related Salary Surveys	2.00	5,000.00	10,000.00	
		TA BUDGET REDUCTION - ATA POSITION	1.00	5,000.00	-5,000.00	
		TA BUDGET REDUCTION - WAGE ADJ	1.00	7,500.00	-7,500.00	
011491	512500	COMPENSATORY TIME	.00	.00	.00	.00
	0100-1-149-0000-000-000-0-1-512500-					
011491	512501	STIPEND	7,140.00	.00	.00	-100.00
	0100-1-149-0000-000-000-0-1-512501-	Moved to Adjusted Salary of Office Manager	1.00	.00	.00	
011491	513000	OVERTIME	5,500.00	2,114.40	4,500.00	-18.18
	0100-1-149-0000-000-000-0-1-513000-	+ 100 hrs @ \$55.00	100.00	55.00	5,500.00	
		TA BUDGET REDUCTION	1.00	1,000.00	-1,000.00	

02/21/2019 10:48  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011491	514000	LONGEVITY	8,908.00	.00	10,252.00	15.09
	0100-1-149-0000-000-000-0-1-514000-					
		Longevity Office Manager	1.00	5,674.00	5,674.00	
		Longevity Admin Sec Sandy	1.00	4,578.00	4,578.00	
011491	515007	SICK LEAVE BONUS PER CONTRACT	1,050.00	1,050.00	1,050.00	.00
	0100-1-149-0000-000-000-0-1-515007-					
		SICK BONUS PER CONTRACT	3.00	350.00	1,050.00	
		BUDGET CEILING:			449,807.00	
		TOTALS:	449,807.00	389,593.40	454,907.90	1.13
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:49  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011492	521100	ELECTRIC UTILITY PWR HEAT LITE	38,100.00	30,000.00	39,600.00	3.94
	0100-1-149-0000-000-000-0-2-521100-	ELECTRICITY - Usage in FY 17 was at \$37,384 so this adjustment covers that use plus 5% rate increase	12.00	3,300.00	39,600.00	
011492	521200	GAS UTILITY	14,250.00	13,642.00	15,125.00	6.14
	0100-1-149-0000-000-000-0-2-521200-	HEATING - GAS	5.00	2,500.00	12,500.00	
		Winter Months				
		PER ESTIMATE				
		Heating - Gas Non-Winter Months	7.00	375.00	2,625.00	
		Adjusted to market and actual use				
011492	523000	WATER UTILITY	1,700.00	1,430.00	1,700.00	.00
	0100-1-149-0000-000-000-0-2-523000-	WATER	4.00	425.00	1,700.00	
		TOWN HALL, ALBRO HOUSE AND BROOKS ACADEMY PER ESTIMATE WATER USE WITH NO RATE INCREASE - Albro House now has irrigation system.				
011492	524300	OTHER MAINT/REPAIR SERVICE	2,500.00	10,000.00	2,500.00	.00
	0100-1-149-0000-000-000-0-2-524300-	TOWN HALL MAINTENANCE	1.00	2,500.00	2,500.00	
		Covers other items not included in Facility Maintenance Budget				
011492	529000	OTHER PROPERTY RELATED SERVICE	.00	.00	.00	.00
	0100-1-149-0000-000-000-0-2-529000-					
011492	530900	PROFESSIONAL/TECH SERVICE	21,000.00	8,000.00	8,300.00	-60.48
	0100-1-149-0000-000-000-0-2-530900-	ALBRO HSE, W HARWICH SCHL	1.00	1,000.00	1,000.00	
		ALBRO, W HARWICH, DEPOT RD				
		UTILITIES, ALARMS, FLOOD LIGHTS, EXTERM				
		Consultant Comprehensive Job	1.00	15,000.00	15,000.00	
		Description Review toward MA OSHA				
		Town Administrator Car Allowance	12.00	400.00	4,800.00	
		\$400X12				
		Town Administrator Contract Deffered	1.00	2,500.00	2,500.00	
		Comp \$2,500				
		TA BUDGET REDUCTION - JOB DESCRIPTION REVIEW	1.00	15,000.00	-15,000.00	
011492	534100	ADVERTISING	1,500.00	500.00	1,500.00	.00
	0100-1-149-0000-000-000-0-2-534100-	EMPLOYMENT	1.00	1,500.00	1,500.00	
		HEARINGS Level Funding				
		RFP'S				
		Modest increase depends on activity for year.				

02/21/2019 10:49  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011492	534400	TELEPHONE & TELEDATA SERVICES	612.00	.00	1,524.00	149.02
	0100-1-149-0000-000-000-0-2-534400-	Verizon Wireless monthly charge for cell phones ATA and Office Manager. Contractually for Town Admin.	12.00	127.00	1,524.00	
011492	538000	OTHER PURCHASED SERVICES	1,800.00	2,000.00	3,780.00	110.00
	0100-1-149-0000-000-000-0-2-538000-	TRASH COLLECTOR - TH \$150 x 12 Photo Copier \$185 X 12	12.00	315.00	3,780.00	
011492	542000	OFFICE SUPPLIES	2,100.00	2,100.00	2,100.00	.00
	0100-1-149-0000-000-000-0-2-542000-	OFFICE SUPPLIES	1.00	2,100.00	2,100.00	
011492	573000	DUES,SUBSCR. & IN STATE TRAVEL	4,000.00	3,000.00	4,000.00	.00
	0100-1-149-0000-000-000-0-2-573000-	ICMA DUES, MMA DUES, MMPA DUES ICMA Conference Attendance	1.00	4,000.00	4,000.00	
011492	578000	OTHERWISE UNCLASSIFIED	1,750.00	1,750.00	1,750.00	.00
	0100-1-149-0000-000-000-0-2-578000-	BLACKBERRY, ZEE MEDICAL, ENGRAVING, FLAG.	1.00	1,750.00	1,750.00	
		BUDGET CEILING:			89,312.00	
		TOTALS:	89,312.00	72,422.00	81,879.00	-8.32

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



02/21/2019 10:50  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011498	585000	CAPITAL OUTLAY	5,500.00	5,000.00	5,500.00	.00
	0100-1-149-0000-000-000-0-8-585000-					
		COPIER + BUILDING CONTINGENCIES	1.00	5,500.00	5,500.00	
		Our office is a central location for color copying. More jobs are being done in house.				
		BUDGET CEILING:			5,500.00	
		TOTALS:	5,500.00	5,000.00	5,500.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 10:53  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 1  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011501	511900	SALARIES & WAGES	.00	.00	.00	.00
	0100-1-150-0000-000-000-0-1-511900-	TO FUND UNION CONTRACTS FOR FY20	1.00	5,000.00	5,000.00	
	TA BUDGET REDUCTION		1.00	5,000.00	-5,000.00	
		BUDGET CEILING:			.00	
		TOTALS:	.00	.00	.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 11:07  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011512	530500	LEGAL SERVICES	170,000.00	160,000.00	185,000.00	8.82
	0100-1-151-0000-000-000-0-2-530500-					
		LEGAL FEES	1.00	180,000.00	180,000.00	
		Expert Services required for	1.00	5,000.00	5,000.00	
		Litigation				
		Appraisals and Other Services - Owners	1.00	10,000.00	10,000.00	
		Unknown				
		TA BUDGET REDUCTION	1.00	5,000.00	-5,000.00	
		TA BUDGET REDUCTION - APPRAISALS	1.00	5,000.00	-5,000.00	
		BUDGET CEILING:			170,000.00	
		TOTALS:	170,000.00	160,000.00	185,000.00	8.82

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:13  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011522	530501	CLAIMS & SUITS	500.00	400.00	500.00	.00
	0100-1-152-0000-000-000-0-2-530501-					
		Small Claims Actions	1.00	500.00	500.00	
		BUDGET CEILING:			500.00	
		TOTALS:	500.00	400.00	500.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

**011551 INFORMATION TECHNOLOGY**  
**011552 INFORMATION TECHNOLOGY**  
**011558 INFORMATION TECH CAPITAL OUTLAY**

02/21/2019 11:29  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011551	511900	SALARIES & WAGES	94,804.00	.00	101,274.00	6.82
	0100-1-155-0000-000-000-0-0-511900-	Computer Coordinator M5-10 FY19 2% increas Correct IT Director Salary	1.00 1.00	96,699.00 4,575.00	96,699.00 4,575.00	
011551	514000	LONGEVITY	6,636.00	6,506.00	6,768.93	2.00
	0100-1-155-0000-000-000-0-0-514000-	COMPUTER COORDINATOR M5 -10 7%	1.00	6,768.93	6,768.93	
011551	515007	SICK LEAVE BONUS PER CONTRACT	350.00	350.00	350.00	.00
	0100-1-155-0000-000-000-0-0-515007-	SICK BONUS	1.00	350.00	350.00	
011551	516000	ENHANCEMENT OF SERVICES	.00	.00	69,840.26	.00
	0100-1-155-0000-000-000-0-0-516000-	NETWORK ADMINISTRATOR B11/6 37.89 PER HOUR IT SUPPORT IS NOW PROVIDED BY 1 FT PERSON SUPPLEMENTED BY VARIOUS AD HOC AS AVAILABLE DEPARTMENT STAFF. NETWORK ADMIN SICK LEAVE BONUS PER CONTRACT	1,834.00 1.00	37.89 350.00	69,490.26 350.00	
		BUDGET CEILING:			101,790.00	
		TOTALS:	101,790.00	6,856.00	178,233.19	75.10
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 11:30  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011552	530900	OTHER PROFESSIONAL/TECH SVC	56,150.00	.00	19,500.00	-65.27
	0100-1-155-0000-000-000-0-2-530900-	Additonal Support for Network, Switches, Email, Security, Backups	300.00	65.00	19,500.00	
011552	530902	SUPPORT SERVICES/TRAINING	34,758.64	29,044.60	36,410.40	4.75
	0100-1-155-0000-000-000-0-2-530902-	Technical Training	1.00	2,000.00	2,000.00	
		Classes, Conferences, Training Materials, Etc.				
		Assessor Software in Building Dept	1.00	920.00	920.00	
		ANNUAL LICENSE KAPINOS ASSESSING SOFTWARE USE IN BUILDING DEPT				
		Mobile licenses for Accela Permitting	10.00	700.00	7,000.00	
		Software Annual Fee				
		Accela Permitting Software Mobile Licenses				
		Email filtering & Caching from AppRiver.	4.00	1,022.60	4,090.40	
		Adding filter of outgoing email.				
		SPAM, Virus, Malware control. Caching email.				
		Office licenses for Accela Permitting	16.00	1,400.00	22,400.00	
		Software				
		16 Accela Office Licenses				
011552	530903	MUNIS	71,406.03	62,785.26	75,701.35	6.02
	0100-1-155-0000-000-000-0-2-530903-	MUNIS OSDBA	1.00	13,751.83	13,751.83	
		DATABASE & OS SUPPORT				
		MUNIS SUPPORT AND MAINT	1.00	58,105.57	58,105.57	
		ANNUAL SOFTWARE SUPPORT & UPDATES				
		MUNIS ON-SITE SUPPORT	2.00	1,375.00	2,750.00	
		2 DAYS AS NEEDED				
		Support & Management - Cash Management	1.00	1,093.95	1,093.95	
		Module added by Accounting in 2016				
011552	534400	TELEPHONE	40,084.00	39,520.00	39,484.00	-1.50
	0100-1-155-0000-000-000-0-2-534400-	Verizon Centrex Lines	12.00	1,350.00	16,200.00	
		Account 508-430-75XX				
		State Contract Rates				
		Individual Verizon Phone Lines	12.00	575.00	6,900.00	
		T1-PRI line	12.00	400.00	4,800.00	
		Annual Maintenance and Support for	4.00	1,896.00	7,584.00	
		Shoretel software and hardware.				
		Support from Guardian Tech to Shoretel	1.00	1,500.00	1,500.00	
		System.				
		Replacements, Upgrades, and New Phone	1.00	2,500.00	2,500.00	
		Equipment. Miigrate to IP Phones.				
		Potential for Support to Harbor or				
		Comm. Ctr.				

02/21/2019 11:30  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011552	534901	INTERNET/COMMUNICATIONS	11,163.20	6,200.00	6,786.08	-39.21
	0100-1-155-0000-000-000-0-2-534901-	Virtual Town Hall Web Site Hosting & Maintenance	1.00	4,400.00	4,400.00	
		WEB SITE FROM VIRTUAL TOWN HALL				
		TH Internet Access from Comcast	12.00	198.84	2,386.08	
		Internet Service for Town Hall - Inc for Accela				
		Public Safety Internet Access from Comcast.	.00	.00	.00	
		To be paid at PS.				
		Internet Service for Public Safety - T1 Tie				
011552	542000	OFFICE SUPPLIES	300.00	300.00	300.00	.00
	0100-1-155-0000-000-000-0-2-542000-	Paper, Misc Office Supplies	1.00	300.00	300.00	
011552	542013	HARDWARE/SOFTWARE/OFFICE	59,000.00	40,000.00	93,000.00	57.63
	0100-1-155-0000-000-000-0-2-542013-	Computers, Printers, Network Equipment, Software and Miscellaneous Hardware and Supplies	1.00	35,000.00	35,000.00	
		Phased Server Replacement	1.00	15,000.00	15,000.00	
		New Core Switch at Public Safety	1.00	23,000.00	23,000.00	
		Current Switch installed with new building in 2009				
		Virtualizaation	1.00	20,000.00	20,000.00	
		Improved Backup & Recovery				
011552	542014	PRINTER SUPPLIES	3,500.00	3,500.00	3,500.00	.00
	0100-1-155-0000-000-000-0-2-542014-	PRINTER MAINT. REPAIR, SUPPLI	1.00	3,500.00	3,500.00	
		MAINT & REPR, TONER, DRUMS, INK, SWITCHING SOME COPIERS TO MULTIFUNCTION PRINTERS				
		BUDGET CEILING:			276,361.87	
		TOTALS:	276,361.87	181,349.86	274,681.83	-.61

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



**011561 IT CHANNEL 18 S&W**  
**011562 IT CHANNEL 18 EXPENSES**  
**011568 INFO CAPITAL OUTLAY**

02/21/2019 11:33  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011561	511800	PART-TIME YEAR-ROUND S&W	9,906.00	.00	9,906.00	.00
	0100-1-156-0000-000-000-0-1-511800-	Part-time videographer	1.00	9,906.00	9,906.00	
			.00	.00	.00	
			.00	.00	.00	
011561	511900	SALARIES & WAGES	114,844.18	97,561.79	126,507.50	10.16
	0100-1-156-0000-000-000-0-1-511900-	CHANNEL 18 - STATION MANAGER	1.00	78,805.16	78,805.16	
		M3S6 \$77,467/81days =\$23,949.72				
		M3S7 \$79,404/181days=\$54,855.43				
		\$78,805.1565				
		INFO. SPEC.	1.00	47,702.34	47,702.34	
		HEA 6 S3 \$47702.34				
		Town Administrator requested to make provisions in budget for future HEA negotiations for Info Specialist to be regraded with anniversary date July 1				
		STATION MANAGER COMPENSATION REVIEW	.00	.00	.00	
		INFORMATION SPECIALIST COMPENSATION REVIEW	.00	.00	.00	
011561	515007	SICK LEAVE BONUS PER CONTRACT	700.00	675.00	700.00	.00
	0100-1-156-0000-000-000-0-1-515007-	SICK BONUS	1.00	350.00	350.00	
		SICK BONUS HEA	1.00	350.00	350.00	
		BUDGET CEILING:			125,450.18	
		TOTALS:	125,450.18	98,236.79	137,113.50	9.30

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:34  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011562	534900	OTHER COMMUNICATION SERVICE	4,000.00	4,000.00	4,480.00	12.00
	0100-1-156-0000-000-000-0-2-534900-	INTERNET HCC \$1,400/year	1.00	4,480.00	4,480.00	
		Internet Channel \$1,200/year				
		Web Support 1,500/Year				
		JetPack \$40per month \$480 year				
		Cable and Internet increased as well as an added service of jetpack for remote operations and Emergency Managemnet updates				
011562	542000	OFFICE SUPPLIES	12,000.00	12,000.00	12,000.00	.00
	0100-1-156-0000-000-000-0-2-542000-	Buying and maintaining hard drives for all hearing rooms and main control room at community center. In addition general office supplies and cabeling for equipment.	1.00	12,000.00	12,000.00	
011562	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	15,000.00	15,000.00	15,000.00	.00
	0100-1-156-0000-000-000-0-2-543000-	Continued Support Contracts with current operatiing software	1.00	15,000.00	15,000.00	
		BUDGET CEILING:			31,000.00	
		TOTALS:	31,000.00	31,000.00	31,480.00	1.55

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**011571 CONSTABLE S & W**  
**011611 TOWN CLERK - S&W**  
**011612 TOWN CLERK - EXP**  
**011618 TOWN CLERK CAPITAL OUTLAY**

02/21/2019 11:35  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011571	511800	PART-TIME YEAR-ROUND S&W	708.00	694.00	708.00	.00
	0100-1-157-0000-000-000-0-1-511800-	Constables as needed	1.00	708.00	708.00	
		2 Percent increase				
		BUDGET CEILING:			708.00	
		TOTALS:	708.00	694.00	708.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 11:36  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011611	511100	SALARIES ELECTED OFFICIALS	92,490.00	73,918.44	101,474.00	9.71
	0100-1-161-0000-000-000-0-1-511100-	FY 20 Non-Union Compensation M-5 Step 10	1.00	101,474.00	101,474.00	
011611	511800	PART-TIME YEAR-ROUND S&W	26,483.03	9,556.60	30,413.00	14.84
	0100-1-161-0000-000-000-0-1-511800-	TOWN CLERK	1.00	1,000.00	1,000.00	
		MGL CH 41 SEC 19K	1.00	1,500.00	1,500.00	
		TOWN CLERK	1.00	1,500.00	1,500.00	
		MGL CH 41 SEC19G	45.00	15.00	675.00	
		MAY 2020 - ANNUAL TOWN MEETING	76.00	15.00	1,140.00	
		3 registrars: 45 Total Hrs @ 15.37 hr	400.00	15.00	6,000.00	
		MAY 2020- TOWN ELECTION	1,266.00	13.00	16,458.00	
		3 Registrars @ 76 hrs ea. * \$15.37 hr				
		REGISTRARS				
		REGISTRARS TOWN MEETING & ELECTIONS				
		PREP. FOR TOWN - CENSUS				
		MARCH PRESIDENTIAL PRIMARY				
		EARLY VOTING PROCESS				
		MAY 2020- ANNUAL TOWN MEETING				
		MAY 2020 ELECTION				
		3 EVENTS				
		Election workers	1.00	2,500.00	2,500.00	
		TOWN CLERK HEARING OFFICER	76.00	15.00	1,140.00	
		MARCH PRESIDENTIAL PRIMARY				
		REGISTRARS				
		NO ITEM	.00	.00	.00	
011611	511900	SALARIES & WAGES	108,963.40	103,455.94	120,200.36	10.31
	0100-1-161-0000-000-000-0-1-511900-	ASST TOWN CLERK G9/S6	1,834.00	34.37	63,034.58	
		ADMINISTRATIVE ASSISTANT	1,834.00	31.17	57,165.78	
		G7/ S6				
011611	514000	LONGEVITY	2,293.93	.00	630.35	-72.52
	0100-1-161-0000-000-000-0-1-514000-	Assistant Town Clerk 1% longevity	1.00	630.35	630.35	
011611	515007	SICK LEAVE BONUS PER CONTRACT	700.00	650.00	700.00	.00
	0100-1-161-0000-000-000-0-1-515007-	SICK LEAVE BONUS	2.00	350.00	700.00	
		BUDGET CEILING:			230,930.36	
		TOTALS:	230,930.36	187,580.98	253,417.71	9.74

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:37  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011612	524200	OFFICE EQUIPMENT REPAIR	1,500.00	1,500.00	1,500.00	.00
	0100-1-161-0000-000-000-0-2-524200-					
	3	CONTRACTS FOR MACHINES	1.00	1,500.00	1,500.00	
	1	CONTRACT FOR STATE COMPUTER				
	1	PHOTO COPIER				
	1	LASER PRINTER				
011612	530200	BOOKBINDING MICROFILM SVS	800.00	800.00	800.00	.00
	0100-1-161-0000-000-000-0-2-530200-					
		BOOKBINDING AND MICROFILM	1.00	800.00	800.00	
011612	530900	OTHER PROFESSIONAL/TECH SVC	23,322.00	16,848.00	19,368.00	-16.95
	0100-1-161-0000-000-000-0-2-530900-					
		PRINTING AND CODING ELECTION BALLOTS	2.00	3,500.00	7,000.00	
		2 ELECTION - MARCH PRESIDENTIAL ELECTION				
		AND MAY ANNUAL TOWN MEETING				
		AUDIO SYSTEM FOR 3 NIGHTS OF TOWN	3.00	1,300.00	3,900.00	
		MEETING				
		\$1,300 per night				
		POLICE OFFICERS	36.00	49.00	1,764.00	
		TOWN MEETING - 3 NIGHTS				
		2 Officers: Total of 12 hrs @ \$49.00/hr FOR 3				
		NIG				
		POLICE - MARCH PRESIDENTIAL PRIMARY	96.00	49.00	4,704.00	
		PLUS EARLY VOTING AND THE MAY TOWN				
		ELECTION				
		2 Officers: x 2 ELECTIONS ALL DAY				
		Total of 32 hrs @ \$49.00/hr				
		Coding for the AutoMark Machines for 1	2.00	1,000.00	2,000.00	
		election this machine is used for the				
		hearing and vision impaired				
011612	534200	DELIVERY SERVICE	7,000.00	7,000.00	7,000.00	.00
	0100-1-161-0000-000-000-0-2-534200-					
		CENSUS PRESTAMPED EVELOPES AND VENDOR	1.00	3,500.00	3,500.00	
		TO DO CENSUS				
		GENERAL CODE UPDATES AND MAINTENANCE	1.00	3,500.00	3,500.00	
		FEE				
011612	538000	OTHER PURCHASED SERVICES	2,000.00	2,000.00	2,000.00	.00
	0100-1-161-0000-000-000-0-2-538000-					
		SIGN INTERPRETERS	1.00	2,000.00	2,000.00	
011612	542000	OFFICE SUPPLIES	3,500.00	3,500.00	3,500.00	.00
	0100-1-161-0000-000-000-0-2-542000-					
		COPY PAPER, PENS, PENCILS, GLUE STICKS,	1.00	3,500.00	3,500.00	
		ENVELOPES (GENERAL OFFICE SUPPLIES)				

02/21/2019 11:37  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011612	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,200.00	3,200.00	3,200.00	.00
	0100-1-161-0000-000-000-0-2-573000-					
		MICA DUES	1.00	150.00	150.00	
		IIMC DUES	1.00	140.00	140.00	
		CAPE & ISLANDS TN CLERKS DUES	1.00	25.00	25.00	
		MILEAGE, MEETINGS IN STATE TRAVEL Like	1.00	2,860.00	2,860.00	
		AIG				
		NEW ENGLAND CITY & TOWN CLERKS ASSOC				
		SCHOOL - \$1,200.00				
		NEW ENGLAND DUES	1.00	25.00	25.00	
		BUDGET CEILING:			41,322.00	
		TOTALS:	41,322.00	34,848.00	37,368.00	-9.57
** END OF REPORT - Generated by Wendy Tulloch **						



**011711 CONSERVATION - S&W**  
**011712 CONSERVATION - EXP**

02/21/2019 11:38  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011711	511800	PART-TIME YEAR-ROUND S&W	.00	.00	.00	.00
		0100-1-171-0000-000-000-0-1-511800-				
011711	511900	SALARIES & WAGES	135,719.60	78,382.52	147,607.50	8.76
		0100-1-171-0000-000-000-0-1-511900-				
		SEIU CONSERVATION ADMINISTRATOR -	1.00	90,876.00	90,876.00	
		M-4/9:				
		TTL: \$90,876				
		Department Head; Administration of Wetland				
		Protection Act and Harwich Wetland Bylaws; Field				
		work, Inspections and Regulatory Oversight.				
		FULL TIME ASSISTANT CONSERVATION AGENT	1.00	56,731.50	56,731.50	
		HEA B9 / 3 - B9 / 4 (35 HRS/WK)				
		20.6 wks @ \$30.12 = \$21,716.52 +				
		31.8 @ \$31.46 = \$5,014.98				
		TTL = \$56,731.50				
011711	512000	SEASONAL S&W	.00	.00	6,000.00	.00
		0100-1-171-0000-000-000-0-1-512000-				
		Seasonal Shorebird Monitor	1.00	6,000.00	6,000.00	
011711	512500	COMPENSATORY TIME	.00	.00	.00	.00
		0100-1-171-0000-000-000-0-1-512500-				
011711	513000	OVERTIME	.00	.00	557.00	.00
		0100-1-171-0000-000-000-0-1-513000-				
		THE ASSISTANT CONS AGENT IS RESPONSIBLE	1.00	557.00	557.00	
		FOR THE MINUTES AND THEREFORE IS MORE				
		ACCURATE TO ESTABLISH A BUDGET ITEM IN				
		THE CONSERVATION BUDGET AND MOVE THE				
		ALLOCATED FUNDS OUT OF COMMUNITY				
		DEVELOPMENT.				
011711	515007	SICK LEAVE BONUS PER CONTRACT	350.00	350.00	700.00	100.00
		0100-1-171-0000-000-000-0-1-515007-				
		PER SEIU and HEA CONTRACTS	1.00	700.00	700.00	
		BUDGET CEILING:			136,069.60	
		TOTALS:	136,069.60	78,732.52	154,864.50	13.81

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:39  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011712	517900	OTHER FRINGE BENEFITS	500.00	.00	.00	-100.00
	0100-1-171-0000-000-000-0-2-517900-	CONTRACTUAL: SAFETY GEAR & FOOTWEAR	.00	.00	.00	
011712	523000	WATER UTILITY	3,000.00	3,000.00	3,190.00	6.33
	0100-1-171-0000-000-000-0-2-523000-	WATER FOR THE PLOTS AT THE TOWN GARDENS FOR SUCCESSFUL CROP GROWTH; THOMPSON FIELD GARDEN AT CHATHAM ROAD ENTRANCE KEPT AND MAINTAINED WITH IN-KIND SERVICES PROVIDED BY THE GARDEN CLUB. THE ADDITIONAL AMOUNT OF \$190 REPRESENTS A TOTAL 2 % INCREASE FOR ALL CONSERVATION EXPENSES AND HAS BEEN CONCENTRATED INTO THIS ONE LINE ITEM.	1.00	3,190.00	3,190.00	
011712	529000	OTHER PROPERTY RELATED SERVICE	4,000.00	4,000.00	4,000.00	.00
	0100-1-171-0000-000-000-0-2-529000-	LEVEL FUNDED: MAINTENANCE FOR TOWN GARDENS AND WALKING TRAILS / FIELDS: TOWN GARDENS - ROTO-TILL, MARK OFF PLOTS AND MOW. TRAILS - MARKINGS, TRASH CANS, ETC. THOMPSON FIELD REQUIRES MOWING. IN KIND SERVICES FROM VOLUNTEERS KEEPS THE TRAILS SAFE AND TIDY	1.00	4,000.00	4,000.00	
011712	538000	OTHER PURCHASED SERVICES	930.00	750.00	930.00	.00
	0100-1-171-0000-000-000-0-2-538000-	LEVEL FUNDED: SEEDLINGS FOR ANNUAL ARBOR DAY GIVE AWAY AND ADVERTISING COSTS SEEDLINGS GIVEN TO HARWICH RESIDENTS FREE FOR ARBOR DAY	1.00	930.00	930.00	
011712	548100	BULK FUEL	446.32	446.32	.00	-100.00
	0100-1-171-0000-000-000-0-2-548100-	MOVE TO COMMUNITY DEVELOPMENT: 011832 Shared vehicle policy new for FY2020	.00	.00	.00	
011712	558000	OTHER SUPPLIES NEC	300.00	300.00	300.00	.00
	0100-1-171-0000-000-000-0-2-558000-	LEVEL FUNDED: FIELD SUPPLIES, BATTERIES, TAPES MEASURES, SHOVELS, ETC ITEMS NEEDED TO CONDUCT FIELD INSPECTIONS AND ON-SITE VISITS FOR APPS TO COME BEFORE THE COMMISSION	1.00	300.00	300.00	

02/21/2019 11:39  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011712	573000	DUES,SUBSCR. & IN STATE TRAVEL	765.00	1,250.00	765.00	.00
	0100-1-171-0000-000-000-0-2-573000-	LEVEL FUNDED: MACC DUES, TRAINING	1.00	765.00	765.00	
		PROGRAMS, DUES FOR SEVERAL				
		CONSERVATION ORGANIZATIONS, ETC.				
		YEARLY DUES, TRAINING PROGRAMS FOR COMMISSIONERS,				
		WORKSHOPS				
		CONTRACTUAL				
		BUDGET CEILING:			9,941.32	
		TOTALS:	9,941.32	9,746.32	9,185.00	-7.61
** END OF REPORT - Generated by Wendy Tulloch **						

**011741 TOWN PLANNER - S&W**  
**011742 TOWN PLANNER - EXP**  
**011748 TOWN PLANNER - CAP OUTLAY**  
**011751 PLANNING BOARD - S&W**  
**011752 PLANNING BOARD - EXP**  
**011758 PLANNING BOARD - CAP OUTLAY**

02/21/2019 11:40  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011741	511900	SALARIES & WAGES	86,974.40	.00	93,093.00	7.03
	0100-1-174-0000-000-000-0-1-511900-	Reflects FY19-FY21 SEIU Contract. Grade	1.00	93,093.00	93,093.00	
		M4, Step 10				
011741	515007	SICK LEAVE BONUS PER CONTRACT	350.00	350.00	350.00	.00
	0100-1-174-0000-000-000-0-1-515007-	SICK BONUS PER SEIU CONTRACT	1.00	350.00	350.00	
		BUDGET CEILING:			87,324.40	
		TOTALS:	87,324.40	350.00	93,443.00	7.01
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 11:41  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011742	530900	OTHER PROFESSIONAL/TECH SVC	2,766.00	2,766.00	2,766.00	.00
	0100-1-174-0000-000-000-0-2-530900-	Annual portion of fee for GIS and for updated assessors map book. Planning continues to work with the Water Department on updating the ability to better utilize GIS mapping.	1.00	2,766.00	2,766.00	
011742	534100	ADVERTISING	300.00	200.00	300.00	.00
	0100-1-174-0000-000-000-0-2-534100-	LEGAL / EMPLOYMENT ADVERTISING IN THE CAPE COD TIMES. Most advertisements for legal notice run between \$250 - \$300.	1.00	300.00	300.00	
011742	542000	OFFICE SUPPLIES	.00	.00	.00	.00
	0100-1-174-0000-000-000-0-2-542000-					
011742	573000	DUES,SUBSCR. & IN STATE TRAVEL	1,465.00	1,440.00	1,465.00	.00
	0100-1-174-0000-000-000-0-2-573000-	PLANNER APA/CHAPTER/ MA ASSOC OF PLAN DIR MEMBERSHIPS COMMUNITY NEWSPAPER / CHRONICLE YRLY SUBSCRIPTION CONFERENCES, WORKSHOPS & EDUCATIONAL CLASSES FOR DEPARTMENT AND BOARD MEMBERS Training allows the Planner and Planning Board to stay current on issues and trends. MILEAGE FOR DEPARTMENT AND BOARD MEMBERS	1.00 1.00 1.00 1.00 1.00	400.00 40.00 525.00	400.00 40.00 525.00	
		BUDGET CEILING:			4,531.00	
		TOTALS:	4,531.00	4,406.00	4,531.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**011761 BOARD OF APPEALS S&W**  
**011762 BOARD OF APPEALS EXPENSE**  
**011768 BOARD OF APPEALS CAPITAL OUTLA**



02/21/2019 11:43  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011762	534100	ADVERTISING	275.00	100.00	275.00	.00
	0100-1-176-0000-000-000-0-2-534100-	REGULATORY HEARINGS FOR CAPE COD TIMES	1.00	275.00	275.00	
		More realisatic cost as recently experienced.				
011762	542000	OFFICE SUPPLIES	.00	.00	.00	.00
	0100-1-176-0000-000-000-0-2-542000-	MOVED TO 183 COMM DEV	.00	.00	.00	
		\$125.00 FY 2016 MANAGERIAL BUDGET TRSF	.00	.00	.00	
		Trsf to Comm. Develop. (Dept. 183)				
011762	573000	DUES/SUBSCRIPTIONS/TRAVEL	460.00	460.00	460.00	.00
	0100-1-176-0000-000-000-0-2-573000-	BOARD TRAINING AND CONFERENCES	1.00	460.00	460.00	
		LEVEL FUNDED				
		BUDGET CEILING:			735.00	
		TOTALS:	735.00	560.00	735.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**011792 AGRICULTUTAL COMMITTEE**  
**011802 ALBRO HOUSE EXP**  
**011812 OLD RECR BUILDING EXP**  
**011822 WEST HARWICH SCHOOL EXP**  
**011912 PUBLIC BUILDINGS REPAIR - EXP**  
**011922 TOWN/FIN COM REPORTS - EXP**  
**011932 MISCELLANEOUS PRINTING**  
**011942 ADVERTISING**  
**011962 TELEPHONE**  
**011972 GASOLINE**  
**011982 OUT OF STATE TRAVEL**  
**011992 CVEC ELECTRIC EXPENSES**

02/21/2019 11:50  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011802	521100	ELECTRIC UTILITY	780.00	265.00	720.00	-7.69
	0100-1-180-0000-000-000-0-2-521100-	Albro House - Electric	12.00	60.00	720.00	
		Adjusted based upon actual use				
011802	521200	GAS UTILITY	2,125.00	1,475.00	2,654.64	24.92
	0100-1-180-0000-000-000-0-2-521200-	Albro House - Gas	12.00	221.22	2,654.64	
		Adjusted based upon actual use in FY 18				
011802	523000	WATER UTILITY	350.00	135.00	400.00	14.29
	0100-1-180-0000-000-000-0-2-523000-	Albro House - Water	1.00	400.00	400.00	
		Adjusted based upon greater use in FY 18 due to irrigation				
011802	524300	OTHER MAINT/REPAIR SERVICE	2,580.00	2,580.00	2,580.00	.00
	0100-1-180-0000-000-000-0-2-524300-	Albro House - Other Maint/Repair Svc.	1.00	2,580.00	2,580.00	
		BUDGET CEILING:			5,835.00	
		TOTALS:	5,835.00	4,455.00	6,354.64	8.91

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011812	521100	ELECTRIC UTILITY	1,344.00	1,330.00	1,440.00	7.14
	0100-1-181-0000-000-000-0-2-521100-	Old Recr. Bldg. - Electric	12.00	120.00	1,440.00	
011812	521200	GAS UTILITY	3,670.00	1,675.00	4,212.00	14.77
	0100-1-181-0000-000-000-0-2-521200-	Old Recr. Bldg. - Gas	12.00	351.00	4,212.00	
011812	523000	WATER UTILITY	175.00	145.00	175.00	.00
	0100-1-181-0000-000-000-0-2-523000-	Old Recr. Bldg. - Water	1.00	175.00	175.00	
		Based on FY 17 actuals				
011812	524300	OTHER MAINT/REPAIR SERVICE	1,800.00	1,800.00	1,800.00	.00
	0100-1-181-0000-000-000-0-2-524300-	Old Recr. Bldg. - Other Maint/Repair Svc.	1.00	1,800.00	1,800.00	
		BUDGET CEILING:			6,989.00	
		TOTALS:	6,989.00	4,950.00	7,627.00	9.13

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:52  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011822	521100	ELECTRIC UTILITY	425.00	370.00	396.00	-6.82
	0100-1-182-0000-000-000-0-2-521100-	West Harwich School - Electric	12.00	33.00	396.00	
011822	521200	GAS UTILITY	.00	.00	27.50	.00
	0100-1-182-0000-000-000-0-2-521200-	West Harwich School Gas	1.00	27.50	27.50	
011822	524300	OTHER MAINT/REPAIR SERVICE	1,000.00	792.00	1,000.00	.00
	0100-1-182-0000-000-000-0-2-524300-	West Harwich School - Oth Maint/Repair Svc	1.00	1,000.00	1,000.00	
		BUDGET CEILING:			1,425.00	
		TOTALS:	1,425.00	1,162.00	1,423.50	-.11

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 11:53  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011912	524300	OTHER MAINT/REPAIR SERVICE	2,133.00	13,867.70	2,133.00	.00
	0100-1-191-0000-000-000-0-2-524300-	Maintenance to Public Bldgs.	1.00	2,133.00	2,133.00	
		BUDGET CEILING:			2,133.00	
		TOTALS:	2,133.00	13,867.70	2,133.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 11:54  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011922	530900	OTHER PROFESSIONAL/TECH SVC	10,000.00	13,000.00	10,000.00	.00
	0100-1-192-0000-000-000-0-2-530900-					
		PRINTING TOWN AND FIN COM REPORTS	1.00	10,000.00	10,000.00	
		\$7500 BID FOR TOWN REPORT, \$2500 WARRANT				
		BUDGET CEILING:			10,000.00	
		TOTALS:	10,000.00	13,000.00	10,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 11:56  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011942	534100	ADVERTISING	7,500.00	3,500.00	17,000.00	126.67
	0100-1-194-0000-000-000-0-2-534100-	Estimated from current and prior year expenditures	1.00	22,750.00	22,750.00	
		TA BUDGET REDUCTION	1.00	5,750.00	-5,750.00	
		BUDGET CEILING:			7,500.00	
		TOTALS:	7,500.00	3,500.00	17,000.00	126.67
** END OF REPORT - Generated by Wendy Tulloch **						



02/21/2019 11:58  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011992	521100	ELECTRIC UTILITY	65,925.00	92,100.00	69,610.00	5.59
	0100-1-199-0000-000-000-0-2-521100-	Anticipated Tax Bill	1.00	69,610.00	69,610.00	
		BUDGET CEILING:			65,925.00	
		TOTALS:	65,925.00	92,100.00	69,610.00	5.59
** END OF REPORT - Generated by Wendy Tulloch **						

**011831 COMMUNITY DEVELOPMENT - S&W**  
**011832 COMMUNITY DEVELOPMENT - EXP**  
**011838 COMMUNITY DEVELOPMENT - CAP**

02/21/2019 11:59  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011831	511800	PART-TIME YEAR-ROUND S&W	2,040.00	10,266.00	1,855.00	-9.07
	0100-1-183-0000-000-000-0-1-511800-	Board Clerk(s) - As required / needed for CommDev departments: Plan, Zoning Appeals, Health & Historic TO SMALL PORTION OF THIS ITEM HAS BEEN RELOCATED TO CONSERVATION AS THIS DUTY IS PART OF THE ASST CONS. AGENT JOB DESCRIPTION.	1.00	1,855.00	1,855.00	
011831	511900	SALARIES & WAGES	208,697.30	203,673.83	222,670.56	6.70
	0100-1-183-0000-000-000-0-1-511900-	HEA Planning Assistant - Elaine Banta	1.00	57,165.78	57,165.78	
		GR7 / S6 \$31.17 @ 52.4 WKS				
		HEA Executive Assistant - Jen Clarke	1.00	55,483.68	55,483.68	
		GR7 / S5 \$29.82 @ 35.6 WKS +				
		GR7 / S6 \$31.17 @ 16.8 WKS				
		TTL: \$55,483.68				
		HEA Executive Assistant Bldg - Shelagh Delaney	1.00	56,901.18	56,901.18	
		GR7 / S5 \$29.82 @ 5.6 WKS +				
		GR7 / S6 \$31.17 @ 46.8 WKS				
		TTL: 56,901.18				
		HEA Administrative Assistant Bldg - Amy Banford	1.00	53,119.92	53,119.92	
		GR7 / S4 \$28.56 @ 35.6 WKS +				
		GR7 / S5 \$29.82 @ 16.8 WKS				
		TTL: \$53,119.92				
011831	512500	COMPENSATORY TIME	.00	.00	.00	.00
	0100-1-183-0000-000-000-0-1-512500-					
011831	513000	OVERTIME	6,319.77	.00	6,874.00	8.77
	0100-1-183-0000-000-000-0-1-513000-	Board work associated with a Regulatory Board (BoH, PB, HDHC and ZBoA) that requires work beyond the regular scheduled days and hours.	1.00	7,874.00	7,874.00	
		A SMALL PORTION OF THE MONIES IS BEING MOVED TO CONSERVATION AS THE ASST CONS AGENT EXECUTES THESE DUTIES AS PART OF THE JOB. These monies were originally in PT S&W as the work had traditionally been done through Personnel Bylaw employees.				
		TA BUDGET REDUCTION	1.00	1,000.00	-1,000.00	
011831	514000	LONGEVITY	2,224.77	1,635.82	2,836.47	27.49
	0100-1-183-0000-000-000-0-1-514000-	HEA Contractual	1.00	2,836.47	2,836.47	
		E. Banta - A.D. 03.18				
		\$31.17 * 1820 * 5%				

02/21/2019 11:59  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011831	515007	SICK LEAVE BONUS PER CONTRACT	1,750.00	1,625.00	1,400.00	-20.00
	0100-1-183-0000-000-000-0-1-515007-					
	CONTRACTUAL HEA		1.00	1,400.00	1,400.00	
	ONE UNIT WAS MOVED TO CONSERVATION TO MORE					
	ACCURATELY REFLECT CURRENT STAFFING CONFIGURATION					
		BUDGET CEILING:			221,031.84	
		TOTALS:	221,031.84	217,200.65	235,636.03	6.61
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 12:00  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011832	530300	DATA PROCESSING SERVICE	120.00	.00	240.00	100.00
	0100-1-183-0000-000-000-0-2-530300-	Invoice cloud monthly fee per account. Currently the fee is \$10 / month per account. Add second account for Board of Health in FY20 Significant accounting issues between the 3rd party online presentment and payment company and the permitting software company have arisen over the past year that has created a need to hand track some permits and spend a considerable amount of time balancing the account. The addition of the second acct would reduce the time associated with hand tracking and turn over reporting. At the current time all permitting departments share one category collection.	2.00	120.00	240.00	
011832	538000	OTHER PURCHASED SERVICES	750.00	750.00	750.00	.00
	0100-1-183-0000-000-000-0-2-538000-	HUMAN RESOURCE ADVERTISING AND RELATED EXPENSES FOR THE FOUR COMMUNITY DEVELOPMENT DEPARTMENTS. DEPARTMENT COSTS HAVE INCREASED FOR EMPLOYMENT ADVERTISING AND NEW EMPLOYEE PHYSICAL EXAMS (\$500 REPRESENTS APPROXIMATELY ONE ADVERTISEMENT IN THE CAPE COD TIMES AND ONE PHYSICAL). OTHER LESS COSTLY METHODS OF ADVERTISING ARE ROUTINELY PURSUED IN ADDITION TO TRADE PUBLICATIONS.	1.00	750.00	750.00	
011832	542000	OFFICE SUPPLIES	10,760.00	10,200.00	11,760.00	9.29
	0100-1-183-0000-000-000-0-2-542000-	ALL DEPTS AND BOARD OFFICE SUPPLIES: \$8, 000	1.00	8,000.00	8,000.00	
		EQUIPMENT CONTRACT: SAVIN We replaced an old central copier. The new copier contract has higher costs associated with it. the base contract is approx \$800 more a year and supplies 25 - 30% higher for an estimate of \$600 additional just for toners alone.	1.00	3,760.00	3,760.00	
011832	548100	BULK FUEL	.00	.00	2,012.24	.00
	0100-1-183-0000-000-000-0-2-548100-	1/2 BLDG TRANSFER TO COMM DEV COMM DEV DEPARTMENTS WITH BULK FUEL BUDGETS HAVE ZERO'ED THEIR INDIVIDUAL LINE ITEM IN FAVOR OF ONE BUDGET LINE ITEM.	1.00	1,127.59	1,127.59	
		CONS TRANSFER TO COMM DEV COMM DEV DEPARTMENTS WITH BULK FUEL BUDGETS HAVE ZERO'ED THEIR INDIVIDUAL LINE ITEM IN FAVOR OF ONE BUDGET LINE ITEM.	1.00	446.32	446.32	
		BOH TRANSFER TO COMM DEV	1.00	438.33	438.33	

02/21/2019 12:00  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
COMM DEV DEPARTMENTS WITH BULK FUEL BUDGETS HAVE ZERO'ED THEIR INDIVIDUAL LINE ITEM IN FAVOR OF ONE BUDGET LINE ITEM.						
		BUDGET CEILING:			11,630.00	
		TOTALS:	11,630.00	10,950.00	14,762.24	26.93
** END OF REPORT - Generated by Wendy Tulloch **						

**012101 POLICE - S&W**  
**012102 POLICE - EXP**  
**012108 POLICE - CAP OUTLAY**  
**012111 CRANBERRY FEST PUBLIC SAFETY**  
**012911 EMERGENCY MANAGEMENT S&W**  
**012912 EMERGENCY MANAGEMENT**

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012101	511800	PART-TIME YEAR-ROUND S&W	42,087.34	52,603.00	43,239.28	2.74
	0100-2-210-0000-000-000-0-1-511800-	OFFICE ASSISTANT GRADE 3, STEP 6	1.00	13,460.20	13,460.20	
		25 HRS/WK				
		1305 HRS X \$25.64/Hr. (\$33,460.20)				
		-\$20,000 per FY 18 for IT position				
		SPECIAL MATRONS	1.00	1,000.00	1,000.00	
		YEAR ROUND SPECIAL OFFICERS	1.00	10,941.00	10,941.00	
		525 Hrs. x \$20.84/Hr.				
		PT TELCOM, STEP 1 HRLY RATE 20.84	1.00	17,838.08	17,838.08	
			1.00	.00	.00	
012101	511900	SALARIES & WAGES	3,132,782.89	2,428,567.00	3,198,117.42	2.09
	0100-2-210-0000-000-000-0-1-511900-	CHIEF OF POLICE EMPL. CONTRACT	1.00	145,394.00	145,394.00	
		2% ADDED TO FY17 SALARY & CONTRACT INCREASE of \$5,000				
		LIEUTENANT STEP 4 \$95,131.70	1.00	108,560.15	108,560.15	
		J. SULLIVAN				
		BASED ON 2%, NO CURRENT CONTRACT				
		ED = 13% OF BASE+LONGEVITY+TRAINING BONUS				
		\$13428.45				
		LIEUTENANT STEP 4 \$95,131.70	1.00	108,448.00	108,448.00	
		K. CONSIDINE				
		BASED ON 2% NO CURRENT CONTRACT				
		EDC = 13% OF BASE+LONG+TRAINING BONUS = \$13,317.15				
		DEPUTY CHIEF M-7, STEP 10	1.00	121,113.53	121,113.53	
		T. GAGNON				
		PLUS 2% ON FY18 \$114886.68				
		ASSOCIATES DEGREEE 5% OF BASE + LONGEVITY				
		\$6226.86				
		SERGEANT STEP 4 \$79,733.08	1.00	91,270.35	91,270.35	
		R. CAMPBELL				
		BASED ON 2% NO CURRENT CONTRACT				
		ED=BASE+LONGEVITY*13%=\$11537.27				
		SERGEANT STEP 4 \$79,733.08	1.00	90,959.39	90,959.39	
		A. HUTTON				
		NO CURRENT CONTRACT BASED ON 2%				
		ED = 13% BASE+LONG+TRN BONUS = \$11226.31				
		SERGEANT, STEP 4 \$79,733.08	1.00	88,557.70	88,557.70	
		A. GOSHGARIAN				
		NO CURRENT CONTRACT BASED ON 2%				
		EDC MASTERS 10.5% BASE+LONG+TRN BONUS=\$8,824.62				
		SERGEANT STEP 4 \$79,733.08	1.00	82,233.08	82,233.08	
		R. BRACKETT				
		NO CURRENT CONTRACT BASED ON 2%				
		\$2,500 DETECTIVE SERGEANT STIPEND				
		P-3, STEP 6 \$58,798.14 + 13%	1.00	66,734.40	66,734.40	
		BRICKLEY				
		NO CURRENT CONTRACT BASED ON 2%				
		EDC 13% BASE = TRAINING + SICK BONUS = \$7,936.				



02/21/2019 12:02  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	2582					
	P-3, STEP 10	\$64849.52 + 10.5%	1.00	72,112.86	72,112.86	
	BUTTRICK					
	NO CONTRACT BASED ON 2%					
	EDC 10.5% BASE + TRAINING + SICK BONUS	\$7263.34				
	P-3 STEP 10	\$64,849.52 + 10.5%	1.00	72,126.48	72,126.48	
	CLARKE					
	NO CONTRACT BASED ON 2%					
	EDC 10.5% BASE + TRAINING + SICK BONUS	\$7276.96				
	P-3, STEP10	\$64,849.52 + 10.5%	1.00	71,894.97	71,894.97	
	CONNERY					
	NO CONTRACT BASED ON 2%					
	EDC 10.5% BASE+TRAINING BONUS+SICK BONUS =	\$7045.45				
	P-3, STEP 5A	\$57,446.67+ 13%	1.00	65,207.24	65,207.24	
	DEBAGGIS					
	NO CONTRACT BASED ON 25					
	EDC 13% BASE + TRAINING + SICK BONUS	\$7760.57				
	P-3, STEP 10	\$64,849.52 + 10.5%	1.00	72,112.86	72,112.86	
	DUTRA					
	NO CONTRACT BASED ON 2%					
	EDC 10.5% BASE + TRAINING + SICK BONUS	\$7263.34				
	P-3, STEP 3	\$52,457.39 + 10.5%	1.00	58,201.67	58,201.67	
	DONOVAN					
	NO CONTRACT BASED ON 2%					
	ED=SALARY+LONG+TRAIN+SICK*10.5%=\$	5744.2760				
	P-3, STEP 5a	\$57466.61 10.5%	1.00	63,736.85	63,736.85	
	GRIFFITHS					
	2% NO CURRENT CONTRACT					
	EDC 10.5% BASE + TRAINING + SICK BONUS	\$6270.24				
	P-3, STEP10	\$64,849.52	1.00	64,849.52	64,849.52	
	HADFIELD					
	NO CURRENT CONTRACT BASED ON 2%					
	P-3 STEP 10	\$64,849.52 +10.5%	1.00	74,888.98	74,888.98	
	HARRIS					
	NO CONTRACT BASED ON 2%					
	EDC 10.5% BASE + TRAINING + SICK					
	BONUS+LONGEVITY+DETECIVE STIPEND:	\$7539.46				
	COURT PROSECUTOR STIPEND	\$2500.00				
	P-3, STEP 10	\$64,849.52	1.00	65,599.52	65,599.52	
	HOLMES					
	BASED ON 2%					
	\$750 CRASH RECON STIPEND					
	P-3, STEP 10	\$64,849.52	1.00	64,849.52	64,849.52	
	KANNALLY					
	BASED ON 2%					
	P-3, STEP 10	\$64849.52	1.00	64,849.52	64,849.52	
	LABELLE					
	BASED ON 2%					
	P-3, STEP 8	\$60,235.0200=\$750+10.5%	1.00	67,624.70	67,624.70	
	LARIVEE					
	BASED ON 2%					

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		EDC 10.5% BASE + TRAINING + SICK BONUS+RECON STIPEND \$6,639.6771 \$750 CRASH RECON STIPEND				
		P-3, STEP 10 \$64849.52	1.00	64,849.52	64,849.52	
		LINCOLN BASED ON 2%				
		P-3, STEP 10 \$64849.52	1.00	64,849.52	64,849.52	
		J. MITCHELL BASED ON 2%				
		P-3, STEP 10 \$64849.52 NOLAN	1.00	64,849.52	64,849.52	
		P-3, STEP 10 \$64849.52 +13%	1.00	73,757.93	73,757.93	
		PETELL BASED ON 2%				
		ED=BASE+TRAINING+LONG*13%=8908.40				
		P-3, STEP 10 \$64849.52 + 5%	1.00	68,399.04	68,399.04	
		PORTER NO CONTRACT BASED ON 2%				
		EDC 5% BASE + TRAINING + SICK BONUS \$3549.52				
		P-3, STEP 4 \$54, 266.27	1.00	57,092.08	57,092.08	
		RUGGIERO BASED ON 2%				
		ED= 5% OF BASE OAY FOR ASSOCIATES \$2825.81				
		P-3, STEP 3 \$54266.27 FAZZINO	1.00	54,266.27	54,266.27	
		P-3, STEP 10 \$64849.52	1.00	67,349.52	67,349.52	
		ULRICH BASED ON 2%				
		\$2500.00 DETECTIVE STIPEND				
		P-3, STEP 6 \$58798.14 +10.5% VERMETTE	1.00	65,208.19	65,208.19	
		EDC=10.5%BASE+TRN BONUS+SICK BONUS = \$6410.054				
		P-3 STEP 10 \$64849.52	1.00	73,757.93	73,757.93	
		WALINSKI BASED ON 2%				
		EDC 13% BASE + TRAINING + LONG+ SICK BONUS \$8908.40				
		EXECUTIVE ASSISTANT STEP 6	1.00	57,165.78	57,165.78	
		K. VARLEY 35 hours a week, 52.4 weeks \$31.17/hr.				
		RECORDS SPECIALIST GRADE 5 STEP 6	1.00	51,865.52	51,865.52	
		JUDGE 35 hrs. week, 52.4 weeks, \$28.28/hr.				
		OIC PAYMENTS - OUT OF RANK PAY PER CONTRACT	1.00	15,000.00	15,000.00	
		CONTRACT INCENTIVE TRAINING	1.00	49,600.00	49,600.00	
		OFF/SUP OFF HAVE UNTIL MAY 15 TO EARN TRAINING BONUS. WILL BE INCLUDED IN SALARIES. \$600 per officer				
		FIELD TRAINING DIFFERENTIAL	1.00	8,000.00	8,000.00	
		2 OFFICERS FOR 70 SHIFTS AT \$40 PER SHIFT DISPATCCHER FIELD TRAINING INCLUDED				
		NIGHT SHIFT DIFFERENTIAL(POLICE & DISPATCH) \$31,000 + \$6,570	1.00	37,570.00	37,570.00	

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		ACTUAL EXPENSE FY17 \$27,671 FY18 THROUGH 11/11 \$13,390.00				
		CONTRACT INCENTIVE SICK LEAVE EACH MEMBER OF THE HARWICH POLICE FEDERATION WHO USES 5 OR LESS SICK DAYS IS ENTITLED TO A SICK BONUS OF \$650.00.	1.00	16,900.00	16,900.00	
	1	VACANT @ \$2500.00	1.00	2,500.00	2,500.00	
	1	VACANT	1.00	750.00	750.00	
		CRASH RECONSTRUCTIONISTS \$750 EACH = \$2250 INCLUDED IN SALARIES LARIVEE HOLMES ONE POSITION REMAINS OPEN AT PRESENT	1.00	75,065.68	75,065.68	
		ACO GRADE 10 STEP 5 \$34.53 7/1/17 - 9/3/17	1.00			
		ACO GRADE 10 STEP 6 \$36.08 9/3/17 - 6/30/18 BURNS 9 WEEKS 43.4 WEEKS ACO IS A 40 HOUR A WEEK POSITION				
		ANNUAL ANIMAL INSPECTOR PAY JACK BURNS ROBERT HADFIELD	2.00	500.00	1,000.00	
		P-3/STEP 2 \$50,645.92	1.00	50,645.92	50,645.92	
		C. BROOKS based on 2% VACATION BUY-BACK UPON ANTICIPATED RETIREMENT BURNS 10/2019 LINCOLN 2/2020 ACCRUED HOURS PLUS CARRYOVER AND EARNED TIME IN FY20	1.00	17,223.25	17,223.25	
		NEPBA STEP 5 DISPATCH - NICHOLSON	1.00	54,304.68	54,304.68	
		NEPBA STEP 5 DISPATCH - MCINALLY	1.00	54,304.68	54,304.68	
		NEPBA STEP 2 & 3 DISPATCH - PARKER	1.00	48,781.53	48,781.53	
		STEP 2 7/1/19-9/13/19 \$46,811.20 STEP 3 9/14/19-6/30/20 \$49310.15				
		NEPBA STEP 2 & 3 DISPATCH - MONTEIRO	1.00	46,907.31	46,907.31	
		STEP 3 6/18 - 6/30 \$1896.54 STEP 2 7/1 - 6/18 \$45010.77				
		STEP 1 & 2 DISPATCH - ROSS	1.00	45,624.64	45,624.64	
		STEP 1 7/1/19-1/21/20 \$24305.82 STEP 2 1/22/20-6/30/20 \$21318.82				
		Removed line	1.00	.00	.00	
		CONTRACTUAL TRAINING BONUS NEW OFFICER MOVED FROM EOS	.00	.00	.00	
		P-3/STEP 2 \$50645.92	1.00	50,645.92	50,645.92	
		ARRIGO BASED ON 2% SERGEANT STEP 4 \$79,733.08	1.00	88,557.70	88,557.70	
		P. BOORACK				

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		NO CURRENT CONTRACT BASED ON 2% ED=SALARY, TRAINING, LONG*10.5%=\$8824.62 TA BUDGET REDUCTION	1.00	10,000.00	-10,000.00	
012101	513000	OVERTIME	530,561.40	394,996.00	552,794.79	4.19
	0100-2-210-0000-000-000-0-1-513000-	PATROL OVERTIME	1.00	338,531.00	338,531.00	
		HARWICH MARINERS BASEBALL GAMES	1.00	9,408.00	9,408.00	
		21 GAMES 4 HRS. OF OT X 1 OFFICERS AT AN AVERAGE OT RATE OF \$56				
		HARWICH PORT CHRISTMAS STROLL	1.00	896.00	896.00	
		3 OFFICERS FOR 4 HRS EACH AT \$56				
		MUSIC IN THE PORT	1.00	3,584.00	3,584.00	
		8 EVENTS 2 OFFICERS @ \$56.00 PER HOUR FOR FOUR (4) HRS.				
		HARWICH CRANBERRY FESTIVAL CRAFT FAIR	1.00	1,792.00	1,792.00	
		BICYCLE PATROL				
		2 OFFICERS @ \$56.00 PER HR. FOR 8 HRS. FOR 2 DAYS				
		HARWICH CRANBERRY FESTIVAL COORDINATOR	1.00	2,814.88	2,814.88	
		4 HRS. OT @ \$68.48 PER MEETING (10) HUTTON OT RATE				
		ATV PATROL IN RESPONSE TO CITIZEN COMPLAINTS.	1.00	2,240.00	2,240.00	
		40 HRS. OF ENFORCEMENT @ \$56				
		BICYCLE PATROL (BIKEPATH, NEIGHBORHOOD AND TARGETED HIGH CRIME AREAS)	1.00	2,688.00	2,688.00	
		48 HRS ENFORCEMENT @ \$56				
		DEDICATED PATROL (VILLAGE CENTERS, NEIGHBORHOODS AND TARGETED HC AREAS	1.00	4,480.00	4,480.00	
		13 WEEKS MID JUNE THRU SEPT.				
		80 HRS ENFORCEMENT @ \$56				
		DEDICATED LAW ENFORCEMENT IN RESPONSE TO CITIZEN MOTOR VEHICLE COMPLAINTS	1.00	4,200.00	4,200.00	
		MOTORCYCLE PATROL				
		REQUESTING AT LEAST 100 HRS OF THIS VALUABLE LAW ENFORCEMENT TO ADDRESS INCREASING TRAFFIC COMPLAINTS FROM CITIZENS AND BUSINESSES IN THE COMMUNITY.				
		75 HRS. X \$56				
		CITIZEN'S POLICE ACADEMY (3)	1.00	7,880.00	7,880.00	
		1 OFFICER FOR 10 WKS INSTRUCTING 4 HRS @ \$56 1 COORDINATOR/INSTRUCTOR @85.00 X 4HRS FOR 10 WKS.				
		1 ASSISTANT COORDINATOR @ \$56 X 4 HRS FOR 10 WKS				
		ANIMAL CONTROL OVERTIME	1.00	10,824.00	10,824.00	
		\$54.12 * 200 HRS = \$10,824.00				
		AMOUNT REFLECTS EXPECTED OVERTIME BASED UPON AN INCREASE IN ANIMAL CONTROL SERVICES.				
		DISPATCHER VACATION HOURS	1.00	39,424.00	39,424.00	
		DISPATCHER SICK HOURS	1.00	22,400.00	22,400.00	
		DISPATCH PERSONAL TIME	1.00	10,800.00	10,800.00	
		DISPATCH BEREAVEMENT	1.00	2,240.00	2,240.00	
		DISPATCH ADMIN. LEAVE	1.00	2,240.00	2,240.00	

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		UNION LEAVE	1.00	896.00	896.00	
		16HR (2) DAYS PER CONTRACT @ \$56				
		DISPATCH GENERAL LEAVE	1.00	12,000.00	12,000.00	
		(MATERNITY/FMLA/MILITARY)				
		DEPARTMENT CUT FROM \$20,000 TO \$12,000				
		DISPATCH EMERGENCY OT/STORMS ETC.	1.00	3,584.00	3,584.00	
		8 Days @ 8 hrs. \$56.00				
		DISPATCH NEW EMPLOYEE TRAINING	1.00	4,480.00	4,480.00	
		80 HOURS @ \$56.00				
		IT OT	1.00	11,200.00	11,200.00	
		200 HRS. @ \$54/HR				
		DISPATCH TRAINING	1.00	11,760.00	11,760.00	
		42 Hours x 5 employees				
		DISPATCH HOLIDAY COVERAGE	1.00	13,440.00	13,440.00	
		SWAT TRAINING/CALL OUTS	1.00	18,800.91	18,800.91	
		2 HPD OFFICERS ON REGIONAL SWAT TEAM NEED TO				
		COVER SHIFTS FOR TRAINING AND EMERGENCY CALL OUTS				
		VERMETTE \$48.67				
		BRICKLEY \$49.74				
		200 HOURS EACH MANDATORY TRAINING				
		INJURY LEAVE COVERAGE	1.00	10,192.00	10,192.00	
		WHEN OFFICERS SUFFER AN ON THE JOB INJURY AND ARE				
		OUT FOR AN EXTENDED LEAVE IT CREATED SHORTAGES				
		AND OVERTIME 182 HOURS @ \$56/HR				
012101	514000	LONGEVITY	87,145.32	57,845.00	90,998.90	4.42
	0100-2-210-0000-000-000-0-1-514000-					
		M-7/10 T. GAGNON	1.00	9,650.48	9,650.48	
		28 YEARS				
		LONG = BASE * 0.003 * 28				
		SOS/4	1.00	7,415.18	7,415.18	
		CAMPBELL				
		30 YEARS				
		LONG = BASE * 0.003 * 30				
		LIEUTENANT/STEP 4	1.00	6,564.09	6,564.09	
		SULLIVAN				
		23 YEARS				
		LONG = BASE * 0.003 * 23				
		SOS/4	1.00	5,023.18	5,023.18	
		HUTTON				
		21 YEARS				
		LONG = BASE * 0.003*21				
		P-3/10	1.00	6,420.10	6,420.10	
		J. MITCHELL				
		32 YEARS				
		LONG = BASE * 0.003 * 32				
		P-3/10	1.00	4,474.62	4,474.62	
		R. HADFIED				
		23 YRS				
		LONG = BASE * 0.003 *23				
		HEA GRADE 7, STEP 6	1.00	3,403.76	3,403.76	
		K. VARLEY				

02/21/2019 12:02  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 7  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	6%					
		\$56,729.40* .06				
		HEA GRADE 5, STEP 6	1.00	3,602.87	3,602.87	
		J. JUDGE				
	7%					
		\$51,469.60* .07				
		SERGEANT, STEP 4	1.00	4,783.98	4,783.98	
		R. BRACKETT				
		20 YRS				
		LONG = BASE * 0.003*20				
		LIEUTENANT, STEP 3	1.00	5,707.90	5,707.90	
		K. CONSIDINE				
		20 YRS.				
		LONG = BASE * 0.003*20				
		P-3/10	1.00	3,890.97	3,890.97	
		M. PORTER				
		20 YEARS				
		LONG = BASE * 0.003*20				
		`P-3/10	1.00	2,464.28	2,464.28	
		N. NOLAN				
		19 YRS.				
		LONG = BASE * 0.002 * 19				
		P-3/10	1.00	2,464.28	2,464.28	
		ULRICH				
		19 YRS.				
		LONG = BASE * 0.002 * 19				
		SERGEANT, STEP 4	1.00	2,710.92	2,710.92	
		BOORACK				
		17 YRS				
		LONG = BASE * 0.002 * 17				
		P-3, STEP 10	1.00	2,204.88	2,204.88	
		LABELLE				
		17 YRS				
		LONG = BASE * 0.002 * 17				
		SERGEANT, STEP4	1.00	2,710.92	2,710.92	
		GOSHGARIAN				
		17 YEARS				
		LONG = BASE * 0.002 * 17				
		P-3, STEP 10	1.00	2,204.88	2,204.88	
		HARRIS				
		17 YEARS				
		LONG = BASE * 0.002 * 17				
		P-3, STEP 10	1.00	2,204.88	2,204.88	
		CLARKE				
		17 YRS.				
		LONG = BASE * 0.002 * 17				
		P-3, STEP 10	1.00	2,075.18	2,075.18	
		DUTRA				
		16 YEARS				
		LONG = BASE * 0.002 * 16				
		P-3, STEP 10	1.00	2,075.18	2,075.18	
		BUTTRICK				

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		16 YEARS				
		LONG = BASE * 0.002 * 16				
		HEA GRADE 10 STEP 5	1.00	5,027.57	5,027.57	
		BURNS				
		BASE * 7%				
		TELCOM/5@7% - MCINALLY	1.00	3,801.33	3,801.33	
		TELCOM/5@7% - NICHOLSON	1.00	3,801.33	3,801.33	
		P-3 STEP 10 MARK HOLMES	1.00	1,556.39	1,556.39	
		LONG=SAL*.008*12=\$1,389.72				
		P-3 STEP 10	1.00	1,556.37	1,556.37	
		KEITH KANNALLY				
		12 YEARS				
		LONG=SAL*.002*12				
		P3 STEP 10	1.00	1,426.69	1,426.69	
		WALINSKI				
		11 YEARS				
		LONG=SAL*.002*11				
		P3 STEP 10	1.00	1,426.69	1,426.69	
		PETELL				
		11 YEARS				
		LONG=SAL*.002*11				
		TA BUDGET REDUCTION	1.00	9,650.00	-9,650.00	
012101	515002	HOLIDAY PAY	19,126.37	.00	20,013.18	4.64
	0100-2-210-0000-000-000-0-1-515002-					
		STEP 5 -NICHOLSON	1.00	2,871.88	2,871.88	
		PER NEPBA DISPATCH CONTRACT				
		ARTICLE 10 - 5 HOLIDAYS				
		STEP 5 -MCINALLY	1.00	2,871.88	2,871.88	
		PER NEPBA DISPATCH CONTRACT				
		ARTICLE 10 - 5 HOLIDAYS				
		STEP 3 PARKER	1.00	2,607.75	2,607.75	
		PER NEPBA DISPATCH CONTRACT				
		ARTICLE 10 - 5 HOLIDAYS				
		STEP 2 - MONTIERO	1.00	2,475.59	2,475.59	
		PER NEPBA DISPATCH CONTRACT				
		ARTICLE 10 - 5 HOLIDAYS				
		STEP 1 -ROSS	1.00	2,475.59	2,475.59	
		PER NEPBA DISPATCH CONTRACT				
		ARTICLE 10 - 5 HOLIDAYS				
		GUILLEMETTE - HOLIDAY PAY	1.00	6,710.49	6,710.49	
		PER AGREEMENT WITH THE TOWN EFFEFFECTIVE MARCH 2017				
012101	515005	Sick Leave Buy-Back	.00	1,429.00	.00	.00
	0100-2-210-0000-000-000-0-1-515005-					
			1.00	.00	.00	

02/21/2019 12:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 9  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012101	515007	SICK LEAVE BONUS PER CONTRACT	1,975.00	.00	1,400.00	-29.11
	0100-2-210-0000-000-000-0-1-515007-	3 HEA SICK BONUS	3.00	350.00	1,050.00	
		BURNS/VARLEY/JUDGE				
		PER HEA CONTRACT EFFECTIVE FY18	1.00	350.00	350.00	
		PERSONNEL BY-LAW SICK BONUS				
		GAGNON				
012101	515009	EDUCATION INCENTIVE	11,629.89	.00	11,993.43	3.13
	0100-2-210-0000-000-000-0-1-515009-	NICHOLSON - bachelors 7%	1.00	3,801.33	3,801.33	
		PER NEPBA CONTRACT				
		ARTICLE 22 SECTION 1				
		MCINALLY - ASSOCIATES 5%	1.00	2,715.32	2,715.32	
		PER NEPBA CONTRACT				
		ARTICLE 22 SECTION 1				
		2 STIPENDS (NICHOLSON/MCINALLY)	2.00	1,100.00	2,200.00	
		NEPBA CONTRACT ARTICLE 19 SEC. 6				
		ROSS BACHELORS 7%	1.00	3,276.78	3,276.78	
		PER NEPBA CONTRACT				
		ARTICLE 22 SECTION 1				
012101	516000	ENHANCEMENT OF SERVICES	.00	.00	.00	.00
	0100-2-210-0000-000-000-0-1-516000-					
		BUDGET CEILING:			3,825,308.21	
		TOTALS:	3,825,308.21	2,935,440.00	3,918,557.00	2.44
** END OF REPORT - Generated by Wendy Tulloch **						



02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012102	517900	CLOTHING	55,900.00	39,000.00	52,400.00	-6.26
	0100-2-210-0000-000-000-0-2-517900-	POLICE UNIFORM & EQUIPMENT FOR PATROL OFFICERS	26.00	800.00	20,800.00	
		CONTRACTUAL				
		POLICE UNIFORMS & EQUIPMENT FOR SUPERIOR OFFICERS	7.00	800.00	5,600.00	
		CONTRACTUAL				
		UNIFORM & EQUIPMENT POLICE CHIEF	1.00	800.00	800.00	
		CONTRACTUAL				
		DRYCLEANING ALLOWANCE	26.00	350.00	9,100.00	
		PATROL OFFICERS				
		CONTRACTUAL				
		DRYCLEANING ALLOWANCE	7.00	350.00	2,450.00	
		SUPERIOR OFFICERS				
		CONTRACTUAL				
		UNIFORM & EQUIPMENT PART TIME OFFICERS	1.00	500.00	500.00	
		UNIFORM REPLACEMENT SPECIAL OFFICERS				
		ANIMAL CONTROL UNIFORM	1.00	800.00	800.00	
		ANIMAL CONTROL DRYCLEANING	1.00	350.00	350.00	
		UNIFORM DEPUTY CHIEF	1.00	800.00	800.00	
		DRYCLEANING DEPUTY CHIEF	1.00	350.00	350.00	
		DRYCLEANING CHIEF	1.00	300.00	300.00	
		CONTRACTUAL				
		HONOR GUARD UNIFORMS	1.00	4,000.00	4,000.00	
		THIS IS A CONTRACTUAL ITEM IN THE POLICE FEDERATION CONTRACT				
		CLOTHING ALLOWANCE \$550 PER EMPLOYEE	5.00	550.00	2,750.00	
		CONTRACTUAL (5 DISPATCHERS)				
		OUTFIT A NEW RECRUIT FOR	1.00	3,500.00	3,500.00	
		ACADEMY/INITIAL ISSUE				
		PENDING RETIREMENT WILL RESULT IN A NEW HIRE				
		PT AND NEW EMPLOYEE	2.00	150.00	300.00	
		2 PART-TIME DISPATCHERS				
012102	521100	ELECTRIC UTILITY PWR HEAT LITE	91,416.75	2,173.00	95,936.84	4.94
	0100-2-210-0000-000-000-0-2-521100-	DIESEL FUEL FOR BACK-UP	1.00	1,000.00	1,000.00	
		GENERATOR - LEVEL FUNDED				
		CUT BY DEPARMENTT DUE TO ACTUAL PAST EXPENDITURES				
		5% INCR OVER FY 19 BASED ON ACTUAL USE	1.00	94,936.84	94,936.84	
		AND CURRENT YEAR TO DATE.				
		ELECTRICITY FOR ENTIRE PUB. SAFETY				
		COMPLEX 175/183 SISSON RD.				
012102	521200	GAS UTILITY	14,835.81	24,795.00	15,577.60	5.00
	0100-2-210-0000-000-000-0-2-521200-	NATURAL GAS	1.00	15,577.60	15,577.60	
		BASED ON PAST ACTUAL USE AND CURRENT YTD FOR FY19				
		ADDED 5% TO FY19.				

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012102	523000	WATER UTILITY	2,710.00	1,887.00	3,064.90	13.10
	0100-2-210-0000-000-000-0-2-523000-	WATER USAGE - BASED ON ACTUAL EXPENSES	1.00	2,454.90	2,454.90	
		FOR FY18 PLUS 5%				
		UNDERFUNDED IN PAST, BASED ON PREVIOUS YEARS ACT				
		WATER DEPT REQUIRED FIRE SPRINKLER	2.00	175.00	350.00	
		TESTS				
		FIGURE OBTAINED FROM WATER DEPARTMENT				
		BACKFLOW TESTS	2.00	130.00	260.00	
		COST OBTAINED FROM WATER DEPARTMENT				
012102	524200	OFFICE EQUIPMENT REPAIR	42,487.56	28,797.00	36,253.27	-14.67
	0100-2-210-0000-000-000-0-2-524200-	ADVANCED IMAGING TECHNOLOGIES	2.00	560.00	1,120.00	
		MAINTENANCE CONTRACT FOR COPY MACHINE				
		(2)				
		-DETECTIVE OFFICE				
		-ADMINISTRATIVE OFFICES				
		CONTRACT INCLUDES LABOR AND PARTS				
		IMC / TRITECH WARRANTY, SERVICE,	1.00	18,203.75	18,203.75	
		SOFTWARE & SOFTWARE SUPPORT				
		POLICE FACILITY RECORDS/DISPATCH SOFTWARE				
		KENMARK MAINTENANCE CONTRACTS RECORDS	1.00	.00	.00	
		COPIER				
		CONTRACT COVERS LABOR AND PARTS FOR THIS UNIT				
		LOCATED IN RECORDS				
		CROSS MATCH LIVE SCAN FINGERPRINT	1.00	3,107.52	3,107.52	
		MACHINE				
		FINGERPRINT MACDHINE IN BOOKING AREA (1)				
		FINGERPRINT MACHINE FOR NON-CRIMINAL LICENSE TO				
		CARRY/VENDORS (1)				
		BBE ELEVATOR/STATE INSPECTIONS OF	1.00	1,960.00	1,960.00	
		FACILITY ELEVATOR				
		AXION/ADVANCED IMAGING MAINT. AGREEMENT	1.00	400.00	400.00	
		(1)				
		DETECTIVE SUPERVISORS PRINTER				
		AXION/ADVANCED IMAGING MAINT. AGREEMENT	1.00	250.00	250.00	
		(1)				
		DISPATCH AREA PRINTER (1)				
		AUTOMATED BUSINESS SOLUTIONS	1.00	360.00	360.00	
		PRINTER/COPY/FAX ALL IN ONE (2)				
		-CHIEFS OFFICE				
		-DETECTIVES OFFICE				
		MAINTANCE AGREEMENT FOR SERVICE				
		IDENTIFICATION PRINTER CONTRACT -	1.00	1,300.00	1,300.00	
		waiting on quote was \$1288 previous 2				
		years				
		PLASTI CARD ID PRINTER USED TO MAKE ID'S FOR ALL				
		TOWN DEPARTMENTS				
		LP POLICE DETECTIVE INVESTIGATIVE	1.00	1,300.00	1,300.00	
		SOFTWARE				
		POWER DMS	1.00	2,100.00	2,100.00	

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		NATIONALLY RECOGNIZED PROGRAM THAT IS UTILIZED BY POLICE AGENCIES PREPARING FOR CERTIFICATION AND ACCREDITATION. DRAMATICALLY IMPROVES POLICY MANAGEMENT WHILE AT THE SAME TIME DECREASING DEPARTMENT LIABILITY.				
		NEW PRINTERS FOR POLICE STATION	1.00	.00	.00	
		BATTERY BACK UP FOR DESKTOPS	7.00	100.00	700.00	
		SEVERAL BATTERY BACK UP UNITS HAVE STARTED TO FAIL DUE TO AGE OF THE EQUIPMENT.				
		AUTOMATED BUSINESS SOLUTIONS MAINT. AGREEMENT	1.00	360.00	360.00	
		FAX MACHINE IN DISPATCH AREA				
		SOUTH SHORE GENERATOR	1.00	1,575.00	1,575.00	
		MAINT. CONTRACT (\$575), REPAIRS NOTCOVERED BY CONTRACT (\$1,000).				
		AUTOMATED BUSINESS SOLUTIONS MAINT. AGREEMENT (1) PHOTOCOPIER/PRINTER IN REPORTS	1.00	942.00	942.00	
		REPLACED SEVERAL PRINTERS THROUGH THE REPORTS/ROLL CALL AREA WITH ONE CENTRAL PRINTING LOCATION				
		MAINTENANCE CONTRACTS FOR 4 LASER PRINTERS @ \$360 EACH	4.00	360.00	1,440.00	
		CHIEF, DEPUTY, ADM. LT, OPER LT.				
		AUTOMATED BUSINESS SOLUTIONS MAINT. AGREEMENT (1)	1.00	360.00	360.00	
		PRINTER IN BOOKING				
		AUTOMATED BUSINESS SOLUTIONS COPIER/FAX/SCANNER IN RECORDS DIVISION	1.00	775.00	775.00	
		MAINTENANCE AGREEMENT FOR SERVICE/PARTS				
012102	524300	OTHER MAINT/REPAIR SERVICE	4,290.00	4,290.00	4,290.00	.00
	0100-2-210-0000-000-000-0-2-524300-	BREATHALYZER REPAIR AND MAINT	1.00	600.00	600.00	
		MAINTAIN AND CALIBRATE EXISTING EQUIPMENT AS REQUIRED BY STATE LAW				
		FIRE ALARM SYSTEM	1.00	690.00	690.00	
		ANNUAL INSPECTION OF FIRE ALARM SYSTEM				
		ANNUAL CERTIFICATION OF RADAR SPEED DETECTION EQUIPMENT	1.00	2,500.00	2,500.00	
		BASED ON ACTUAL				
		REQUIRED FIRE SPRINKLER SYSTEM INSPECTION	1.00	500.00	500.00	
012102	527000	RENTALS & LEASES	8,221.44	5,000.00	5,500.00	-33.10
	0100-2-210-0000-000-000-0-2-527000-	NEW ENGLAND POLICE VEHICLE LEASING	1.00	5,000.00	5,000.00	
		LEASE POLICE MOTORCYCLE				
		ANIMAL CONTROL SPECIAL EQUIPMENT TO ADDRESS CONTROL & CONTAINMENT OF ANIMALS	1.00	500.00	500.00	
		LEASE COPIER/PRINTER FOR 1ST FLOOR	1.00	.00	.00	

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		REMOVED, LEASE PAID OUT FY19				
012102	530600	MEDICAL OR RELATED SERVICES	13,952.35	5,000.00	14,412.75	3.30
	0100-2-210-0000-000-000-0-2-530600-	ANNUAL PHYSICAL EXAMS	1.00	2,000.00	2,000.00	
		CONTRACTUAL BENEFIT				
		LINE ITEM REDUCED BASED UPON ACTUAL EXPENDITURE HISTORY				
		HEPATITIS B/C AND TB VACCINE (BARNS CTY HEALTH) & FLU VACCINE FOR DEPARTMENT MEMBERS	1.00	1,000.00	1,000.00	
		VACCINES ARE OFFERED TO NEW HIRES AND OFFICERS WHO NEED BOOSTERS DUE TO INCREASED RISK OF EXPOSURE.				
		FIRST AID MATERIALS AND SUPPLIES FOR 10 CRUISERS	10.00	150.00	1,500.00	
		BAGS THAT CARRY BASIC FIRST AID AND AED SUPPLIES COMMON SUPPLIES (DRESSINGS, GLOVES, TAPE ETC.)	1.00	1,400.00	1,400.00	
		ITEMS SUPPLIED FOR RESPONSE TO EMERGENCIES. GLOVES NECESSARY FOR OFFICER SAFETY				
		EMERGENCY MEDICAL EXPENSES FOR PRISONERS IN TOWN CUSTODY	1.00	500.00	500.00	
		ANIMAL CONTROL PRE-EXPOSURE RABIES VACCINATION	1.00	300.00	300.00	
		EMERGENCY FIRST AID EQUIPMENT				
		QUICK CLOT (23)	23.00	35.25	810.75	
		NARCAN (10)	10.00	50.00	500.00	
		TO ASSIST OFFICERS AS FIRST RESPONDERS TO REVERSE THE EFFECTS OF AN OPIATE OVERDOSE				
		AUTOMATED EXTERNAL DEFIBULATOR (2)	2.00	1,335.00	2,670.00	
		CURRENT EQUIPMENT IS 5 YEARS OLD, OUT OF WARRANTY.				
		AED PADS (ADULT)	20.00	41.95	839.00	
		ADULT SIZE PADS FOR THE AED				
		AED PADS (CHILD/INFANT)	5.00	95.00	475.00	
		CHILD/INFANT SIZE PADS FOR THE AED				
		AED BATTERIES	12.00	70.00	840.00	
		PHYSICAL EXAMS/PSYCH EXAMS/DRUG SCREENING (2)	2.00	750.00	1,500.00	
		1 CASE OF SHARPS DARTS	1.00	78.00	78.00	
012102	530900	OTHER PROFESSIONAL/TECH SVC	48,224.00	3,800.00	52,124.00	8.09
	0100-2-210-0000-000-000-0-2-530900-	PSYCHOLOGICAL EXAMS	3.00	600.00	1,800.00	
		PRE-EMPLOYMENT PHYSICAL EXAMS	3.00	600.00	1,800.00	
		STATE MANDATED PHYSICAL EXAMS (PAT)	2.00	150.00	300.00	
		VETERINARY SERVICES FOR INJURED ANIMALS AND TESTING RESULTING FROM INJURY OR BITE INCIDENTS	1.00	1,500.00	1,500.00	
		DRUG TESTING (1)	3.00	300.00	900.00	
		DRUG TESTING FOR NEW HIRES				
		APCO TUITION BASIC TELECOM COURSE	1.00	359.00	359.00	

02/21/2019 12:03  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 5  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		COLE PUBLISHING - REVERSE DIRECTORY	1.00	465.00	465.00	
		TECHNICAL & SPECIALTY BULLETINS	1.00	310.00	310.00	
		COMCAST HIGH SPEED INTERNET	1.00	1,320.00	1,320.00	
		RADIO REPAIRS & PARTS	1.00	5,000.00	5,000.00	
		CJIS MAINT AGREEMENT	2.00	750.00	1,500.00	
		1 MIRCS				
		1 DISPATCH				
		KOURAFAS CONSULTING - IT WORK	1.00	25,920.00	25,920.00	
		MERGED THE POLICE AND DISPATCH BUDGETS FOR FY19				
		GALAXY SECURITY SYSTEM UNKNOWN VENDOR	1.00	4,500.00	4,500.00	
		NEW SECURITY SYSTEM GOING INTO STATION FY 18				
		UNINTERRUPTED POWER SUPPLY MAINT	1.00	5,900.00	5,900.00	
		MOVED FROM DISPATCH FY18				
		SONIC FIREWALL	1.00	550.00	550.00	
012102	534100	ADVERTISING	2,500.00	2,500.00	2,500.00	.00
	0100-2-210-0000-000-000-0-2-534100-					
		ADVERTISEMENT	1.00	1,000.00	1,000.00	
		CITIZENS POLICE ACADEMY				
		MATRON				
		ADVERTISING FOR NEW HIRES	1.00	1,500.00	1,500.00	
		ANTICIPATED RETIREMENTS WILL HAVE TO ADVERTISE				
		FOR NEW CANDIDATES				
012102	534200	DELIVERY SERVICE	1,150.00	1,000.00	1,500.00	30.43
	0100-2-210-0000-000-000-0-2-534200-					
		LAUNDRY AND DRY CLEANING OF DETENTION	1.00	1,500.00	1,500.00	
		CENTER LINENS				
		INCREASED BASED ON ACTUAL USE				
012102	534400	TELEPHONE & TELEDATA SERVICES	19,348.00	16,232.00	24,748.00	27.91
	0100-2-210-0000-000-000-0-2-534400-					
		COMCAST ANNUAL SUBSCRIPTION FEES	1.00	144.00	144.00	
		\$10.50 PER MONTH FOR TELEVISION SERVICE REDUCTION				
		CELLULAR ANNUAL AIR TIME COSTS	12.00	917.00	11,004.00	
		PER MONTH BASED ON				
		18 CELLPHONES UTILIZED BY ADMINISTRATION,				
		SUPERVIS				
		MOBILE DATA TERMINAL AIR TIME BASED ON	1.00	7,200.00	7,200.00	
		ACTUAL EXPENDITURE HISTORY.				
		AIR CARDS AND CELLULAR CONNECTION TO POLICE				
		VEHICLES				
		3 TABLETS				
		TOTAL OF15 @ \$40 PER MONTH				
		REPAIRS AND REPLACEMENT PHONE TO	1.00	1,000.00	1,000.00	
		IN-HOUSE PHONE SYSTEM				
		PHONE SYSTEM 7 YRS OLD. REPAIRS NECESSARY DUE TO				
		NORMAL WEAR & TEAR.				
		OPEN CAPE	12.00	450.00	5,400.00	
		INTERNET ACCESS FOR THE FD/PD BUILDING				

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012102	534900	OTHER COMMUNICATION SERVICE	.00	31,500.00	.00	.00
		0100-2-210-0000-000-000-0-2-534900-				
012102	538000	OTHER PURCHASED SERVICES	79,526.00	54,600.00	74,480.00	-6.35
		0100-2-210-0000-000-000-0-2-538000-				
		IN SERVICE TRAINING PER CONTRACT	33.00	600.00	19,800.00	
		32 OFFICERS @ \$600				
		ADVANCED TRAINING FOR OFFICERS,	1.00	2,100.00	2,100.00	
		SUPERVISORS AND MANAGERS				
		BASED ON ACUTAL COSTS FY 19				
		SCHOOL RESOURCE OFFICER TRAINING	2.00	375.00	750.00	
		2 OFFICERS ANNUAL TRAINING				
		CRIMINAL CASE MANAGEMENT AND	1.00	2,000.00	2,000.00	
		INVESTIGATION TRAINING				
		DETECTIVE TRAINING DUE TO PROCEDURAL AND				
		OPERATIONAL CHANGES MANDATED BY THE STATE.				
		TRAINING FOR PATROL INVESTIGATORS.				
		FIREARMS INSTRUCTOR TRAINING	4.00	600.00	2,400.00	
		FIREARMS INSTRUCTION IS STATE MANDATED AND				
		LIABILITY NECESSITY INSURANCE REQUIREMENT				
		EMPLOYEE COLLEGE TUITION REIMBURSEMENT	1.00	15,930.00	15,930.00	
		PROGRAM				
		CONTRACTUAL				
		RUGGIERO BACHELOR'S @ UMASS LOWELL				
		GOSHGAIRAN MASTERS @ ANNA MARIA				
		VICTIM SERVICES TRAINING	1.00	2,000.00	2,000.00	
		PROFESSIONAL SEMINARS ATTENDED BY VICTIM SERVICES				
		OFFICER (CHILD ABUSE/ELDER AFFAIRS AND				
		ABUSE/DOMESTIC VIOLENCE)				
		SPECIALIZED ACCIDENT INVESTIGATION	2.00	1,000.00	2,000.00	
		TRAINING				
		BASIC RECRUIT TRAINING	2.00	3,500.00	7,000.00	
		1 REPLACEMENT POSITION				
		POSSIBLE RETIREMENTS				
		ANIMAL CONTROL TRAINING AND LEGAL	1.00	500.00	500.00	
		UPDATES				
		EMREGENCY VET SERVICES	1.00	2,500.00	2,500.00	
		WITH THE CLOSING OF WILDCAREFUNDS WILL BE NEEDED				
		TO ASSIST WITH INJURED ANIMALS				
		ANIMAL RESCUE LEAGUE - BREWSTER	1.00	7,000.00	7,000.00	
		FOR BOARDING OF DOMESTIC ANIAMALS				
		DAIGLE LLC	1.00	1,000.00	1,000.00	
		LEAGAL REVIEW OF NEW AND UPDATED POLICY AND				
		PROCEDURE AS WE WORK TOWARDS STATE CERTIFICATION				
		OF OUR POLICY				
		ASSESSMENT CENTER	1.00	.00	.00	
		REMOVED FROM BUDGET FOR FY 20				
		CELLULAR SERVICE PROVIDER FEES	1.00	3,000.00	3,000.00	
		FEES FOR SERVICES USED WHEN PINGING OR				
		INVESTIGATING A PERSONS CELLULAR SERVICE OR				
		SOCIAL MEDIA DURING INVESTIGATIONS OF				
		MISSING/ENDANGERED PERSONS. BASED ON PREVIOUS				

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 7  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		INVOICES RECEIVED.				
		DISPATCH TRAINING	5.00	300.00	1,500.00	
		\$300 PER DISPATCHER TO ATTEND CONTINUING EDUCATION FOR DISPATCH, LEGAL UPDATES ETC.				
		INDEPENDENT AUDIT OF PROPERTY/EVIDENCE ROOMS	1.00	5,000.00	5,000.00	
		THIS WILL BE USED TO CONDUCT AN INDEPENDENT AUDIT OF THE EVIDENCE AND PROPERTY ROOMS BY AN OUTSIDE AGENCY.				
012102	542000	OFFICE SUPPLIES	20,700.00	9,150.00	20,950.00	1.21
	0100-2-210-0000-000-000-0-2-542000-	CRIME PREVENTIONS SUPPLIES	1.00	2,000.00	2,000.00	
		BROCHURES, DISPLAYS, C				
		CRIME PREVENTION PROGRAMS SUCH AS NEIGHBORHOOD CRIME WATCH AND CHILD EDUCATION PROGRAMS INCLUDING POLICE DEPARTMENT TOURS WITH SCHOOL RESOURCE OFFICER.				
		OTHER PROFESSIONAL PRINTING	1.00	2,500.00	2,500.00	
		DIGITAL PHOTOGRAPY. PRINTING PAPER, AND COLOR INK CARTRIDGES	1.00	750.00	750.00	
		INCREASE DUE TO NEW 911 PRINTER IN DISPATCH				
		DIGITAL CAMERA SUPPLIES	1.00	1,200.00	1,200.00	
		STORAGE DISKS, BATTERIES, CHARGERS, CASES ETC.				
		BOOKING AND FINGERPRINTING SUPPLIES	1.00	500.00	500.00	
		HANDCLEANER, INK ETC.				
		PENS, PAPER, TONER CARTRIDGES, STAPLES, FILEFOLDERS AND OTHER MISC. OFFICE SUPPLIES.	1.00	5,000.00	5,000.00	
		ANNUAL DOG LICENSES & REGISTRATIONS \$350	1.00	500.00	500.00	
		GENERAL OFFICE SUPPLIES \$150				
		PRINTING OF PHOTOS	1.00	1,000.00	1,000.00	
		FOR COURT PRESENTATION DIGITAL PHOTO PRINTING				
		DISPATCH OFFICE SUPPLIES (PAPER, PENS, INK CART)	1.00	7,500.00	7,500.00	
		MOVED FROM COMMUNICATIONS BUDGET IN FY 18				
012102	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	5,900.00	12,000.00	6,600.00	11.86
	0100-2-210-0000-000-000-0-2-543000-	LANDSCAPING AND OUTSIDE MAINTENANCE	1.00	1,000.00	1,000.00	
		NECESSARY FOR UPKEEP OF LANDSCAPE AT NEW PUBLIC SAFETY FACILITY.				
		BUILDING REPAIR, SUPPLIES & HARDWARE	1.00	1,200.00	1,200.00	
		PER HIGHWAY REQUEST FOR PROFESSIONAL POWER WASH OF THE BUILDING TO REMOVE MOLD/MILDEW AND DIRT FROM EXTERIOR OF BUILDING.				
	24	TRAUMA/PIT STOP MOBIL	1.00	2,200.00	2,200.00	
		FOR SANITATION OF CELLS AND CRUISERS AFTER BEING EXPOSED TO BODILY FLUIDS AND OR ILNESSES AFTER OCCUPIED BY DETAINEES.				

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		NAUSET DISPOSAL TRASH REMOVAL	12.00	125.00	1,500.00	
		MERGED FROM DISPATCH BUDGET FY18				
		LINE PAINTING OF PARKING SPOTS AT	1.00	700.00	700.00	
		STATION				
		TO PAINT PARKING SPOTS AT 183 SISSON RD				
012102	545000	CUSTODIAL SUPPLIES	500.00	500.00	500.00	.00
	0100-2-210-0000-000-000-0-2-545000-					
		MAINTENANCE OF EQUIPMENT	1.00	500.00	500.00	
		FACILITY HAS CENTRAL VAC AND A FLOOR MAINTENANCE				
		MACHINE				
012102	548100	BULK FUEL	63,459.87	82,125.00	66,632.86	5.00
	0100-2-210-0000-000-000-0-2-548100-					
		GASOLINE FOR CRUISERS, ANIMAL CONTROL	1.00	66,632.86	66,632.86	
		TRUCK, DEPARTMENT MOTORCYCLE				
		INCLUDES ESTIMATED PREMIUM GASOLINE FOR THE				
		MOTORCYCLE WHICH IS PURCHASED AT 137 HESS.				
		FUNDED 5% OVER FY 19 BASED ON FY 18 USAGE AND				
		CURRENT USE IN FY 19				
012102	548900	OTHER VEHIC SUPPLIES & PARTS	4,300.00	3,200.00	4,300.00	.00
	0100-2-210-0000-000-000-0-2-548900-					
		PIT STOP MOBIL	4.00	200.00	800.00	
		RESTORATION AND CLENAING OF CRUISERS TO				
		MAINTAIN/UPKEEP				
		MISC. ANIMAL CONTROL VEHICLE EQUIPMENT	1.00	500.00	500.00	
		COVERS COSTS ASSOCIATED WITH MAINTENANCE OF				
		ANIMAL CONTROL EQUIPMENT, HUMANE TRAPS ETC.				
		EMERGENCY LIGHTS AND SIRENS FOR	1.00	3,000.00	3,000.00	
		CRUISERS				
012102	549000	FOOD & FOOD SERVICE SUPPLIES	1,250.00	1,250.00	1,250.00	.00
	0100-2-210-0000-000-000-0-2-549000-					
		PRISONER MEALS (DUNKIN DONUT'S & FROZEN	1.00	1,250.00	1,250.00	
		DINNERS), REFRESHMENTS FOR DEPARTMENT				
		HOSTED MEETINGS & TRAINING				
012102	553000	PUBLIC WORKS SUPPLIES	1,200.00	1,000.00	1,300.00	8.33
	0100-2-210-0000-000-000-0-2-553000-					
		PARKING CITATIONS, NON-CRIMINAL	1.00	1,300.00	1,300.00	
		CITATIONS, TAXI LICENSING & FIREARMS				
		LICENSING				
		COST OF CITATIONS BASED ON ACTUAL EXPENSE FY 18				
012102	558000	OTHER SUPPLIES NEC	75,992.00	36,035.00	69,982.00	-7.91
	0100-2-210-0000-000-000-0-2-558000-					
		SOFTWARE UPGRADES/TRAINING OFFICE, WORD,	1.00	3,000.00	3,000.00	
		EXCEL, WINDOWS VISTA UPGRADES				
		TO INCREASE STABILITY OF THE OPERATING SYSTEM				
		PLATFORMS AND TO UPDATE EXISTING OFFICE SOFTWARE.				
		MDT INSTALLATION COSTS FOR VEHICLE	3.00	320.00	960.00	



02/21/2019 12:03  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 9  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		CHANGE OVERS				
		LABOR FOR REMOVAL AND REINSTALLATION OF 3 MDT'S IN PATROL VEHICLES @ \$320 EACH. INSTALLATIONS TO BE COMPLETED BY PATROL PC				
		PORTABLE RADIO BATTERIES	18.00	100.00	1,800.00	
		AGE OF PRESENT BATTERIES HAS EXCEEDED LIFE EXPECTANCY				
		REPLACEMENT CELL PHONES	2.00	750.00	1,500.00	
		AS NEEDED DUE TO DAMAGE				
		EVIDENCE BAGS AND PACKAGING MATERIALS	1.00	500.00	500.00	
		CRIME SCENE MANAGEMENT & PROCESSING	1.00	500.00	500.00	
		SUPPLIES-POLICE TAPE				
		EVIDENCE TAGS	1.00	200.00	200.00	
		HANDGUN PRACTICE AMMUNITION	1.00	3,248.00	3,248.00	
		INCREASE IN COST DUE TO INCREASED TRAINING				
		HANDGUN DUTY AMMUNITION	1.00	1,656.00	1,656.00	
		RIFLE PRACTICE AMMUNITION	1.00	4,090.00	4,090.00	
		INCREASE IN COST DUE TO INCREASE IN TRAINING				
		RIFLE DUTY AMMUNITION	1.00	3,188.00	3,188.00	
		LESS LETHAL DEVICES	1.00	1,290.00	1,290.00	
		DRAW STABILIZED BEAN BAG ROUNDS FOR RECERTIFICATION/DEPLOYMENT				
		RANGE TRAINING SUPPLIES	1.00	250.00	250.00	
		TARGET PATCHING				
		RANGE TRAINING SUPPLIES	1.00	250.00	250.00	
		TARGET STANDS				
		RANGE TRAINING SUPPLIES	1.00	200.00	200.00	
		FIREARMS TRAINING VIDEOS				
		RANGE TRAINING SUPPLIES	1.00	2,200.00	2,200.00	
		TARGETS				
		BICYCLE PATROL SUPPLIES AND EQUIPMENT	1.00	2,000.00	2,000.00	
		HELMUTS, REPAIRS, TUNE-UPS				
		UNIFORM AND EQUIPMENT ISSUE	2.00	1,000.00	2,000.00	
		ATV/MOTORCYCLE UNIT				
		TRAFFIC CRASH INVESTIGATIONS SUPPLIES	1.00	1,800.00	1,800.00	
		RADIO REPAIR PARTS	1.00	.00	.00	
		REMOVED FROM FY 20				
		FIREARMS OPTICS/BATTERIES	1.00	200.00	200.00	
		REPLACE FIVE (9) DESKTOP COMPUTERS	9.00	860.00	7,740.00	
		REPLACEMENT PLAN DUE TO THE AGE OF DESKTOPS APPROVED BY FOSTER BANFORD.				
		MOBILE DATA TERMINAL REPLACEMENT (2)	2.00	5,500.00	11,000.00	
		START A CYCLE OF REPLACING OLD AND OUT OF WARRANTY MDT'S.				
		PRISONER SUICIDE PREVENTION APPAREL.	2.00	155.00	310.00	
		ANIMAL CONTROL LEASHES, MUZZLES ETC.	1.00	200.00	200.00	
		SWAT TEAM UNIFORM & EQUIPMENT/AMMUNITION	1.00	2,500.00	2,500.00	
		POLO SHIRTS FOR CLASS MEMBERS ANNUAL	30.00	60.00	1,800.00	
		CITIZEN'S POLICE ACADEMY				
		COST FOR POLO SHIRTS, CERTIFICATES AND MATERIALS FOR EACH PARTICIPANT OF THE CITIZEN POLICE				

02/21/2019 12:03  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 10  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	ACADEMY				
	MOBILE DATA TERMINAL REPAIRS	1.00	1,800.00	1,800.00	
	REPAIRS TO OUT OF DATE WARRANTY				
	WEAR AND TEAR				
	MDT'S ARE UTILIZED 24 HOURS A DAY IN CRUISERS AND ON CALLS.				
	BALLISTIC PLATES AND CARRIERS (7)	2.00	.00	.00	
	CARRIERS TO BE PLACED IN EACH CRUISER FOR PERSONNEL TO USE DURING ACTIVE SHOOTER EVENTS				
	MOBILE RADAR UNITS	2.00	2,500.00	5,000.00	
	REPLACE MOBILE RADAR UNITS THAT ARE 6-10 YEARS IN AGE AND OUT OF WARRANTY				
	ADORE SOFTWARE	1.00	650.00	650.00	
	FIELD TRAINING SOFTWARE TO TRACK PROGRESS ON NEW TRAINEES.,				
	BADGES/MA STATE ID'S	3.00	500.00	1,500.00	
	TO PURCHASE INITIAL AND REPLACEMENT BADGES AS WELL AS STATE ID'S ISSUED TO ALL OFFICERS				
	FIREARMS CLEANING SUPPLIES	1.00	500.00	500.00	
	EOS - EQUIPMENT (FIREARM, AMMUNITION, RADIO, ETC)	1.00	.00	.00	
	EQUIPMENT FOR ADDITIONAL POSITION//REMOVED FROM BUDGET FOR FY20				
	PORTABLE BREATH TEST MACHINE	1.00	50.00	50.00	
	MOUTHPIECES				
	1 CASE				
	PORTABLE BGREATH TEST MACHINE - DRY GAS KIT	2.00	175.00	350.00	
	PORTABLE BREATH TEST MACHINE (2)	2.00	800.00	1,600.00	
	TO REPLACE EXISTING AGING EQUIPMENT				
	4 DIGITAL CAMERAS	4.00	350.00	1,400.00	
	4 CAMERA (\$350.00)				
	COMMAND POST MANAGEMENT BOARD	1.00	.00	.00	
	REMOVED FROM FY20				
	DISPATCH CHAIR	1.00	2,200.00	2,200.00	
	CHAIR IS SAT IN 24/7 HAS NOT BEEN REPLACED IN 2 YEARS				
	REPLACE BLANKETS IN BOOKING AREA	1.00	300.00	300.00	
	BLANKETS ARE USED AND DRY CLEANED WILL NEED REPLACING FY20				
	A-15 SIMUNITIONS FIREARM (2)	2.00	750.00	1,500.00	
	GLOCK - 17 SIMUNITIONS (4)	4.00	400.00	1,600.00	
	PRACTICE AMMO FOR SWAT TEAM MEMBERS	1.00	2,500.00	2,500.00	
	MEMBERS ATTEND MONTHLY DRILLS AND TRAINING AND NEED AMMUNITION FOR THESE DRILLS.				
	TA BUDGET REDUCTION	1.00	5,350.00	-5,350.00	

02/21/2019 12:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 11  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012102	573000	DUES,SUBSCR. & IN STATE TRAVEL	11,112.00	7,950.00	13,712.00	23.40
	0100-2-210-0000-000-000-0-2-573000-	PROFESSIONAL ORGANIZATIONS & MEMBERSHIPS	1.00	6,000.00	6,000.00	
		RAISE IN ACTUAL COSTS				
		SUBSCRIPTIONS	1.00	1,000.00	1,000.00	
		MILEAGE FOR PERSONAL CAR UTILIZATION ON TOWN BUSINESS	1.00	2,100.00	2,100.00	
		ANIMAL CONTROL PROFESSIONAL ASSOCIATIONS \$ 100	1.00	150.00	150.00	
		MILEAGE FOR POV UTILIZATION \$50				
		WEST LAW BOOKS WITH UPDATES	1.00	3,800.00	3,800.00	
		RAISE IN MONTHLY FEES AS WELL AS QUARTELY PRINTING CHARGES				
		APCO ANNUAL MEMBERSHIP FEES	1.00	437.00	437.00	
		APCO RECERTIFICATION FEES	5.00	30.00	150.00	
		MCSA ADMIN FEE	1.00	75.00	75.00	
012102	578000	OTHERWISE UNCLASSIFIED	1,500.00	12,660.00	1,500.00	.00
	0100-2-210-0000-000-000-0-2-578000-	DISCRETIONARY FUND	1.00	1,500.00	1,500.00	
		BUDGET CEILING:			570,475.78	
		TOTALS:	570,475.78	386,444.00	569,514.22	-.17
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 12:04  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012108	585000	CAPITAL OUTLAY FIN-COM DEFINIT	131,100.00	35,707.00	120,000.00	-8.47
	0100-2-210-0000-000-000-0-8-585000-					
	(2) 2019 FORD POLICE INTERCEPTORS WITH		2.00	41,756.00	83,512.00	
	V6 ENGINE (MARKED POLICE VEHICLES)					
	INCLUDING EMERGENCY EQUIPMENT AND					
	LIGHTING.					
	THESE VEHICLES WILL REPLACE VEHICLES THAT HAVE IN					
	EXCESS OF 100,000 MILES OR VEHICLES THAT WILL BE					
	TRANSFERRED TO OTHER TOWN DEPARTMENTS					
	2019 UNMARKED VEHICLE W/ LIGHT PACKAGE		1.00	36,488.00	36,488.00	
	(DETECTIVE)					
	THIS VEHICLE WILL REPLACE A HIGHER MILEAGE					
	VEHICLE USED BY DETECTIVES FOR UNDERCOVER					
	PURPOSES AND COURT.					
	\$					
		BUDGET CEILING:			131,100.00	
		TOTALS:	131,100.00	35,707.00	120,000.00	-8.47
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 12:05  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012911	511800	PART-TIME YEAR-ROUND S&W	5,107.50	4,910.00	5,315.00	4.06
	0100-2-291-0000-000-000-0-1-511800-	EMERGENCY MANAGEMENT DIRECTOR	250.00	21.26	5,315.00	
		250 hours x \$21.26				
		2 percent adjustment only				
		BUDGET CEILING:			5,107.50	
		TOTALS:	5,107.50	4,910.00	5,315.00	4.06
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 12:06  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012912	524300	OTHER MAINT/REPAIR SERVICE	2,500.00	2,500.00	2,500.00	.00
	0100-2-291-0000-000-000-0-2-524300-	MAINTAINING 5 GENERATORS, 1 LIGHT TOWER, 1 MESSAGE BOARD, 2 RADIO LICENSES	1.00	2,500.00	2,500.00	
012912	534400	TELEPHONE	1,350.00	1,350.00	1,350.00	.00
	0100-2-291-0000-000-000-0-2-534400-	CELL PHONE, EMERGENCY ALERT SYSTEM CELL \$750.00 EMERGENCY ALERT SYSTEM \$600.00	1.00	1,350.00	1,350.00	
012912	542000	OFFICE SUPPLIES	100.00	100.00	100.00	.00
	0100-2-291-0000-000-000-0-2-542000-	LETTERHEAD, PRINTER INK, SHELTER SUPPLIES, HANDOUTS	1.00	100.00	100.00	
012912	548100	BULK FUEL	1,600.00	1,600.00	1,600.00	.00
	0100-2-291-0000-000-000-0-2-548100-	EMERGENCY MANAGEMENT GASOLINE BASED ON PRIOR YEAR USAGE FUEL FOR 4 VEHICLES AND 7 PORTABLE GENERATORS	1.00	1,600.00	1,600.00	
012912	553000	PUBLIC WORKS SUPPLIES	400.00	400.00	400.00	.00
	0100-2-291-0000-000-000-0-2-553000-	SHELTER SIGNS, WORK VESTS, FLASHLIGHTS, CAUTION TAPE, BATTERIES	1.00	400.00	400.00	
012912	578000	OTHERWISE UNCLASSIFIED	2,550.00	2,550.00	2,550.00	.00
	0100-2-291-0000-000-000-0-2-578000-	FOOD COSTS FOR EOC \$600.00 SHELTER COSTS-HARWICH \$1,000 REPLACE WATER/FOOD- EMPLOYEE SHELTER \$300.00 REPLACE LAPTOP FOR EMD \$650	1.00	2,550.00	2,550.00	
		BUDGET CEILING:			8,500.00	
		TOTALS:	8,500.00	8,500.00	8,500.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**012201 FIRE - S&W**  
**012202 FIRE - EXP**  
**012208 FIRE - CAP OUTLAY**  
**012311 AMBULANCE - S&W**  
**012312 EMS EXPENSE**  
**012351 EMERGENCY TELECOMMUNICATORS**  
**012352 EMERGENCY TELECOMMUNICATORS**

02/21/2019 12:07  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012201	511800	PART-TIME YEAR-ROUND S&W	71,149.68	69,795.52	72,596.12	2.03
	0100-2-220-0000-000-000-0-1-511800-	GRADE 7/6	1,388.00	31.17	43,263.96	
		GRADE 3 STEP 6 (HEA)	1,144.00	25.64	29,332.16	
012201	511900	SALARIES & WAGES	2,476,904.18	2,360,955.80	2,585,619.99	4.39
	0100-2-220-0000-000-000-0-1-511900-	FIRE CHIEF CONTRACT	1.00	136,764.00	136,764.00	
		DEPUTY CHIEF	1.00	114,887.00	114,887.00	
		FIRE INSPECTOR COUGHLAN	1.00	75,654.99	75,654.99	
		CAPT EMT-B PARKER	1.00	74,372.70	74,372.70	
		CAPT EMT-P THORNTON	1.00	77,578.42	77,578.42	
		CAPT EMT-P SMITH	1.00	77,578.42	77,578.42	
		CAPT EMT-B MAYO	1.00	74,372.70	74,372.70	
		LT EMT-P TYLDESLEY	1.00	73,410.99	73,410.99	
		LT EMT-P WALORZ	1.00	73,410.99	73,410.99	
		LT EMT-B EDWARDS	1.00	70,525.84	70,525.84	
		LT EMT-P WHITE	1.00	73,410.99	73,410.99	
		EMS OFFICER SANDERS	1.00	76,937.28	76,937.28	
		FF EMT-P/4 ELLIOTT	1.00	68,922.98	68,922.98	
		FF EMT-P/4 HAWTHORNE	1.00	68,922.98	68,922.98	
		FF EMT-P/4 AVERY	1.00	68,922.98	68,922.98	
		FF EMT-P/4 DIAMOND	1.00	68,922.98	68,922.98	
		FF EMT-P/4 PICHE	1.00	68,922.98	68,922.98	
		FF EMT-P/2 GOULD REPLACEMENT - TBD	1.00	61,894.39	61,894.39	
		FF EMT-P/4 LAPLANTE	1.00	68,922.98	68,922.98	
		FF EMT-P/4 FORD	1.00	68,922.98	68,922.98	
		FF EMT-P/4 FINN	1.00	68,922.98	68,922.98	
		FF EMT-P/4 WILLIS	1.00	68,922.98	68,922.98	
		FF EMT-P/3 BROWN	1.00	67,471.73	67,471.73	
		FF EMT-P/3 SCHNEEWEISS	1.00	67,471.73	67,471.73	
		FF EMT-P/2 BATTISTA	1.00	61,894.39	61,894.39	
		FF EMT-B/4 YOUNG	1.00	64,114.40	64,114.40	
		FF EMT-B/4 ELDREDGE	1.00	64,114.40	64,114.40	
		FF EMT-B/4 REGO	1.00	64,114.40	64,114.40	
		FF EMT-B/2 BOYNE REPLACEMENT - TBD	1.00	57,576.18	57,576.18	
		FF EMT-B/4 L'ETOILE	1.00	64,114.40	64,114.40	
		FF EMT-B/4 CLARKE	1.00	64,114.40	64,114.40	
		FF EMT-B/4 DUQUETTE	1.00	64,114.40	64,114.40	
		FF EMT-P/3 SANGIOVANNI	1.00	67,471.73	67,471.73	
		FF EMT-P/2 SANDINO	1.00	61,894.39	61,894.39	
		FF EMT-B/2 OTTINO	1.00	57,576.18	57,576.18	
		FIRE ACADEMY STIPEND X 4 FF	4.00	2,750.00	11,000.00	
		250 PER WEEK/11 WEEKS PER FIREFIGHTER GOING TO				
		FIRE ACADEMY				
		FF EMT P/3 DRUCKENBROD	1.00	67,471.73	67,471.73	



02/21/2019 12:07  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012201	513000	OVERTIME	885,803.92	878,189.79	929,062.87	4.88
	0100-2-220-0000-000-000-0-1-513000-					
		VACATION LEAVE COVERAGE.	1.00	163,023.88	163,023.88	
		VACATION LEAVE SHIFT COVERAGE BASED ON 55% COVERAGE OF TOTAL ACCRUALS	1.00	76,537.03	76,537.03	
		SICK LEAVE COVERAGE BASED ON 3 YEAR AVERAGE AND SICK LEAVE SHIFT COVERAGE AT 55% COVERAGE OF TOTAL LEAVE	1.00	36,737.78	36,737.78	
		PERSONAL TIME COVERAGE PERSONAL LEAVE SHIFT COVERAGE BASED ON 55% COVERAGE OF TOTAL ACCRUALS	1.00	47,835.65	47,835.65	
		ADMINISTRATIVE LEAVE COVERAGE ADMINISTRATIVE LEAVE SHIFT COVERAGE BASED ON 55% COVERAGE.	1.00	3,826.85	3,826.85	
		BEREAVEMENT COVERAGE BASED ON 3 YEAR AVERAGE. LEAVE SHIFT COVERAGE BASED ON 55% COVERAGE OF TOTAL OF AVERAGE USE	1.00	3,189.04	3,189.04	
		UNION DAYS COVERAGE BY CONTRACT FOR UNION BUSINESS	1.00	69,648.70	69,648.70	
		INJURY LEAVE COVERAGE - BUDGETED 1 FF OUT EQUALS 2184/YEAR	1.00	117,008.89	117,008.89	
		3 YEAR AVERAGE - 4887 HRS/YEAR. PROVISIONAL FIREFIGHTER USE REDUCES IMPACT.	1.00	157,306.79	157,306.79	
		EMERGENCY OVERTIME BASED ON 3 YEAR AVERAGE OF EMERGENCY OVERTIME USE x 4% INCREASE	1.00	13,216.50	13,216.50	
		STATION COVERAGE STATION 1 BASED ON 3 YEAR AVERAGE OF STATION COVERAGE OVERTIME USE X 4% INCREASE	1.00	204,272.70	204,272.70	
		OIC PAY BASED ON THREE YEAR AVERAGE	1.00	5,798.26	5,798.26	
		STATION II COVERAGE BASED ON 3 YEAR AVERAGE OF STATION COVERAGE OVERTIME USE X 4% INCREASE	1.00	55,660.80	55,660.80	
		FIRE PREVENTION EDUCATION - SCHOOLS/SENIORS	1.00	25,000.00	-25,000.00	
		OVERTIME TO PAY FOR SCHOOL/SENIOR FIRE PREVENTION PROGRAMS	1.00	55,660.80	55,660.80	
		FIRE ACADEMY COVERAGE - 2 FIREFIGHTERS - RETIREMENTS - 2 FROM FY19	1.00	25,000.00	-25,000.00	
		TA BUDGET REDUCTION	1.00	5,138.77	5,138.77	
012201	514000	LONGEVITY	120,161.29	112,884.21	110,150.91	-8.33
	0100-2-220-0000-000-000-0-1-514000-					
		DEPUTY CHIEF 4%	1.00	4,595.48	4,595.48	
		FIRE INSPECTOR 7%	1.00	5,295.85	5,295.85	
		CAPT EMT-B 7% PARKER	1.00	5,206.09	5,206.09	
		CAPT EMT-P 7% THORNTON	1.00	5,430.49	5,430.49	
		CAPT EMT-P 7% SMITH	1.00	5,430.49	5,430.49	
		CAPT EMT-B 7% MAYO	1.00	5,206.09	5,206.09	
		LT EMT-P 7% TYLDESLEY	1.00	5,138.77	5,138.77	
		LT EMT-P 7% WALORZ	1.00	5,138.77	5,138.77	

02/21/2019 12:07  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		LT EMT-B 7% EDWARDS	1.00	4,936.81	4,936.81	
		LT EMT-P 7% WHITE	1.00	5,138.77	5,138.77	
		EMS OFFICER 7% SANDERS	1.00	5,385.61	5,385.61	
		FF EMT-P 4% ELLIOTT	1.00	2,756.92	2,756.92	
		FF EMT-P 7% HAWTHORNE	1.00	4,824.61	4,824.61	
		FF EMT-P 7% DIAMOND	1.00	4,824.61	4,824.61	
		FF EMT-P 7% PICHE	1.00	4,824.61	4,824.61	
		FF EMT-P 1% LAPLANTE	1.00	689.23	689.23	
		FF EMT-P 7% FORD	1.00	4,824.61	4,824.61	
		FF EMT-P 7% FINN	1.00	4,824.61	4,824.61	
		FF EMT-P 6% WILLIS	1.00	4,135.38	4,135.38	
		FF EMT-B 7% YOUNG	1.00	4,488.01	4,488.01	
		FF EMT-B 7% ELDREDGE	1.00	4,488.01	4,488.01	
		FF EMT-B 7% REGO	1.00	4,488.01	4,488.01	
		FF EMT-B 7% L'ETOILE	1.00	4,488.01	4,488.01	
		FF EMT-B 1% CLARKE	1.00	641.14	641.14	
		SECRETARY TO THE FIRE CHIEF 7%	1.00	2,949.93	2,949.93	
012201	515000	Vacation Salaries & Wages	.00	.00	.00	.00
	0100-2-220-0000-000-000-0-1-515000-	VACATION BUYBACK - RETIRMENT - COUGHLAN SANDERS	1.00	18,369.76	18,369.76	
		AS DIRECTED BY FINANCE DEPARTMENT MOVE TO 011482/515005	1.00	18,369.76	-18,369.76	
012201	515002	HOLIDAY PAY	129,010.95	118,135.36	137,342.09	6.46
	0100-2-220-0000-000-000-0-1-515002-	FIRE CHIEF CONTRACT	1.00	5,786.17	5,786.17	
		FIRE INSPECTOR COUGHLAN	1.00	4,364.71	4,364.71	
		CAPT EMT-B PARKER	1.00	4,290.73	4,290.73	
		CAPT EMT-P THORNTON	1.00	4,475.68	4,475.68	
		CAPT EMT-P SMITH	1.00	4,475.68	4,475.68	
		CAPT EMT-B MAYO	1.00	4,290.73	4,290.73	
		LT EMT-P WHITE	1.00	4,235.25	4,235.25	
		LT EMT-P TYLDESLEY	1.00	4,235.25	4,235.25	
		LT EMT-P WALORZ	1.00	4,235.25	4,235.25	
		LT EMT-B EDWARDS	1.00	4,068.80	4,068.80	
		EMS OFFICER SANDERS	1.00	4,438.69	4,438.69	
		FF EMT-P ELLIOTT	1.00	3,976.33	3,976.33	
		FF EMT-P HAWTHORNE	1.00	3,976.33	3,976.33	
		FF EMT-P AVERY	1.00	3,976.33	3,976.33	
		FF EMT-P DIAMOND	1.00	3,976.33	3,976.33	
		FF EMT-P PICHE	1.00	3,976.33	3,976.33	
		FF EMT-P GOULD REPLACEMENT - TBD	1.00	3,570.83	3,570.83	
		FF EMT-P LAPLANTE	1.00	3,976.33	3,976.33	
		FF EMT-P FORD	1.00	3,976.33	3,976.33	
		FF EMT-P FINN	1.00	3,976.33	3,976.33	
		FF EMT-P WILLIS	1.00	3,976.33	3,976.33	
		FF EMT-P BROWN	1.00	3,568.22	3,568.22	
		FF EMT-P SCHNESSWEISS	1.00	3,568.22	3,568.22	
		FF EMT-P BATTISTA	1.00	3,273.26	3,273.26	
		FF EMT-B YOUNG	1.00	3,698.91	3,698.91	

02/21/2019 12:07  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptrq

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		FF EMT-B ELDREDGE	1.00	3,698.91	3,698.91	
		FF EMT-B REGO	1.00	3,698.91	3,698.91	
		FF EMT-B BOYNE REPLACEMENT - TBD	1.00	3,321.70	3,321.70	
		FF EMT-B L'ETOILE	1.00	3,698.91	3,698.91	
		FF EMT-B CLARKE	1.00	3,390.67	3,390.67	
		FF EMT-B DUQUETTE	1.00	3,390.67	3,390.67	
		FF EMT-P SANGIOVANNI	1.00	3,568.22	3,568.22	
		FF EMT-P SANDINO	1.00	3,273.26	3,273.26	
		FF EMT-B OTTINO	1.00	3,044.89	3,044.89	
		FF EMT-P DRUCKENBROD	1.00	3,892.60	3,892.60	
012201	515005	Sick Leave Buy-Back	.00	16,604.48	.00	.00
	0100-2-220-0000-000-000-0-1-515005-					
		SICK LEAVE BUY BACK - RETIREMENT -	1.00	36,680.83	36,680.83	
		COUGHLAN SANDERS				
		MOVE TO 011482/515005	1.00	36,680.83	-36,680.83	
012201	515007	SICK LEAVE BONUS PER CONTRACT	350.00	650.00	350.00	.00
	0100-2-220-0000-000-000-0-1-515007-					
		SICK TIME BONUS	1.00	350.00	350.00	
012201	515009	EDUCATION INCENTIVE	186,702.65	178,070.91	195,028.48	4.46
	0100-2-220-0000-000-000-0-1-515009-					
		DEPUTY CHIEF 8%	1.00	9,190.96	9,190.96	
		FIRE INSPECTOR 8%	1.00	6,052.40	6,052.40	
		CAPT EMT-B 8% PARKER	1.00	5,949.82	5,949.82	
		CAPT EMT-P 8% THORNTON	1.00	6,206.27	6,206.27	
		CAPT EMT-P 8% SMITH	1.00	6,206.27	6,206.27	
		CAPT EMT-B 8% MAYO	1.00	5,949.82	5,949.82	
		LT EMT-P 8% TYLDESLEY	1.00	5,872.88	5,872.88	
		LT EMT-P 8% WALORZ	1.00	5,872.88	5,872.88	
		LT EMT-B 8% EDWARDS	1.00	5,642.07	5,642.07	
		LT EMT-P 8% WHITE	1.00	5,872.88	5,872.88	
		EMS OFFICER 8% SANDERS	1.00	6,154.98	6,154.98	
		FF EMT-P 8% ELLIOTT	1.00	5,513.84	5,513.84	
		FF EMT-P 8% HAWTHORNE	1.00	5,513.84	5,513.84	
		FF EMT-P 8% AVERY	1.00	5,513.84	5,513.84	
		FF EMT-P 8% DIAMOND	1.00	5,513.84	5,513.84	
		FF EMT-P 8% PICHE	1.00	5,513.84	5,513.84	
		FF EMT-P 8% GOULD REPLACEMENT - TBD	1.00	4,951.55	4,951.55	
		FF EMT-P 8% LAPLANTE	1.00	5,513.84	5,513.84	
		FF EMT-P 8% FORD	1.00	5,513.84	5,513.84	
		FF EMT-P 8% FINN	1.00	5,513.84	5,513.84	
		FF EMT-P 8% WILLIS	1.00	5,513.84	5,513.84	
		FF EMT-P 8% BROWN	1.00	5,397.74	5,397.74	
		FF EMT-P 8% SCHNEEWEISS	1.00	5,397.74	5,397.74	
		FF EMT-P 8% BATTISTA	1.00	4,951.55	4,951.55	
		FF EMT-B 8% YOUNG	1.00	5,129.15	5,129.15	
		FF EMT-B 8% ELDREDGE	1.00	5,129.15	5,129.15	
		FF EMT-B 8% REGO	1.00	5,129.15	5,129.15	
		FF EMT-B 8% BOYNE REPLACEMENT - TBD	1.00	4,606.09	4,606.09	
		FF EMT-B 8% L'ETOILE	1.00	5,129.15	5,129.15	

02/21/2019 12:07  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	FF EMT-P 8%	CLARKE	1.00	5,129.15	5,129.15	
	FF EMT-P 8%	DUQUETTE	1.00	5,129.15	5,129.15	
	FF EMT-P 8%	SANGIOVANNI	1.00	5,397.74	5,397.74	
	FF EMT-P 8%	SANDINO	1.00	4,951.55	4,951.55	
	FF EMT-B 8%	OTTINO	1.00	4,606.09	4,606.09	
	FF EMT-P 8%	DRUCKENBROD	1.00	5,397.74	5,397.74	
		BUDGET CEILING:			3,870,082.67	
		TOTALS:	3,870,082.67	3,735,286.07	4,030,150.46	4.14
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 12:08  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012202	517900	OTHER FRINGE BENEFITS	46,600.00	49,056.00	50,200.00	7.73
	0100-2-220-0000-000-000-0-2-517900-	FIRE FIGHTERS & OFFICERS UNIFORMS & EQUIPMENT PER CONTRACT	36.00	700.00	25,200.00	
		PROVISIONAL/UNIFORMS & PROTECTIVE CLOTHING	1.00	4,000.00	4,000.00	
		INCREASED DUE TO INCREASE USE OF PROVISIONALS DUE TO INJURIES				
		PERSONAL PROTECTIVE EQUIPMENT	6.00	3,500.00	21,000.00	
		REPLACEMENT PROGRAM - 6 SETS OF PPE PER YEAR				
		REDUCED FROM 8 SETS IN PREVIOUS BUDGET. GEAR REPLACED TO MAINTAIN COMPLIANCE WITH NFPA STANDARDS				
012202	521100	ELECTRIC UTILITY PWR HEAT LITE	8,396.27	8,760.49	7,145.64	-14.90
	0100-2-220-0000-000-000-0-2-521100-	STATION TWO	1.00	7,145.64	7,145.64	
		PER TOWN ADMINISTRATOR				
012202	521200	GAS UTILITY	15,573.54	14,857.48	18,046.11	15.88
	0100-2-220-0000-000-000-0-2-521200-	HEADQUARTERS	1.00	13,843.66	13,843.66	
		FY18 ACTUALS + 5%				
		STATION II	1.00	4,202.45	4,202.45	
		FY18 ACTUALS + 5%				
012202	523000	WATER UTILITY	1,350.00	2,797.24	2,162.67	60.20
	0100-2-220-0000-000-000-0-2-523000-	HEADQUARTERS	1.00	1,399.16	1,399.16	
		FY18 ACTUALS +5%				
		STATION TWO	1.00	363.51	363.51	
		FY18 ACTUALS +5%				
		BACKFLOW AND SPRINKLER - STA 2	1.00	400.00	400.00	
012202	524100	VEHICLE REPAIR SERVICE	21,500.00	24,000.00	23,000.00	6.98
	0100-2-220-0000-000-000-0-2-524100-	BOAT/OUTBOARD SERVICE	1.00	2,000.00	2,000.00	
		Small Engine / Jaws / Chain Saws	1.00	1,000.00	1,000.00	
		SPECIAL PROJECT/MAINTENANCE ACCOUNT	1.00	20,000.00	20,000.00	
	0		.00	.00	.00	
012202	524200	OFFICE EQUIPMENT REPAIR	3,198.00	3,648.00	3,273.00	2.35
	0100-2-220-0000-000-000-0-2-524200-	KENMARK COPY MACHINE LEASE	1.00	3,123.00	3,123.00	
		YEAR 1 - 3 YEAR LEASE				
		SERVICE CONTRACT X 1 PRINTERS	1.00	150.00	150.00	

02/21/2019 12:08  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012202	524300	OTHER MAINT/REPAIR SERVICE	9,000.00	9,000.00	9,000.00	.00
	0100-2-220-0000-000-000-0-2-524300-	RADIO PARTS (BATTERIES, ANTENNAS, MICS)	1.00	4,500.00	4,500.00	
		MOBILE & PORTABLE RADIO PARTS				
		RADIO REPAIRS	1.00	4,500.00	4,500.00	
012202	527000	RENTALS & LEASES	4,045.49	4,200.00	3,500.00	-13.48
	0100-2-220-0000-000-000-0-2-527000-	REPLACEMENT PAGERS	1.00	3,500.00	3,500.00	
		EQUIPMENT USED TO RECALL OFF DUTY PERSONNEL				
012202	530600	MEDICAL OR RELATED SERVICES	5,260.00	3,855.00	7,700.00	46.39
	0100-2-220-0000-000-000-0-2-530600-	VACCINES	1.00	2,750.00	2,750.00	
		REQUIRED				
		PRE-EMPLOYMENT PHYSICALS - RETIREMENT X	4.00	1,500.00	6,000.00	
		4 - 2 FROM FY19				
		MA. PHYSICAL ABILITY TEST - RETIREMENT	4.00	150.00	600.00	
		X 4 - TWO FROM FY19				
		MANDATORY TEST FOR NEW HIRES				
		RETIREMENT X 4 - TWO FROM FY19				
		Reduction per Fire Department	1.00	1,650.00	-1,650.00	
012202	530900	OTHER PROFESSIONAL/TECH SVC	16,726.00	13,675.00	26,575.00	58.88
	0100-2-220-0000-000-000-0-2-530900-	EQUIPMENT	1.00	1,000.00	1,000.00	
		FIRE INVESTIGATION & REPORTING PURPOSES				
		NFPA STANDARDS	1.00	3,325.00	3,325.00	
		NATIONAL PUBLIC SAFETY BUREAU	1.00	200.00	200.00	
		PERIODICALS				
		FIRE PREVENTION MA	1.00	275.00	275.00	
		PREVENTION ORGANIZATION/MEETINGS				
		FIRE PREVENTION EDUCATION	1.00	215.00	215.00	
		FOR INSPECTIONAL SERVICES				
		FIRE CODE INSPECTION LAW	1.00	160.00	160.00	
		FOR INSPECTIONAL SERVICES				
		KRONOS/TELESTAFF MAINTENANCE AND	1.00	13,000.00	13,000.00	
		REQUIRED UPGRADE				
		IMAGE TREND FIRE REPORTING SOFTWARE	1.00	7,500.00	7,500.00	
		SOFTWARE FOR INCIDENT REPORTING, RECORD KEEPING,				
		UPLOADING DATA TO STATE.				
		LOGMEIN REMOTE COMPUTER ACCESS SOFTWARE	1.00	250.00	250.00	
		ALLOWS FOR REMOTE COMPUTER REPAIR AND ACCESS				
		SONIC WALL SOFTWARE - INTERNET SECURITY	1.00	650.00	650.00	
		- FIREWALL				
012202	534200	DELIVERY SERVICE	100.00	100.00	100.00	.00
	0100-2-220-0000-000-000-0-2-534200-	US POSTAL SERVICE	1.00	75.00	75.00	
		UPS	1.00	25.00	25.00	

02/21/2019 12:08  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 3  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012202	534400	TELEPHONE & TELEDATA SERVICES	13,750.00	12,800.00	13,500.00	-1.82
	0100-2-220-0000-000-000-0-2-534400-					
		VERIZON WIRELESS MOBILE	1.00	7,000.00	7,000.00	
		TELEPHONE REPAIRS/PARTS	1.00	4,000.00	4,000.00	
		COMMUNICATION NETWORK EQUIPMENT	1.00	1,000.00	1,000.00	
		DEDICATED LINES AT BARNSTABLE COUNTY	1.00	1,500.00	1,500.00	
		SHERIFFS OFFICE				
012202	534900	OTHER COMMUNICATION SERVICE	94,195.58	94,195.58	109,564.80	16.32
	0100-2-220-0000-000-000-0-2-534900-					
		COMCAST INTERNET - HQ AND STA 2	1.00	5,759.40	5,759.40	
		ANNUAL FEE FOR FD DISPATCH/CMED -	1.00	103,805.40	103,805.40	
		INCREASE DUE TO CHANGES IN OPERATING				
		BUDGET				
012202	542000	OFFICE SUPPLIES	7,550.00	7,061.00	8,700.00	15.23
	0100-2-220-0000-000-000-0-2-542000-					
		PRINTING, FORMS	1.00	850.00	850.00	
		PRINTING STATIONARY	1.00	350.00	350.00	
		OFFICE SUPPLIES	1.00	7,500.00	7,500.00	
012202	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	12,385.00	12,195.00	11,885.00	-4.04
	0100-2-220-0000-000-000-0-2-543000-					
		CARPET CLEANING	1.00	2,000.00	2,000.00	
		NAUSET DISPOSAL (STA#2)	1.00	600.00	600.00	
		IRRIGATION SYSTEM SERVICE	1.00	500.00	500.00	
		HARDWARE SUPPLIES	1.00	2,000.00	2,000.00	
		VACUUM SYSTEM REPAIR & PARTS	1.00	500.00	500.00	
		PEST CONTROL	1.00	785.00	785.00	
		BREATHING AIR COMPRESSOR PM AND AIR	1.00	1,000.00	1,000.00	
		QUALITY TESTING				
		NAUSET DISPOSAL RECYCLING STATION 1 AND	1.00	1,800.00	1,800.00	
		2				
		APPLIANCE REPAIR FOR BOTH STATIONS	1.00	1,000.00	1,000.00	
		FIRE ALARM/FIRE EXTINGUISHER	1.00	1,700.00	1,700.00	
		MAINTENANCE				
		RECHARGING AND REPLACEMENT OF FIRE EXTINGUISHERS.				
		EXISTING FUNCTION PREVIOUSLY ABSORBED IN OTHER				
		PARTS OF BUDGET.				
012202	545000	CUSTODIAL SUPPLIES	6,350.00	6,350.00	6,350.00	.00
	0100-2-220-0000-000-000-0-2-545000-					
		PAPER PRODUCTS	1.00	2,200.00	2,200.00	
		CLEANING SUPPLIES	1.00	4,150.00	4,150.00	
		CLEANING SUPPLIES, SOAPS, DETERGENTS ETC FOR FD				
		PURPOSES NOT SUPPLIED BY HIGHWAY				

02/21/2019 12:08  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012202	548100	BULK FUEL	42,000.00	45,247.12	46,892.00	11.65
	0100-2-220-0000-000-000-0-2-548100-	DIESEL/UNLEADED	1.00	45,892.00	45,892.00	
		PER BUDGET INSTRUCTIONS				
		EMERGENCY DIESEL FUEL FOR GENERATOR AT HQ	1.00	1,000.00	1,000.00	
012202	548900	VEHICLE SUPPLIES & PARTS	3,000.00	3,000.00	3,000.00	.00
	0100-2-220-0000-000-000-0-2-548900-	HARDWARE/PARTS FOR STATIONS REPAIRS	1.00	600.00	600.00	
		TOOLS FOR STATION REPAIRS	1.00	400.00	400.00	
		PARTS FOR MINOR FIREFIGHTING EQUIPMENT	1.00	2,000.00	2,000.00	
		REPAIR DONE IN HOUSE				
012202	558000	OTHER SUPPLIES NEC	41,000.00	26,500.00	41,000.00	.00
	0100-2-220-0000-000-000-0-2-558000-	FIRE SUPPRESSION EQUIPMENT AND HOSE	1.00	22,000.00	22,000.00	
		REPLACEMENT - COMBINED LINE ITEMS FROM PREVIOUS BUDGET				
		REPAIR/REPLACE FIREFIGHTING EQUIPMENT				
		DIVE TEAM EQUIPMENT	1.00	2,500.00	2,500.00	
		REPAIR/REPLACE EQUIPMENT USED BY DIVERS				
		SELF CONTAINED BREATHING APPARATUS	1.00	5,000.00	5,000.00	
		EQUIPMENT & REPAIR				
		REPLACE/REPAIR SELF CONTAINED BREATHING APPARATUS				
		HAZARDOUS MATERIALS MITIGATION SUPPLIES	1.00	1,500.00	1,500.00	
		REPLACE MATERIALS USED TO CLEAN UP FLUID SPILLS, HAZMAT INCIDENTS				
		TECHNICAL RESCUE EQUIPMENT	1.00	2,500.00	2,500.00	
		REPAIR/REPLACE EQUIPMENT USED BY TECHNICAL RESCUE				
		TEAM PERSONNEL				
		POWER EQUIPMENT SUPPLIES/REPAIR	1.00	3,000.00	3,000.00	
		ANNUAL FIRE HOSE TESTING	1.00	4,500.00	4,500.00	
		REQUIRED TESTING OF ALL HOSE BY OUTSIDE COMPANY. PRICE BASED ON QUOTE.				
012202	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,607.00	3,010.00	3,797.00	5.27
	0100-2-220-0000-000-000-0-2-573000-	BARNSTABLE COUNTY FIRE CHIEFS ASSN	1.00	100.00	100.00	
		MA FIRE CHIEFS	2.00	400.00	800.00	
		INTERNATIONAL ASSOC OF FIRE CHIEFS	2.00	415.00	830.00	
		DUES FOR CHIEF AND DEPUTY CHIEF.				
		OKLAHOMA STATE UNIVERSITY PUB	1.00	250.00	250.00	
		IAAI MEMBERSHIP - NATIONAL AND STATE	1.00	110.00	110.00	
		CHAPTERS				
		INTERNATIONAL ASSOC. OF ARSON INVESTIGATORS -				
		STATE AND NATIONAL DUES				
		CAPE COD CHRONICLE	1.00	35.00	35.00	
		CAPE & ISLANDS FIRE PREVENTION ASSN	1.00	120.00	120.00	
		MA CONFERENCE SERVICE	1.00	150.00	150.00	
		FIRE PRVENTION ASSOCIATION OF MA	1.00	50.00	50.00	
		FIRE PREVENTION ASSOCIATION OF MA	1.00	300.00	300.00	



02/21/2019 12:08  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		MONTHLY MEETINGS				
		PUBLIC EDUCATION CONFERENCE	3.00	160.00	480.00	
		BARNSTABLE COUNTY FIRE CHIEFS TECHNICAL	1.00	400.00	400.00	
		RESCUE TEAM ASSESMENT				
		RED CROSS	1.00	100.00	100.00	
		EZ PASS	1.00	72.00	72.00	
012202	578000	OTHERWISE UNCLASSIFIED	60,470.00	29,940.00	55,370.00	-8.43
	0100-2-220-0000-000-0-2-578000-	SE MA HAZMAT ASSESSMENT	1.00	200.00	200.00	
		COMPUTER REPAIR	1.00	8,000.00	8,000.00	
		ADVERTISING FOR NEW HIRES	1.00	1,000.00	1,000.00	
		CO METERS REPAIR AND SERVICE	1.00	750.00	750.00	
		COMPUTER NETWORK SUPPORT - OUTSIDE	40.00	100.00	4,000.00	
		VENDOR				
		VARIOUS SUPPLIES - BOOKS,	4.00	455.00	1,820.00	
		CERTIFICATION FEES & OTHER CLASS				
		ATTENDANCE REQUIREMENTS & DRIVING CLASS				
		- RETIREMENT X 4 - 2 FROM FY19				
		MA FIRE ACADEMY RECRUIT TRAINING	4.00	6,000.00	24,000.00	
		LODGING - RETIREMENT X 4 - 2 FROM FY19				
		PERSONAL PROTECTIVE CLOTHING - 2 SETS	4.00	3,500.00	14,000.00	
		PER FF -				
		RETIREMENT X 2				
		FF UNIFORMS AND BADGES - RETIRMENT X 2	2.00	3,800.00	7,600.00	
		Reduction per Fire Department	1.00	6,000.00	-6,000.00	
		BUDGET CEILING:			416,056.88	
		TOTALS:	416,056.88	374,247.91	450,761.22	8.34
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 12:09  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012311	513000	OVERTIME	169,388.51	160,626.25	172,692.78	1.95
	0100-2-231-0000-000-000-0-1-513000-	YEARLY REQUIREMENT	1.00	4,870.54	4,870.54	
		6 HOURS X 14 EMT-B'S				
		YEARLY REQUIREMENT FOR EMT RECERTIFICATION				
		EMT-P RECERTIFICATION CON-ED X 21	1.00	4,870.54	4,870.54	
		EMT-P'S,				
		4 HOURS				
		EMT- P RECERTIFICATION	1.00	34,789.56	34,789.56	
		DOT REFRESHER FOR 20 EMT- P'S / 10 per				
		year				
		BASED ON 10 PARAMEDICS PER YEAR				
		MORBIDITY & MORALITY ROUNDS FOR EMT-P &	1.00	9,277.22	9,277.22	
		MEDICAL DIRECTOR TRAINING				
		REQ BY MEDICAL DIRECTOR TO MAINTAIN				
		PARAMEDIC CERT.				
		EMS OFFICER EDUCATION	1.00	1,159.69	1,159.69	
		REQ BY MEDICAL DIRECTOR TO MAINTAIN PARAMEDIC				
		CERT.				
		BARNSTABLE CTY FIRE ACADEMY OT HOURS	1.00	27,599.22	27,599.22	
		FULL DEPT BURN BUILDING				
		FULL DEPARTMENT DRILLS - 4 2 HOURS	1.00	15,771.27	15,771.27	
		DRILLS PER YEAR				
		FIRE TRAINING OFFICER TRAINING AND	1.00	2,029.39	2,029.39	
		COORDINATION				
		REGIONAL TECHNICAL, DIVE AND SWAT	1.00	20,293.91	20,293.91	
		TRAINING				
		3 TECH 3 DIVE 1 SWAT MEDIC 12 5 hour drills				
		OUTSIDE DEPARTMENT TRAINING	1.00	35,485.35	35,485.35	
		18 HRS OUTSIDE TRAINING PER FF				
		FEMA MEMBERS MANDATED TRAINING	1.00	4,348.70	4,348.70	
		MANDATORY EMT-B REFRESHER EMT-BASIC	1.00	8,697.39	8,697.39	
		EMT REFRESHER, SPLIT EMTS BETWEEN FISCAL YEARS.				
		REQUIRED BY STATE FOR CERTIFICATION				
		PARAMEDIC STIPEND - 1 TIME PAYMENT PER	1.00	3,500.00	3,500.00	
		CBA				
		BUDGET CEILING:			169,388.51	
		TOTALS:	169,388.51	160,626.25	172,692.78	1.95
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 12:10  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012312	517900	EMS FEES & ASSESMENTS	14,800.00	15,815.00	15,245.00	3.01
	0100-2-231-0000-000-000-0-2-517900-	CAPE & ISLANDS EMS ASSESSMENT	1.00	10,380.00	10,380.00	
		AMBULANCE SERVICE LICENSE	1.00	600.00	600.00	
		Comm. of MA. license				
		AMBULANCE LICENSES X 4 AMBULANCES	4.00	200.00	800.00	
		Comm. of MA. 1 license per ALS ambulance				
		BLS ENGINE LICENSE	2.00	200.00	400.00	
		Comm. of MA. 1 license per BLS engine				
		CONTROLLED SUBSTANCE REGISTRATION	2.00	300.00	600.00	
		Comm. of MA Div. of Food & Drug / 1 license per station				
		EMT-B CERTIFICATIONS FEES	7.00	145.00	1,015.00	
		EMT-P CERTIFICATION FEES	10.00	145.00	1,450.00	
012312	538000	OTHER PURCHASED SERVICES	25,636.00	21,886.00	25,550.00	- .34
	0100-2-231-0000-000-000-0-2-538000-	DOT REFRESHER TUITIONS	10.00	300.00	3,000.00	
		EMS TRAINING BY OUTSIDE CONSULTANT	1.00	3,150.00	3,150.00	
		IMAGETREND SERVICE AND MAINTENANCE	1.00	9,500.00	9,500.00	
		SOFTWARE UPDATES & SERVICE AGREEMENTS FOR PATIENT RECORD SOFTWARE				
		COMPUTER EQUIPMENT & SUPPLIES	1.00	3,000.00	3,000.00	
		COMPUTER PAPER, INK, REPAIRS, SUPPLIES				
		EMS CLASS TUITIONS	34.00	100.00	3,400.00	
		AMBULANCE DECONTAMINATION	1.00	2,000.00	2,000.00	
		MAINTENANCE CONTRACT FOR EMS EQUIPMENT	1.00	1,500.00	1,500.00	
		- CARDIAC MONITORS/CO MONITORS/ETC				
012312	550000	MEDICAL & SURGICAL SUPPLIES	79,100.00	92,321.00	81,700.00	3.29
	0100-2-231-0000-000-000-0-2-550000-	MEDICAL SUPPLIES FOR AMBULANCES - DISPOSABLE MATERIALS	1.00	35,000.00	35,000.00	
		MEDICATIONS FOR AMBULANCES	1.00	25,000.00	25,000.00	
		OXYGEN	1.00	1,000.00	1,000.00	
		MOTOROLA LAPTOP FOR 1 AMBULANCE	1.00	8,000.00	8,000.00	
		REPLACEMENT LAPTOP FOR PATIENT CARE REPORTS				
		REPLACEMENT OF 4 CYANOKITS	4.00	675.00	2,700.00	
		USED FOR CARBON MONOXIDE POISONING/SMOKE INHALATION				
		EQUIPMENT FOR AMBULANCES - NON-DISPOSABLE EQUIPMENT	1.00	10,000.00	10,000.00	
		BUDGET CEILING:			119,536.00	
		TOTALS:	119,536.00	130,022.00	122,495.00	2.48

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**012411 BUILDING - S&W**  
**012412 BUILDING - EXP**  
**012418 BUILDING - CAP OUTLAY**  
**012421 GAS - S&W**  
**012422 GAS INSP EXPENSE**  
**012431 PLUMBING**  
**012432 PLUMBING EXPENSE**  
**012451 ELECTRICAL**  
**012452 ELECTRICAL INSPECTOR EXPENSE**

02/21/2019 13:08  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012411	511800	PART-TIME YEAR-ROUND S&W	39,407.81	135,730.56	41,352.59	4.94
	0100-2-241-0000-000-000-0-1-511800-					
		HEA PART TIME LOCAL BLDG INSPECTOR:	.00	.00	.00	
		B10 / 4 \$33.06 @ 23.8 WKS +	1.00	34,929.95	34,929.95	
		B10 / 5 \$34.53 @ 28.6 WKS				
		MAX OFFICE HRS: 19 HRS/WK - \$33,713.33				
		EMERGENCY CALL-INS: 24 HRS/YR @ 1.5 X				
		AVG RATE =\$1,216.62				
		TTL: \$34,929.95				
		TTL: \$31.293.44				
		THIS COMPLIES WITH STATE REGULATIONS AND IS				
		LOCALLY COMPETITIVE.				
		PART TIME ALTERNATE BUILDING	.00	.00	.00	
		COMMISSIONER SEIU POSITION	1.00	6,422.64	6,422.64	
		140 HRS @ AVERAGE RATE (\$45.876)				
		CURRENT APPOINTMENT: RICH STEVENS				
		THIS REPRESENTS THE POSITION AS REQUIRED BY THE				
		STATE.				
		Position substitutes for the appointed full time				
		commissioner during their absense and for				
		emergency calls.				
012411	511900	SALARIES & WAGES	147,562.40	134,007.40	156,651.48	6.16
	0100-2-241-0000-000-000-0-1-511900-					
		SEIU POSITION - BUILDING COMMISSIONER	1.00	90,480.76	90,480.76	
		M4A-6				
		& M4A-7				
		LOCAL INPSECTOR	1.00	66,170.72	66,170.72	
		HEA POSITION: HEA B10/6 @ \$36.08 / HR @				
		1834				
012411	515007	SICK LEAVE BONUS PER CONTRACT	700.00	975.00	700.00	.00
	0100-2-241-0000-000-000-0-1-515007-					
		CONTRACTUAL SEIU BENEFIT	1.00	350.00	350.00	
		Currently one (1) employee				
		CONTRACTUAL HEA BENEFIT	1.00	350.00	350.00	
		Currently one (1) employee				
		BUDGET CEILING:			187,670.21	
		TOTALS:	187,670.21	270,712.96	198,704.07	5.88

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 13:09  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012412	517900	OTHER FRINGE BENEFITS	1,500.00	1,500.00	1,918.00	27.87
	0100-2-241-0000-000-000-0-2-517900-	PUBLIC SAFETY EMPLOYEE REQUIRE SAFETY FOOTWEAR.	3.00	250.00	750.00	
		HEA Contract specifies a yearly shoe allowance of \$250 per each employee.				
		TOWN OF HARWICH / BUILDING OFFICAL ATTIRE FOR IDENTIFICATION AND SECURITY PURPOSES INCLUDING WEATHERIZATION CLOTHING AND INCLUDES GEAR FOR ALL DEPARTMENT EMPLOYEES INCLUDING PLUMB, GAS AND ELEC.	1.00	1,168.00	1,168.00	
		Safety gear and clothing is necessary for employees and resident safety and identification purposes. Staff has increased and previous budgeting has not provided sufficient coverage for all employees under the Building Department Inspection Services				
012412	534400	TELEPHONE & TELEDATA SERVICES	1,800.00	1,800.00	1,800.00	.00
	0100-2-241-0000-000-000-0-2-534400-	TWO (2) CELL PHONES WITH SERVICES FOR LOCAL INPSECTORS.	1.00	1,800.00	1,800.00	
		Additional technology services and fees assocaited with Accela Automation will be budgeted throught IT at this time. See Foster Banfords memo of 11/17/2016.				
012412	548100	BULK FUEL	2,255.18	1,127.59	1,127.59	-50.00
	0100-2-241-0000-000-000-0-2-548100-	MOVE 1/2 TO COMM DEV (\$1,127.59) AND KEEP HALF FOR 2ND VEHICLE.	1.00	1,127.59	1,127.59	
		BLDG SHARES A VEHICLE WITH ASSESSING FOR LOCAL INSPECTIONS AND PLUMBING AND GAS INSPECTIONS.				
012412	573000	DUES,SUBSCR. & IN STATE TRAVEL	15,351.00	10,040.00	15,351.00	.00
	0100-2-241-0000-000-000-0-2-573000-	ALL BLDG OFFICIALS (COMMISSIONER & INSPECTORS) TRAVEL, MANDATORY CONTINUING ED TRAINING AND REFERENCE MATERIALS, MEMBERSHIP DUES AND COMMUNITY NEWSPAPER.	1.00	10,351.00	10,351.00	
		This figure represents a 0.02 increase in expense line items outside of S&W.				
		The increase has been dedicated to this line as changes in the State and International Codes will be changing on January 1, 2018 and the department will need to rebuild the complete set of Codes as they become available. Codes ICC 2015 State & Int'l Code Book Manuals and related training costs.	1.00	5,000.00	5,000.00	

02/21/2019 13:09  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		The new builiding codes go into affect on January 1, 2018 and manuals, updates, training and mileage cost will significantly impact the normal expense budget. It will take time and resources to build up this Library				
		BUDGET CEILING:			20,906.18	
		TOTALS:	20,906.18	14,467.59	20,196.59	-3.39
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 13:10  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012421	511800	PART-TIME YEAR-ROUND S&W	67,451.00	.00	67,734.00	.42
	0100-2-242-0000-000-000-0-1-511800-	PLUMB & GAS INSPECTOR: PBL PT-7	1.00	67,734.00	67,734.00	
		HOURLY \$22.50 + PER INSPECTION COST				
		\$36				
		OFFICE HRS: 520 hrs. = \$11,790				
		INSPECTIONS: 1554 Insp * \$36.00 = \$55,944				
		TTL: \$67,734				
		BUDGET CEILING:			67,451.00	
		TOTALS:	67,451.00	.00	67,734.00	.42
** END OF REPORT - Generated by Wendy Tulloch **						



02/21/2019 13:13  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 1  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012451	511800	PART-TIME YEAR-ROUND S&W	56,111.60	.00	56,394.00	.50
	0100-2-245-0000-000-000-0-1-511800-					
		ELEC INSPECTOR: PBL PT-7	1.00	56,394.00	56,394.00	
		HOURLY 22.50 + PER INSPECTION COST \$36				
		OFFICE HRS: 520 HRS = \$11,790				
		INSPECTIONS: 1239 = \$44,604				
		TTL: \$56,394				
		BUDGET CEILING:			56,111.60	
		TOTALS:	56,111.60	.00	56,394.00	.50
** END OF REPORT - Generated by Wendy Tulloch **						

**012961 NATURAL RESOURSCES S&W**  
**012962 NATURAL RESOURCES**  
**012968 NATURAL RESOURCES CAP OUTLAY**  
**012972 PLEASANT BAY ALLIANCE EXPENSE**

02/21/2019 13:16  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012961	511900	SALARIES & WAGES	94,803.00	85,269.00	101,474.00	7.04
	0100-2-296-0000-000-000-0-1-511900-	NATURAL RESOURCES DIRECTOR	1.00	101,474.00	101,474.00	
		M5/Step 10				
		* Per SEIU Contract.				
012961	512000	SEASONAL S&W	7,080.00	6,213.60	7,800.00	10.17
	0100-2-296-0000-000-000-0-1-512000-	SHELLFISH LAB WAGES	1.00	7,800.00	7,800.00	
		G3/S1 - \$13.00 hr x 360 hrs = \$4,680.00				
		G11/S4 - \$26.00/hr x 120 hrs = \$3,120.				
		00				
		* Includes anticipated FY20 Seasonal Wage				
		Schedule increase.				
012961	514000	LONGEVITY	.00	4,263.45	1,014.74	.00
	0100-2-296-0000-000-000-0-1-514000-	H. Profit - LONGEVITY	1.00	1,014.74	1,014.74	
		M5/S10 - 1%				
		- Per SEIU Contract.				
012961	515007	SICK LEAVE BONUS PER CONTRACT	350.00	350.00	350.00	.00
	0100-2-296-0000-000-000-0-1-515007-	SICK BONUS	1.00	350.00	350.00	
		- Per SEIU Contract.				
		BUDGET CEILING:			102,233.00	
		TOTALS:	102,233.00	96,096.05	110,638.74	8.22
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:17  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012962	517900	OTHER FRINGE BENEFITS	250.00	.00	250.00	.00
	0100-2-296-0000-000-000-0-2-517900-	SHOE ALLOWANCE	1.00	250.00	250.00	
		- Per SEIU contract.				
012962	524300	OTHER MAINT/REPAIR SERVICE	700.00	700.00	700.00	.00
	0100-2-296-0000-000-000-0-2-524300-	HERRING RUNS	1.00	700.00	700.00	
012962	530900	PROFESSIONAL/TECH SERVICE	12,500.00	12,500.00	12,500.00	.00
	0100-2-296-0000-000-000-0-2-530900-	WATER TESTING PROGRAM	1.00	12,500.00	12,500.00	
012962	534400	TELEPHONE & TELEDATA SERVICES	2,000.00	2,000.00	2,480.00	24.00
	0100-2-296-0000-000-000-0-2-534400-	CELL PHONES	1.00	2,480.00	2,480.00	
		* Increase due to change from landline to cellphone at new workshop.				
012962	542000	OFFICE SUPPLIES	250.00	200.00	250.00	.00
	0100-2-296-0000-000-000-0-2-542000-	OFFICE SUPPLIES	1.00	250.00	250.00	
012962	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	1,200.00	21,200.00	1,200.00	.00
	0100-2-296-0000-000-000-0-2-543000-	AQUACULTURE PROGRAM	1.00	1,200.00	1,200.00	
012962	553000	PUBLIC WORKS SUPPLIES	10,000.00	10,000.00	10,000.00	.00
	0100-2-296-0000-000-000-0-2-553000-	SHELLFISH SEED/SUPPLIES	1.00	10,000.00	10,000.00	
012962	573000	DUES,SUBSCR. & IN STATE TRAVEL	1,000.00	1,000.00	1,000.00	.00
	0100-2-296-0000-000-000-0-2-573000-	MEETINGS/DUES/TRAVEL	1.00	1,000.00	1,000.00	
		BUDGET CEILING:			27,900.00	
		TOTALS:	27,900.00	47,600.00	28,380.00	1.72

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 13:18  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012972	530900	PROFESSIONAL/TECH SERVICE	20,160.00	17,192.00	23,760.00	17.86
	0100-2-297-0000-000-000-0-2-530900-					
		MANAGEMENT & PROGRAM EXPENSES	1.00	23,760.00	23,760.00	
		Per request of Pleasant Bay Alliance				
		BUDGET CEILING:			20,160.00	
		TOTALS:	20,160.00	17,192.00	23,760.00	17.86
** END OF REPORT - Generated by Wendy Tulloch **						

**014111 TOWN ENGINEER**  
**014112 TOWN ENGINEER**  
**014118 TOWN ENGINEER**

02/21/2019 13:20  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014111	511900	SALARIES & WAGES	172,287.00	167,591.40	181,450.26	5.32
	0100-1-411-0000-000-000-0-1-511900-	TOWN ENGINEER SEIU POSITION	1.00	111,960.00	111,960.00	
		M-6 Step 10				
		LAND SURVEYOR HEA POSITION	1.00	69,490.26	69,490.26	
		GRADE 11- STEP 6 @\$37.15				
014111	514000	LONGEVITY	7,873.21	4,639.91	.00	-100.00
	0100-1-411-0000-000-000-0-1-514000-		.00	.00	.00	
		TOWN ENGINEER 4%	1.00	4,478.40	4,478.40	
		TA BUDGET REDUCTION	1.00	4,478.40	-4,478.40	
014111	515007	SICK LEAVE BONUS PER CONTRACT	700.00	700.00	700.00	.00
	0100-1-411-0000-000-000-0-1-515007-	CONTRACTUAL SEIU - 1 EMPLOYEE	1.00	350.00	350.00	
		HEA CONTRACTUAL - 1 EMPLOYEE	1.00	350.00	350.00	
		BUDGET CEILING:			180,860.21	
		TOTALS:	180,860.21	172,931.31	182,150.26	.71

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 13:22  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014112	517900	OTHER FRINGE BENFITS	700.00	700.00	700.00	.00
	0100-1-411-0000-000-000-0-2-517900-	Apparrel and Footware	2.00	350.00	700.00	
		Town Engineer and Surveyor				
		NEEDED FOR FIELD WORK FOR SAFETY, IDENTIFICATION AND FOUL WEATHER				
014112	524200	OFFICE EQUIPMENT REPAIR	1,200.00	1,200.00	1,200.00	.00
	0100-1-411-0000-000-000-0-2-524200-	MAINTENANCE AGREEMENT FOR COPY MACHINE	1.00	1,200.00	1,200.00	
		OCE 7055				
		CONTRACT NECESSARY TO MAINTAIN COPY MACHINE				
014112	530900	OTHER PROFESSIONAL/TECH SVC	20,500.00	20,500.00	40,500.00	97.56
	0100-1-411-0000-000-000-0-2-530900-	PROFESSIONAL SERVICES	1.00	500.00	500.00	
		MS 4 Requirements	1.00	40,000.00	40,000.00	
014112	542000	OFFICE SUPPLIES	1,000.00	1,000.00	1,000.00	.00
	0100-1-411-0000-000-000-0-2-542000-	SPECIALTY COPY PAPER	1.00	1,000.00	1,000.00	
014112	548100	BULK FUEL	1,020.00	1,020.00	1,020.00	.00
	0100-1-411-0000-000-000-0-2-548100-	ENGINEERING ONLY VEHICLE	1.00	1,020.00	1,020.00	
014112	553000	PUBLIC WORKS SUPPLIES	500.00	500.00	500.00	.00
	0100-1-411-0000-000-000-0-2-553000-	GRADE AND HUB STAKES	1.00	500.00	500.00	
014112	558000	OTHER SUPPLIES NEC	300.00	300.00	300.00	.00
	0100-1-411-0000-000-000-0-2-558000-	FIELD SUPPLIES: PAINT, FLAGGING ,PK	1.00	300.00	300.00	
		NAILS AND SPIKES				
		NEEDED TO PERFORM FIELD WORK				
014112	573000	DUES,SUBSCR. & IN STATE TRAVEL	450.00	200.00	450.00	.00
	0100-1-411-0000-000-000-0-2-573000-	MASS PROFESSIONAL ENGINEER AND MASS	1.00	450.00	450.00	
		PROFESSIONAL LAND SURVEYOR				
		YEARLY CERTIFICATIONS NECESSARY				
		BUDGET CEILING:			25,670.00	
		TOTALS:	25,670.00	25,420.00	45,670.00	77.91

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



**014211 HIGHWAY SALARIES & WAGES**  
**014212 HIGHWAY EXPENSE**  
**014218 HIGHWAY CAPITAL OUTLAY**  
**014222 ROADWAY SUPPLIES**  
**014231 SNOW/ICE SALARIES & WAGES**  
**014232 SNOW/ICE EQPT HIRE/MATERIALS**  
**014242 STREET LIGHTS**  
**014391 WASTE DISPOSAL**  
**014392 WASTE DISPOSAL**

02/21/2019 13:23  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014211	511800	PART-TIME YEAR-ROUND S&W	12,748.32	12,104.40	13,204.80	3.58
	0100-4-421-0000-000-000-0-1-511800-	VEHICLE MAINTENANCE	628.80	21.00	13,204.80	
		21.00*12HRS*52.4				
014211	511810	HWY/LANDFILL PT YR ROUND S&W	51,920.96	49,297.92	60,888.80	17.27
	0100-4-421-0000-000-000-0-1-511810-	TRANSFER STATION MONITORS	2,934.40	20.75	60,888.80	
		20.75*56*52.4				
014211	511890	P.T. YEAR ROUND CUSTODIAL	28,314.32	17,841.92	49,028.22	73.16
	0100-4-421-0000-000-000-0-1-511890-	Substitute Custodian - Extra	160.00	19.50	3,120.00	
		Duty/Emergency Coverage				
		19.50*8*20				
		Custodial Coverage for extra shifts and				
		emergencies				
		Substitute Custodians - Saturday	120.00	19.50	2,340.00	
		Evenings				
		19.5*6*20				
		Custodial coverage for Saturday evening hours for				
		Recreation program				
		step increase				
		Substitute Custodians - Vacation &	992.00	19.50	19,344.00	
		Personal Time Coverage				
		Coverage for Vacation & Personal Time				
		3 FTE x (25 days Vac + 3 days Per) x 8 hrs=672hrs				
		2 FTE x (17 days Vac + 3 days Per) x 8 hrs=320hrs				
		increased for 2 employees earning an additional				
		vacation day				
		Community Center Custodian - Sunday	312.00	19.50	6,084.00	
		Coverage				
		\$19.50*6hrs*52 wks				
		Part-Time Custodian -VH	1.00	18,140.22	18,140.22	
		HEA1/5 - \$22.27*15hrs*10wks = \$ 3,				
		340.50				
		HEA1/6 - \$23.27*15hrs*42.4 wks= \$ 14,				
		799.72				
		added per Town Administrator				
014211	511900	SALARIES & WAGES	982,752.38	903,908.22	1,030,683.22	4.88
	0100-4-421-0000-000-000-0-1-511900-	HM2/5	1.00	59,882.64	59,882.64	
		28.41*40*45.8				
		HM2/6				
		29.68*40*6.6				
		EM				
		Truck Driver/Equipment Operator was replaced by a				
		Mechanic				
		LH5/6	2,096.00	27.55	57,744.80	
		27.55*40*52.4				
		TY				

02/21/2019 13:23  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	S1/6 34.31*35*52.4 KB HM2/6 29.68*40*52.4 TG S2/6 29.68*35*52.4 JS H5/6 26.08*40*52.4 SH HM2/6 29.68*40*52.4 CH M9/6 DPW DIRECTOR Increase due to change in pay classification from M7 to M9 H5/6 26.08*40*52.4 AS H2/6 34.62*40*52.4 DN H5/5-6 24.98*40*12.6 = 12,589.92 ( 504 hrs) 26.08*40*39.8 = 41,519.36 (1592 hrs) DM H5/6 26.08*40*52.4 DS H5/5-6 24.98*40*13.2 = 13,189.44 ( 528 hrs) 26.08*40*39.2 =40,893.44 (1568 hrs) FJP replaced DPW Maint Manager with Heavy Equip Operator H2/6 34.62*40*52.4 KE LH5/6 27.55*40*52.4 DW H2/6 34.62*40*52.4 RB	1,834.00   2,096.00   1,834.00  2,096.00  2,096.00  1.00  2,096.00  2,096.00   1.00  2,096.00   1.00   2,096.00     2,096.00  2,096.00  2,096.00	34.31   29.68   29.68  26.08  29.68  123,661.00  26.08  34.62  54,109.28   26.08  54,082.88     34.62  27.55  34.62	62,924.54   62,209.28   54,433.12  54,663.68  62,209.28  123,661.00  54,663.68  72,563.52  54,109.28   54,663.68  54,082.88     72,563.52  57,744.80  72,563.52	

02/21/2019 13:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014211	511910	HWY/LANDFILL S&W	474,609.52	424,793.20	493,388.80	3.96
	0100-4-421-0000-000-000-0-1-511910-					
	L4/6		2,096.00	29.02	60,825.92	
	29.02*40*52.4					
	ETC					
	L4/6		2,096.00	29.02	60,825.92	
	29.02*40*52.4					
	RH					
	S2/5-6		1.00	61,020.56	61,020.56	
	28.41*40*23.4=26,591.76					
	29.68*40*29.0=34,428.80					
	EG					
	H3/6		2,096.00	31.51	66,044.96	
	31.51*40*52.4					
	WS					
	H2/6		2,096.00	34.62	72,563.52	
	34.62*40*52.4					
	DG					
	L4/6		2,096.00	29.02	60,825.92	
	29.02*40*52.4					
	DM					
	L4/5-6		1.00	60,635.92	60,635.92	
	27.77*40* 3.8 = 4,221.04 ( 152 hrs)					
	29.02*40*48.6 = 56,414.88 (1944 hrs)					
	PS					
	L6/5-6		1.00	50,646.08	50,646.08	
	\$23.91*40*40.0=\$38,256.00 (1600 hrs)					
	\$24.98*40*12.4=\$12,390.08 ( 496 hrs)					
	CG					
014211	511920	HWY/CEMETERY S&W	117,436.80	100,757.92	120,708.64	2.79
	0100-4-421-0000-000-000-0-1-511920-					
	H5/6		2,096.00	26.08	54,663.68	
	26.08*40*52.4					
	JH					
	H3/6		2,096.00	31.51	66,044.96	
	31.51*40*52.4					
	JS					
	Promoted Cemetery Craftsman to Working Foreman					
014211	511930	HWY/PARKS S&W	108,513.60	152,945.12	113,540.32	4.63
	0100-4-421-0000-000-000-0-1-511930-					
	H3/6		2,096.00	31.51	66,044.96	
	31.51*40*52.4					
	BA					
	H7/5		2,096.00	22.66	47,495.36	
	\$22.66*40*52.4					
	ZB					

02/21/2019 13:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014211	511950	HWY BLDG MAINT S & W	252,283.20	178,329.76	259,317.12	2.79
	0100-4-421-0000-000-000-0-1-511950-					
	H5/6		2,096.00	26.08	54,663.68	
	26.08*40*52.4					
	WL					
	H3/6		2,096.00	31.51	66,044.96	
	31.51*40*52.4					
	EE					
	H2/6		2,096.00	34.62	72,563.52	
	34.62*40*52.4					
	SL					
	H3/6		2,096.00	31.51	66,044.96	
	31.51*40*52.4					
	PV					
014211	511990	CUSTODIAL S & W	237,827.20	225,215.20	244,477.44	2.80
	0100-4-421-0000-000-000-0-1-511990-					
	HEA1/6		2,096.00	23.27	48,773.92	
	23.27*40*52.4					
	MB					
	HEA1/6*		2,096.00	23.56	49,381.76	
	23.56*40*52.4					
	CG					
	HEA1/6		2,096.00	23.27	48,773.92	
	23.27*40*52.4					
	AS					
	HEA1/6		2,096.00	23.27	48,773.92	
	23.27*40*52.4					
	PC					
	HEA1/6		2,096.00	23.27	48,773.92	
	23.27*40*52.4					
	DL					
014211	512000	SEASONAL S&W	22,018.40	16,254.72	24,360.00	10.63
	0100-4-421-0000-000-000-0-1-512000-					
	S7/5		1,392.00	17.50	24,360.00	
	EXTRA HELP HIGHWAY					
	\$17.5*40*17.4*2					
014211	512010	HWY/LANDFILL SEASONAL S&W	11,009.20	8,804.64	12,180.00	10.63
	0100-4-421-0000-000-000-0-1-512010-					
	S7/5		696.00	17.50	12,180.00	
	SEASONAL RECYCLE MONITOR					
	17.50*40*17.4					
	Step Increase					
014211	512020	HWY/CEMETERY SEASONAL S&W	27,199.20	20,171.52	29,960.00	10.15
	0100-4-421-0000-000-000-0-1-512020-					
	S7/5		1,712.00	17.50	29,960.00	
	EXTRA HELP- CEMETERY					
	\$17.50*40*21.4*2					

02/21/2019 13:23  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 5  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014211	512030	HWY/PARKS SEASONAL S&W	65,407.60	50,151.36	71,820.00	9.80
	0100-4-421-0000-000-000-0-1-512030-	S7/5	1,536.00	17.50	26,880.00	
		EXTRA HELP BEACHES				
		17.50*40*17=11,900 (680 hrs)				
		17.50*40*21.4=14,980 (856 hrs)				
		S7/5	2,568.00	17.50	44,940.00	
		EXTRA HELP PARKS				
		17.50*40*21.4*3				
014211	512500	COMPENSATORY TIME	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512500-					
014211	512510	COMPENSATORY TIME HWY LANDFILL	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512510-					
014211	512520	COMP TIME CEMETERY	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512520-					
014211	512530	COMP TIME PARK	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512530-					
014211	512550	COMP TIME BLDG	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512550-					
014211	512590	COMP TIME CUSTODIAL	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-512590-					
014211	513000	OVERTIME	55,939.68	57,373.11	57,234.39	2.31
	0100-4-421-0000-000-000-0-1-513000-					
		HM2/5-6	1.00	2,785.50	2,785.50	
		42.62*57				
		44.52*8				
		EM				
		LH5/6	65.00	41.33	2,686.45	
		41.33*65				
		TY				
		S1/6	130.00	34.31	4,460.30	
		34.31*5*26				
		KB				
		HM2/6	65.00	44.52	2,893.80	
		44.52*65				
		TG				
		S2/6	130.00	26.08	3,390.40	
		26.08*5*26				
		JS				
		H5/6	65.00	39.12	2,542.80	
		39.12*65				
		SH				
		HM2/6	65.00	44.52	2,893.80	
		44.52*65				
		CH				

02/21/2019 13:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	H5/6		65.00	39.12	2,542.80	
	39.12*65					
	AS					
	H2/6		186.80	51.93	9,700.52	
	51.93*65	= 3,375.45				
	51.93*7*17.4	= 6,325.07				
	DN					
	H5/5-6		1.00	2,516.40	2,516.40	
	37.47*16	= 599.52				
	39.12*49	= 1,916.88				
	DM					
	H5/6		65.00	39.12	2,542.80	
	39.12*65					
	DS					
	H5/4-5		1.00	2,516.40	2,516.40	
	37.47*16	= 599.52				
	39.12*49	= 1,916.88				
	FJP					
	H2/6		65.00	51.93	3,375.45	
	51.93*65					
	KE					
	LH5/6		65.00	41.33	2,686.45	
	41.33*65					
	DW					
	H2/6		186.80	51.93	9,700.52	
	51.93*65	= 3,375.45				
	51.93*7*17.4	= 6,325.07				
	RB					
014211	513010	HWY/LANDFILL OVERTIME	73,232.16	49,867.72	75,805.05	3.51
	0100-4-421-0000-000-000-0-1-513010-					
	L4/6		217.00	43.53	9,446.01	
	43.53*217					
	ETC					
	L4/6		217.00	43.53	9,446.01	
	43.53*217					
	RH					
	S2/5		194.50	44.52	8,659.14	
	44.52*130.5					
	44.52*8HRS*8 HOLIDAYS					
	EG					
	H3/6		217.00	47.27	10,257.59	
	47.27*217					
	WS					
	H2/6		217.00	51.93	11,268.81	
	51.93*217					
	DG					
	L4/6		217.00	43.53	9,446.01	
	43.53*217					
	DM					
	L4/5-6		1.00	9,416.09	9,416.09	
	41.66*16					

02/21/2019 13:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 7  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		43.53*201 PS L6/5-6 35.876*166 37.47*51 CG	1.00	7,865.39	7,865.39	
014211	513020	HWY/CEMETERY OVERTIME	5,505.50	4,687.26	5,615.35	2.00
	0100-4-421-0000-000-000-0-1-513020-					
		H5/6 39.12*65 JH H3/6 47.27*65 JS	65.00   65.00	39.12   47.27	2,542.80   3,072.55	
014211	513030	HWY/PARKS OVERTIME	5,086.90	9,269.00	5,281.90	3.83
	0100-4-421-0000-000-000-0-1-513030-					
		H3/6 47.27*65 BA H7/6 33.99*65 ZB	65.00   65.00	47.27   33.99	3,072.55   2,209.35	
014211	513050	HWY BLDG MAINT OT	18,027.59	8,294.11	18,388.42	2.00
	0100-4-421-0000-000-000-0-1-513050-					
		H5/6 39.12*65 WL H3/6 47.27*65 EE H2/6 51.93*65 = 3,375.45 51.93*7*17.4 = 6,325.07 SL H3/6 47.27*65 PV	65.00   65.00   186.80   65.00	39.12   47.27   51.93   47.27	2,542.80   3,072.55   9,700.52   3,072.55	
014211	513090	CUSTODIAL O.T.	10,977.92	10,343.68	11,198.72	2.01
	0100-4-421-0000-000-000-0-1-513090-					
		HEA1/6 34.91*64 MB HEA1/6 34.91*64 PC HEA1/6* 35.34*64 CG	64.00   64.00   64.00	34.91   34.91   35.34	2,234.24   2,234.24   2,261.76	



02/21/2019 13:23  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		HEAL/6 34.91*64 AS	64.00	34.91	2,234.24	
		HEAL/6 34.91*64 DL	64.00	34.91	2,234.24	
014211	514000	LONGEVITY	3,379.05	6,816.11	.00	-100.00
	0100-4-421-0000-000-000-0-1-514000-					
	M7/10 3%		1.00	.00	.00	
	LH					
014211	514090	CUSTODIAL LONGEVITY	13,326.77	9,874.58	14,562.70	9.27
	0100-4-421-0000-000-000-0-1-514090-					
	HEAL/6 7%		1.00	3,388.11	3,388.11	
	MB					
	HEAL/6 7%		1.00	3,430.34	3,430.34	
	CG					
	HEAL/6 4%		1.00	1,936.06	1,936.06	
	DL					
	HEAL/6 7%		1.00	3,388.11	3,388.11	
	PC					
	HEAL/6 5%		1.00	2,420.08	2,420.08	
	AS					
014211	515005	SICK LEAVE BUY-BACK	.00	4,990.50	.00	.00
	0100-4-421-0000-000-000-0-1-515005-					
014211	515007	SICK LEAVE BONUS PER CONTRACT	12,475.00	12,425.00	12,950.00	3.81
	0100-4-421-0000-000-000-0-1-515007-					
	SICK LEAVE BONUS PER HMEA CONTRACT		31.00	350.00	10,850.00	
	SICK LEAVE BONUS PER HEA CONTRACT		5.00	350.00	1,750.00	
	SICK LEAVE BONUS PER PERSONNEL BYLAW CONTRACT		1.00	350.00	350.00	
014211	516000	ENHANCEMENT OF SERVICES	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-1-516000-					
	NEW BUILDING MAINTENANCE POSITION		2,096.00	31.51	66,044.96	
	H3/6 Facilities Maintenance Working Foreman					
	\$31.51*40*52.4					
	With the addition of the Cultural Center, this position would primarily manage and coordinate the Town's Custodial unit of 5 full-time and several substitute custodians, as well as perform other Facility Maintenance activities. The maintenance of this building consumes nearly half of the Facility Maintenance Dept's time, leaving the maintenance of other Town buildings lacking.					
	OT - NEW BUILDING MAINTENANCE POSITION		65.00	47.27	3,072.55	
	H3/6 Facility Maintenance Working Foreman					

02/21/2019 13:23  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 9  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		SICK LEAVE BONUS FOR EOS EMPLOYEES	2.00	350.00	700.00	
		EOS EMPLOYEE FRINGE BENEFITS	1.00	2,448.00	2,448.00	
		UNIFORMS 2*5.75*52 =				
		598				
		CLOTHING ALLOWANCE 1*550 = 1,100				
		CDL/RENEWALS 2*75 =				
		150				
		HOISTING LICENSES 2*60 =				
		120				
		T-SHIRTS 2*5*\$8				
		= 80				
		JOB RELATED TRAINING 2*200 = 400				
		EOS - MEDICAL/RELATED SERVICES	1.00	620.00	620.00	
		PHYSICALS FOR NEW EMPLOYEES				
		EXAM - 2*\$125				
		= \$ 250				
		DRUG URINE SCREEN - 2* \$ 60 = \$				
		120				
		DOT PHYSICALS - 2*\$125 = \$				
		250				
		NEW DISPOSAL AREA POSITION	2,096.00	26.61	55,774.56	
		L4/4 Tractor-Trailer Driver				
		26.61*40*52.4				
		There have been no additions to Disposal Area				
		trucking staff since FY02.				
		Over the past 5 years, C&D volume has increased				
		by 92% and MSW volume is up by 30%. Revenue has				
		increased by 107% during this same 5 year period.				
		OT - NEW DISPOSAL AREA POSITION	217.00	39.92	8,662.64	
		L4/4				
		39.92*217				
		TA Budget Reduction	1.00	137,322.71	-137,322.71	
		BUDGET CEILING:				
		TOTALS:	2,589,991.27	2,334,516.97	2,589,991.27	5.20
					2,724,593.89	
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014212	517900	OTHER FRINGE BENEFITS	39,494.00	36,186.00	40,262.00	1.94
	0100-4-421-0000-000-000-0-2-517900-	UNIFORMS	1.00	9,867.00	9,867.00	
		33 PEOPLE * 5.75/WK*52 WKS				
		Increase in weekly per person cost				
		ENVIRONMENTAL CHARGE	1.00	1,560.00	1,560.00	
		6* 5.00 * 52 WKS				
		CLOTHING ALLOWANCE PER CONTRACT	1.00	18,300.00	18,300.00	
		31 PEOPLE * 550 = 17,050 - HMEA				
		5 PEOPLE * 250 = 1,250 - HEA				
		increase in HMEA contract				
		DAMAGED CLOTHING (PER CONTRACT)	3.00	200.00	600.00	
		CDL RENEWALS	5.00	75.00	375.00	
		increased # of renewals				
		HYDRAULIC LICENSE RENEWALS	10.00	60.00	600.00	
		decreased # of renewals				
		T-SHIRTS FULL TIME	180.00	8.00	1,440.00	
		36* 5* 8.00				
		T-SHIRTS PART TIME	90.00	8.00	720.00	
		18* 5* 8.00				
		FOUL WEATHER GEAR	5.00	120.00	600.00	
		JOB RELATED TRAINING (PER CONTRACT)	31.00	200.00	6,200.00	
014212	521100	ELECTRIC UTILITY PWR HEAT LITE	30,900.00	33,900.00	31,260.00	1.17
	0100-4-421-0000-000-000-0-2-521100-	HIGHWAY ELECTRICITY	12.00	1,200.00	14,400.00	
		DISPOSAL AREA	12.00	1,350.00	16,200.00	
		budgeted as instructed 5% over actual				
		CEMETERY	12.00	55.00	660.00	
014212	521110	HWY/LANDFILL ELECTRIC UTILITY	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-2-521110-					
014212	521120	HWY/CEMETERY ELECTRIC UTILITY	.00	.00	.00	.00
	0100-4-421-0000-000-000-0-2-521120-					
014212	521200	GAS UTILITY	9,000.00	23,121.00	11,400.00	26.67
	0100-4-421-0000-000-000-0-2-521200-	HIGHWAY GAS UTILITY	12.00	475.00	5,700.00	
		budgeted as instructed 5% over actual				
		DISPOSAL AREA GAS UTILITY	12.00	420.00	5,040.00	
		budgeted as instructed 5% over actual				
		CEMETERY GAS UTILITY	12.00	55.00	660.00	
		budgeted as instructed 5% over actual				
014212	523000	WATER UTILITY	4,000.00	4,048.00	4,000.00	.00
	0100-4-421-0000-000-000-0-2-523000-	HIGHWAY WATER	1.00	2,600.00	2,600.00	
		DISPOSAL WATER	1.00	1,400.00	1,400.00	

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014212	524200	OFFICE EQUIPMENT REPAIR	1,350.00	900.00	1,350.00	.00
	0100-4-421-0000-000-000-0-2-524200-	COPY MACHINE	1.00	850.00	850.00	
		YEARLY MAINTENANCE AGREEMENT				
		MISC. REPAIRS	1.00	500.00	500.00	
		TIME CLOCK, COMPUTERS, ETC...				
014212	524300	OTHER MAINT/REPAIR SERVICE	102,000.00	82,000.00	100,250.00	-1.72
	0100-4-421-0000-000-000-0-2-524300-	GAS PUMPS	1.00	5,000.00	5,000.00	
		SCALE	1.00	5,000.00	5,000.00	
		OVERHEAD DOORS	1.00	5,000.00	5,000.00	
		TRAFFIC LIGHTS	1.00	2,750.00	2,750.00	
		PLUMBING SERVICES	1.00	2,000.00	2,000.00	
		HVAC SERVICES	1.00	1,500.00	1,500.00	
		ELECTRICAL SERVICES	1.00	4,000.00	4,000.00	
		TANK TESTING	1.00	4,500.00	4,500.00	
		SEPTIC PUMPING	1.00	28,000.00	28,000.00	
		BUDGETED AT FY18 ACTUALS				
		FY19 TO DATE IS ON TRACK TO BE THE SAME				
		CONTRACTED BUILDING REPAIRS	1.00	5,500.00	5,500.00	
		RADIO REPAIRS	1.00	3,000.00	3,000.00	
		SMALL EQUIPMENT REPAIRS	1.00	3,500.00	3,500.00	
		GLASS REPAIRS (OTHER THAN VEHICLES)	1.00	400.00	400.00	
		LOCKSMITH	1.00	1,750.00	1,750.00	
		Increased to reflect actual costs				
		IRRIGATION REPAIRS	1.00	1,500.00	1,500.00	
		SAW & BLADE SHARPENING	1.00	250.00	250.00	
		FIRE EXTINGUISHER SERVICE & REPAIR	1.00	750.00	750.00	
		SPRINKLER TESTING	1.00	250.00	250.00	
		UTILITY MARKOUTS	1.00	100.00	100.00	
		TURF MANAGEMENT/MAINTENANCE WHITEHOUSE	1.00	6,000.00	6,000.00	
		FIELD - BASEBALL				
		TURF MANAGEMENT/MAINTENANCE	1.00	3,500.00	3,500.00	
		BROOKS PARK - BASEBALL				
		TURF MANAGEMENT/MAINTENANCE	1.00	3,000.00	3,000.00	
		MCPHEE FIELD - SOCCER				
		TURF MANAGEMENT/MAINTENANCE	1.00	2,500.00	2,500.00	
		POTTERS FIELD - SOFTBALL				
		TURF MANAGEMENT/MAINTENANCE	1.00	2,500.00	2,500.00	
		SENIOR SOFTBALL FIELD				
		TRANSFER STATION PUSH PIT REPAIRS	1.00	5,000.00	5,000.00	
		BIKE PATH MAINTENANCE	1.00	3,000.00	3,000.00	
		(MOWING, TRASH PICKUP, ETC...)				
014212	527000	RENTALS & LEASES	33,500.00	19,000.00	39,500.00	17.91
	0100-4-421-0000-000-000-0-2-527000-	BUCKET TRUCK/CHIPPER	20.00	1,700.00	34,000.00	
		To address the serious backlog of dead/dying trees due to drought and severe infestations of winter moths, gypsy moths, and gall wasps.				
		Price increase				

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		SANDSCREENER (LOAM/SAND/COMPOST)	10.00	400.00	4,000.00	
		SMALL EQUIPMENT RENTAL (ROLLER, AUGER, ETC...)	1.00	1,360.00	1,360.00	
		POST OFFICE BOX	1.00	140.00	140.00	
014212	529000	OTHER PROPERTY RELATED SERVICE	210,200.00	.00	214,400.00	2.00
	0100-4-421-0000-000-0-2-529000-	ALBRO HOUSE	1.00	4,450.00	4,450.00	
		ALARMS	- \$			
		600				
		PEST CONTROL	- \$ 400			
		FIRE EXTINGUISHERS	- \$ 100			
		HVAC	- \$			
		500				
		SEPTIC	- \$			
		600				
		GENERAL REPAIRS	- \$ 2,100			
		LOCKSMITH	- \$ 150			
		BROOKS ACADEMY		1.00	4,350.00	
		ALARMS	- \$			
		500				
		PEST CONTROL	- \$ 400			
		FIRE EXTINGUISHERS	- \$ 100			
		HVAC	- \$			
		500				
		SEPTIC	- \$			
		600				
		GENERAL REPAIRS	- \$ 2,100			
		LOCKSMITH	- \$ 150			
		COMMUNITY CENTER		1.00	33,500.00	
		FIRE SPRINKLERS	- \$ 1,000			
		ALARMS	- \$ 1,			
		500				
		ELEVATORS	- \$ 2,000			
		HVAC	- \$ 14,			
		000				
		SEPTIC	- \$ 2,			
		000				
		GENERATOR	- \$ 1,500			
		ACCESS DOORS	- \$ 2,200			
		GENERAL REPAIRS	- \$ 9,000			
		LOCKSMITH	- \$ 300			
		FIRE DEPARTMENT		1.00	39,100.00	
		FIRE SPRINKLERS	- \$ 2,000			
		ELEVATORS	- \$ 5,000			
		FIRE EXTINGUISHERS	- \$ 500			
		HVAC	- \$ 9,			
		000				
		SEPTIC	- \$ 3,			
		000				
		OVERHEAD DOORS	- \$ 3,500			
		PLYMOVENT SYSTEM	- \$ 4,000			

02/21/2019 13:24  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 4  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		GENERATOR	- \$ 1,800			
		GENERAL REPAIRS	- \$ 10,000			
		LOCKSMITH	- \$ 300			
		GOLF		1.00	12,350.00	12,350.00
		FIRE EXTINGUISHERS	- \$ 500			
		HVAC	- \$ 1,			
		500				
		SEPTIC	- \$			
		600				
		OVERHEAD DOORS	- \$ 1,000			
		GENERAL REPAIRS	- \$ 8,500			
		LOCKSMITH	- \$ 250			
		HARBOR		1.00	9,150.00	9,150.00
		FIRE EXTINGUISHERS	- \$ 500			
		HVAC	- \$			
		750				
		SEPTIC	- \$			
		600				
		GENERAL REPAIRS	- \$ 7,000			
		LOCKSMITH	- \$ 300			
		LIBRARY		1.00	46,300.00	46,300.00
		FIRE SPRINKLERS	- \$ 9,000			
		ALARMS	- \$ 1,			
		500				
		ELEVATORS	- \$ 5,000			
		PEST CONTROL	- \$ 700			
		FIRE EXTINGUISHERS	- \$ 500			
		HVAC	- \$ 11,			
		000				
		SEPTIC	- \$			
		600				
		ACCESS DOORS	- \$ 2,200			
		GENERAL REPAIRS	- \$ 15,500			
		LOCKSMITH	- \$ 300			
		POLICE DEPARTMENT		1.00	26,700.00	26,700.00
		FIRE SPRINKLERS	- \$ 1,000			
		ALARMS	- \$ 1,			
		000				
		ELEVATORS	- \$ 2,000			
		FIRE EXTINGUISHERS	- \$ 500			
		HVAC	- \$ 9,			
		400				
		SEPTIC	- \$ 3,			
		000				
		OVERHEAD DOORS	- \$ 2,500			
		GENERAL REPAIRS	- \$ 7,000			
		LOCKSMITH	- \$ 300			
		REC & YOUTH		1.00	5,000.00	5,000.00
		GENERAL REPAIRS				
		TOWN HALL		1.00	29,300.00	29,300.00
		FIRE SPRINKLERS	- \$ 1,000			
		ALARMS	- \$ 1,			

02/21/2019 13:24  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 5  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
	500	ELEVATORS	- \$ 3,000			
		PEST CONTROL	- \$ 700			
		FIRE EXTINGUISHERS - \$ 500				
		HVAC	- \$ 10,000			
		SEPTIC	- \$ 600			
		GENERATOR	- \$ 1,000			
		ACCESS DOORS	- \$ 2,200			
		GENERAL REPAIRS	- \$ 8,500			
		LOCKSMITH	- \$ 300			
		OLD REC BUILDING / JR. THEATER	1.00	5,600.00	5,600.00	
		ALARMS	- \$ 600			
		GENERAL REPAIRS - \$5,000				
		Actual cost for alarms				
		General Repairs - exterior painting				
		WEST HARWICH SCHOOL	1.00	600.00	600.00	
		ALARMS - \$ 600				
		Actual cost of alarms				
		TA BUDGET REDUCTION	1.00	2,000.00	-2,000.00	
014212	530600	MEDICAL OR RELATED SERVICES	6,200.00	5,690.00	5,950.00	-4.03
	0100-4-421-0000-000-000-0-2-530600-	PHYSICALS FOR NEW EMPLOYEES	3.00	125.00	375.00	
		DRUG URINE SCREEN FOR NEW EMPLOYEES	3.00	60.00	180.00	
		D.O.T. PHYSICAL RENEWALS FOR CDL DRIVERS	7.00	125.00	875.00	
		D.O.T. DRUG & ALCOHOL COMPLIANCE PROGRAM SET UP FEE	1.00	200.00	200.00	
		D.O.T. DRUG & ALCOHOL COMPLIANCE	1.00	600.00	600.00	
		DRUG URINE SCREEN				
		D.O.T. DRUG & ALCOHOL COMPLIANCE	1.00	60.00	60.00	
		BREATH ALCOHOL TEST				
		D.O.T. DRUG AND ALCOHOL TRAINING	1.00	300.00	300.00	
		D.O.T. POLICY & PROCEDURE REVIEW	1.00	400.00	400.00	
		FIRST AID SUPPLIES	1.00	1,960.00	1,960.00	
		Increased to reflect actual costs				
		FIRST AID KITS	5.00	50.00	250.00	
		FITNESS FOR DUTY EVALUATIONS	6.00	125.00	750.00	
014212	534100	ADVERTISING	1,200.00	1,200.00	1,200.00	.00
	0100-4-421-0000-000-000-0-2-534100-	MISC. ADS - HELP WANTED, PRIVATE ROAD INSPECTION, ETC...	1.00	1,200.00	1,200.00	
014212	534400	TELEPHONE & TELEDATA SERVICES	12,285.00	9,575.00	11,285.00	-8.14
	0100-4-421-0000-000-000-0-2-534400-	VERIZON WIRELESS	1.00	6,500.00	6,500.00	
		Increased to reflect actual costs				
		SEASIDE ALARMS	1.00	2,950.00	2,950.00	
		(ALARM TESTING & MONITORING)				

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		Increased to reflect actual costs				
		MEGANET INTERNET ACCESS (DISPOSAL)	1.00	275.00	275.00	
		COMCAST INTERNET ACCESS (HIGHWAY)	1.00	1,560.00	1,560.00	
		price increase in FY18				
014212	538000	OTHER PURCHASED SERVICES	1,567,316.00	969,856.00	1,802,133.00	14.98
	0100-4-421-0000-000-000-0-2-538000-	MUNICIPAL SOLID WASTE	1.00	689,864.00	689,864.00	
		NB WASTE 3946.0 TONS @ 59.23/TON				
		3946.0 TONS @ 60.				
		71/TON				
		SEMASS 1534.5 TONS @ 70.40/TON				
		1534.5 TONS @ 71.				
		44/TON				
		PROJECTED FY20 TONNAGE -10961 TONS				
		2% increase January 1st each subsequent year per contract.				
		FY18 - 72% MSW taken to NB Waste and 28% to SEMASS				
		C & D (CONSTRUCTION & DEMOLITION, WOOD DEBRIS)	1.00	975,294.00	975,294.00	
		NB WASTE 1156.0 TONS @ \$76.62/TON				
		7/1/19				
		1156.0 TONS @ \$78.				
		54/TON 1/1/20				
		NEW ENGLAND RECYCLING				
		4624.0 TONS @ \$85.				
		00/TON 7/1/19				
		4624.0 TONS @ \$87.				
		13/TON 1/1/20				
		FY18 PROJECTED TONNAGE - 7519 TONS				
		2% increase January 1st each subsequent year per contract.				
		FY18 - 20% C&D taken to NB Waste and 80% to New England Recycling				
		TIRES	1,000.00	3.00	3,000.00	
		WOOD CHIPPING	12,000.00	1.00	12,000.00	
		HAZARDOUS WASTE	5,000.00	1.00	5,000.00	
		TRANSFER STATION RUN OFF (LEACHATE)				
		DRUMS - PAINT DISPOSAL	40.00	185.00	7,400.00	
		DRUMS - OIL FILTERS	5.00	100.00	500.00	
		PROPANE TANKS	1,500.00	2.00	3,000.00	
		FREON REMOVAL	900.00	15.00	13,500.00	
		(REFRIGERATORS, A/C, DEHUMIDIFIERS, ETC..)				
		.)				
		Increase reflects actual FY17 cost				
		TELEVISION RECYCLING	1,200.00	15.00	18,000.00	
		(REQUIRED BY LAW APRIL 2000)				
		Price Increase				
		DRUMS GASOLINE RECYCLING	15.00	185.00	2,775.00	
		MATTRESS DISPOSAL/RECYCLING	2,200.00	10.00	22,000.00	
		based on actual				



02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 7  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		DRUMS ANTIFREEZE RECYCLING	10.00	50.00	500.00	
		TONS GLASS RECYCLING	185.00	80.00	14,800.00	
		Actual tonnage				
		Significant price increase				
		FLUORESCENT LIGHT DISPOSAL	1.00	2,000.00	2,000.00	
		HOUSEHOLD HAZARDOUS WASTE COLLECTIONS (6 COLLECTIONS PER YEAR)	1.00	14,000.00	14,000.00	
		LANDFILL POST-CLOSURE COSTS	2.00	5,500.00	11,000.00	
		SEMI-ANNUAL GROUNDWATER AND SURFACE WATER DATA				
		REVIEW AND PRESENTATION (2 ROUNDS)				
		LANDFILL POST-CLOSURE COSTS	4.00	250.00	1,000.00	
		QUARTERLY LANDFILL GAS MONITORING (4 ROUNDS)				
		SEMI-ANNUAL TRANSFER STATION & RECYCLING CENTER INSPECTIONS	1.00	2,000.00	2,000.00	
		ANNUAL REPORT TO D.E.P.	1.00	2,000.00	2,000.00	
		BENEFICIAL USE DETERMINATION (REQUIRED TESTING)	1.00	2,500.00	2,500.00	
014212	542000	OFFICE SUPPLIES	8,000.00	8,000.00	8,000.00	.00
	0100-4-421-0000-000-000-0-2-542000-	LETTERHEADS, ENVELOPES, BILLHEADS, LABELS, TIMECARDS, CLOCK RIBBONS, COMPUTER SUPPLIES, PENS, PAPER, ETC	1.00	8,000.00	8,000.00	
014212	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	31,000.00	37,000.00	31,000.00	.00
	0100-4-421-0000-000-000-0-2-543000-	PLUMBING SUPPLIES	1.00	3,000.00	3,000.00	
		ELECTRICAL SUPPLIES (BULBS, WIRING, ETC. ..)	1.00	3,000.00	3,000.00	
		HVAC SUPPLIES	1.00	3,000.00	3,000.00	
		CARPENTRY SUPPLIES (LUMBER, ETC...)	1.00	16,500.00	16,500.00	
		TOOLS	1.00	3,000.00	3,000.00	
		PAINTING SUPPLIES	1.00	2,500.00	2,500.00	
014212	545000	CUSTODIAL SUPPLIES	43,850.00	43,850.00	43,850.00	.00
	0100-4-421-0000-000-000-0-2-545000-	SOAPS, DISINFECTANTS, DEODORIZERS, CLEANERS, BROOMS, MOPS, TOILET BRUSHES, PAILS, GLOVES, AND MISC.	1.00	15,000.00	15,000.00	
		HIGHWAY, DISPOSAL AREA, BEACHES, ETC...				
		COMMUNITY CENTER CUSTODIAL SUPPLIES	1.00	9,500.00	9,500.00	
		TOWN HALL CUSTODIAL SUPPLIES	1.00	5,500.00	5,500.00	
		BROOKS ACADEMY/ALBRO HOUSE CUSTODIAL	1.00	1,000.00	1,000.00	
		POLICE DEPARTMENT CUSTODIAL SUPPLIES	1.00	7,500.00	7,500.00	
		LIBRARY CUSTODIAL SUPPLIES	1.00	5,350.00	5,350.00	

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014212	548100	BULK FUEL	132,832.00	.00	166,828.02	25.59
	0100-4-421-0000-000-000-0-2-548100-					
		DPW GASOLINE 5,572.73 GAL @ \$2.26	5,572.73	2.26	12,594.37	
		BUDGETED AS INSTRUCTED USING FY18 USAGE & FY19 PRICES				
		DPW DIESEL 64,264.02 GAL @ \$2.40	64,264.02	2.40	154,233.65	
		BUDGETED AS INSTRUCTED USING FY18 USAGE & FY19 PRICES				
014212	548900	OTHER VEHIC SUPPLIES & PARTS	300,000.00	300,000.00	300,000.00	.00
	0100-4-421-0000-000-000-0-2-548900-					
		HIGHWAY & MAINTENANCE VEHICLES	1.00	205,000.00	205,000.00	
		Increase to closer reflect actual costs				
		TOWN HALL VEHICLES	1.00	10,000.00	10,000.00	
		Increase to closer reflect actual costs				
		FIRE DEPARTMENT VEHICLES	1.00	50,000.00	50,000.00	
		Increase to closer reflect actual costs				
		POLICE DEPARTMENT VEHICLES	1.00	35,000.00	35,000.00	
		Increase to closer reflect actual costs				
014212	553000	PUBLIC WORKS SUPPLIES	75,000.00	75,000.00	75,000.00	.00
	0100-4-421-0000-000-000-0-2-553000-					
		FLAGS/HARDWARE EAST HARWICH FLAG POLE	1.00	5,500.00	5,500.00	
		SIGNS, POSTS, TOOLS, LOAM, T-BASE,	1.00	69,500.00	69,500.00	
		GROUNDKEEPING MATERIALS, ETC...				
014212	554000	ROAD MAINTENANCE/SUPPLIES	75,400.00	80,000.00	75,400.00	.00
	0100-4-421-0000-000-000-0-2-554000-					
		PAVEMENT MARKINGS	1.00	14,000.00	14,000.00	
		TRAFFIC CONTROL DEVICES	1.00	6,000.00	6,000.00	
		DRAINAGE REPAIR SUPPLIES	1.00	9,000.00	9,000.00	
		SIDEWALK REPAIR & MAINTENANCE	1.00	10,000.00	10,000.00	
		DIRT ROAD MAINTENANCE (MATERIALS)	1.00	7,000.00	7,000.00	
		ROADSIDE MAINTENANCE	1.00	5,000.00	5,000.00	
		CRACKSEALING	1.00	5,000.00	5,000.00	
		PATCHING	1.00	12,000.00	12,000.00	
		POLICE DETAILS	1.00	7,400.00	7,400.00	
014212	558000	OTHER SUPPLIES NEC	4,900.00	4,400.00	4,900.00	.00
	0100-4-421-0000-000-000-0-2-558000-					
		GREENHEAD FLY CONTROL	1.00	2,600.00	2,600.00	
		Increase per CC Greenhead Fly Control District				
		LUNCH FOR B.C.H.C. CREWS	1.00	1,000.00	1,000.00	
		MISC. C.O.D PURCHASES	1.00	1,300.00	1,300.00	
014212	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,214.00	2,139.00	3,214.00	.00
	0100-4-421-0000-000-000-0-2-573000-					
		BARNSTABLE COUNTY PUBLIC WORKS DUES	3.00	20.00	60.00	
		MAGAZINE / NEWSPAPER SUBSCRIPTIONS	1.00	600.00	600.00	
		CAPE COD TIMES \$550				
		GATEHOUSE MEDIA \$ 50				
		CAPE COD TIMES PRICE INCREASE				

02/21/2019 13:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 9  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		IN-STATE TRAVEL 150 MILES @.56	150.00	.56	84.00	
		BCPWA MEETINGS	24.00	30.00	720.00	
		2 x 12 meetings x \$30				
		HAZWOPER REFRESHER COURSE	5.00	350.00	1,750.00	
		BUDGET CEILING:			2,691,641.00	
		TOTALS:	2,691,641.00	1,735,865.00	2,971,182.02	10.39
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 13:26  
 wtulloch

TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

P 1  
 bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014231	513000	OVERTIME	40,000.00	40,000.00	40,000.00	.00
	0100-4-423-0000-000-000-0-1-513000-	SNOW REMOVAL SALARIES & WAGES	1.00	50,000.00	50,000.00	
		Spent				
		FY18 - \$104,575.88				
		FY17 - \$105,597.02				
		FY16 - \$ 85,121.91				
		3 year average - \$ 98,431.60				
		TA BUDGET REDUCTION	1.00	10,000.00	-10,000.00	
		BUDGET CEILING:			40,000.00	
		TOTALS:	40,000.00	40,000.00	40,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:26  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014232	527000	RENTALS & LEASES	50,000.00	45,000.00	50,000.00	.00
	0100-4-423-0000-000-000-0-2-527000-	SNOW REMOVAL HIRED EQUIPMENT	1.00	75,000.00	75,000.00	
		Spent				
		FY18 - \$ 88,825.26				
		FY17 - \$134,202.00				
		FY16 - \$ 88,768.00				
		3 year average - \$103,931.75				
		TA BUDGET REDUCTION	1.00	25,000.00	-25,000.00	
014232	553000	PUBLIC WORKS SUPPLIES	45,000.00	50,000.00	45,000.00	.00
	0100-4-423-0000-000-000-0-2-553000-	SNOW REMOVAL MATERIALS	1.00	75,000.00	75,000.00	
		Spent				
		FY18 - \$172,098.86				
		FY17 - \$137,706.36				
		FY16 - \$202,600.35				
		3 year average - \$170,801.86				
		TA BUDGET REDUCTION	1.00	30,000.00	-30,000.00	
		BUDGET CEILING:			95,000.00	
		TOTALS:	95,000.00	95,000.00	95,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:28  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014242	521100	ELECTRIC UTILITY PWR HEAT LITE	37,500.00	80,000.00	40,000.00	6.67
	0100-4-424-0000-000-000-0-2-521100-	STREET LIGHTS - Includes Eversource	1.00	40,000.00	40,000.00	
		\$30K and Seimens \$10K				
		Reduced too much in FY 18 new adjusted amount to				
		reflect actuals for FY 17				
		BUDGET CEILING:			37,500.00	
		TOTALS:	37,500.00	80,000.00	40,000.00	6.67
** END OF REPORT - Generated by Wendy Tulloch **						

**014911 CEMETERY ADMINISTRATION**  
**014912 CEMETERY ADMINISTRATION**  
**014918 CEMETERY ADMIN CAPITAL OUTLAY**

02/21/2019 13:29  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014911	511900	SALARIES & WAGES	60,859.03	.00	64,521.65	6.02
	0100-4-491-0000-000-000-0-1-511900-	Cemetery Administrator	1.00	64,521.65	64,521.65	
		308 HOURS @ 33.55 = 10,333.40				
		1526 HOURS @ 35.51 = 54,188.26				
		ANNIVERSARY DATE 8/30/2004				
		SEIU Contract				
014911	514000	LONGEVITY	3,663.00	1,103.72	4,559.17	24.47
	0100-4-491-0000-000-000-0-1-514000-	LONGEVITY FOR ROBBIN KELLEY	1.00	4,559.17	4,559.17	
		65,131 X 7% = \$4,559.17				
014911	515007	SICK LEAVE BONUS PER CONTRACT	325.00	325.00	350.00	7.69
	0100-4-491-0000-000-000-0-1-515007-	SICK BONUS PER CONTRACT	1.00	350.00	350.00	
014911	516000	ENHANCEMENT OF SERVICES	.00	.00	.00	.00
	0100-4-491-0000-000-000-0-1-516000-	HEA PART-TIME ADMINISTRATIVE ASSISTANT	1.00	22,610.07	22,610.07	
		19 HRS X 22.71 X 52.4 WEEKS 22,610.07				
		Due to an increase in deaths, there is a much greater need to survey old family lots to use for cremation burials. This requires indexing and verifying the searchable database to fill this increase in demand. Cemetery admin must currently work on vacation, personal and sick days as there is no one else to coordinate burials during this time. It is impossible for one person to be on call 24/7/365 and this creates coverage gaps for a service that needs to be addressed immediately.				
			1.00	.00	.00	
		TA Budget Reduction	1.00	22,610.07	-22,610.07	
		BUDGET CEILING:			64,847.03	
		TOTALS:	64,847.03	1,428.72	69,430.82	7.07
** END OF REPORT - Generated by Wendy Tulloch **						



02/21/2019 13:30  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014912	517900	OTHER FRINGE BENEFITS	325.00	325.00	325.00	.00
	0100-4-491-0000-000-000-0-2-517900-	CLOTHING ALLOWANCE	1.00	325.00	325.00	
014912	523000	WATER UTILITY	2,176.00	1,084.47	2,310.00	6.16
	0100-4-491-0000-000-000-0-2-523000-	WATER PINE GROVE CEMETERY	1.00	296.00	296.00	
		WATER NORTH HARWICH CEMETERY	1.00	260.00	260.00	
		ADJUSTMENT				
		WATER MOUNT PLEASANT CEMETERY	1.00	160.00	160.00	
		MAINTANANCE BUILDING				
		WATER MOUNT PLEASANT CEMETERY 95 SOUTH	1.00	270.00	270.00	
		ADJUSTMENT				
		WATER SOUTH HARWICH CEMETERY	1.00	174.00	174.00	
		INCREASE OF 5%				
		TOWN WATER ON OLD SECTION OF EVERGREEN	1.00	650.00	650.00	
		AND EVERSOURCE BILLS FOR PUMP FOR WELL				
		ON 137 SECTION				
		WATER ISLAND POND	1.00	500.00	500.00	
		NEW GARDENS AND TREE HAVE BEEN PLANTED FOR THE				
		ARBORETUM PROJECT AND WILL NEED ADDITIONAL				
		WATERING UNTIL ESTABLISHED.				
014912	534400	TELEPHONE & TELEDATA SERVICES	.00	.00	612.00	.00
	0100-4-491-0000-000-000-0-2-534400-	51 PER MONTH X 12 = 612	1.00	612.00	612.00	
		OFFICE PHONE TURNED INTO CELL PHONE				
014912	542000	OFFICE SUPPLIES	508.00	395.00	507.00	-.20
	0100-4-491-0000-000-000-0-2-542000-	TAPES, PAPER CLIPS, POST-ITS,	1.00	52.00	52.00	
		HI-LIGHTERS, PENS, ETC				
		WALL CALENDAR & PLANNER	1.00	30.00	30.00	
		COPIER PAPER	1.00	80.00	80.00	
		HANGING FOLDERS	1.00	100.00	100.00	
		FILE FOLDERS				
		INK AND TONER	1.00	245.00	245.00	
014912	573000	DUES,SUBSCR. & IN STATE TRAVEL	1,733.00	1,449.00	1,859.38	7.29
	0100-4-491-0000-000-000-0-2-573000-	MILEAGE JULY TO JUNE	1.00	1,345.38	1,345.38	
		MASSACHUSETTS CEMETERY ASSOCIATION	1.00	250.00	250.00	
		YEARLY DUES				
		NEW ENGLAND CEMETERY ASSOCIATION YEARLY	1.00	100.00	100.00	
		DUES				
		AMERICAN CEMETERY SUBSCRIPTION	1.00	65.00	65.00	
		MEMBERSHIP IN ICCFA INTERNATIONAL	1.00	99.00	99.00	
		CEMETERY, CREMATION AND FUNERAL				
		ASSOCIATION				
		CREMATION MEMBERSHIP				

02/21/2019 13:30  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014912	578000	UNCLASSIFIED	.00	.00	.00	.00
		0100-4-491-0000-000-000-0-2-578000-				
		BUDGET CEILING:			4,742.00	
		TOTALS:	4,742.00	3,253.47	5,613.38	18.38
** END OF REPORT - Generated by Wendy Tulloch **						

**015101 BOARD OF HEALTH**  
**015102 BOARD OF HEALTH EXPENSE**

02/21/2019 13:37  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015101	511800	PART-TIME YEAR-ROUND S&W	35,493.35	39,697.72	40,990.08	15.49
	0100-5-510-0000-000-000-0-1-511800-	HEA PT HEALTH INSPECTOR: B10/4 - B10/5: 284.7 HRS * \$33.06 = \$9,412.18 + (ANNIVERSARY DATE 10.10.19) 737.1 HRS * \$34.53 = \$25,452.25 TTL: \$34,864.43 plus EXTRA DAYS/BACK FILL/CALL OUTS: 105 HRS * \$34.53 = \$3,625.65 TOTAL \$ 38,490.08	1.00	38,490.08	38,490.08	
		ALL ASPECTS OF FOOD SERVICE REVIEW, INSPECTIONS, & COMPLAINTS; SEPTIC INSPECTIONS & TEST HOLES BOARD OF HEALTH BOARD MEMBERS	5.00	500.00	2,500.00	
015101	511900	SALARIES & WAGES	140,379.40	151,553.40	151,085.55	7.63
	0100-5-510-0000-000-000-0-1-511900-	HEALTH DIRECTOR: SEIU - M4/6- M4/7 315 HRS @ \$46.39/hr= \$14,614.61 + ANN. DATE 09.01 1519 HRS @ \$47.19/hr= \$ 71,684.54 TTL:\$86,299.15 DEPT. HEAD AND SR. HEALTH AGENT CONTRACTUAL SALARY	1.00	86,299.15	86,299.15	
		HEA SR. HEALTH AGENT GR B11/ 4 1099 HRS @ \$34.70/HR = \$38,135.30 + ANN DATE 02.05 735 HRS @ \$36.26/HR = \$26,651.10 TOTAL: \$64,786.40 SR. HEALTH AGENT POSITION CONTRACTUAL SALARY	1.00	64,786.40	64,786.40	
015101	513000	OVERTIME	1,020.60	.00	1,087.80	6.58
	0100-5-510-0000-000-000-0-1-513000-	per HEA union 4 hr minimum for call outs. Sr. Health Agent 30 hours at \$36. 26/hr= \$1087.80	30.00	36.26	1,087.80	
015101	514000	LONGEVITY	.00	5,969.00	.00	.00
	0100-5-510-0000-000-000-0-1-514000-					
015101	515007	SICK LEAVE BONUS PER CONTRACT	700.00	650.00	700.00	.00
	0100-5-510-0000-000-000-0-1-515007-	HEA CONTRACTUAL	1.00	350.00	350.00	
		SEIU CONTRACTUAL	1.00	350.00	350.00	
		BUDGET CEILING:			177,593.35	
		TOTALS:	177,593.35	197,870.12	193,863.43	9.16

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 13:38  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015102	517900	OTHER FRINGE BENEFITS	950.00	950.00	950.00	.00
	0100-5-510-0000-000-000-0-2-517900-	FOUL WEATHER GEAR AND SAFETY EQUIPMENT TO WEAR IN THE FIELD NEEDED FOR FIELD WORK AND IN ADVERSE WEATHER CONDITIONS SAFTEY FOOTWEAR (CONTRACTUAL)	1.00	200.00	200.00	
			3.00	250.00	750.00	
015102	530600	MEDICAL OR RELATED SERVICES	4,000.00	5,500.00	4,000.00	.00
	0100-5-510-0000-000-000-0-2-530600-	VISITING NURSE ASSOC CONTRACT	1.00	4,000.00	4,000.00	
		IMMUNIZATION CLINICS, MATERNAL & CHILD HEALTH SERVICES, COMMUNICABLE DISEASE & EPIDEMIOLOGY WORK	1.00	.00	.00	
015102	534100	ADVERTISING	1,000.00	1,000.00	1,000.00	.00
	0100-5-510-0000-000-000-0-2-534100-		1.00	1,000.00	1,000.00	
		BOH regulaion review due to update and / or rescind outdated items. Funds needed to print revisions as required by law. This is the start of a multi-year project.				
015102	538000	OTHER PURCHASED SERVICES	6,900.00	8,500.00	6,900.00	.00
	0100-5-510-0000-000-000-0-2-538000-	CONTRACT INSPECTOR, EDUCATION & WELLNESS	1.00	6,900.00	6,900.00	
		This on-demand contract inspector service enables us to meet construction demands in the field without adding permanent staff with benefits. Used for witnessing soil tests, conducting final septic inspections and providing wellness education programs.				
015102	548100	BULK FUEL	438.33	438.33	.00	-100.00
	0100-5-510-0000-000-000-0-2-548100-	MOVED TO COMMUNITY DEVELOPMENT BULK FUEL	1.00	.00	.00	
		VEHICLES SHARED BY COMMUNITY DEVELOPMENT STAFF				
015102	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,750.00	3,750.00	4,080.00	8.80
	0100-5-510-0000-000-000-0-2-573000-	DUES, PROFESSIONAL LICENSE RENEWALS, TRAVEL, EDUCATIONAL SEMINARS, CEU'S MILEAGE REIMBURSMEN; MEMBERSHIPS, CEU'S, MEETING AND WORKSHOP ATTENDANCE, FEES INCREASED FOR ANNUAL HEALTH CONFERENCE AND NEW EMPLOYEE REQUIRES TRAINING	1.00	4,080.00	4,080.00	
		BUDGET CEILING:			17,038.33	
		TOTALS:	17,038.33	20,138.33	16,930.00	-.64

02/21/2019 13:38  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
-----	-------------	---------------------	-----------------------	---------------------	------------	-------------------

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**015401 COMMUNITY CENTER S&W**  
**015402 COMMUNITY CENTER EXPENSE**  
**015408 COMMUNITY CENTER CAPITAL OUTLA**

02/21/2019 13:39  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015401	511800	PART-TIME YEAR-ROUND S&W	31,704.40	15,027.48	23,814.75	-24.89
	0100-5-540-0000-000-000-0-1-511800-	23.92 Per hour x19 hours x 52.4 weeks this reflects a 2 step increase from OA3-1 to OA3-3 Coverage for morning hours. The Community Center is open from 8 am to 8 pm with coverage at the from desk. with one full time person and two part time people and we cover 7 days a week.	1.00	23,814.75	23,814.75	
015401	511900	SALARIES & WAGES	135,750.38	118,668.93	158,837.89	17.01
	0100-5-540-0000-000-000-0-1-511900-	COMMUNITY CENTER DIRECTOR	1.00	101,474.00	101,474.00	
		M5/ step 10 SEIU new Contract rate and reclassified last year to M5 Reclass to M5 / Step 10 Increase in hours from 35 to 40 SEIU contract negotiation Executive Assistant -Samantha Estabrook Anniversary Date changed when reclassified to July 1 HEA Grade B7-3 Reclassified last year to Executive Assistant change from grade3/6 to B7/3 with new anniversary date Change Executive Assistant Hours from 35 to 40 to cover the building open hours Exective Assistant Hours changed from 35 to 40. Hours moved from Highway budget to Community Center budget.	1.00	50,198.19	50,198.19	
			1.00	7,165.70	7,165.70	
015401	513000	OVERTIME	500.00	500.00	1,000.00	100.00
	0100-5-540-0000-000-000-0-1-513000-	POTENTIAL OPENING ON SELECT HOLIDAYS	1.00	1,000.00	1,000.00	
015401	514000	LONGEVITY	3,478.97	819.59	1,014.74	-70.83
	0100-5-540-0000-000-000-0-1-514000-	Carolyn is at 1% longevity	1.00	1,014.74	1,014.74	
015401	515007	SICK LEAVE BONUS PER CONTRACT	700.00	650.00	700.00	.00
	0100-5-540-0000-000-000-0-1-515007-	SICK BONUS per contract	1.00	350.00	350.00	
		sick bonus per contract	1.00	350.00	350.00	



02/21/2019 13:39  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015401	516000	ENHANCEMENT OF SERVICES	16,334.00	.00	.00	-100.00
	0100-5-540-0000-000-000-0-1-516000-					
		BUDGET CEILING:			188,467.75	
		TOTALS:	188,467.75	135,666.00	185,367.38	-1.65
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:40  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015402	521100	ELECTRIC UTILITY	45,642.14	31,205.00	59,667.00	30.73
	0100-5-540-0000-000-000-0-2-521100-	Electric/ As indicated in the memo from the TA a 5% increase from actuals should be reflected. Fy18 Actual 56,825.89 + 5% 2841.25 = 59667.	1.00	59,667.00	59,667.00	
015402	521200	GAS UTILITY	41,117.89	48,532.00	43,607.00	6.05
	0100-5-540-0000-000-000-0-2-521200-	fy 18 actual \$41528+ 2079.105% increase = 43507.00 as indicated from TA memo National Grid Sprague Central Maint.	1.00	43,607.00	43,607.00	
015402	522241	Printing & Reproduction	.00	.00	1,650.00	.00
	0100-5-540-0000-000-000-0-2-522241-	replenish business cards and stationary Print and Fold Brochures for building programs	1.00	1,650.00	1,650.00	
015402	523000	WATER UTILITY	1,452.00	1,320.00	1,880.00	29.48
	0100-5-540-0000-000-000-0-2-523000-	As directed by the Town Administrator's this line item is based on Fy18 actual of 1879.74 and should be level funded.	1.00	1,880.00	1,880.00	
015402	524007	COPIERS MAINTENANCE & SERVICE	.00	.00	4,300.00	.00
	0100-5-540-0000-000-000-0-2-524007-	Copier lease 178 x 12 and copier maint \$800 per year	1.00	2,936.00	2,936.00	
		Purchase copier @ \$7,000K (1/2 to be pd by Revolv Fund) & Annual Maint	1.00	1,364.00	1,364.00	
015402	524010	Computer Networking & Consult	.00	.00	2,600.00	.00
	0100-5-540-0000-000-000-0-2-524010-	Software network costs for maint of web based system	1.00	2,600.00	2,600.00	
015402	524300	OTHER MAINT/REPAIR SERVICE	10,180.00	.00	9,180.00	-9.82
	0100-5-540-0000-000-000-0-2-524300-	Harris Warren \$3500	1.00	3,500.00	3,500.00	
		True Value	1.00	1,500.00	1,500.00	
		Camera repairs	1.00	680.00	680.00	
		Robert B Our (grease trap Cleaning)	1.00	500.00	500.00	
		equipment repair	1.00	2,000.00	2,000.00	
		Ralph Perry repairs not inspections	1.00	500.00	500.00	
		Digital signage and monitors, tables, fans, fire extinguishers	1.00	500.00	500.00	

02/21/2019 13:40  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015402	534100	ADVERTISING	.00	.00	300.00	.00
	0100-5-540-0000-000-000-0-2-534100-	Misc Newspaper Advertising for important programs and monthly calendars in paper \$300	1.00	300.00	300.00	
015402	534400	TELEPHONE	.00	.00	1,440.00	.00
	0100-5-540-0000-000-000-0-2-534400-	phone repairs ans service for Community Center system	1.00	1,440.00	1,440.00	
015402	538000	OTHER PURCHASED SERVICES	11,881.00	17,756.00	8,183.58	-31.12
	0100-5-540-0000-000-000-0-2-538000-	Canco fire Sprinklers \$600	1.00	600.00	600.00	
		Nauset Disposal	1.00	3,000.00	3,000.00	
		250 X 12				
		Serve Safe Certification	1.00	150.00	150.00	
		Integrity Grease Trap exhaust	1.00	275.00	275.00	
		ralph J Perry Inspections	1.00	390.00	390.00	
		Ansul Inspection ( Kitchen Hood )	1.00	350.00	350.00	
		Mid Cape Pest Control	1.00	500.00	500.00	
		Grainger	1.00	500.00	500.00	
		CRITTER CONTROL	1.00	1,702.00	1,702.00	
		Automated	1.00	716.58	716.58	
		Service Contract				
		Item moved to Facility Maintenance	.00	.00	.00	
		Item moved to Facility Maintenance	.00	.00	.00	
		Item moved to Facility Maintenance	.00	.00	.00	
		PEAK SOFTWARE - Item moved to computer	.00	.00	.00	
		networking line item 524010	.00	.00	.00	
		Item moved to Facilities Maintenance Budget				
015402	542000	OFFICE SUPPLIES	3,248.00	6,354.00	3,248.00	.00
	0100-5-540-0000-000-000-0-2-542000-	COPY PAPER, STATIONARY,+ 500 ADJ DLR	1.00	3,248.00	3,248.00	
		ENVELOPES,PRINTER INK,PENS, PENCILS ETC				
015402	542100	OFFICE EQUIPMENT	.00	.00	2,000.00	.00
	0100-5-540-0000-000-000-0-2-542100-	replacement of tables and chairs for room use in the building	1.00	2,000.00	2,000.00	
015402	546000	GROUNDSKEEPING SUPPLIES	6,000.00	6,000.00	4,500.00	-25.00
	0100-5-540-0000-000-000-0-2-546000-	FERTILIZATION PROGRAM	1.00	4,500.00	4,500.00	
		IRRIGATION REPAIR				
		SIGN REPAIR( for the benches)				
		ISLAND AND PARKING LOT WORK				
		ROSE CARE				
		Plant Care				

02/21/2019 13:40  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		BUDGET CEILING:			119,521.03	
		TOTALS:	119,521.03	111,167.00	142,555.58	19.27
** END OF REPORT - Generated by Wendy Tulloch **						

**015411 COUNCIL ON AGING S&W**  
**015412 COUNCIL ON AGING EXPENSE**  
**015418 COUNCIL ON AGING CAP OUTLAY**

02/21/2019 13:41  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015411	511800	PART-TIME YEAR-ROUND S&W	47,110.00	63,201.52	49,471.80	5.01
	0100-5-541-0000-000-000-0-1-511800-					
		PER DIEM NURSE SUBS - Fallon, V. & Ryder, J. to cover essential tasks during vac. & sick time of reg. nurse. 80 hours x \$37.89 (B11-6 MAX)	1.00	3,031.20	3,031.20	
		VAN DRIVER - Golia, G. 1048 hrs (20 hrs/wk) x 21.31 (B1-4) Anniv Date: 7/11	1.00	22,332.88	22,332.88	
		VAN DRIVER - Skipper, K. 780 hrs (15 hrs wk) x \$23.27 (B1-6 max) Anniv. Date 8/21	1.00	18,290.22	18,290.22	
		PER DIEM VAN DRIVER SUBS - Roger, D. & Thibodeau, R. (covers vac & sick time for regular drivers) 100 hours x \$23.27 (B1-6 MAX)	1.00	2,327.00	2,327.00	
		PER DIEM CHEF SUBS - Lusher, c. & Petracca, G. (to cover vac & sick time for regular Chef) 150 hours x \$23.27 (B1-5)	1.00	3,490.50	3,490.50	
015411	511900	SALARIES & WAGES	311,369.00	201,861.00	306,486.72	-1.57
	0100-5-541-0000-000-000-0-1-511900-					
		DIRECTOR COA Mitchell, E. Salary = \$67,097.83 (M2-3 to M2-4) 609 hours at \$35.9853 + 1225 hours at \$36.8839 Anniv. date 10/30	1.00	67,097.83	67,097.83	
		EXECUTIVE ASSISTANT- Carlson, M. 1834 hours (35/HRS wk x 31.17 (B7-6 MAX) Anniv date 7/11	1.00	57,165.78	57,165.78	
		SOCIAL SERVICES COORDINATOR - Keith, S. 1834 hours (B8-3 to B8-4) 252 hours at \$28.72 + 1582 hours at \$30.01 Anniv Date 8/20	1.00	54,713.26	54,713.26	
		CHEF/PROGRAM AIDE - St. Pierre, L. 1834 hrs (35/wk) x \$23.27 (B1-6 MAX) Anniv Date 7/1	1.00	42,677.18	42,677.18	
		TOWN NURSE - Jusell, S. 2096 hrs (40/wk) x \$40.47 (B11 - 6 MAX spec.) Anniv Date 11/14	1.00	84,832.67	84,832.67	
015411	513000	OVERTIME	.00	.00	.00	.00
	0100-5-541-0000-000-000-0-1-513000-					
015411	514000	LONGEVITY	9,701.00	11,992.58	9,794.48	.96
	0100-5-541-0000-000-000-0-1-514000-					
		EXECUTIVE ASSISTANT Carlson, M. \$57,165.78 x 6% Longevity	1.00	3,429.95	3,429.95	
		TOWN CHEF/AIDE TO PROGRAMS - St. Pierre, L.	1.00	426.77	426.77	

02/21/2019 13:41  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 2  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		42677.18 x 1% Longevity				
		TOWN NURSE - Jusell, S.	1.00	5,937.76	5,937.76	
		84,832.67 x 7% Longevity				
015411	515005	SICK LEAVE BUY-BACK	.00	.00	.00	.00
		0100-5-541-0000-000-000-0-1-515005-				
015411	515007	SICK LEAVE BONUS PER CONTRACT	2,300.00	2,275.00	2,450.00	6.52
		0100-5-541-0000-000-000-0-1-515007-				
		DIRECTOR SICK BONUS	1.00	350.00	350.00	
		EXECUTIVE ASSISTANT SICK BONUS	1.00	350.00	350.00	
		SOCIAL SERVICES COORDINATOR SICK BONUS	1.00	350.00	350.00	
		TOWN RN/ PUBLIC HEALTH NURSE SICK	1.00	350.00	350.00	
		BONUS				
		20 HOUR VAN DRIVER SICK BONUS	1.00	350.00	350.00	
		CHEF/PROGRAM AIDE SICK BONUS	1.00	350.00	350.00	
		PROGRAM SPECIALIST SICK BONUS	1.00	350.00	350.00	
015411	516000	ENHANCEMENT OF SERVICES	.00	.00	9,391.44	.00
		0100-5-541-0000-000-000-0-1-516000-				
		PROGRAM SPECIALIST 1 - (8 hrs/wk -	1.00	9,391.44	9,391.44	
		additional 27 hrs/wk funded via Formula				
		Grant)				
		BUDGET CEILING:			370,480.00	
		TOTALS:	370,480.00	279,330.10	377,594.44	1.92

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 13:41  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015412	519030	TRAINING/PROF. DEVELOPMENT	1,280.00	.00	3,130.00	144.53
	0100-5-541-0000-000-000-0-2-519030-					
		TRAINING/PROF. DEVELOPMENT	1.00	3,130.00	3,130.00	
		-Required ann. CPR & 1st Aide for Drivers - \$80				
		-Ann CPR & 1st AID for non-Driver staff - \$100				
		-Staff in-service training re: aging issues - \$300				
		-MCOA Conf. registration - \$750				
		-Staff computer/technology training - \$1000				
		-Misc. training/meetings for staff - \$300				
		-Volunteer in-service training re: aging - \$300				
		-Add'l vol training for vols whose work entails being alone with seniors re: responding to emergencies, recognizing cognitive declines - \$300				
015412	522241	Printing & Reproduction	650.00	.00	650.00	.00
	0100-5-541-0000-000-000-0-2-522241-					
		PRINTING	1.00	650.00	650.00	
		Misc. Printing for COA				
		Replenish bus cards \$150				
		Print/fold brochures \$500				
015412	524007	COPIERS MAINTENANCE & SERVICE	2,936.00	.00	2,936.00	.00
	0100-5-541-0000-000-000-0-2-524007-					
		COPIERS MAINT & SERVICE	1.00	2,936.00	2,936.00	
		Copier Lease - \$2136				
		Copier Maint contract - \$800				
015412	524010	Computer Networking & Consult	2,600.00	.00	2,600.00	.00
	0100-5-541-0000-000-000-0-2-524010-					
		Computer Networking	1.00	2,600.00	2,600.00	
		Ann. network cost of My Senior Center web-based database mgmt system (\$2000 for main system + \$600 for 2 addtl. swipe stations)				
015412	524200	OFFICE EQUIPMENT REPAIR	.00	2,370.00	.00	.00
	0100-5-541-0000-000-000-0-2-524200-					
015412	530900	PROFESSIONAL/TECH SERVICE	10,400.00	3,588.00	10,400.00	.00
	0100-5-541-0000-000-000-0-2-530900-					
		PROFESSIONAL/TECH SERVICE	1.00	10,400.00	10,400.00	
		Supportive Day Care Subsidy to enable Harwich seniors to attend Orleans Day Center Program. \$8320				
		10 units/wk x 52 \$20				



02/21/2019 13:41  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015412	534100	ADVERTISING	800.00	800.00	2,900.00	262.50
	0100-5-541-0000-000-000-0-2-534100-					
		ADVERTISING	1.00	2,900.00	2,900.00	
		Newspaper Job Postings - \$500 (\$250x2)				
		Misc advertising for Programs/Events -\$2,400 (\$200x12)				
015412	534200	DELIVERY SERVICE	.00	.00	.00	.00
	0100-5-541-0000-000-000-0-2-534200-					
015412	534300	POSTAGE	3,240.00	.00	3,240.00	.00
	0100-5-541-0000-000-000-0-2-534300-					
		Postage for bi- monthly newsletter	1.00	3,240.00	3,240.00	
		\$3000				
		(500 X 6)				
		Misc. Stamps for special vol. mailings				
		- \$240 (\$60x4)				
015412	534400	TELEPHONE & TELEDATA SERVICES	1,440.00	1,380.00	1,440.00	.00
	0100-5-541-0000-000-000-0-2-534400-					
		2 Cell phones:Town RN, Van Driver AND	1.00	1,440.00	1,440.00	
		I-PAD FOR TOWN NURSE IN HOME USE.				
		\$120 x 12 mos				
015412	538000	OTHER PURCHASED SERVICES	7,100.00	38,520.30	3,400.00	-52.11
	0100-5-541-0000-000-000-0-2-538000-					
		PURCHASED SERVICES	1.00	3,400.00	3,400.00	
		Supper Club Entertainment - \$1,800 (\$150x12)				
		Pre - emplyment physicals - \$400				
		Entertainment & Vendors for special programs -				
		\$1200 (\$200x6)				
015412	542000	OFFICE SUPPLIES	2,400.00	2,000.00	2,400.00	.00
	0100-5-541-0000-000-000-0-2-542000-					
		COA office supplies - see below for	1.00	2,400.00	2,400.00	
		more detail.				
		Misc office supplies to incl paper, toner, labels,				
		filing supplies, pens, etc. (\$200 x 12 mos.)				
			.00	.00	.00	
015412	542100	OFFICE EQUIPMENT	700.00	.00	700.00	.00
	0100-5-541-0000-000-000-0-2-542100-					
		OFFICE EQUIPMENT	1.00	700.00	700.00	
		New office chairs - \$450 (\$150x3)				
		Stackable privacy panel for reception desk - \$200				
		New laminator - \$50				

02/21/2019 13:41  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015412	548100	BULK FUEL	3,800.00	5,911.92	3,990.00	5.00
	0100-5-541-0000-000-000-0-2-548100-					
		BULK FUEL	1.00	3,990.00	3,990.00	
		Fuel for Cranberry Coach transport program - \$3,990 (Antic 5% increase over FY 19 per TA FY 20 Operating Budget instructions - FY 19: \$3,800 + 5%)				
015412	549000	FOOD & FOOD SERVICE SUPPLIES	34,290.00	.00	33,930.00	-1.05
	0100-5-541-0000-000-000-0-2-549000-					
		FOOD & FOOD SERVICE SUPPLIES	1.00	33,930.00	33,930.00	
		Breakfasts - \$7680 (24 breakfasts X 80 partic = 1920 meals @ \$4) Supper Club - \$1440 (12 suppers x 30 partic = 1320 meals @ \$4) Senior Dining Lunches - \$21400 (214 lunches x 25 partic = 5350 meals @ \$4) Paper food service supplies - \$1910 Program refreshments - \$1500				
015412	550040	NURSES OFFICE SUPPLY	550.00	.00	500.00	-9.09
	0100-5-541-0000-000-000-0-2-550040-					
		NURSES OFFICE SUPPLIES	1.00	500.00	500.00	
		Misc. RN supplies incl gloves, alcohol wipes, first aid supplies, test strips, etc. - \$500				
015412	558000	UNCLASSIFIED SUPPLIES	1,450.00	1,600.00	1,450.00	.00
	0100-5-541-0000-000-000-0-2-558000-					
		UNCLASSIFIED SUPPLIES	1.00	1,450.00	1,450.00	
		C.A.P.E. bags for emegency preparedness - \$500 Five wishes forms - \$250 File of Life forms - \$200 Van Emergency Kit - \$300 Misc. program planning resource materials - \$200				
015412	571000	In-State Travel	2,280.00	.00	2,280.00	.00
	0100-5-541-0000-000-000-0-2-571000-					
		IN STATE TRAVEL	1.00	2,280.00	2,280.00	
		Travel reimb for soc serv coord to conduct home visits and attend meetings - \$600 Trav reimb for Town Nurse to conduct home visits - \$900 Trav reimb for director to attend mtgs & home visits - \$480 Trav reimb for misc. COA staff to attend training etc - \$300				

02/21/2019 13:41  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 4  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015412	573000	DUES,SUBSCR. & IN STATE TRAVEL	.00	2,770.64	.00	.00
		0100-5-541-0000-000-000-0-2-573000-				
015412	573001	Dues	1,370.00	.00	1,561.00	13.94
		0100-5-541-0000-000-000-0-2-573001-				
		DUES	1.00	1,561.00	1,561.00	
		MCOA Dues - \$1146 (MCOA published antic 20% increase - rate change from \$.20/senior to \$. 24/senior)				
		NCOA Dues - \$150 (FY19 exp \$145 x 3% antic incr)				
		ASA Dues - \$265 (2018 advertised rate \$255 x 3% antic incr)				
015412	578000	UNCLASSIFIED	.00	1,000.00	.00	.00
		0100-5-541-0000-000-000-0-2-578000-				
		BUDGET CEILING:			77,286.00	
		TOTALS:	77,286.00	59,940.86	77,507.00	.29
** END OF REPORT - Generated by Wendy Tulloch **						

**015421 YOUTH COUNSELOR S&W**  
**015422 YOUTH COUNSELOR EXPENSE**  
**015428 YOUTH COUNSELOR CAPITAL OUTLAY**

02/21/2019 13:42  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015421	511900	SALARIES & WAGES	84,853.00	76,254.00	93,093.00	9.71
	0100-5-542-0000-000-000-0-1-511900-	YOUTH COUNSELOR M-4 STEP 10	1.00	93,093.00	93,093.00	
		SEIU BARGAINING				
015421	514000	LONGEVITY	.00	4,138.90	.00	.00
	0100-5-542-0000-000-000-0-1-514000-					
015421	515007	SICK LEAVE BONUS PER CONTRACT	350.00	325.00	350.00	.00
	0100-5-542-0000-000-000-0-1-515007-	SICK BONUS	1.00	350.00	350.00	
		BUDGET CEILING:			85,203.00	
		TOTALS:	85,203.00	80,717.90	93,443.00	9.67
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:43  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015422	530900	PROFESSIONAL/TECH SERVICE	1,500.00	1,140.00	1,620.00	8.00
	0100-5-542-0000-000-000-0-2-530900-	MONTHLY CLINICAL SUPERVISION	1.00	1,620.00	1,620.00	
015422	534900	OTHER COMMUNICATION SERVICE	600.00	660.00	600.00	.00
	0100-5-542-0000-000-000-0-2-534900-	CELL PHONE STIPEND	1.00	600.00	600.00	
015422	538000	OTHER PURCHASED SERVICES	650.00	650.00	650.00	.00
	0100-5-542-0000-000-000-0-2-538000-	CONFERENCES FOR CEU'S AND PROFFESIONAL DEVELOPMENT, COURSE MATERIALS WORKSHOPS/TRAININGS	1.00	650.00	650.00	
015422	542000	OFFICE SUPPLIES	960.00	960.00	960.00	.00
	0100-5-542-0000-000-000-0-2-542000-	MISC OFFICES SUPPLIES INCLUDING JANITORIAL.	1.00	960.00	960.00	
015422	573000	DUES/SUBSCRIPTIONS/TRAVEL	600.00	15.00	480.00	-20.00
	0100-5-542-0000-000-000-0-2-573000-	Membership dues to ACA, MaMHCA, mileage/expenses to off Cape workshops & training, license renewal, subscriptions.	1.00	480.00	480.00	
		BUDGET CEILING:			4,310.00	
		TOTALS:	4,310.00	3,425.00	4,310.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**015432 VETERANS EXPENSE/BENEFITS**  
**015502 DISABILTY RIGHTS EXPENSE**  
**015602 HUMAN SERVICES**

02/21/2019 13:46  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015432	530900	OTHER PROFESSIONAL/TECH SVC	36,500.00	33,328.00	37,400.00	2.47
	0100-5-543-0000-000-000-0-2-530900-	VETERANS EXPENSES TO HYANNIS OFFICE	1.00	37,400.00	37,400.00	
		Anticipate 2.5%				
		BASED ON ASSESSMENT FOR FY 19				
015432	577000	VETERANS BENEFITS	98,000.00	96,000.00	85,000.00	-13.27
	0100-5-543-0000-000-000-0-2-577000-	VETERANS BENEFITS CH 115	1.00	88,000.00	88,000.00	
		BUDGET ESTIMATE PER SPENDING HISTORY				
		TA BUDGET REDUCTION	1.00	3,000.00	-3,000.00	
		BUDGET CEILING:			134,500.00	
		TOTALS:	134,500.00	129,328.00	122,400.00	-9.00
** END OF REPORT - Generated by Wendy Tulloch **						



02/21/2019 13:47  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015502	542000	OFFICE SUPPLIES	100.00	100.00	200.00	100.00
	0100-5-550-0000-000-000-0-2-542000-	MISC SUPPLIES	1.00	200.00	200.00	
		Increased to reflect level of HARC activity				
015502	573000	DUES,SUBSCR. & IN STATE TRAVEL	200.00	200.00	300.00	50.00
	0100-5-550-0000-000-000-0-2-573000-	DUES+Courses \$120. SUBSCRIPTI.	1.00	300.00	300.00	
		Increased to reflect activity of HARC				
		BUDGET CEILING:			300.00	
		TOTALS:	300.00	300.00	500.00	66.67
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:48  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015602	530700	HUMAN SERVICES	81,580.00	78,030.00	82,250.00	.82
	0100-5-560-0000-000-000-0-2-530700-					
		Program Needs Exist	1.00	83,250.00	83,250.00	
		Modest increase of 2%				
		TA BUDGET REDUCTION	1.00	1,000.00	-1,000.00	
		BUDGET CEILING:			81,580.00	
		TOTALS:	81,580.00	78,030.00	82,250.00	.82
** END OF REPORT - Generated by Wendy Tulloch **						

**016101 LIBRARY SALARIES & WAGES**  
**016102 LIBRARY EXPENSE**

02/21/2019 13:49  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016101	511100	SALARIES ELECTED OFFICIALS	7,000.00	.00	7,000.00	.00
	0100-6-610-0000-000-000-0-1-511100-	LIBRARY TRUSTEES	7.00	1,000.00	7,000.00	
016101	511800	PART-TIME YEAR-ROUND S&W	262,791.21	252,654.86	276,422.64	5.19
	0100-6-610-0000-000-000-0-1-511800-	EXECUTIVE ASST.	1.00	54,689.88	54,689.88	
		Gr 7/ Step 5 \$29.82 * 52.40 wks.				
		35 HOURS/wk				
		M. Green				
		Reclassification approved by Board of Trustees				
		11/14/2018, Increase from 30 to 35 hours/w using				
		hours redistributed from vacant SLT position.				
		SENIOR LIBRARY TECHNICIAN	1.00	34,598.41	34,598.41	
		24.5 hours/wk				
		Gr 4/ Step 6 \$26.95 * 52.40wks				
		P. Paine				
		SENIOR LIBRARY TECHNICIAN	1.00	27,184.47	27,184.47	
		19.25 hours/ wk				
		Gr 4/ Step 6 \$26.95 * 52.40 wks				
		J. Clingan				
		SHIFT SUPERVISOR	1.00	25,191.82	25,191.82	
		17 HOURS/ wk				
		Gr 5/ Step 6 \$28.28 for 52.40 wks				
		P. Inman				
		SENIOR LIBRARY TECHNICIAN	1.00	12,554.37	12,554.37	
		9 hours/ wk				
		Gr 4/ Step 5 \$25.80 * 15.00 wks				
		Gr 4/ Step 6 \$26.95 * 37.40 wks				
		J. Sheedy				
		SENIOR LIBRARY TECHNICIAN	1.00	27,184.47	27,184.47	
		19.25 HOURS/ wk				
		Gr 4/ Step 6 \$26.95 * 52.40wks				
		L. Kelley				
		ASST TECH COORD.	1.00	14,006.52	14,006.52	
		9 HRS/ WK				
		Gr 6/ Step 6 \$29.70/hr *52.40 wks				
		C. Burke				
		SENIOR LIBRARY TECHNICIAN	1.00	22,002.76	22,002.76	
		19 HRS/ wk				
		Gr 4/ Step 1 \$21.62 hr for 26.2 wks.				
		Gr 4/ Step 2 \$22.58 hr for 26.2 wks.				
		J. Thornton				
		SENIOR LIBRARY TECHNICIAN	1.00	.00	.00	
		Will not fill. Hours Redistributed.				
		12 HRS/ wk				
		Gr 4/ Step 6 \$26.95 hr for 52.40 wks =				
		\$16946.16				
		SENIOR LIBRARY TECHNICIAN	1.00	25,214.14	25,214.14	
		19 HRS/ wk				
		Gr 4/ Step 4 \$24.67 hr for 22.00 wks.				
		Gr 4/ Step 5 \$25.80 hr for 30.40 wks.				

02/21/2019 13:49  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		C. Sims SUMMER LIBRARY ASST PT 3/7 \$18.50 for 9 wks 36 hours/wk	1.00	5,994.00	5,994.00	
		LIBRARY ASST. SUBSTITUTES Coverage for leave, holiday, programs, CLAMS meetings, and training.	1.00	6,475.00	6,475.00	
		LIBRARY ASSISTANTS Four 4-hour shifts per week plus 6-hour Sat. shift = 22hr/wk PT 3/7 \$18.50/hr for 52.40 wks Shifts filled by multiple Lib. Assts.	1.00	21,326.80	21,326.80	
016101	511900	SALARIES & WAGES	384,231.52	365,545.03	399,080.07	3.86
	0100-6-610-0000-000-000-0-1-511900-	LIBRARY DIRECTOR	1.00	101,543.04	101,543.04	
		M7/5 Position reclassified at start of FY19				
		V. Hewitt Staff Librarian HEA - 35 Hours GR 7/ STEP 6 \$31.17/hr.	1.00	57,165.78	57,165.78	
		S. Martell REFERENCE LIBRARIAN HEA - 35 Hours GR 8 / STEP 6 \$32.78/hr.	1.00	60,118.52	60,118.52	
		J. Pickett YOUTH SERVICES LIBRARIAN HEA - 35 Hours GR 8 / STEP 6 \$32.78/hr.	1.00	60,118.52	60,118.52	
		A. Carpenter Staff Librarian HEA - 35 Hours GR 7/ STEP 5 \$29.82/hr. for 1.4 weeks GR 7/ STEP 6 \$31.17/hr. for 51.0 weeks	1.00	57,099.63	57,099.63	
		E. Carta ASSISTANT DIRECTOR HEA - 35 Hours Grade 9, Step 6 \$34.37/hr	1.00	63,034.58	63,034.58	
		E. Milan				
016101	513000	OVERTIME	1,278.00	1,281.00	940.00	-26.45
	0100-6-610-0000-000-000-0-1-513000-	OVERTIME - Holiday Coverage if Tues Dec 24 and Tues Dec 31 declared BOS holidays and library is open 10-2 each day.	1.00	940.00	940.00	

02/21/2019 13:49  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016101	514000	LONGEVITY	14,337.18	17,035.63	17,713.66	23.55
	0100-6-610-0000-000-000-0-1-514000-					
	B7/6 7% SM	Longevity	1.00	3,971.06	3,971.06	
	B4/6 4% PI	PART TIME	1.00	999.98	999.98	
	B8/6 7% JP	Longevity	1.00	4,176.17	4,176.17	
	B8/6 7% AC	Longevity	1.00	4,176.17	4,176.17	
	B4/6 4% PP	PART TIME	1.00	1,373.37	1,373.37	
	B6/6 3% CB	Longevity	1.00	416.99	416.99	
	B4/6 3% JC	PART TIME	1.00	809.31	809.31	
	B4/6 2% LK	Longevity	1.00	539.54	539.54	
	B9/6 2% EM	PART TIME	1.00	1,251.07	1,251.07	
		Longevity				
016101	515007	SICK LEAVE BONUS PER CONTRACT	2,800.00	2,950.00	2,800.00	.00
	0100-6-610-0000-000-000-0-1-515007-					
	SICK BONUS PER HEA CONTRACT		7.00	350.00	2,450.00	
	AC, EC, MG, SM, EM, PP, JP		1.00	350.00	350.00	
	PBL VH					
016101	519030	TRAINING/PROF. DEVELOPMENT	4,303.00	4,141.00	4,011.84	-6.77
	0100-6-610-0000-000-000-0-1-519030-					
	MONTHLY STAFF MEETINGS/TRAINING		1.00	4,011.84	4,011.84	
	1.5 hours each x 12/yr					
		BUDGET CEILING:			676,740.91	
		TOTALS:	676,740.91	643,607.52	707,968.21	4.61
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:50  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016102	517900	OTHER FRINGE BENEFITS	393.00	393.00	280.00	-28.75
	0100-6-610-0000-000-000-0-2-517900-	2 Pre-employment physicals at \$140 each.	2.00	140.00	280.00	
016102	521100	ELECTRIC UTILITY PWR HEAT LITE	32,500.00	32,500.00	34,125.00	5.00
	0100-6-610-0000-000-000-0-2-521100-	ELECTRIC UTILITY	1.00	34,125.00	34,125.00	
		5% increase				
016102	521200	GAS UTILITY	11,980.00	13,418.00	13,806.00	15.24
	0100-6-610-0000-000-000-0-2-521200-	GAS UTILITY	1.00	13,806.00	13,806.00	
		5% increase over FY18 expended				
016102	523000	WATER UTILITY	1,026.00	1,026.00	1,026.00	.00
	0100-6-610-0000-000-000-0-2-523000-	Fire Sprinkler hookup \$273	1.00	1,026.00	1,026.00	
		5 Backflow tests \$368				
		Usage \$385				
016102	524300	OTHER MAINT/REPAIR SERVICE	5,600.00	5,500.00	5,700.00	1.79
	0100-6-610-0000-000-000-0-2-524300-	Trash Removal - \$500	1.00	5,700.00	5,700.00	
		Building Equipment/Physical Plant - \$1600				
		Miscellaneous Custodial - \$900				
		Furniture Replacement (broken/damaged) - \$2700				
016102	530900	PROFESSIONAL/TECH SERVICE	47,977.00	47,268.00	49,275.00	2.71
	0100-6-610-0000-000-000-0-2-530900-	CLAMS MEMBERSHIP - \$42052	1.00	49,275.00	49,275.00	
		Library Software \$6140				
		Assistive Technology Software \$1083				
016102	534100	ADVERTISING	160.00	160.00	160.00	.00
	0100-6-610-0000-000-000-0-2-534100-	Advertising of position vacancies as required by Town.	1.00	160.00	160.00	
016102	542000	OFFICE SUPPLIES	5,650.00	5,650.00	5,650.00	.00
	0100-6-610-0000-000-000-0-2-542000-	Toner - \$3900	1.00	5,650.00	5,650.00	
		Paper - \$700				
		Miscellaneous Office Consumables - \$950				
		Other - \$100				

02/21/2019 13:50  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016102	551000	EDUCATIONAL SUPPLIES	152,725.00	149,000.00	155,750.00	1.98
	0100-6-610-0000-000-000-0-2-551000-	Materials for library collection.	1.00	155,750.00	155,750.00	
016102	551070	LIBRARY - BOOKS	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551070-					
016102	551071	LIBRARY - PERIODICALS	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551071-					
016102	551072	LIBRARY - AUDIO	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551072-					
016102	551073	LIBRARY - VIDEO	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551073-					
016102	551074	LIBRARY - EBOOKS	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551074-					
016102	551075	LIBRARY - ELECTRONIC FORMAT	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551075-					
016102	551076	LIBRARY - DATABASES	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551076-					
016102	551077	LIBRARY - OTH EDUCATIONAL SUPP	.00	.00	.00	.00
	0100-6-610-0000-000-000-0-2-551077-					
016102	558000	UNCLASSIFIED SUPPLIES	12,600.00	12,550.00	13,000.00	3.17
	0100-6-610-0000-000-000-0-2-558000-	Technology \$9200	1.00	13,000.00	13,000.00	
		Materials Processing & Protection \$1700				
		Circulation Supplies \$700				
		Information Materials/Signage \$1300				
		Other Misc. \$100				
016102	573000	DUES,SUBSCR. & IN STATE TRAVEL	3,500.00	3,300.00	3,600.00	2.86
	0100-6-610-0000-000-000-0-2-573000-	Mileage \$1600	1.00	3,600.00	3,600.00	
		Conferences/Workshops \$900				
		Membership Dues \$1100				
		BUDGET CEILING:			274,111.00	
		TOTALS:	274,111.00	270,765.00	282,372.00	3.01

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



**016291 RECREATION SEASONAL S&W**  
**016301 RECREATION & YOUTH S&W**  
**016302 RECREATION & YOUTH EXPENSE**  
**016308 RECREATION & YOUTH CAP OUTLAY**

02/21/2019 13:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016291	512000	REC & YOUTH SEASONAL S&W	220,187.71	173,540.00	228,506.94	3.78
	0100-6-629-0000-000-000-0-1-512000-					
	7	PARKING ATTENDANTS S2B/S4	7.00	5,906.14	41,342.98	
		75days x7.5hrs/day=562.50 hrs x\$15/hr= \$8437 x 7 gates/day =\$59,062.00 X.70% =\$41,343.00				
		WATERFRONT DIRECTOR LONG POND S9C/S4	1.00	5,027.40	5,027.40	
		42 days x 9 hrs/day =378 hrs x \$19.00/HR = \$7182 x .70				
	3	SWIMMING INSTRUCTORS S8B/S4	3.00	3,570.00	10,710.00	
		40 days x7.5 hrs/day =300hrs x \$17.00 /hr = \$5100 x 3 WSI = \$15,300.00 x.70% = \$10,710.00				
	1	BEACH SUPERVISOR S10A/S5	1.00	11,088.00	11,088.00	
		80 days x 9 hrs/day=720hrs x \$22.00/hr= \$15,840.00 x .70				
	28	LIFEGUARDS S8A/S4	28.00	5,167.97	144,703.16	
		75 days x 7.5 hr/day = 562.50 hrs x \$17.50/hr =\$9843.75 x 21 guards/day =\$206,718.75 x.70%= \$144,703.16				
	1	ASSISTANT BEACH SUPERVISOR S9A/S4	1.00	8,977.50	8,977.50	
		75 days x9 hrs/day =675 hrs x\$19.00/hr =\$12,825 X. 70% =\$8977.50				
	1.5	PARKING ENFORCEMENT OFFICERS	1.00	6,657.90	6,657.90	
	1	- S5A/S5 AND				
		1 -53 days x 7 hrs/day = 371 hrs x \$15 /hr = \$5565 X .70% = \$3895.00				
		.5 -35 days x 7 hrs/day =245 hrs x \$15/hr=\$3675. 00 X .70% = \$2572.00				
		TOTAL \$6,467.00 + \$95.45/position added by TA				
		BUDGET CEILING:			220,187.71	
		TOTALS:	220,187.71	173,540.00	228,506.94	3.78
		** END OF REPORT - Generated by Wendy Tulloch **				

02/21/2019 13:52  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016301	511800	PART-TIME YEAR-ROUND S&W	19,102.72	24,795.51	34,228.60	79.18
	0100-6-630-0000-000-000-0-1-511800-	PROGRAM SPECIALIST- PART TIME G4/ S6 -	1.00	19,770.52	19,770.52	
		14 HRS/WK				
		CONTRACTUAL RATE 1 -\$26.95/HR 734 HRS =	\$			
		19,770.52				
		Open Sundays at the Community Center 6	1.00	14,458.08	14,458.08	
		hrs per				
		shift @ \$46.34/Hr (Overtime Rate)				
			.00	.00	.00	
016301	511900	SALARIES & WAGES	211,181.00	185,915.02	222,752.20	5.48
	0100-6-630-0000-000-000-0-1-511900-	RECREATION DIRECTOR M4M/S8	1.00	88,713.00	88,713.00	
		POSITION RECLASSIFIED,				
		NEW ANNIVERSARY 7/1				
		SALARY RATE \$88,713.00 /52.4 WEEK YEAR = \$1693.00				
		/ WEEK				
		EXECUTIVE ASSISTANT G7/S6	1.00	65,332.32	65,332.32	
		RATE -\$31.17/HR X 2096 HRS = \$65332.32				
		PROGRAM SPECIALIST II G8/S6	1.00	68,706.88	68,706.88	
		\$32.14/HR X 2096 HRS = \$68,706.88				
			.00	.00	.00	
016301	513000	OVERTIME	.00	.00	.00	.00
	0100-6-630-0000-000-000-0-1-513000-					
016301	514000	LONGEVITY	4,323.28	3,676.07	6,583.82	52.29
	0100-6-630-0000-000-000-0-1-514000-	EXECUTIVE ASSISTANT	1.00	4,538.35	4,538.35	
		Grade 7 Step 6 7% @ \$31.17/HR = \$4538.				
		35				
		LONGEVITY AS PER HEA CONTRACT				
		Program Specialist II	1.00	2,045.47	2,045.47	
		Grade 8 Step 6 @ \$32.78/HR 3% = \$2045.				
		47				
		LONGEVITY AS PER HEA CONTRACT				
016301	515007	SICK LEAVE BONUS PER CONTRACT	1,050.00	975.00	1,050.00	.00
	0100-6-630-0000-000-000-0-1-515007-	SICK LEAVE BONUS PER HEA CONTRACT	2.00	350.00	700.00	
		Recreation Director per contract	1.00	350.00	350.00	
016301	516000	ENHANCEMENT OF SERVICES	14,458.08	.00	.00	-100.00
	0100-6-630-0000-000-000-0-1-516000-	PROGRAM SPECIALIST II G8/S4 \$30.01/HR	1.00	62,900.96	62,900.96	
		2096 HRS = \$62,900.96				
		REQUEST ADDITIONAL STAFF HOURS TO INCREASE				
		PROGRAMING OPPORTUNITIES				
		TA Budget Reduction	1.00	62,900.96	-62,900.96	
BUDGET CEILING:					250,115.08	

02/21/2019 13:52  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
TOTALS:			250,115.08	215,361.60	264,614.62	5.80
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:53  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016302	517900	OTHER FRINGE BENEFITS	500.00	500.00	500.00	.00
	0100-6-630-0000-000-000-0-2-517900-	SHOES	2.00	250.00	500.00	
016302	521100	ELECTRIC UTILITY PWR HEAT LITE	8,400.00	8,000.00	8,400.00	.00
	0100-6-630-0000-000-000-0-2-521100-	ELECTRIC LIGHTS	1.00	8,400.00	8,400.00	
016302	524200	OFFICE EQUIPMENT REPAIR	400.00	400.00	400.00	.00
	0100-6-630-0000-000-000-0-2-524200-	REPAIRS AS NEEDED	1.00	400.00	400.00	
		Copy, Fax, Radio, Printer Repair				
016302	527000	RENTALS & LEASES	4,000.00	4,000.00	4,000.00	.00
	0100-6-630-0000-000-000-0-2-527000-	PORT A POTTY RENTALS(10 UNITS, 8 LOCATIONS)	1.00	4,000.00	4,000.00	
016302	534100	ADVERTISING	150.00	400.00	100.00	-33.33
	0100-6-630-0000-000-000-0-2-534100-	ADVERTISING FOR SEASONAL POSITIONS	1.00	100.00	100.00	
		Advertising for Seasonal Positions through Cape Cod Times, Includes on-line listings				
016302	534400	TELEPHONE & TELEDATA SERVICES	950.00	900.00	1,000.00	5.26
	0100-6-630-0000-000-000-0-2-534400-	DEPARTMENT DIRECTOR CELL PHONE	1.00	1,000.00	1,000.00	
		Verizon Wireless - 12 Months prox \$80/Mo				
016302	538000	OTHER PURCHASED SERVICES	1,250.00	700.00	1,250.00	.00
	0100-6-630-0000-000-000-0-2-538000-	AMES MARINE SERVICE	1.00	1,250.00	1,250.00	
		Installation & Removal of Swim buoys at Long Pond for summer season.				
016302	542000	OFFICE SUPPLIES	2,500.00	2,700.00	2,500.00	.00
	0100-6-630-0000-000-000-0-2-542000-	WB MASON - Office Supplies As Needed	1.00	2,500.00	2,500.00	
		Paper, Laser Toner Cartridges, Tape, Paper Clips, Pens, File Folders, Hanging Files, Envelopes...				
016302	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	1,000.00	7,000.00	1,000.00	.00
	0100-6-630-0000-000-000-0-2-543000-	Structural Repair of Valdalism, Storm Damage & Det	1.00	1,000.00	1,000.00	

02/21/2019 13:53  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016302	548100	BULK FUEL	1,700.00	1,700.00	1,700.00	.00
	0100-6-630-0000-000-000-0-2-548100-	Gasoline Use	1.00	1,700.00	1,700.00	
		Recreation Gas use based on approximately 600 gallons at \$2.85 per gallon - per Hwy Dept figures				
016302	553000	PUBLIC WORKS SUPPLIES	4,550.00	4,000.00	4,550.00	.00
	0100-6-630-0000-000-000-0-2-553000-	WATER BILLS	1.00	4,550.00	4,550.00	
016302	558000	OTHER SUPPLIES NEC	10,000.00	11,000.00	10,000.00	.00
	0100-6-630-0000-000-000-0-2-558000-	SEASONAL STAFF UNIFORMS	1.00	4,500.00	4,500.00	
		Signs, Beaches, and Other	1.00	500.00	500.00	
		Beach Radio Battery Replacements & Repairs	1.00	1,000.00	1,000.00	
		Printing and Services	1.00	2,500.00	2,500.00	
		Daily Tickets, Summer Brochures				
		United States Flags for Parks, Overlooks & Memorials	1.00	1,200.00	1,200.00	
		Misc Supplies	1.00	300.00	300.00	
		Game Room Supplies-\$300				
016302	573000	DUES,SUBSCR. & IN STATE TRAVEL	175.00	175.00	175.00	.00
	0100-6-630-0000-000-000-0-2-573000-	NRPA-National Recreation and Park Association \$ 140.00	1.00	140.00	140.00	
		USTA	1.00	35.00	35.00	
016302	578000	OTHERWISE UNCLASSIFIED	10,000.00	10,700.00	10,000.00	.00
	0100-6-630-0000-000-000-0-2-578000-	ARTS & CRAFTS	1.00	500.00	500.00	
		Swim Lesson Supplies	1.00	300.00	300.00	
		ICE PACKS & FIRST AID SUPPLIES	1.00	400.00	400.00	
		RESCUE TUBES	1.00	400.00	400.00	
		Replacement of Lifeguard Safety Equipment				
		RESCUE BOARDS/BEACH WHEELCHAIR REPAIRS	1.00	800.00	800.00	
		Beach Safety equipment				
		RESCUE KITS/FIRST AID SUPPLIES	1.00	400.00	400.00	
		Beach Safety Equipment				
		COMMUNITY CENTER EASTER EGG HUNT EVENT	1.00	400.00	400.00	
		FROM AID TO PROGRAMS				
		COMMUNITY CENTER HALLOWEEN PARTY EVENT	1.00	400.00	400.00	
		FROM AID TO PROGRAMS				
		AFTER-PROM EVENT	1.00	2,500.00	2,500.00	
		FROM AID TO PROGRAMS				
		TOWN BAND	1.00	2,500.00	2,500.00	
		FROM AID TO PROGRAMS				
		PROGRAM SCHOLARSHIPS	1.00	1,400.00	1,400.00	
		FROM AID TO PROGRAMS - PROVIDED FOR FAMILIES IN NEED FOR NON OFFERED REC PROGRAMS				

02/21/2019 13:53  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		BUDGET CEILING:			45,575.00	
		TOTALS:	45,575.00	52,175.00	45,575.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:55  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016308	585000	CAPITAL OUTLAY FIN-COM DEFINIT	12,000.00	12,000.00	12,000.00	.00
	0100-6-630-0000-000-000-0-8-585000-	RECURRING FIELD EXPENSES - LIGHTBULB	1.00	12,000.00	12,000.00	
		REPLACEMENT, WATER WELLS, INFIELD				
		REPAIRS				
		BUDGET CEILING:			12,000.00	
		TOTALS:	12,000.00	12,000.00	12,000.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						



**016331 HARBORMASTER SALARIES & WAGES**  
**016332 HARBORMASTER EXP**  
**016334 HARBORMASTER REVENUE**  
**016338 HARBORMASTER CAPITAL OUTLAY**

02/21/2019 13:56  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016331	511800	PART-TIME YEAR-ROUND S&W	5,105.12	1,180.85	5,531.36	8.35
	0100-6-633-0000-000-000-0-1-511800-	LEAH McPHERSON	1.00	1,051.36	1,051.36	
		BOARD SECRETARY				
		OAS/S5 \$21.55 X 16/hrs = \$344.80				
		OA2/S6 \$22.08 X 32/hrs = \$706.56				
		- Includes anticipated FY20 2% increase.				
		SUBSTITUTE CUSTODIAN	1.00	4,480.00	4,480.00	
		PT-3/S2 \$16.00 x 280 hrs.				
		* Includes anticipated 2.5% increase.				
016331	511900	SALARIES & WAGES	267,850.52	257,343.40	284,610.84	6.26
	0100-6-633-0000-000-000-0-1-511900-	HARBORMASTER - J. Rendon	1.00	101,474.00	101,474.00	
		M5/STEP 10				
		- Per SEIU contract.				
		DOCKHAND- T. Telesmanick	1.00	51,205.28	51,205.28	
		G2/6 - 2,096/hrs. x \$24.43/hr.				
		- Per HEA contract.				
		WATERWAYS SPECIALIST - M. Morris	1.00	60,118.52	60,118.52	
		G8/6 - 1,834/hrs. x \$32.78/hr.				
		- Per HEA contract.				
		ASSISTANT HARBORMASTER - W. Neiser	1.00	71,813.04	71,813.04	
		G9/5 - 152/hrs. x \$32.88/hr.				
		G9/6 - 1944/HRS X \$34.37/hr.				
		- Per HEA contract.				
016331	512000	SEASONAL S&W	32,560.00	29,974.65	36,432.50	11.89
	0100-6-633-0000-000-000-0-1-512000-	ASSISTANT HARBORMASTER	1.00	11,200.00	11,200.00	
		G8/S4 - 640/HRS X \$17.50				
		- Includes anticipated FY20 increase.				
		HARBOR ASSISTANT	1.00	9,920.00	9,920.00	
		G4/S5 - 640 HRS X \$15.50				
		- Includes anticipated FY20 increase.				
		EVENING ASSISTANT HARBORMASTER	1.00	15,312.50	15,312.50	
		G8/S4 875 HOURS X \$17.50				
		- Extends beyond 16 wks due to Tuna Season.				
		- Includes anticipated FY20 increase.				
016331	513000	OVERTIME	1,000.00	1,000.00	1,000.00	.00
	0100-6-633-0000-000-000-0-1-513000-	OVERTIME	1.00	1,000.00	1,000.00	
		- Required for 24/7 Maritime Rescue/Assistance.				
016331	514000	LONGEVITY	3,660.70	2,527.02	4,875.88	33.20
	0100-6-633-0000-000-000-0-1-514000-	M. Morris LONGEVITY	1.00	1,803.56	1,803.56	
		G8/S6 - 3%				
		- Per HEA contract.				
		T. Telesmanick LONGEVITY	1.00	3,072.32	3,072.32	
		G2/S6 - 6%				

02/21/2019 13:56  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		- Per HEA contract.				
016331	515007	SICK LEAVE BONUS PER CONTRACT	1,400.00	1,325.00	1,400.00	.00
	0100-6-633-0000-000-000-0-1-515007-	SICK BONUS	3.00	350.00	1,050.00	
		- Per HEA Contract.				
		SICK BONUS	1.00	350.00	350.00	
		- Per SEIU Contract.				
		SICK BONUS	.00	.00	.00	
		BUDGET CEILING:			311,576.34	
		TOTALS:	311,576.34	293,350.92	333,850.58	7.15
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 13:57  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016332	517900	OTHER FRINGE BENEFITS	1,450.00	1,200.00	1,450.00	.00
	0100-6-633-0000-000-000-0-2-517900-	SHOE ALLOWANCE	2.00	150.00	300.00	
		* Per HEA Contract.				
		STAFF & VOLUNTEER SHIRTS	1.00	500.00	500.00	
		HARBORMASTER UNIFORM SHIRT & PANTS	1.00	400.00	400.00	
		SHOE ALLOWANCE	1.00	250.00	250.00	
		* For Harbormaster per SEIU Contract.				
016332	521100	ELECTRIC UTILITY PWR HEAT LITE	11,400.00	9,000.00	13,500.00	18.42
	0100-6-633-0000-000-000-0-2-521100-	ALLEN HARBOR	1.00	500.00	500.00	
		SAQUATUCKET	1.00	12,500.00	12,500.00	
		*New HM Building w/electric heat/AC to replace oil.				
		WYCHMERE HARBOR	1.00	500.00	500.00	
016332	521200	GAS UTILITY	2,800.00	2,800.00	3,000.00	7.14
	0100-6-633-0000-000-000-0-2-521200-	WORKSHOP HEAT	1.00	3,000.00	3,000.00	
		* Converting to a higher cost Propane Heat in new Garage Building.				
016332	523000	WATER UTILITY	6,800.00	6,800.00	6,800.00	.00
	0100-6-633-0000-000-000-0-2-523000-	WORKSHOP, WYCHMERE PIER, ALLEN HARBOR AND SQUATUCKET HARBOR, FUEL DOCK	1.00	6,800.00	6,800.00	
016332	524300	OTHER MAINT/REPAIR SERVICE	6,000.00	6,000.00	6,000.00	.00
	0100-6-633-0000-000-000-0-2-524300-	WORKSHOP BUILDING REPAIRS/MAINT.	1.00	1,000.00	1,000.00	
		SAQUATUCKET BUILDING REPAIRS/MAINT.	1.00	3,000.00	3,000.00	
		WYCHMERE/ALLEN BATHROOM REPAIRS/MAINT.	1.00	500.00	500.00	
		TOOLS/MAINT. SUPPLIES	1.00	1,500.00	1,500.00	
016332	527000	RENTALS & LEASES	7,930.00	6,930.00	1,910.00	-75.91
	0100-6-633-0000-000-000-0-2-527000-	PLYMOUTH SIGN	.00	.00	.00	
		MASS AUDUBON	1.00	6,000.00	6,000.00	
		* Coastal Waterbird Management Agreement (Increase in cost of service).				
		POST OFFICE BOX RENTAL	1.00	160.00	160.00	
		NAUTICAL SOFTWARE SOLUTIONS	1.00	1,250.00	1,250.00	
		* Annual contract renewal.				
		MISC	1.00	500.00	500.00	
		HARBORMASTER LOG	.00	.00	.00	
		Transfer Mass Audubon (Shorebird Monitoring) to Conservation	1.00	6,000.00	-6,000.00	

02/21/2019 13:57  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016332	529000	OTHER PROPERTY RELATED SERVICE	14,750.00	14,750.00	18,750.00	27.12
	0100-6-633-0000-000-000-0-2-529000-	HOLDING TANKS	1.00	4,000.00	4,000.00	
		* Increase in Facility use.				
		RUBBISH	1.00	14,750.00	14,750.00	
		* Increase in Facility use.				
016332	530300	DATA PROCESSING SVS	120.00	120.00	120.00	.00
	0100-6-633-0000-000-000-0-2-530300-	MASTERCARD/VISA FEES	1.00	120.00	120.00	
		*InvoiceCloud monthly fee.				
016332	530600	MEDICAL OR RELATED SERVICES	200.00	200.00	200.00	.00
	0100-6-633-0000-000-000-0-2-530600-	MEDICAL KITS AND REPLACING MATERIAL	1.00	200.00	200.00	
016332	530900	PROFESSIONAL/TECH SERVICE	3,200.00	3,200.00	3,200.00	.00
	0100-6-633-0000-000-000-0-2-530900-	POND BUOYS DEPLOY & RETRIVE	1.00	3,200.00	3,200.00	
016332	534100	ADVERTISING	200.00	200.00	200.00	.00
	0100-6-633-0000-000-000-0-2-534100-	OPEN POSITIONS & SUMMER POSITIONS	1.00	200.00	200.00	
016332	534400	TELEPHONE & TELEDATA SERVICES	.00	.00	4,200.00	.00
	0100-6-633-0000-000-000-0-2-534400-	COMCAST INTERNET/DOCKS	1.00	2,400.00	2,400.00	
		* New wireless internet for Docks.				
		COMCAST INTERNET/BUILDING	1.00	1,800.00	1,800.00	
		* Internet service for new Harbormaster Building.				
016332	541000	ENERGY SUPPLIES EXC VHICL FUEL	.00	2,400.00	.00	.00
	0100-6-633-0000-000-000-0-2-541000-					
016332	542000	OFFICE SUPPLIES	1,600.00	1,600.00	1,600.00	.00
	0100-6-633-0000-000-000-0-2-542000-	REGULAR OFFICE SUPPLIES	1.00	1,000.00	1,000.00	
		COPIER SUPPLIES	1.00	300.00	300.00	
		OFFICE FURNITURE	1.00	300.00	300.00	
016332	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	7,500.00	15,000.00	7,500.00	.00
	0100-6-633-0000-000-000-0-2-543000-	DOCK REPAIR/MAINT (Electric/Plumbing)	1.00	3,750.00	3,750.00	
		FLOAT REPAIR/MAINT	1.00	3,750.00	3,750.00	
		(Decking/Hardware/Piles)				
016332	545000	CUSTODIAL SUPPLIES	1,300.00	1,300.00	2,000.00	53.85
	0100-6-633-0000-000-000-0-2-545000-	CUSTODIAL SUPPLIES	1.00	2,000.00	2,000.00	
		* Increase in Facility use.				

02/21/2019 13:57  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016332	546000	GROUNDSKEEPING SUPPLIES	2,200.00	2,200.00	2,200.00	.00
	0100-6-633-0000-000-0-2-546000-					
		GARDENING	1.00	500.00	500.00	
		LANDSCAPE	1.00	1,200.00	1,200.00	
		OTHER	1.00	500.00	500.00	
016332	548100	BULK FUEL	7,000.00	9,000.00	7,000.00	.00
	0100-6-633-0000-000-0-2-548100-					
		PUMPOUT BOATS (2)	2.00	500.00	1,000.00	
		HARBOR PATROL BOAT	1.00	2,000.00	2,000.00	
		DEPARTMENT VEHICLES	1.00	4,000.00	4,000.00	
016332	548900	OTHER VEHIC SUPPLIES & PARTS	7,000.00	5,000.00	7,000.00	.00
	0100-6-633-0000-000-0-2-548900-					
		REPAIR/MAINT TO ALL BOATS & TRAILERS	1.00	7,000.00	7,000.00	
016332	553000	PUBLIC WORKS SUPPLIES	6,000.00	6,000.00	5,800.00	-3.33
	0100-6-633-0000-000-0-2-553000-					
		AIDS TO NAVIGATION (Buoys/Hardware)	1.00	3,000.00	3,000.00	
		VESSEL/TRAILER PERMITS	1.00	1,800.00	1,800.00	
		SIGNAGE/FLAGS	1.00	1,000.00	1,000.00	
016332	558000	OTHER SUPPLIES NEC	600.00	600.00	600.00	.00
	0100-6-633-0000-000-0-2-558000-					
		ICE BLOCKS/CUBES	1.00	600.00	600.00	
016332	573000	DUES,SUBSCR. & IN STATE TRAVEL	250.00	2,500.00	250.00	.00
	0100-6-633-0000-000-0-2-573000-					
		TRAVEL/MILEAGE REIMBURSEMENT	1.00	100.00	100.00	
		MEMBERSHIP/DUES	1.00	150.00	150.00	
		- Harbormaster Association Dues.				
016332	585000	CAPITAL OUTLAY	10,000.00	10,000.00	10,000.00	.00
	0100-6-633-0000-000-0-2-585000-					
		SIGNAGE	1.00	8,000.00	8,000.00	
		* Signage for new facility.				
		FACILITY SEATING	1.00	2,000.00	2,000.00	
		* Additional seating (Benches/Picnic Tables) for new facility.				
016332	586000	DREDGING	75,000.00	100,000.00	150,000.00	100.00
	0100-6-633-0000-000-0-2-586000-					
		CHANNEL DREDGING	1.00	150,000.00	150,000.00	
		BUDGET CEILING:			173,300.00	
		TOTALS:	173,300.00	206,800.00	253,280.00	46.15

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

**016702 BROOKS MUSEUM COMMISSION EXP**  
**016708 BROOKS MUSEUM COMMISSION**  
**016911 HISTORICAL COMMISSION S&W**  
**016912 HISTORICAL COMMISSION EXPENSE**  
**016918 HISTORICAL COMMISSION CAP OUT**  
**016922 CELEBRATIONS**

02/21/2019 13:58  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016702	521100	ELECTRIC UTILITY PWR HEAT LITE	5,775.00	5,100.00	5,775.00	.00
	0100-6-670-0000-000-000-0-2-521100-	BROOKS ACADEMY ELECTRICITY PER	1.00	5,775.00	5,775.00	
		ESTIMATE				
		Based upon FY 17 Actuals				
016702	521200	GAS UTILITY	6,344.00	6,344.00	6,344.00	.00
	0100-6-670-0000-000-000-0-2-521200-	GAS HEAT	1.00	6,344.00	6,344.00	
		Level Funded				
016702	523000	WATER UTILITY	725.00	565.00	725.00	.00
	0100-6-670-0000-000-000-0-2-523000-	BROOKS ACADEMY WATER UTILITY	1.00	725.00	725.00	
		PER ESTIMATE				
016702	542000	OFFICE SUPPLIES	50.00	50.00	50.00	.00
	0100-6-670-0000-000-000-0-2-542000-	MISC SUPPLIES	1.00	50.00	50.00	
		BUDGET CEILING:			12,894.00	
		TOTALS:	12,894.00	12,059.00	12,894.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



02/21/2019 13:59  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016911	511800	PART-TIME YEAR-ROUND S&W	.00	540.00	.00	.00
	0100-6-691-0000-000-000-0-1-511800-					
		BUDGET CEILING:			.00	
		TOTALS:	.00	540.00	.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 14:00  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016912	530900	OTHER PROFESSIONAL/TECH SVC	150.00	150.00	150.00	.00
	0100-6-691-0000-000-000-0-2-530900-	OTHER PROF. AND TECHNICAL SERVICES	1.00	150.00	150.00	
016912	534100	ADVERTISING	100.00	100.00	100.00	.00
	0100-6-691-0000-000-000-0-2-534100-	CAPE COD TIMES LEGAL ADVERTISING	1.00	100.00	100.00	
016912	573000	DUES,SUBSCR. & IN STATE TRAVEL	100.00	100.00	100.00	.00
	0100-6-691-0000-000-000-0-2-573000-	DUES, MEMBERSHIPS AND TRAININGS	1.00	100.00	100.00	
		BUDGET CEILING:			350.00	
		TOTALS:	350.00	350.00	350.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 14:01  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 1  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016922	558000	OTHER SUPPLIES NEC	1,600.00	1,600.00	1,600.00	.00
	0100-6-692-0000-000-000-0-2-558000-	CELEBRATION SUPPLIES	1.00	1,600.00	1,600.00	
		BUDGET CEILING:			1,600.00	
		TOTALS:	1,600.00	1,600.00	1,600.00	.00
** END OF REPORT - Generated by Wendy Tulloch **						

**016951 GOLF S&W**  
**016952 GOLF EXPENSE**  
**016958 GOLF CAPITAL OUTLAY**  
**016961 GOLF MAINTENANCE S&W**  
**016962 GOLF MAINTENANCE EXPENSE**  
**016968 GOLF MAINTENANCE CAP OUTLAY**

02/21/2019 14:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016951	511800	PART-TIME YEAR-ROUND S&W	2,315.93	2,252.20	2,517.24	8.69
	0100-6-695-0000-000-000-0-1-511800-	GOLF COMMITTEE SECRETARY	1.00	2,517.24	2,517.24	
		PART TIME				
		\$23.49 X 2HRS X 40 WEEKS \$1879.20				
		\$24.54 x 2HRS X 13 WEEKS \$638.04				
016951	511900	SALARIES & WAGES	529,157.56	429,077.20	559,324.00	5.70
	0100-6-695-0000-000-000-0-1-511900-	GOLF DIRECTOR	1.00	92,776.00	92,776.00	
		M5/ST5				
		35 WEEKS X 1756.45 = \$61475.75				
		3 DAYS AT 1053.87				
		2 DAYS AT 720.15				
		16 WEEKS X 1800.38 = \$28806.08				
		2 DAYS AT 720.15				
		2 STEP INCREASE APPROVED				
		GOLF SUPERINTENDENT	1.00	97,814.00	97,814.00	
		M4A ST 10 \$97,814.00				
		ASST. GOLF SUPERINTENDENT	1.00	65,332.32	65,332.32	
		B7/ST6 \$31.17 X 40 X 52.4 \$65,332.32				
		MECHANIC	1.00	53,741.44	53,741.44	
		GR 3/ST6 \$25.64 X 40 X 52.4 \$53741.44				
		GREENSKEEPER 2	1.00	53,741.44	53,741.44	
		GR3 /ST6 \$25.64 X 40 X 52.4 \$53,741.44				
		FOREMAN	1.00	59,274.88	59,274.88	
		GR 5/ST6 28.28 X 40 X 5.42 = \$59,274.88				
		GREENSKEEPER 1 G 2/ST3	1.00	44,583.04	44,583.04	
		20.99 X17.4 WEEKS X40=14,609.04				
		21.41 X 35 X40=29,974				
		EXECUTIVE ASSISTANT 32 HRS/WEEK	1.00	52,365.60	52,365.60	
		GR 7/ST6 \$31.17 x 1680 hours \$52,365.60				
		OFFICE ASSISTANT 32 HRS/WK	1.00	39,695.28	39,695.28	
		GR/ ST 3				
		\$23.49 X 24 HRS \$563.76				
		\$23.49 X 32 HRS X 39 WEEKS \$29315.52				
		\$24.54 X 32 HRS X 12 WEEKS \$9423.36				
		\$24.54 X 16 HRS \$392.64				
		TOTAL \$39,695.28				
016951	512000	SEASONAL S&W	295,548.00	284,858.42	310,767.80	5.15
	0100-6-695-0000-000-000-0-1-512000-	S-11/ST 5	1.00	33,292.80	33,292.80	
		GOLF OPERATIONS MANAGER				
		SEASONAL EMPLOYEES				
		40 HOURS X \$26.01 X 32 WEEKS				
		GOLF OPERATIONS SEASONAL EMPLOYEES	1.00	159,971.00	159,971.00	
		STARTERS, RANGERS, CART BARN/RANGE, AND				
		PRO SHOP EMPLOYEES.				
		NEW PERSONNEL BY LAW COMPENSATION				

02/21/2019 14:02  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
		GOLF MAINTENANCE SEASONAL EMPLOYEES \$117,504 + 2%	1.00	117,504.00	117,504.00	
016951	513000	OVERTIME	22,880.00	61,200.00	22,880.00	.00
	0100-6-695-0000-000-000-0-1-513000-	GOLF OVERTIME \$22,880	1.00	22,880.00	22,880.00	
016951	514000	LONGEVITY	17,281.44	13,845.55	19,201.61	11.11
	0100-6-695-0000-000-000-0-1-514000-	ASST GOLF SUPERINTENDENT	1.00	3,266.62	3,266.62	
		31.17 X 40 X 52.4 = 65,332.32 x 5% + 3, 266.62				
		MECHANIC	1.00	475.00	475.00	
		7TH YEAR SERVICE \$475.00				
		FOREMAN SECOND ASSISTANT	1.00	1,185.50	1,185.50	
		59274.88 x 2% = 1,185.50				
		GREENSKEEPER 2	1.00	3,761.90	3,761.90	
		53741.44 x 7% = 3,761.90				
		GOLF SUPERINTNEDENT	1.00	6,847.00	6,847.00	
		97,814 X 7% = 6847				
		EXECUTIVE ASSISTANT	1.00	3,665.59	3,665.59	
		GRADE 7 STEP 6				
		\$31.17 X 1680 hours= 52365.60 x 7% = 3, 665.59				
016951	515007	SICK LEAVE BONUS PER CONTRACT	3,150.00	2,925.00	3,150.00	.00
	0100-6-695-0000-000-000-0-1-515007-	SICK BONUS	9.00	350.00	3,150.00	
		BUDGET CEILING:			870,332.93	
		TOTALS:	870,332.93	794,158.37	917,840.65	5.46
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 14:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016952	517200	UNEMPLOYMENT COMP PAYMENTS	30,000.00	40,000.00	27,000.00	-10.00
	0100-6-695-0000-000-000-0-2-517200-	Unemployment Comp Payments	1.00	40,000.00	40,000.00	
		TA Budget Reduction	1.00	13,000.00	-13,000.00	
016952	517900	OTHER FRINGE BENEFITS	6,450.00	5,898.00	6,450.00	.00
	0100-6-695-0000-000-000-0-2-517900-	SHIRTS HATS & OUTERWEAR	1.00	6,450.00	6,450.00	
		Increase due to union contract				
016952	521000	ENERGY OIL HEAT	12,240.00	12,240.00	12,240.00	.00
	0100-6-695-0000-000-000-0-2-521000-	County Bid	1.00	12,240.00	12,240.00	
016952	521100	ELECTRIC UTILITY PWR HEAT LITE	51,693.00	49,231.00	47,277.00	-8.54
	0100-6-695-0000-000-000-0-2-521100-	ELECTRIC BILLS FOR CLUBHOUSE,	1.00	54,277.00	54,277.00	
		RESTAURANT AND MAINT BUILDINGS PLUS 5%				
		PER TA				
		PLUS 5% PER TA INCLUDING RESTAURANT				
		TA Budget Reduction	1.00	7,000.00	-7,000.00	
016952	523000	WATER UTILITY	2,315.00	2,315.00	2,315.00	.00
	0100-6-695-0000-000-000-0-2-523000-	TOWN WATER	1.00	2,315.00	2,315.00	
016952	524100	VEHICLE REPAIR SERVICE	3,000.00	3,000.00	3,000.00	.00
	0100-6-695-0000-000-000-0-2-524100-	REPAIRS THAT ARE BEYOND SHOP	1.00	3,000.00	3,000.00	
		CAPABILITIES				
016952	524200	OFFICE EQUIPMENT REPAIR	5,400.00	5,400.00	5,400.00	.00
	0100-6-695-0000-000-000-0-2-524200-	POS COMPUTERS, PRINTERS, COPY MACHINES	1.00	4,500.00	4,500.00	
		REPLACE RADIO BATTERIES	1.00	900.00	900.00	
016952	524300	OTHER MAINT/REPAIR SERVICE	40,000.00	30,000.00	42,500.00	6.25
	0100-6-695-0000-000-000-0-2-524300-	PUMPHOUSE MAINTENANCE \$15,000	1.00	15,000.00	15,000.00	
		RESTAURANT MAINTENANCE AND UPGRADES	1.00	17,500.00	17,500.00	
		17500				
		TREE MAINT	1.00	10,000.00	10,000.00	
016952	527000	RENTALS & LEASES	101,250.00	83,650.00	101,250.00	.00
	0100-6-695-0000-000-000-0-2-527000-	SHOP RAGS	1.00	200.00	200.00	
		REMOVAL OF HAZARDOUS MATERIAL	1.00	1,400.00	1,400.00	
		JOHN DEERE/TEXTRON EQUIP LEASE	1.00	90,000.00	90,000.00	
		NEW ADDED COST TIER 4 DIESEL				
		CHELSEA (TEE TIME SYSTEM)	1.00	4,450.00	4,450.00	
		BOUSE HOUSE	1.00	5,200.00	5,200.00	

02/21/2019 14:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016952	529000	OTHER PROPERTY RELATED SERVICE	32,480.00	32,480.00	28,480.00	-12.32
	0100-6-695-0000-000-000-0-2-529000-	OUTSOURCE AERATION, HYDROJET, OVERSEED	1.00	15,040.00	15,040.00	
		HAS BEEN ASKED OF FINANCE COMMITTEE THE LAST TWO YEARS AND HAS MADE MAJOR IMPROVEMENTS TO FAIRWAYS				
		ALARM FEES INTRUDER AND FIRE	1.00	2,400.00	2,400.00	
		TRASH REMOVAL PRO SHOP AND MAINT	1.00	5,040.00	5,040.00	
		12 MONTHS EACH				
		VERTIDRAIN	1.00	5,000.00	5,000.00	
		VIDEO SURVEILLANCE CLUBHOUSE AND COURSE	1.00	5,000.00	5,000.00	
		TA Budget Reduction	1.00	4,000.00	-4,000.00	
016952	530300	DATA PROCESSING SERVICE	28,000.00	25,000.00	33,828.00	20.81
	0100-6-695-0000-000-000-0-2-530300-	INCREASE IN CARD USAGE	1.00	33,828.00	33,828.00	
		FY 18 ACTUAL \$33,828				
016952	530900	PROFESSIONAL/TECH SERVICE	14,500.00	14,500.00	14,500.00	.00
	0100-6-695-0000-000-000-0-2-530900-	USGA VISIT	1.00	1,500.00	1,500.00	
		SOIL TESTING	1.00	3,000.00	3,000.00	
		WEB DESIGN & HOSTING	1.00	10,000.00	10,000.00	
016952	534100	ADVERTISING	45,000.00	45,000.00	48,000.00	6.67
	0100-6-695-0000-000-000-0-2-534100-	CAPE COD CHAMBER OF COMMERCE	1.00	2,000.00	2,000.00	
		YELLOW PAGES	1.00	693.00	693.00	
		ATLANTIC PRODUCTION 3,000	1.00	6,000.00	6,000.00	
		CAPE COD MEDIA GROUP 3,000				
		BRIDGE PUBLISHING	1.00	1,720.00	1,720.00	
		FACEBOOK	1.00	500.00	500.00	
		CAPE COD HOSPITALITY	1.00	1,300.00	1,300.00	
		CUMULUS	1.00	2,400.00	2,400.00	
		COMCAST SPOTLIGHT CABLE	1.00	19,307.00	19,307.00	
		NEW ENGLAND PUBLISHING	1.00	8,125.00	8,125.00	
		SHORELINE	1.00	755.00	755.00	
		LIGHTHOUSE MEDIA	1.00	5,200.00	5,200.00	
016952	534400	TELEPHONE & TELEDATA SERVICES	3,900.00	2,816.00	3,900.00	.00
	0100-6-695-0000-000-000-0-2-534400-	HIGH SPEED INTERNET PROSHOP AND	1.00	3,900.00	3,900.00	
		MAINTENANCE CELLULAR TABLETS				
016952	541000	ENERGY SUPPLIES EXC VEHICLE FUEL	36,039.00	36,039.22	31,840.00	-11.65
	0100-6-695-0000-000-000-0-2-541000-	+ 5 % PER TA	1.00	37,840.00	37,840.00	
		TA Budget Reduction	1.00	6,000.00	-6,000.00	



02/21/2019 14:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016952	542000	OFFICE SUPPLIES	4,700.00	4,700.00	4,700.00	.00
	0100-6-695-0000-000-000-0-2-542000-	MAINT OFFICE	1.00	400.00	400.00	
		TOURNAMENT COMPUTER, PAPER, TONER	1.00	2,200.00	2,200.00	
		PRINTER, TOURNAMENT SUPPLIES	1.00	2,100.00	2,100.00	
016952	543000	MAINT/REP SUP-BLDGS&EQUIPMENT	16,950.00	16,950.00	16,950.00	.00
	0100-6-695-0000-000-000-0-2-543000-	CEDAR FENCE \$1000	1.00	1,000.00	1,000.00	
		RAILROAD TIES	1.00	1,000.00	1,000.00	
		COURSE MARKING PAINTS	1.00	2,000.00	2,000.00	
		KEYS/LOCKS REKEYING FOR SECURITY	1.00	250.00	250.00	
		RANGE EQUIPMENT AND SIGNAGE	1.00	3,200.00	3,200.00	
		LIGHT BULBS, PAINTING, CARPET, HVAC,	1.00	9,500.00	9,500.00	
		RAILING, SHINGLES, STAIRS				
016952	545000	CUSTODIAL SUPPLIES	4,200.00	3,600.00	4,200.00	.00
	0100-6-695-0000-000-000-0-2-545000-	PRO SHOP & MAINTENANCE	1.00	4,200.00	4,200.00	
016952	546000	GROUNDSKEEPING SUPPLIES	187,000.00	187,000.00	187,000.00	.00
	0100-6-695-0000-000-000-0-2-546000-	FERTILIZER	1.00	60,000.00	60,000.00	
		LIME	1.00	13,000.00	13,000.00	
		SEED	1.00	20,000.00	20,000.00	
		HERBICIDES, PESTICIDES, HERBICIDES,	1.00	71,000.00	71,000.00	
		FUNGICIDES				
		TOPDRESSING SAND	1.00	4,000.00	4,000.00	
		LOAM	1.00	4,000.00	4,000.00	
		BUNKER SAND	1.00	4,000.00	4,000.00	
		PLANTINGS	1.00	11,000.00	11,000.00	
016952	548900	VEHICLE SUPPLIES & PARTS	25,000.00	25,000.00	27,686.00	10.74
	0100-6-695-0000-000-000-0-2-548900-	PARTS AND SUPPLIES FOR OWNED GOLF	1.00	22,686.00	22,686.00	
		EQUIPMENT				
		FY 18 ACTUAL 27686				
		CART DAMAGE	1.00	5,000.00	5,000.00	
016952	550000	MEDICAL & SUPPLIES	2,200.00	1,600.00	2,200.00	.00
	0100-6-695-0000-000-000-0-2-550000-	FIRST AID SUPPLIES	1.00	2,200.00	2,200.00	
		OSHA REQUIREMENTS				
		SUNBLOCK/BUG SPRAY FOR OUTSIDE STAFF				
016952	553000	PUBLIC WORKS SUPPLIES	1,000.00	1,000.00	1,000.00	.00
	0100-6-695-0000-000-000-0-2-553000-	SMALL TOOLS, SHOVELS, RAKES ETC	1.00	1,000.00	1,000.00	

02/21/2019 14:03  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016952	558000	OTHER SUPPLIES NEC	17,200.00	15,900.00	19,200.00	11.63
	0100-6-695-0000-000-000-0-2-558000-					
		CUPS, FLAGPOLES, FLAGS	1.00	3,500.00	3,500.00	
		RANGE BALLS	1.00	4,200.00	4,200.00	
		SCORECARDS	1.00	2,400.00	2,400.00	
		PENCILS	1.00	1,500.00	1,500.00	
		MEMBERSHIP SUPPLIES	1.00	4,300.00	4,300.00	
		RANGE BASKETS	1.00	1,500.00	1,500.00	
		SCOREBOARDS/ STRIPS	1.00	1,800.00	1,800.00	
016952	573000	DUES,SUBSCR. & IN STATE TRAVEL	5,850.00	5,850.00	5,850.00	.00
	0100-6-695-0000-000-000-0-2-573000-					
		CAPE COD TURF MANAGERS ASSOC	1.00	200.00	200.00	
		NEW ENG GCSAA	1.00	150.00	150.00	
		PGA DUES	1.00	1,250.00	1,250.00	
		GCSAA	1.00	325.00	325.00	
		USGA RULES SEMINAR	1.00	350.00	350.00	
		PESTICIDE LICENSE RECERTIFICATION 760	1.00	2,760.00	2,760.00	
		HOISTING LISCENSES \$2000				
		MGA	1.00	200.00	200.00	
		NGF	1.00	150.00	150.00	
		WGAM	1.00	100.00	100.00	
		USGA	1.00	265.00	265.00	
		US KIDS GOLF	1.00	100.00	100.00	
		BUDGET CEILING:			676,367.00	
		TOTALS:	676,367.00	649,169.22	676,766.00	.06
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 14:04  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016958	585000	CAPITAL OUTLAY FIN-COM DEFINIT	73,000.00	73,000.00	73,000.00	.00
	0100-6-695-0000-000-000-0-8-585000-					
		TEE WORK	1.00	24,000.00	24,000.00	
		CART PATH RENOVATION	1.00	24,000.00	24,000.00	
		MISC EQUIPMENT FOR INTERMUNICIPAL AGREEMENT	1.00	25,000.00	25,000.00	
		BUDGET CEILING:			73,000.00	
		TOTALS:	73,000.00	73,000.00	73,000.00	.00

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

017347 LANDFILL CAPPING (1999)  
017357 LAND ACQUISITION (1997)  
017377 LAND ACQUISITION(2000)LND BANK  
017427 GOLF CLUBHOUSE (2000)  
017437 LAND BK ACQ SLOWATYCKI (2001)  
017447 LAND BANK ACQ KRUMIN (2002)  
017457 WATER ABATE SEPTIC LOAN (MASS)  
017477 POLICE STA REPAIRS/PLANS 2003  
017487 COPELAS LAND (2002) LB  
017497 SHEA LAND (2002) LB  
017527 GOLF COURSE IRRIGATION 2004  
017537 LD AQUI ROSE/KEELER 2004  
017557 BROOKS ACAD RENOVATION  
017567 MIDDLE SCHOOL ROOF  
017577 HIGH SCHOOL ROOF  
017587 ROADS MAINT  
017597 GOLF COURSE BUNKERS  
017637 POLICE STATION  
017657 RD BETT- OLD POST RD  
017697 RD BETT - MCGUERTY RD  
017707 ALLEN HARBOR DREDG DEBT SVC  
017717 ROAD MAINTENANCE PROG-FY 2014  
017727 ROAD BETTMT - SKINEQUIT  
017737 ROAD MAINT PROG-ATM14 #21  
017747 DOWNEY PROP ACQUIS-ATM14 #60  
017757 WYCHMERE PIER RECON-ATM14 #32  
017758 SAQ HARBOR DESIGN SELF SUPP

017759 ROAD MAINTENANCE FY 16  
017760 MUDDY CREEK BRIDGE & CULVERT  
017761 ROAD MAINTENANCE FY 17  
017762 FIRE STATION #2 PLANNING  
017763 WASTEWATER PHASE 2A  
017764 WASTEWATER PHASE 2B  
017765 ROAD MAINTENANCE FY 18  
017766 SAQ WATERSIDE TAX SUPPORTED  
017767 SAQ WATERSIDE SELF SUPPORTED  
017768 CVGC INFRASTRUCTURE IMPR  
017769 CVGC INFRASTRUCTURE TAX SUPP  
017770 SAQ LANDSIDE  
017771 SAQ HARBOR DOCK DESIGN TAX SUP  
017772 GINGER PLUMB PRIVATE WAY  
017773 COLD BROOK  
017774 FIRE STATION #2 CONSTRUCTION  
017775 ROAD MAINT FY 19  
017776 LOWER COUNTY RD  
017777 WASTEWATER PH 2A - IMA DESIGN  
017778 WW - COLD BROOK DESIGN  
017779 WASTEWATER PH 2C COLD BRK DES  
017997 ANTICIPATION LOAN PRIN & INT

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017337	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-733-0000-000-000-0-7-591000-	.00	.00	.00	.00
017337	591500	INTEREST ON LONG TERM DEBT 0100-7-733-0000-000-000-0-7-591500-	.00	.00	.00	.00
017347	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-734-0000-000-000-0-7-591000- Landfill Capping / Principal	65,000.00 1.00	65,000.00 65,000.00	65,000.00 65,000.00	.00
017347	591500	INTEREST ON LONG TERM DEBT 0100-7-734-0000-000-000-0-7-591500- Landfill Capping / Interest	8,125.00 1.00	11,375.00 4,875.00	4,875.00 4,875.00	-40.00
017357	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-735-0000-000-000-0-7-591000- LAND ACQUISITION 1997 PRINCIPA	50,000.00 1.00	50,000.00 50,000.00	50,000.00 50,000.00	.00
017357	591500	INTEREST ON LONG TERM DEBT 0100-7-735-0000-000-000-0-7-591500- LAND ACQUISITION 1997 INTEREST	6,000.00 1.00	8,500.00 3,500.00	3,500.00 3,500.00	-41.67
017367	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-736-0000-000-000-0-7-591000-	.00	.00	.00	.00
017367	591500	INTEREST ON LONG TERM DEBT 0100-7-736-0000-000-000-0-7-591500-	.00	.00	.00	.00
017377	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-737-0000-000-000-0-7-591000- LAND ACQUISITION 2000 PRINCIPAL BASCOM, RYDER, HA	145,000.00 1.00	145,000.00 145,000.00	145,000.00 145,000.00	.00
017377	591500	INTEREST ON LONG TERM DEBT 0100-7-737-0000-000-000-0-7-591500- LAND ACQUISITION 2000 INTEREST BASCOM, RYDEER, HAR	12,875.00 1.00	20,125.00 5,625.00	5,625.00 5,625.00	-56.31
017427	591000	MATURE PRINCIPAL LONGTERM DEBT 0100-7-742-0000-000-000-0-7-591000- CVGC Clubhouse Refunded 10/16/2012 - Final#	55,000.00 1.00	60,000.00 55,000.00	55,000.00 55,000.00	.00
017427	591500	INTEREST ON LONG TERM DEBT 0100-7-742-0000-000-000-0-7-591500- CVGC Clubhouse Refunded 10/16/2012 - Final#	4,125.00 1.00	5,850.00 2,475.00	2,475.00 2,475.00	-40.00

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017437	591000	MATURE PRINCIPAL LONGTERM DEBT	25,000.00	25,000.00	25,000.00	.00
	0100-7-743-0000-000-000-0-7-591000-	LAND BANK ACQISITION SLOWATYCKI LAND PRINCIPAL	1.00	25,000.00	25,000.00	
017437	591500	INTEREST ON LONG TERM DEBT	2,875.00	4,125.00	1,625.00	-43.48
	0100-7-743-0000-000-000-0-7-591500-		1.00	1,625.00	1,625.00	
017447	591000	MATURE PRINCIPAL LONGTERM DEBT	40,000.00	40,000.00	35,000.00	-12.50
	0100-7-744-0000-000-000-0-7-591000-	Krumin/Land Bank - Refunded 10/16/2012 - Final#	1.00	35,000.00	35,000.00	
017447	591500	INTEREST ON LONG TERM DEBT	2,700.00	3,900.00	1,575.00	-41.67
	0100-7-744-0000-000-000-0-7-591500-	Krumin/Land Bank - Refunded 10/16/2012 - Final#	1.00	1,575.00	1,575.00	
017457	591000	MATURE PRINCIPAL LONGTERM DEBT	17,358.00	17,358.00	16,950.00	-2.35
	0100-7-745-0000-000-000-0-7-591000-	MWPAT/Series 7/ HA99-1003 / Principal	1.00	10,829.00	10,829.00	
		MWPAT/Pool 9 / HA99-1003-1 / Principal	1.00	6,121.00	6,121.00	
017477	591000	MATURE PRINCIPAL LONGTERM DEBT	5,000.00	5,000.00	5,000.00	.00
	0100-7-747-0000-000-000-0-7-591000-	Police Station Plans/Repairs - Refunded 10/16/2012 - Final#	1.00	5,000.00	5,000.00	
017477	591500	INTEREST ON LONG TERM DEBT	675.00	825.00	525.00	-22.22
	0100-7-747-0000-000-000-0-7-591500-	Police Station Plans/Repairs - Refunded 10/16/2012 - Final#	1.00	525.00	525.00	
017487	591000	MATURE PRINCIPAL LONGTERM DEBT	55,000.00	55,000.00	55,000.00	.00
	0100-7-748-0000-000-000-0-7-591000-	Copelas/Land Bank - Refunded 10/16/2012 - Final#	1.00	55,000.00	55,000.00	
017487	591500	INTEREST ON LONG TERM DEBT	7,125.00	8,775.00	5,475.00	-23.16
	0100-7-748-0000-000-000-0-7-591500-	CopelasLand Bank - Refunded 10/16/2012 - Final#	1.00	5,475.00	5,475.00	
017497	591000	MATURE PRINCIPAL LONGTERM DEBT	175,000.00	175,000.00	170,000.00	-2.86
	0100-7-749-0000-000-000-0-7-591000-	Shea/Land Bank - Refunded 10/16/2012 - Final#	1.00	170,000.00	170,000.00	

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017497	591500	INTEREST ON LONG TERM DEBT	26,175.00	31,425.00	21,000.00	-19.77
	0100-7-749-0000-000-000-0-7-591500-	Shea/Land Bank - Refunded 10/16/2012 -	1.00	21,000.00	21,000.00	
		Final#				
017520	592500	INTEREST ON NOTES & SHORT TERM	.00	.00	.00	.00
	0100-7-799-0000-000-000-6-7-592500-					
017527	591000	MATURE PRINCIPAL LONGTERM DEBT	110,000.00	115,000.00	35,000.00	-68.18
	0100-7-752-0000-000-000-0-7-591000-	CVGC Irrigation Refunded 10/16/2012 -	1.00	35,000.00	35,000.00	
		Final#				
017527	591500	GOLF COURSE IRR 2004	2,700.00	6,075.00	525.00	-80.56
	0100-7-752-0000-000-000-0-7-591500-	CVGC Irrigation Refunded 10/16/2012 -	1.00	525.00	525.00	
		Final#				
017537	591000	MATURE PRINCIPAL LONGTERM DEBT	90,000.00	90,000.00	85,000.00	-5.56
	0100-7-753-0000-000-000-0-7-591000-	Keeler/Rose - Land Bank	1.00	85,000.00	85,000.00	
017537	591500	INTEREST ON LONG TERM DEBT	7,000.00	10,600.00	3,400.00	-51.43
	0100-7-753-0000-000-000-0-7-591500-	Keeler/Rose - Land Bank	1.00	3,400.00	3,400.00	
017557	591000	MATURE PRINCIPAL LONGTERM DEBT	10,000.00	10,000.00	10,000.00	.00
	0100-7-755-0000-000-000-0-7-591000-	Brooks Academy / Principal	1.00	10,000.00	10,000.00	
017557	591500	INTEREST ON LONG TERM DEBT	1,400.00	1,800.00	1,000.00	-28.57
	0100-7-755-0000-000-000-0-7-591500-	Brooks Academy / Interest	1.00	1,000.00	1,000.00	
017567	591000	MATURE PRINCIPAL LONGTERM DEBT	25,000.00	25,000.00	25,000.00	.00
	0100-7-756-0000-000-000-0-7-591000-	MIDDLE SCHOOL ROOF	1.00	25,000.00	25,000.00	
		PRINCIPAL				
017567	591500	INTEREST ON LONG TERM DEBT	3,500.00	3,600.00	2,500.00	-28.57
	0100-7-756-0000-000-000-0-7-591500-	MIDDLE SCHOOL ROOF	1.00	2,500.00	2,500.00	
		INTEREST				
017577	591000	MATURE PRINCIPAL LONGTERM DEBT	20,000.00	30,000.00	20,000.00	.00
	0100-0-757-0000-000-000-0-7-591000-	HIGH SCHOOL ROOF	1.00	20,000.00	20,000.00	
		PRINCIPAL				



02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017577	591500	INTEREST ON LONG TERM DEBT	2,800.00	4,600.00	2,000.00	-28.57
	0100-0-757-0000-000-000-0-7-591500-	High School Roof / Interest	1.00	2,000.00	2,000.00	
017587	591000	MATURE PRINCIPAL LONGTERM DEBT	100,000.00	50,000.00	.00	-100.00
	0100-7-758-0000-000-000-0-7-591000-					
017587	591500	INTEREST ON LONG TERM DEBT	5,000.00	.00	.00	-100.00
	0100-7-758-0000-000-000-0-7-591500-					
017597	591000	MATURE PRINCIPAL LONGTERM DEBT	75,000.00	75,000.00	75,000.00	.00
	0100-7-759-0000-000-000-0-7-591000-	CVGC Bunkers / Principal	1.00	75,000.00	75,000.00	
017597	591500	INTEREST ON LONG TERM DEBT	10,500.00	13,500.00	7,500.00	-28.57
	0100-7-759-0000-000-000-0-7-591500-	CVGC Bunkers / Interest	1.00	7,500.00	7,500.00	
017637	591000	MATURE PRINCIPAL LONGTERM DEBT	450,000.00	450,000.00	445,000.00	-1.11
	0100-7-637-0000-000-000-0-7-591000-	Public Safety Building	1.00	445,000.00	445,000.00	
017637	591500	INTEREST ON LONG TERM DEBT	180,963.00	194,463.00	162,962.50	-9.95
	0100-7-637-0000-000-000-0-7-591500-	Public Safety Building / Interest	1.00	162,962.50	162,962.50	
017657	591000	MAT PRINC LGTRM - OLD POST RD	5,000.00	10,000.00	5,000.00	.00
	0100-7-765-0000-000-000-0-7-591000-	Old Post Rd. - Betterment / Principal	1.00	5,000.00	5,000.00	
017657	591500	INT. LG TRM DEBT-OLD POST RD	450.00	950.00	200.00	-55.56
	0100-7-765-0000-000-000-0-7-591500-	Interest	1.00	200.00	200.00	
017697	591000	MAT PRINC LGTRM - MCGUERTY RD	15,000.00	15,000.00	15,000.00	.00
	0100-7-769-0000-000-000-0-7-591000-	McGuerty Rd. - Betterment / Principal	1.00	15,000.00	15,000.00	
017697	591500	INT LG TRM DEBT-MCGUERTY RD	1,650.00	2,100.00	1,350.00	-18.18
	0100-7-769-0000-000-000-0-7-591500-	McGuerty Rd. - Betterment / Interest	1.00	1,350.00	1,350.00	
017707	591000	MATURE PRINCIPAL - A.H. DREDG	330,000.00	330,000.00	320,000.00	-3.03
	0100-7-770-0000-000-000-0-7-591000-	Allen Harbor Dredging Bonds	1.00	320,000.00	320,000.00	
		Dtd: 7/15/2013				

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017707	591500	INTEREST-LTD - A.H. DREDG	34,500.00	41,100.00	27,600.00	-20.00
	0100-7-770-0000-000-000-0-7-591500-	Allen Harbor Dredging Bonds	1.00	27,600.00	27,600.00	
		Dtd: 7/15/2013				
		Inter				
017727	591000	MATURE PRINCIPAL-RD BETT-SKIN	13,200.00	20,000.00	15,000.00	13.64
	0100-7-772-0000-000-000-0-7-591000-		1.00	15,000.00	15,000.00	
		Betterment Project:				
		Skinequit Road				
		Authorized -				
017727	591500	INTEREST - RD BETT-SKIN	5,168.00	1,144.00	4,800.00	-7.12
	0100-7-772-0000-000-000-0-7-591500-		1.00	4,800.00	4,800.00	
		Betterment Project:				
		Skinequit Road				
		Authorized - \$				
017747	591000	MATURE PRINCIPAL LONGTERM DEBT	40,000.00	45,000.00	35,000.00	-12.50
	0100-7-774-0000-000-000-0-7-591000-	Principal - Land Purchase/Downey	1.00	35,000.00	35,000.00	
		property voted in FY15.				
		This is an estimated principal payment.				
017747	591500	INTEREST ON LONG TERM DEBT	29,400.00	9,435.00	27,850.00	-5.27
	0100-7-774-0000-000-000-0-7-591500-	Interest - Land Purchase/Downey	1.00	27,850.00	27,850.00	
		property voted in FY15.				
		This is an estimated interest payment.				
017757	591000	MATURE PRINCIPAL LONGTERM DEBT	56,079.00	.00	69,117.00	23.25
	0100-7-775-0000-000-000-0-7-591000-	WYCHMERE PIER PRIN PAY DOWN	1.00	69,117.00	69,117.00	
017757	591500	INTEREST ON LONG TERM DEBT	6,729.48	.00	3,110.27	-53.78
	0100-7-775-0000-000-000-0-7-591500-	WYCHMERE PIER INT PAY DOWN	1.00	3,110.27	3,110.27	
017758	591000	MATURE PRINCIPAL LONGTERM DEBT	33,000.00	.00	30,000.00	-9.09
	0100-7-800-0000-000-000-0-7-591000-	SAQ DOCK REPLACEMENT Self Supporting	1.00	30,000.00	30,000.00	
017758	591500	INTEREST ON LONG TERM DEBT	6,600.00	.00	5,700.00	-13.64
	0100-7-800-0000-000-000-0-7-591500-	SAQ DOCK REPLACEMENT INT Self	1.00	5,700.00	5,700.00	
		Supporting				

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017759	591000	MATURE PRINCIPAL LONGTERM DEBT	50,000.00	.00	100,000.00	100.00
	0100-7-801-0000-000-00	-0-7-591000- ROAD MAINT FY 17 PRIN	1.00	100,000.00	100,000.00	
		This is an estimated principal amount				
017759	591500	INTEREST ON LONG TERM DEBT	5,000.00	.00	27,000.00	440.00
	0100-7-801-0000-000-00	-0-7-591500- ROAD MAINT FY 17 INT	1.00	27,000.00	27,000.00	
		This is an estimated interest amount				
017760	591000	MATURE PRINCIPAL LONGTERM DEBT	19,200.00	.00	20,000.00	4.17
	0100-7-802-0000-000-00	-0-7-591000- MUDDY CREEK BRIDGE & CULVERT PRIN	1.00	20,000.00	20,000.00	
017760	591500	INTEREST ON LONG TERM DEBT	15,360.00	.00	14,575.00	-5.11
	0100-7-802-0000-000-00	-0-7-591500- MUDDY CREEK BRIDGE & CULVERT INT	1.00	14,575.00	14,575.00	
017762	591000	MATURE PRINCIPAL LONGTERM DEBT	80,000.00	.00	57,500.00	-28.13
	0100-7-804-0000-000-00	-0-7-591000- FIRE STATION #2 PLANNING PRIN	1.00	57,500.00	57,500.00	
017762	591500	INTEREST ON LONG TERM DEBT	12,400.00	.00	10,350.00	-16.53
	0100-7-804-0000-000-00	-0-7-591500- FIRE STATION #2 PLANNING INT	1.00	10,350.00	10,350.00	
017763	591000	MATURE PRINCIPAL LONGTERM DEBT	125,000.00	.00	210,000.00	68.00
	0100-7-805-0000-000-00	-0-7-591000- WW PHASE 2A I PRIN	1.00	210,000.00	210,000.00	
017763	591500	INTEREST ON LONG TERM DEBT	100,000.00	.00	123,875.00	23.88
	0100-7-805-0000-000-00	-0-7-591500- WW PHASE 2A I INT	1.00	123,875.00	123,875.00	
017764	591000	MATURE PRINCIPAL LONGTERM DEBT	151,813.91	.00	86,785.80	-42.83
	0100-7-806-0000-000-00	-0-7-591000- WW PHASE 2B PRIN	1.00	86,785.80	86,785.80	
017764	591500	INTEREST ON LONG TERM DEBT	202,585.00	.00	26,250.00	-87.04
	0100-7-806-0000-000-00	-0-7-591500- WW PHASE 2B INT	1.00	.00	.00	
		MCWT FEES	1.00	26,250.00	26,250.00	
017765	591000	MATURE PRINCIPAL LONGTERM DEBT	50,000.00	.00	100,000.00	100.00
	0100-7-807-0000-000-00	-0-7-591000- ROAD MAINT FY 18 PRIN	1.00	100,000.00	100,000.00	

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 7  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017765	591500	INTEREST ON LONG TERM DEBT	5,000.00	.00	27,000.00	440.00
	0100-7-807-0000-000-00	-0-7-591500- ROAD MAINT FY 18 SHORT TERM BAN INTEREST	1.00	27,000.00	27,000.00	
017766	591000	MATURE PRINCIPAL LONGTERM DEBT	205,000.00	.00	245,000.00	19.51
	0100-7-808-0000-000-00	-0-7-591000- SAQ WATERSIDE TAX SUPPORTED 67% PRIN	1.00	245,000.00	245,000.00	
017766	591500	INTEREST ON LONG TERM DEBT	160,800.00	.00	155,200.00	-3.48
	0100-7-808-0000-000-00	-0-7-591500- SAQ WATERSIDE TAX SUPPORTED 67% INT	1.00	155,200.00	155,200.00	
017767	591000	MATURE PRINCIPAL LONGTERM DEBT	100,000.00	.00	125,000.00	25.00
	0100-7-809-0000-000-00	-0-7-591000- SAQ WATERSIDE SELF SUPPORTED 33% PRIN	1.00	125,000.00	125,000.00	
017767	591500	INTEREST ON LONG TERM DEBT	79,200.00	.00	77,375.00	-2.30
	0100-7-809-0000-000-00	-0-7-591500- SAQ WATERSIDE SELF SUPPORTED 33% INT	1.00	77,375.00	77,375.00	
017768	591000	MATURE PRINCIPAL LONGTERM DEBT	54,000.00	.00	85,000.00	57.41
	0100-7-810-0000-000-00	-0-7-591000- CVGC INFRA IMPROVEMENTS PRIN	1.00	85,000.00	85,000.00	
017768	591500	INTEREST ON LONG TERM DEBT	43,200.00	.00	54,000.00	25.00
	0100-7-810-0000-000-00	-0-7-591500- CVGC INFRA IMPROVEMENTS INT	1.00	54,000.00	54,000.00	
017769	591000	MATURE PRINCIPAL LONGTERM DEBT	6,000.00	.00	.00	-100.00
	0100-7-811-0000-000-00	-0-7-591000- CVGC INFRASTRUCTURE TAX SUPP	1.00	.00	.00	
017769	591500	INTEREST ON LONG TERM DEBT	4,800.00	.00	.00	-100.00
	0100-7-811-0000-000-00	-0-7-591500- CVGC INFRASTRUCTURE TAX SUPP	1.00	.00	.00	
017770	591000	MATURE PRINCIPAL LONGTERM DEBT	150,000.00	.00	120,000.00	-20.00
	0100-7-812-0000-000-00	-0-7-591000- SAQ LANDSIDE PRIN Tax Supported	1.00	120,000.00	120,000.00	
017770	591500	INTEREST ON LONG TERM DEBT	120,000.00	.00	96,950.00	-19.21
	0100-7-812-0000-000-00	-0-7-591500- SAQ LANDSIDE INT Tax Supported	1.00	96,950.00	96,950.00	
017771	591000	MATURE PRINCIPAL LONGTERM DEBT	67,000.00	.00	65,000.00	-2.99
	0100-7-813-0000-000-00	-0-7-591000- SAQ HARBOR DOCK DESIGN TAX SUPP	1.00	65,000.00	65,000.00	

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017771	591500	INTEREST ON LONG TERM DEBT	13,400.00	.00	11,600.00	-13.43
	0100-7-813-0000-000-00	-0-7-591500- SAQ HARBOR DOCK DESIGN TAX SUPP	1.00	11,600.00	11,600.00	
017772	591000	MATURE PRINCIPAL LONGTERM DEBT	14,047.00	.00	10,000.00	-28.81
	0100-7-814-0000-000-00	-0-7-591000- GINGER PLUMB PRIVATE WAY PRIN	1.00	10,000.00	10,000.00	
017772	591500	INTEREST ON LONG TERM DEBT	3,761.88	.00	6,400.00	70.13
	0100-7-814-0000-000-00	-0-7-591500- GINGER PLUMB PRIVATE WAY INT	1.00	6,400.00	6,400.00	
017774	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	340,000.00	.00
	0100-7-000-0000-000-00	-0-7-591000- FIRE STATION #2 CONSTRUCTION PRIN	1.00	340,000.00	340,000.00	
017774	591500	INTEREST ON LONG TERM DEBT	.00	.00	303,750.00	.00
	0100-7-000-0000-000-00	-0-7-591500- FIRE STATION #2 INT	1.00	303,750.00	303,750.00	
017775	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	100,000.00	.00
	0100-7-777-0000-000-00	-0-7-591000- ROAD MAINT FY 19 PRIN	1.00	100,000.00	100,000.00	
017775	591500	INTEREST ON LONG TERM DEBT	.00	.00	31,500.00	.00
	0100-7-777-0000-000-00	-0-7-591500- RD MAINT FY 19 INT	1.00	31,500.00	31,500.00	
017776	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	300,000.00	.00
	0100-7-776-0000-000-00	-0-7-591000- LOWER COUNTY RD PRIN	1.00	300,000.00	300,000.00	
017776	591500	INTEREST ON LONG TERM DEBT	.00	.00	202,500.00	.00
	0100-7-776-0000-000-00	-0-7-591500- LOWER COUNTY RD INT	1.00	202,500.00	202,500.00	
017777	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	430,000.00	.00
	0100-7-778-0000-000-00	-0-7-591000- WW PHASE 2A - IMA DESIGN PRIN	1.00	430,000.00	430,000.00	
017777	591500	INTEREST ON LONG TERM DEBT	.00	.00	88,650.00	.00
	0100-7-778-0000-000-00	-0-7-591500- WW PHASE 2A - IMA DESIGN INT	1.00	88,650.00	88,650.00	
017778	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	5,000.00	.00
	0100-7-000-0000-000-00	-0-7-591000- WW - COLD BROOK DESIGN PRIN	1.00	5,000.00	5,000.00	

02/21/2019 17:29  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 9  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
017778	591500	INTEREST ON LONG TERM DEBT	.00	.00	1,200.00	.00
	0100-7-000-0000-000-0-7-591500-	WW COLD BROOK DESIGN INT	1.00	1,200.00	1,200.00	
017779	591000	MATURE PRINCIPAL LONGTERM DEBT	.00	.00	25,000.00	.00
	0100-7-779-0000-000-00 -0-7-591000-	WW Ph 2C - Cold Brook Design Prin	1.00	25,000.00	25,000.00	
017779	591500	INTEREST ON LONG TERM DEBT	.00	.00	20,925.00	.00
	0100-7-779-0000-000-00 -0-7-591500-	WW Ph 2C Cold Brook Design Int	1.00	20,925.00	20,925.00	
017997	592500	INTEREST ON NOTES & SHORT TERM	441,223.92	.00	75,000.00	-83.00
	0100-7-799-0000-000-000-0-7-592500-	Anicipated BAN Interest	1.00	75,000.00	75,000.00	
		BUDGET CEILING:			4,652,464.19	
		TOTALS:	4,652,464.19	2,286,625.00	5,881,625.57	26.42

\*\* END OF REPORT - Generated by Carol Coppola \*\*

**018212 STATE ASSESSMENTS**  
**018312 BARNS CTY RETIR & TAX ASSESS**  
**018352 CAPE COD COMMISSION ASSESSMNTS**

02/21/2019 17:30  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
018212	563300	SCHOOL CHOICE ASSESSMENT	.00	.00	.00	.00
	0100-8-821-0000-000-000-0-2-563300-					
018212	563400	M V EXCISE ASSESSMENT	10,540.00	.00	10,540.08	.00
	0100-8-821-0000-000-000-0-2-563400-					
	FY 19 Cherry Sheet		12.00	878.34	10,540.08	
			1.00	.00	.00	
018212	563900	MOSQUITO CONTROL ASSESSMENT	149,143.00	.00	161,603.00	8.35
	0100-8-821-0000-000-000-0-2-563900-					
	FY 19 Cherry Sheet		12.00	12,427.41	149,128.92	
	Gov Proposed Budget FY 20		1.00	12,474.08	12,474.08	
018212	564000	AIR POLLUTION ASSESSMENT	7,430.00	.00	7,482.00	.70
	0100-8-821-0000-000-000-0-2-564000-					
	FY 19 Cherry Sheet		1.00	7,430.00	7,430.00	
	Gov Proposed Budget		1.00	52.00	52.00	
018212	566300	REGIONAL TRANSIT ASSESSMENT	102,784.00	.00	105,353.00	2.50
	0100-8-821-0000-000-000-0-2-566300-					
	FY 19 Cherry Sheet		12.00	8,565.34	102,784.08	
	Gov Proposed Budget FY 20		1.00	2,568.92	2,568.92	
018312	562100	BARNSTABLE COUNTY TAX	202,302.00	197,367.00	213,571.00	5.57
	0100-8-831-0000-000-000-0-2-562100-					
	BARNSTABLE COUNTY TAX		1.00	213,571.00	213,571.00	
			1.00	.00	.00	
018312	562500	BARNSTABLE CTY RETIRE TOWN SHARE	2,763,836.00	2,654,891.00	3,024,763.00	9.44
	0100-8-831-0000-000-000-0-2-562500-					
	Per PERAC document dated 11/20/18		1.00	3,024,763.00	3,024,763.00	
018352	562600	CAPE COD COMMISSION ASSES	229,452.00	211,607.00	203,498.00	-11.31
	0100-8-835-0000-000-000-0-2-562600-					
	FY 20 amount is based upon 2.5% increase		1.00	228,978.00	228,978.00	
	Gov Proposed Budget FY 20		1.00	25,480.00	-25,480.00	
		BUDGET CEILING:			3,465,487.00	
		TOTALS:	3,465,487.00	3,063,865.00	3,726,810.08	7.54

\*\* END OF REPORT - Generated by Carol Coppola \*\*



**019132 UNEMPLOYMENT COMPENSATION**  
**019142 GROUP HEALTH INS**  
**019452 GENERAL INSURANCE**  
**019462 GENERAL INSURANCE DEDUCTIBLES**

02/21/2019 17:31  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
019132	517200	UNEMPLOYMENT COMP PAYMENTS	10,000.00	35,000.00	15,000.00	50.00
	0100-9-913-0000-000-000-0-2-517200-	UNEMPLOYMENT COMP	1.00	20,000.00	20,000.00	
		TA BUDGET REDUCTION	1.00	5,000.00	-5,000.00	
019142	575000	GROUP HEALTH TOWN ACTIVE	2,627,548.28	2,599,674.00	2,826,983.00	7.59
	0100-9-914-0000-000-000-0-2-575000-	Estimated 5% increase from FY 19 rates	1.00	2,856,848.40	2,856,848.40	
		0% INCREASE	1.00	40,865.40	-40,865.40	
		TOWN SPONSORED HSA CONTRIBUTION	1.00	11,000.00	11,000.00	
019142	575010	GRP HEALTH-TOWN RETIREES	1,106,573.85	.00	1,007,450.33	-8.96
	0100-9-914-0000-000-000-0-2-575010-	Medicare Supplements increase 5% over	1.00	467,328.33	467,328.33	
		FY 19	1.00	502,415.55	502,415.55	
		Retirees -Active Plans est 5% increase	1.00	23,924.55	-23,924.55	
		over FY 19	1.00	61,631.00	61,631.00	
		0% INCREASE ACTIVE RETIREES				
		CORRECT MEDICARE SUPPLEMENTS				
019142	575030	LIFE INSURANCE	9,816.00	9,816.00	9,900.00	.86
	0100-9-914-0000-000-000-0-2-575030-	Projected from FY 19 Actual	1.00	9,900.00	9,900.00	
019142	575040	GRP HEALTH-SCHOOL RETIREES	702,532.98	720,897.00	657,356.07	-6.43
	0100-9-914-0000-000-000-0-2-575040-	Active retirees increase 5% over FY 19	1.00	205,373.70	205,373.70	
		Medicare supplements increase 5% over	1.00	461,762.07	461,762.07	
		FY 19	1.00	9,779.70	-9,779.70	
019142	575050	GROUP HEALTH-WATER ACTIVE	234,102.06	245,612.00	244,170.00	4.30
	0100-9-914-0000-000-000-0-2-575050-	Active employees increase 5% over FY 19	1.00	245,785.05	245,785.05	
		0% INCREASE	1.00	1,615.05	-1,615.05	
019142	575060	GRP HEALTH-WATER RETIREES	90,803.88	69,646.00	59,950.56	-33.98
	0100-9-914-0000-000-000-0-2-575060-	Active retirees increase 5% over FY 19	1.00	32,356.80	32,356.80	
		Medicare supplements increase 5% over	1.00	29,134.56	29,134.56	
		FY 19	1.00	1,540.80	-1,540.80	
		0% INCREASE ACTIVE RETIREES				
019142	575070	OPEB	125,000.00	100,000.00	150,000.00	20.00
	0100-9-914-0000-000-000-0-2-575070-	Budget includes an annual contribution	1.00	175,000.00	175,000.00	
		to OPEB				
		TA Budget Reduction	1.00	25,000.00	-25,000.00	
		TA BUDGET REDUCTION	1.00	25,000.00	-25,000.00	
		Fund Partial OPEB	1.00	25,000.00	25,000.00	

02/21/2019 17:31  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
019142	575075	MEDICARE B - PENALTY	7,600.00	7,000.00	9,529.00	25.38
	0100-9-914-0000-000-000-0-2-575075-	Based on FY 19 Actual with nominal increase	1.00	9,529.00	9,529.00	
019142	575080	OTHER TOWNS-INS APPORTIONMT	.00	.00	.00	.00
	0100-9-914-0000-000-000-0-2-575080-					
019452	574000	GENERAL INSURANCE PREMIUMS	.00	.00	.00	.00
	0100-9-945-0000-000-000-0-2-574000-					
019452	574010	PROPERTY & CASUALTY-TOWN	215,500.00	186,783.00	241,176.00	11.91
	0100-9-945-0000-000-000-0-2-574010-	MIIA Property and Liability \$246,676 plus BYD vacant buildings(\$4500) - add additional 10% for new fire station and CVGC improvements (\$25,000)	1.00	276,176.00	276,176.00	
		TA BUDGET REDUCTION	1.00	35,000.00	-35,000.00	
019452	574011	MIIA PROFESSIONAL LIABILITY	41,500.00	33,426.00	38,385.00	-7.51
	0100-9-945-0000-000-000-0-2-574011-	Public Officials and Law Enforcement Liability	1.00	43,385.00	43,385.00	
		TA BUDGET REDUCTION	1.00	5,000.00	-5,000.00	
019452	574012	WORKMEN'S COMP-TOWN	165,000.00	112,101.00	207,065.00	25.49
	0100-9-945-0000-000-000-0-2-574012-	MIIA Workers Comp - 3% increase over FY 19 premiums	1.00	207,065.00	207,065.00	
019452	574014	PROPERTY & CASUALTY-SCHOOL	21,000.00	63,440.00	21,193.00	.92
	0100-9-945-0000-000-000-0-2-574014-	PROPERTY & CASUALTY - SCHOOL Increase 2% over FY19 Premium	1.00	21,193.00	21,193.00	
019452	574015	PROPERTY & CASUALTY-WATER	65,000.00	56,100.00	60,051.00	-7.61
	0100-9-945-0000-000-000-0-2-574015-	PROPERTY & CASUALTY - WATER Increase 2% over FY 19 Premium	1.00	60,051.00	60,051.00	
019452	574017	WORKERS COMP-WATER	33,000.00	27,061.00	47,720.00	44.61
	0100-9-945-0000-000-000-0-2-574017-	WORKERS COMP - WATER 3% Increase over FY 19 premium	1.00	47,720.00	47,720.00	

02/21/2019 17:31  
 ccoppola

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 3  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
019452	574030	BYD POLICE & FIRE IOD (VFIS)	75,000.00	58,140.00	75,000.00	.00
	0100-9-945-0000-000-000-0-2-574030-	Police and Fire IOD Claims Services	1.00	75,000.00	75,000.00	
		3rd Party				
		FY 20 = 6% increase (FY 19 Premium \$30,767)				
019452	574031	BYD MANAGEMENT FEE (COOK)	.00	.00	6,500.00	.00
	0100-9-945-0000-000-000-0-2-574031-	Harbor Premium	1.00	6,500.00	6,500.00	
019452	574050	MARINA COVERAGE	96,208.00	71,400.00	93,740.00	-2.57
	0100-9-945-0000-000-000-0-2-574050-	BY &D: Marina - Adjusted to FY 19	1.00	93,740.00	93,740.00	
		Premium plus 2%				
019452	57441B	PD/FIRE 41-100B	.00	.00	.00	.00
	0100-9-945-0000-000-000-0-2-57441B-					
019462	574001	GENERAL INSURANCE DEDUCTIBLES	5,000.00	15,000.00	10,000.00	100.00
	0100-9-946-0000-000-000-0-2-574001-	INSURANCE DEDUCTIBLES	1.00	10,000.00	10,000.00	
019600	476010	TRANSFER UNDESIGNATED FUND BAL	.00	.00	.00	.00
	0100-9-000-0000-000-000-0-4-476010-					
		BUDGET CEILING:			5,631,185.05	
		TOTALS:	5,631,185.05	4,411,096.00	5,781,168.96	2.66
** END OF REPORT - Generated by Carol Coppola **						

<b>013012</b>	<b>C C REGIONAL TECH HIGH SCHOOL</b>
<b>013022</b>	<b>MONOMOY REG SCHOOL DISTRICT</b>
<b>013921</b>	<b>IMA MONOMOY GROUNDS</b>
<b>013922</b>	<b>IMA MONOMOY GROUNDS</b>



# CAPE COD

R E G I O N A L



## **FY20 Operating Budget**

# Cape Cod Tech

## Finance Committee

**Anthony Tullio** – Wellfleet (chair)

**Dave Bloomfield** – Mashpee

**Norman Michaud** - Yarmouth

**Stefan Galazzi** – Orleans

**Buck Upson** – Chatham



# **Cape Cod Tech's Harwich Representatives – Thank you!**

## **School Committee**

**Lee Culver**

**Robert Furtado**

## **School Building Committee**

**Christopher Clark**

**Lee Culver**

**Paul Funk**

**Bruce Young**

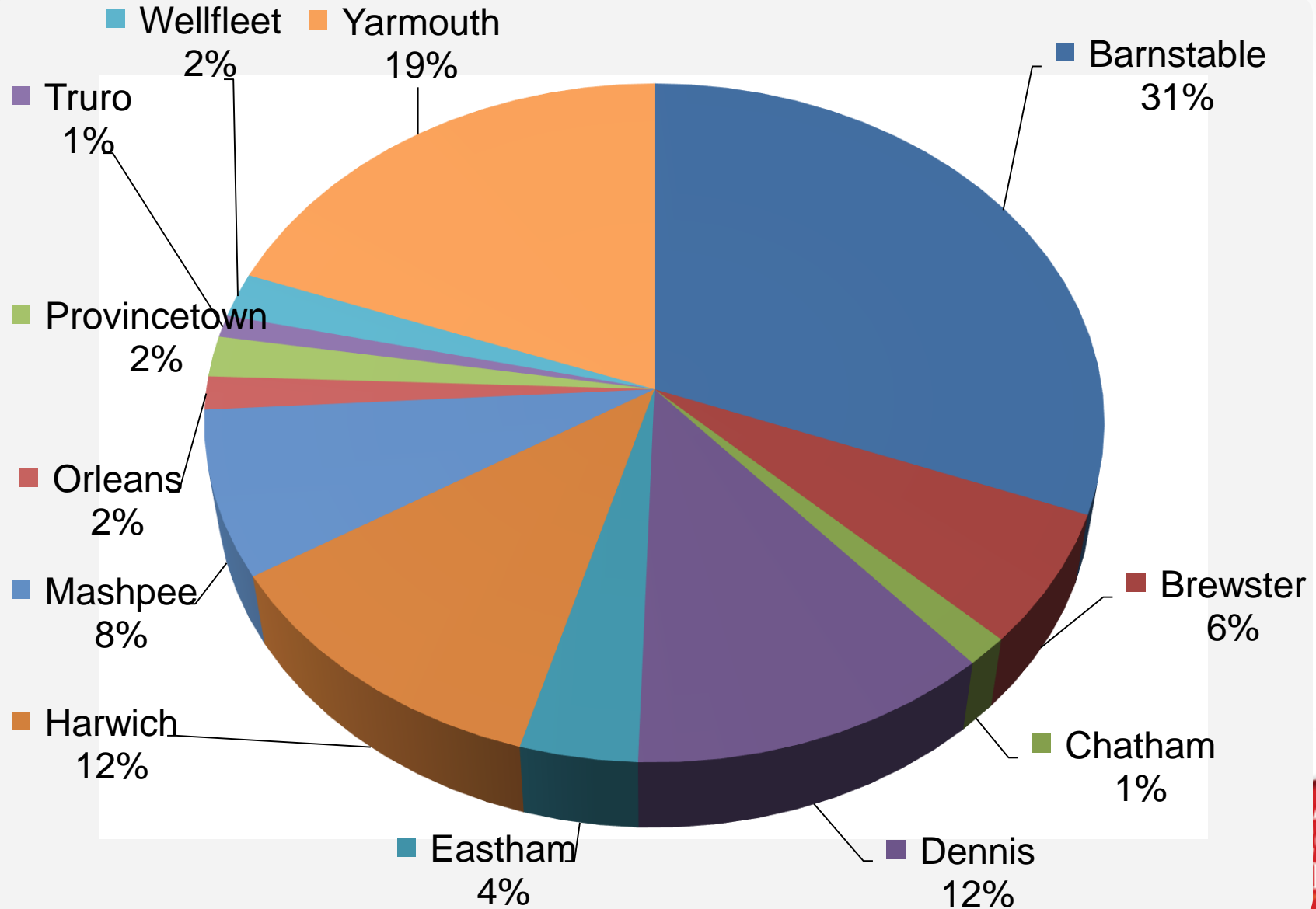


# FY20 Enrollment by Town

Enrollments	Students FY20	Students FY19	Change
Barnstable	176	179	-3
Brewster	36	41	-5
Chatham	8	7	1
Dennis	68	61	7
Eastham	22	22	0
Harwich	67	77	-10
Mashpee	45	53	-8
Orleans	9	11	-2
Provincetown	11	7	4
Truro	6	6	0
Wellfleet	12	13	-1
Yarmouth	110	114	-4
<b>Total</b>	570	591	-21



# FY20 Enrollment



\*Enrollment as of 10/1/2018

# Student Enrollment Trend

	FY16 Students	%	FY17 Students	%	FY18 Students	%	FY19 Students	%	FY20 Students	%
<b>Barnstable</b>	176	27.16%	173	28.0%	183	29.5%	179	30.3%	176	30.9%
<b>Brewster</b>	39	6.02%	43	7.0%	43	6.9%	41	7.0%	36	6.1%
<b>Chatham</b>	17	2.62%	11	1.8%	10	1.6%	7	1.2%	8	1.4%
<b>Dennis</b>	77	11.88%	76	12.3%	67	10.8%	61	10.4%	68	11.6%
<b>Eastham</b>	11	1.70%	16	2.6%	15	2.4%	22	3.7%	22	3.7%
<b>Harwich</b>	73	11.27%	75	12.1%	77	12.4%	77	13.1%	67	11.4%
<b>Mashpee</b>	62	9.57%	59	9.6%	57	9.2%	53	9.0%	45	7.7%
<b>Orleans</b>	14	2.16%	13	2.1%	15	2.4%	11	1.9%	9	1.5%
<b>Provincetown</b>	4	0.62%	3	0.5%	5	0.8%	7	1.2%	11	1.9%
<b>Truro</b>	2	0.31%	1	0.2%	3	0.5%	6	1.0%	6	1.0%
<b>Wellfleet</b>	8	1.23%	7	1.1%	9	1.5%	13	2.2%	12	2.0%
<b>Yarmouth</b>	163	25.15%	141	22.8%	137	22.1%	114	19.4%	110	18.7%
<b>Out-of-District</b>	2	0.31%								
	654		648		621		591		570	

# The FY20 Budget

0.96%



**\$15,087,000**

## Six Year History

Fiscal Year	Budget
FY15	2.98%
FY16	4.49%*
FY17	-.50%
FY18	1.89 %
FY19	1.44 %
FY20	0.96 %

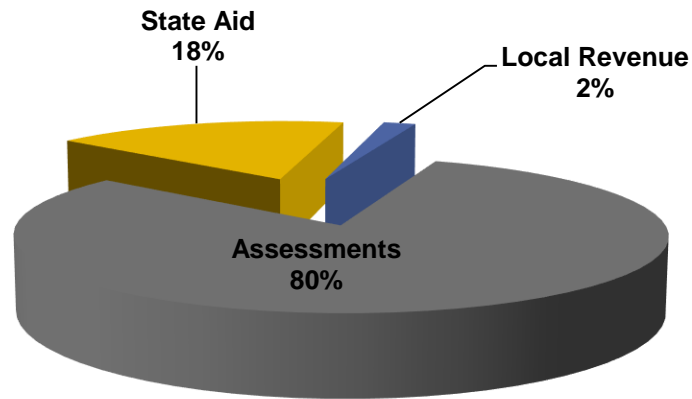


# Costs Unique to a Regional H.S. Budget

Budget Categories	FY20 Projected Cost
Insurances property, liability, health, dental unemployment, workers compensation and other fringe benefits	\$2,610,493
Snow Removal and Sanding	\$25,000
School Resource Officer	\$20,000
Equipment Maintenance	\$100,000
Capital Building Improvements	<u>\$130,000</u>
<b>(19.1% of the total operating budget)</b>	<b>\$2,885,493</b>

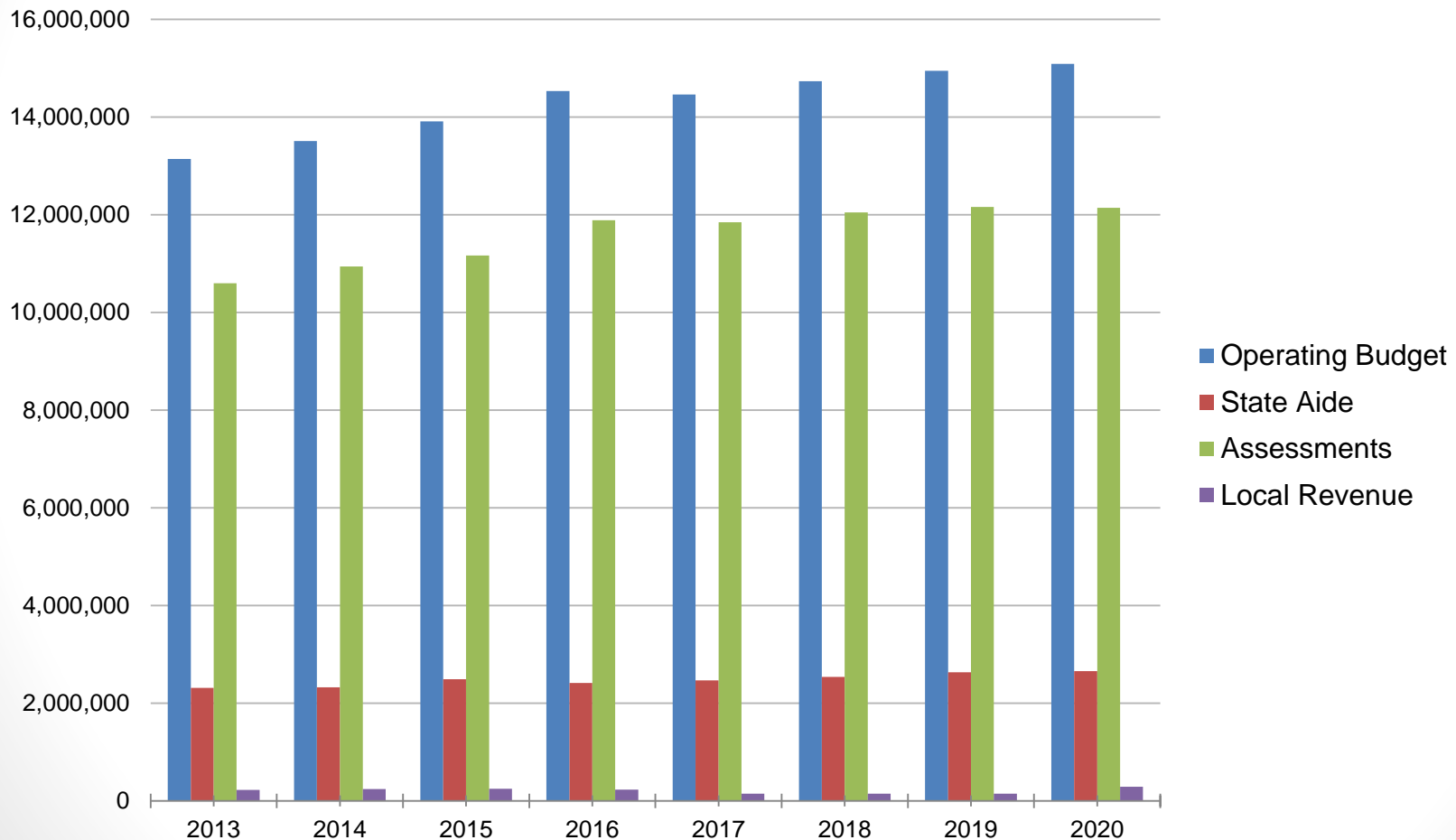


# Where Does the Money Come From?



FY20 Revenue Sources	
Assessments	\$ 12,137,867
State Aid	\$ 2,659,133
Local Revenue	\$ 290,000

# Revenue Source vs. The Operating Budget

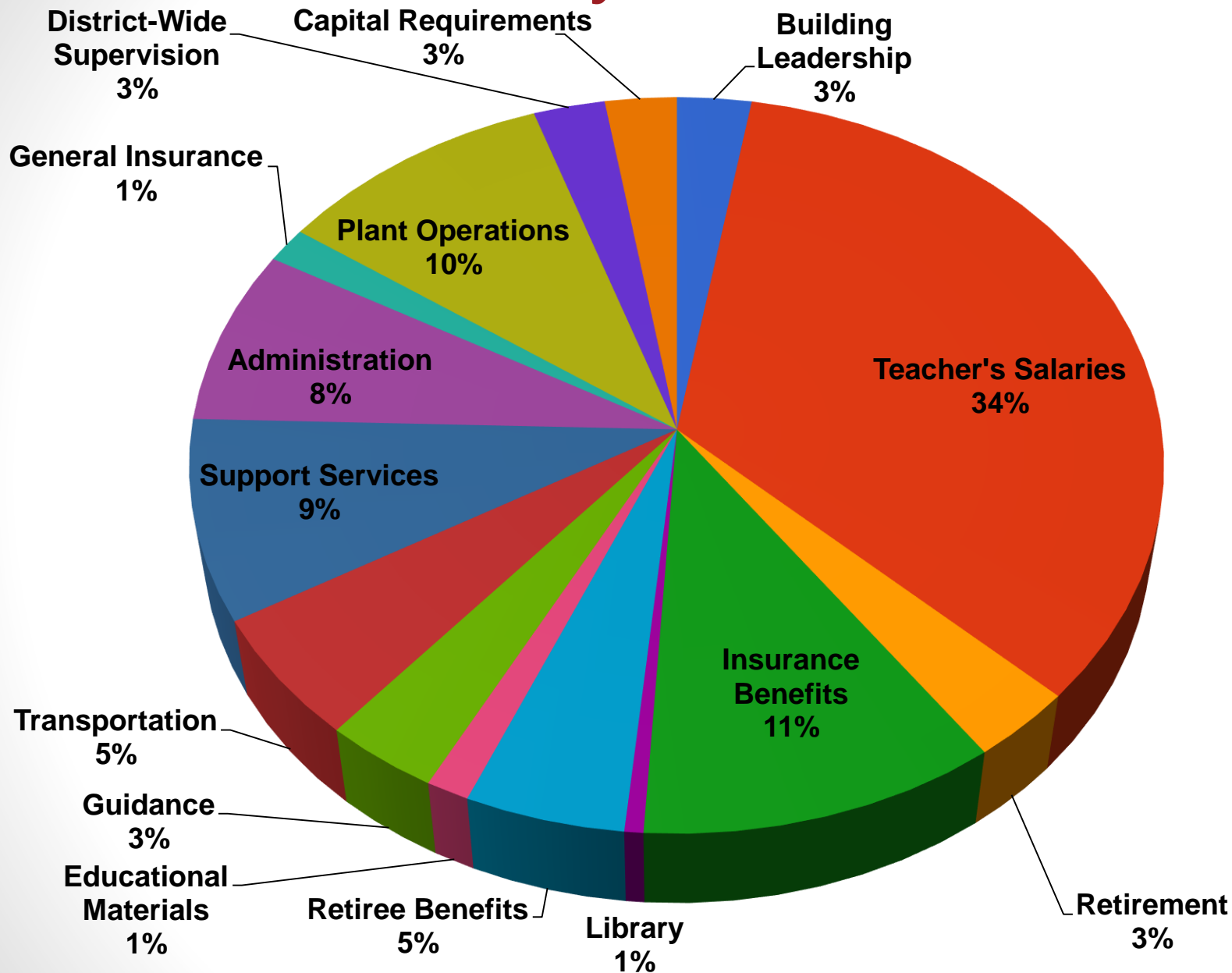


# Revenue Source vs. The Operating Budget

Fiscal Year	Operating Budget	State Aide	Assessments	Local Revenue
2013	13,138,859	2,315,767	10,597,092	226,000
2014	13,505,905	2,324,559	10,940,346	241,000
2015	13,908,300	2,490,657	11,166,643	251,000
2016	14,532,300	2,413,040	11,885,260	234,000
2017	14,459,000	2,466,487	11,844,513	148,000
2018	14,732,000	2,538,847	12,043,153	150,000
2019	14,944,000	2,634,067	12,159,933	150,000
2020	15,087,000	2,659,133	12,137,867	290,000



# What is the Money Used For?



## WHAT IS THE MONEY FOR?

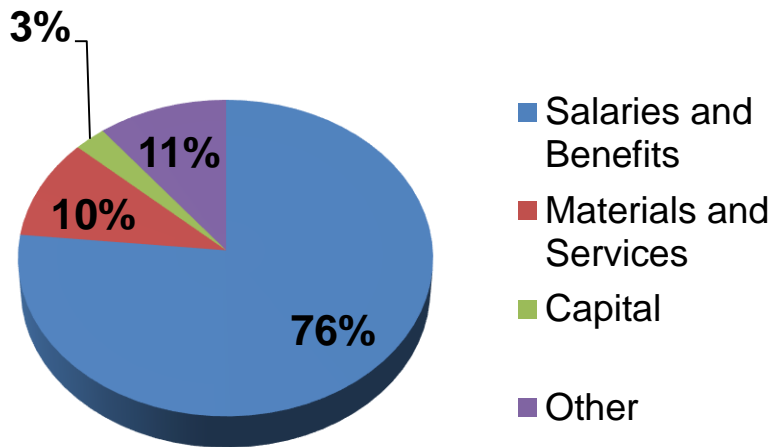
Building Leadership	\$408,272	2.7%
Teacher's Salaries	\$5,161,764	34.4%
Retirement	\$479,921	3.2%
Insurance Benefits	\$1,643,076	10.9%
Library	\$86,098	0.6%
Retiree Benefits	\$733,528	4.9%
Educational Materials	\$199,350	1.3%
Guidance	\$525,212	3.5%
Transportation	\$822,000	5.5%
Support Services	\$1,325,192	8.8%
Administration	\$1,158,784	7.7%
General Insurance	\$233,889	1.6%
Plant Operations	\$1,521,679	10.1%
District-Wide Supervision	\$393,235	2.6%
Capital Requirements	\$395,000	2.6%
	\$15,087,000	



# Why a 0.96% Increase?

Category	FY20	FY19	Change	% Change	FY18	FY17	FY16
Salaries	8,603,952	8,486,528	117,424	1.38%	8,230,444	7,984,716	7,819,372
Benefits	2,948,725	3,037,916	-89,191	-2.94%	2,971,380	2,799,120	2,548,493
Materials & Services	1,541,018	1,444,224	96,794	6.70%	1,575,872	1,632,655	1,609,668
Transportation	822,000	830,000	-8,000	-0.96%	762,397	777,016	762,397
Utilities & Heating	542,416	526,016	16,400	3.12%	529,856	511,649	491,749
Insurance	233,889	204,316	29,573	14.47%	204,815	210,691	215,099
<b>TOTAL OPERATING</b>	<b>14,692,000</b>	<b>14,529,000</b>	<b>262,000</b>		<b>14,274,765</b>	<b>13,915,847</b>	<b>13,446,778</b>
Capital Budget	395,000	415,000	-20,000	-4.82%	453,900	527,108	1,055,056
<b>Total Operating &amp; Capital</b>	<b>15,087,000</b>	<b>14,944,000</b>	<b>143,000</b>	<b>0.96%</b>	<b>14,728,665</b>	<b>14,442,955</b>	<b>14,501,834</b>

# FY20 Budget Cost Drivers



Budget Cost Drivers	
Salaries and Benefits	\$11,552,677
Materials and Services	\$1,541,018
Capital	\$395,000
Other	\$1,598,305

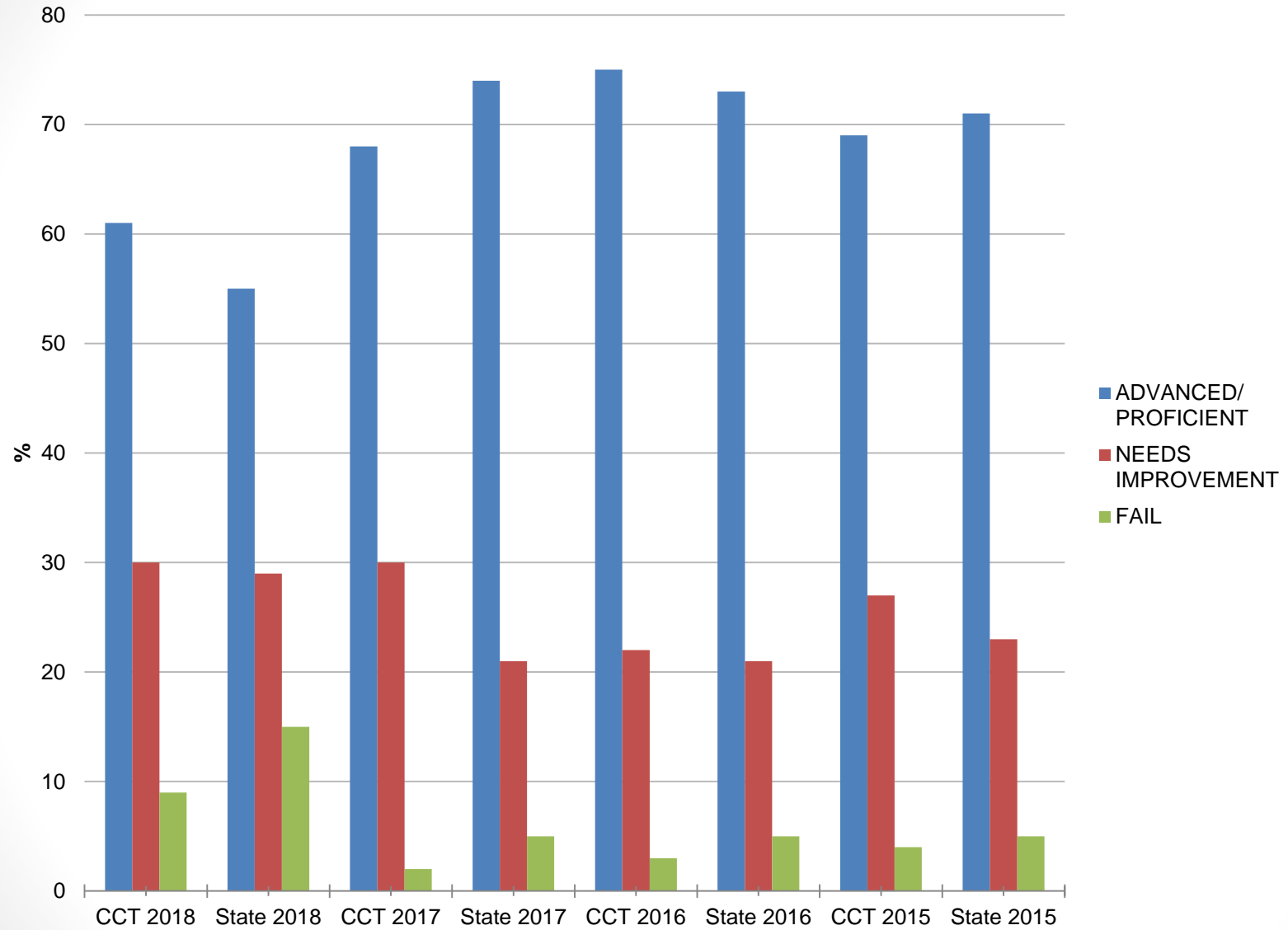
**Salaries & Benefits account for 76% of the FY20 budget**

# Other Post Employment Benefits (OPEB)

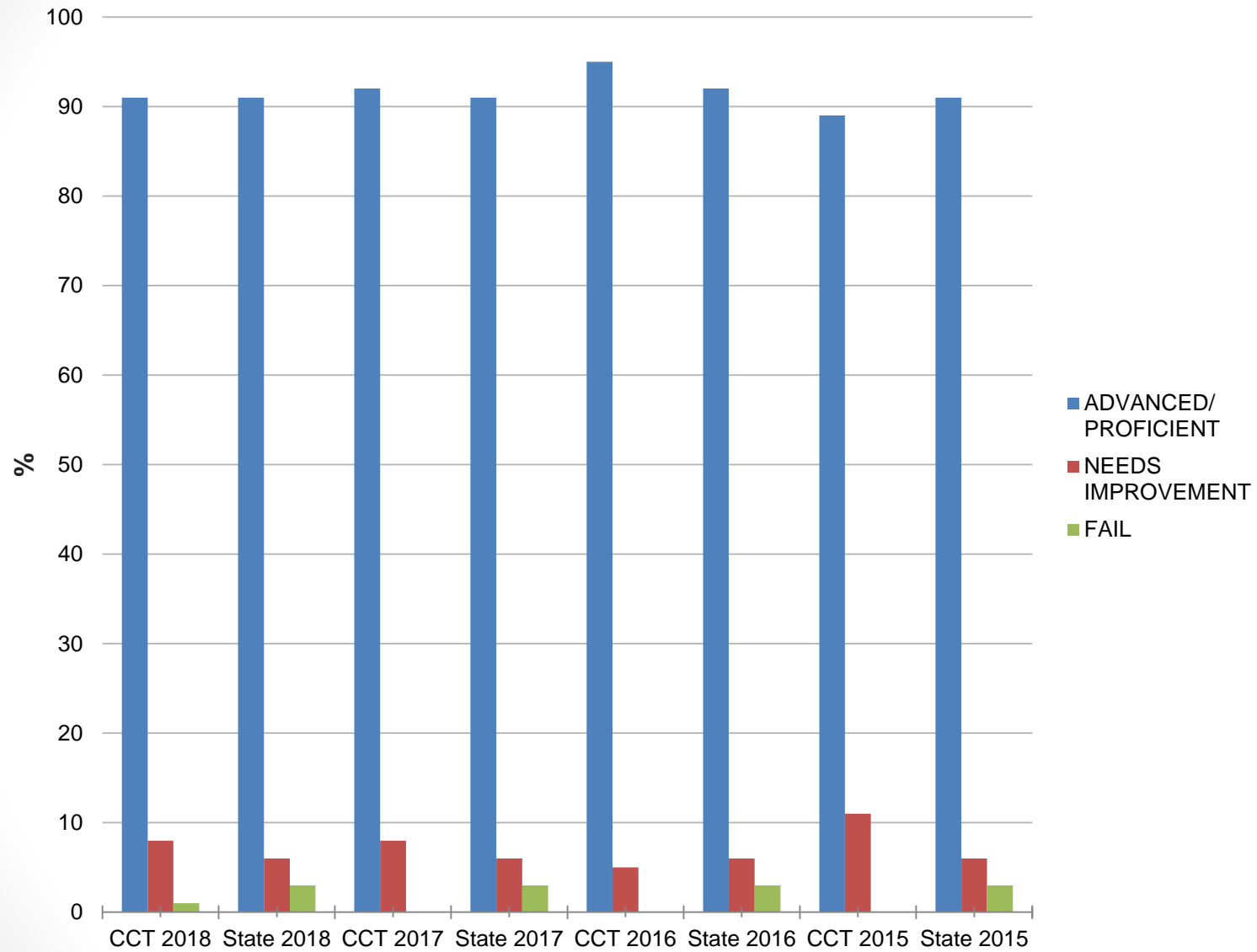
In 2015, Cape Cod Tech joined the Plymouth County OPEB Trust, an IRC Section 115 multiple-employer, irrevocable trust program established by Plymouth County and the County Treasurer to assist public entities in Plymouth County and neighboring counties pre-fund retiree healthcare liabilities. This provides the benefit of a lower liability and large investment pool.

Unfunded Actuarial Accrued Liability	(2017 GASB Audit)	\$19,310,617
Balance of OPEB Reserve		\$660,931
Proposed FY20 Funding		\$100,000

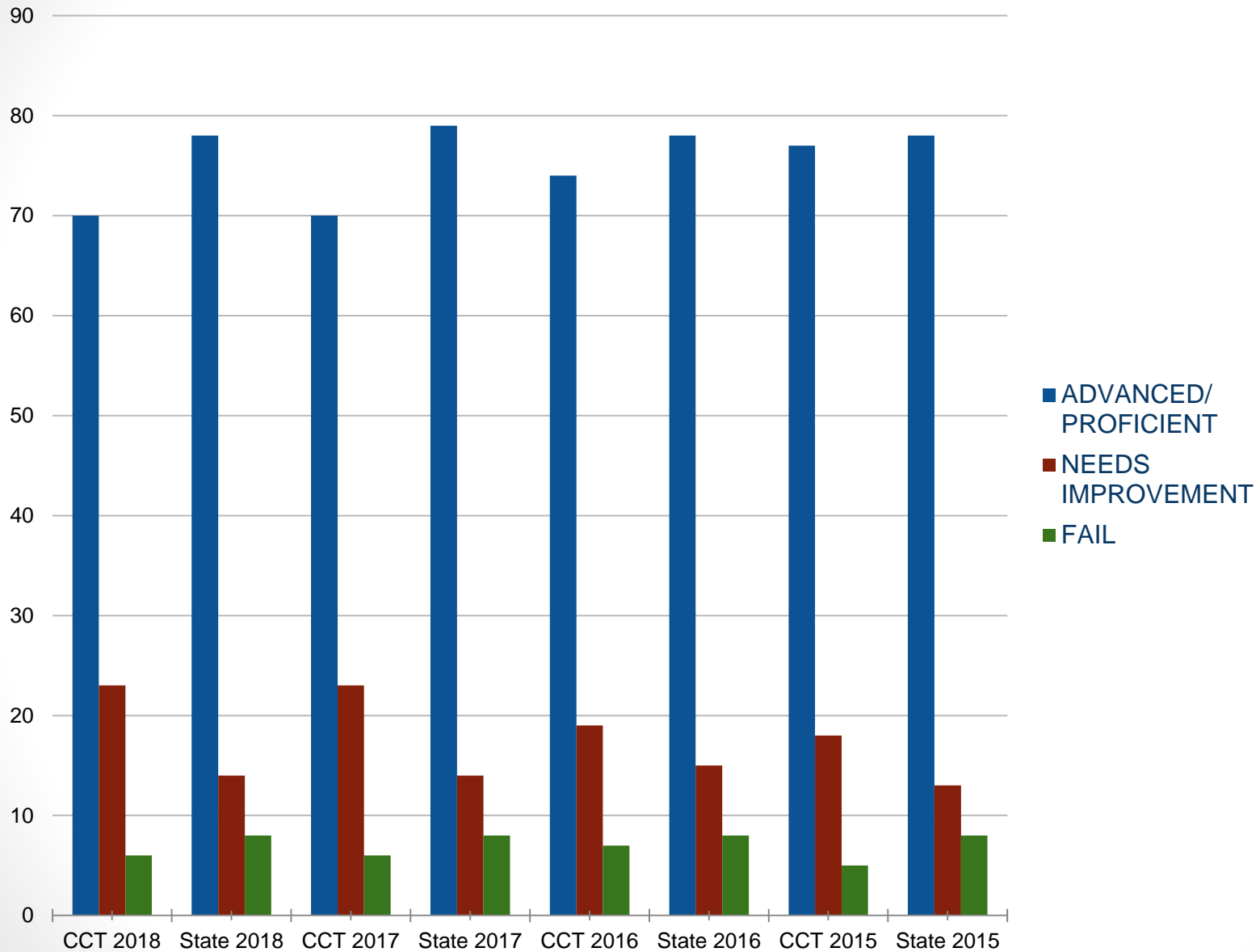
## MCAS SCIENCE 2015-2018



## MCAS ELA 2015-2018

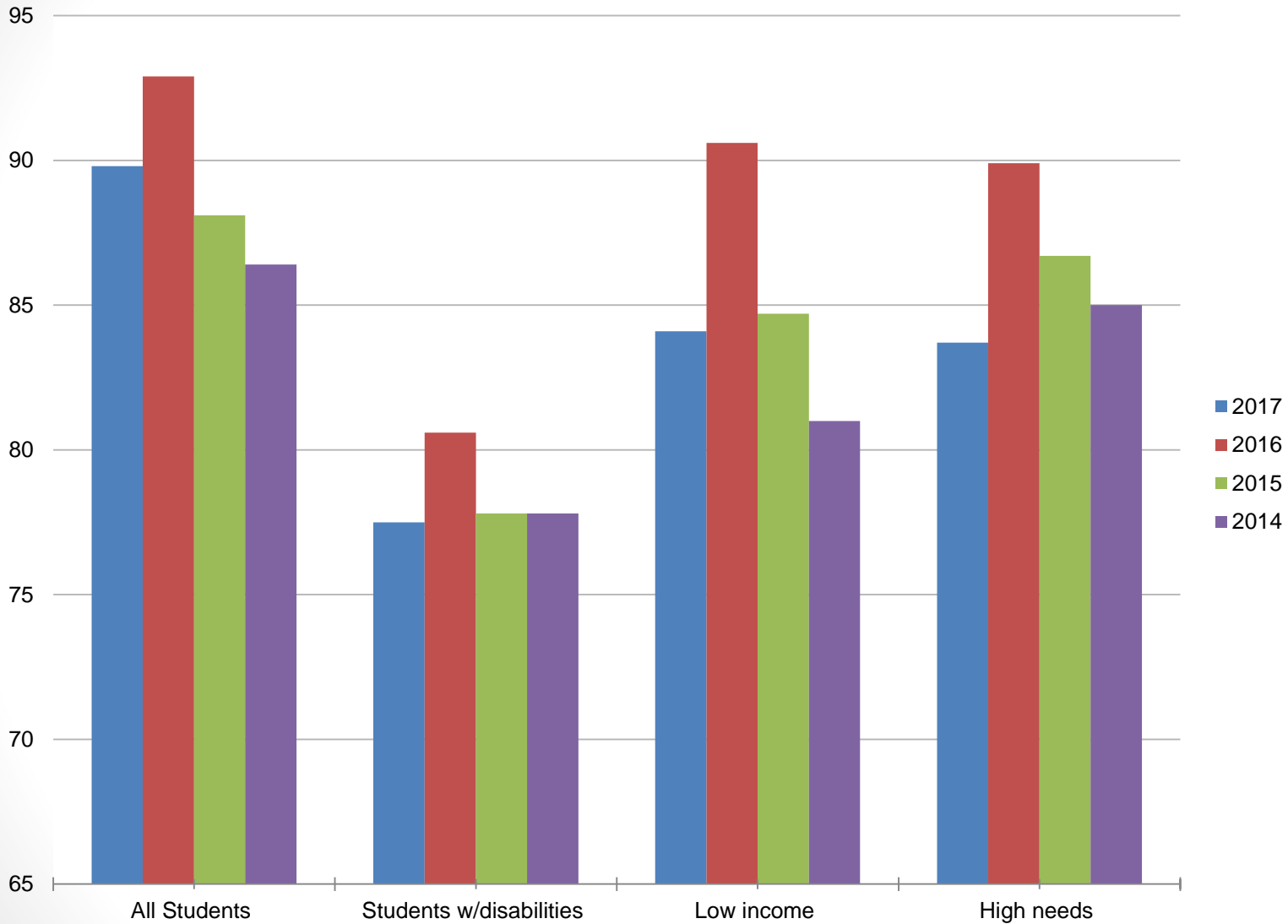


## MCAS MATH 2015-2018





## 4 Year Graduation Rate



# Breaking Ground on the new CCT



# Building Schedule

Building Construction Phase		December 3, 2018 thru October 15, 2021
Start Construction - Notice to Proceed	24 mos.	December 6, Thru December 30, 2018
Submit NPDES NOI (Min. 14days before const. activities)		December
Contractor substantial completion of building		December 4, 2020
FF&E/Move-In	14 mos.	December 4, 2020 thru January 2, 2021
Occupy new building		January 2, 2021
Demo Existing / Finish Site work/Commission		January 2021 - December 2021
Project Close Out		February 15, 2022
LEED-S / NE-CHPS Construction Application		Pending Final Commissioning Report

[www.capetech.us/future](http://www.capetech.us/future)



# MONOMOY REGIONAL SCHOOL DISTRICT

## FY20 REVISED DRAFT BUDGET

Follow Up Data Request

2/8/19

MRSD Building Capacity and Enrollment  
2/5/19

School	Grade	# Classrooms	*Capacity	October 1, 2018 Enrollment
Harwich Elementary	Pre - K - 4	33	594	556
Chatham Elementary	Pre - K - 4	18	288	229
Monomoy Regional Middle School	Gr 5-7	32	608	464
Monomoy Regional High School	Gr 8 - 12	37	703	646
Elementary class size +/- 18	*Class Size +/- 18		2,193	1,895
Middle/High School	+/- 19			

MUSD Wage Categories  
By Type  
FY 15 Actuals - FY20  
Draft Budget

"NON INSTRUCTIONAL"

Account with Description		FY20 Revised									
		DRAFT Budget	FY19Budget	FY18Actuals	FY17Actuals	FY16Actuals	FY15Actuals				
1000.30.1110.200.100.005.0702	School Comm Salaries Secretary	Location: District - 30	\$3,000	\$3,000	\$3,150	\$3,150	\$3,000	\$0			
1000.30.1210.100.105.005.0721	Supt. Prof Salaries	Location: District - 30	\$178,149	\$178,149	\$173,862	\$173,862	\$169,680	\$165,500			
1000.30.1210.200.105.005.0722	Supt. Clerical Salaries	Location: District - 30	\$64,400	\$65,446	\$67,507	\$65,441	\$64,214	\$63,085			
1000.30.1410.100.150.005.0781	Salaries Business Manager	Location: District - 30	\$129,292	\$129,292	\$129,186	\$124,797	\$121,753	\$120,250			
1000.30.1410.110.101.005.0781	Salaries Treasurer	Location: District - 30	\$44,778	\$44,778	\$44,778	\$43,719	\$42,686	\$40,818			
1000.30.1410.200.150.005.0782	Business & Finance Other Salaries	Location: District - 30	\$186,960	\$187,311	\$186,860	\$187,033	\$176,752	\$225,285			
1000.30.1410.300.150.005.0783	Business & Finance Contract Service	Location: District - 30	\$4,000	\$4,000	\$6,500	\$2,400	\$4,519	\$82			
1000.30.2330.300.595.002.3473	Extended Year Salaries Instruct Assist	Location: District - 30	\$48,750	\$48,750	\$41,609	\$57,825	\$46,220	\$54,883			
1000.30.4220.300.760.005.1603	District Facilities Director	Location: District - 30	\$86,550	\$86,550	\$86,660	\$84,610	\$83,886	\$78,978			
1000.30.1420.200.170.005.0802	Benefits & Personnel Clerical Salaries	Location: District - 30	\$55,417	\$55,066	\$53,731	\$53,953	\$53,517	\$51,503			
1000.30.1450.300.160.005.0863	District Info Mgmt Oth Salaries	Location: District - 30	\$0	\$0	\$275,203	\$297,532	\$211,971	\$186,889			
1000.30.4400.300.160.005.0863	Assessment Compliance	Location: District - 30	\$63,550	\$64,075	\$0	\$0	\$0	\$0			
1000.30.4400.300.164.005.1643	Networking Other Salaries	Location: District - 30	\$0	\$0	\$0	\$574	\$0	\$9,120			
1000.30.1450.110.205.005.0861	Instructional Technology Specialist	Location: District - 30	\$0	\$0	\$0	\$0	-\$140	\$0			
1000.30.4400.110.163.005.1641	Technology Director	Location: District - 30	\$110,500	\$110,500	\$110,500	\$104,808	\$107,565	\$106,274			
1000.30.4400.200.105.005.1643	Web Manager	Location: District - 30	\$41,000	\$41,474	\$29,400	\$28,000	\$11,673	\$0			
1000.30.1230.200.105.005.0763	Community Engagement Coordinator	Location: District - 30	\$23,000	\$21,611	\$0	\$0	\$0	\$0			
1000.30.2110.100.205.001.0881	Curriculum Director Prof Salaries	Location: District - 30	\$130,574	\$130,566	\$128,274	\$125,212	\$203,469	\$202,471			
1000.30.2110.100.600.002.3401	Special Ed Director Prof Salaries	Location: District - 30	\$128,524	\$128,524	\$128,524	\$144,196	\$121,975	\$121,000			
1000.30.2110.200.205.001.0862	Curriculum Director Clerical Salaries	Location: District - 30	\$32,537	\$63,474	\$63,474	\$61,965	\$60,493	\$59,766			
1000.30.2110.200.600.002.3402	Special Ed Director Clerical Salaries	Location: District - 30	\$54,228	\$54,228	\$54,228	\$52,905	\$51,615	\$67,904			
			\$1,385,209	\$1,416,794	\$1,587,733	\$1,611,982	\$1,534,847	\$1,553,907			
1000.01.2210.100.210.005.3421	Principal Salaries	Location: Chatham Elementary School - 01	\$115,744	\$115,744	\$115,744	\$112,938	\$102,470	\$123,173			
1000.02.2210.100.210.005.3421	Principal Salaries	Location: Harwich Elementary School - 02	\$213,470	\$239,253	\$225,422	\$218,593	\$222,225	\$239,908			
1000.11.2210.100.210.005.3421	Principal Salaries	Location: Monomoy Regional Middle School - 11	\$229,421	\$229,421	\$229,421	\$223,843	\$210,353	\$206,695			
1000.22.2210.100.210.005.3421	Principal Salaries	Location: Monomoy Regional High School - 22	\$347,966	\$352,250	\$343,967	\$334,246	\$321,965	\$232,628			
			\$906,601	\$936,667	\$914,554	\$889,620	\$857,013	\$802,404			
1000.01.2210.200.210.005.3422	Principal Clerical Salaries	Location: Chatham Elementary School - 01	\$75,704	\$75,704	\$72,194	\$59,757	\$59,128	\$55,483			
1000.02.2210.200.210.005.3422	Principal Clerical Salaries	Location: Harwich Elementary School - 02	\$148,853	\$166,889	\$165,137	\$160,787	\$154,203	\$148,660			
1000.11.2210.200.210.005.3422	Principal Clerical Salaries	Location: Monomoy Regional Middle School - 11	\$88,255	\$88,255	\$86,935	\$83,565	\$75,858	\$89,619			
1000.22.2210.200.210.005.3422	Principal Clerical Salaries	Location: Monomoy Regional High School - 22	\$103,284	\$103,284	\$99,264	\$93,068	\$87,893	\$137,114			
			\$416,096	\$434,132	\$423,530	\$397,176	\$377,083	\$430,875			
1000.01.2210.300.210.005.3423	Principal Other Salaries	Location: Chatham Elementary School - 01	\$0	\$0	\$0	\$0	\$700	\$0			
1000.22.2210.300.210.005.3423	Principal Other Salaries	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$0	\$3,950	\$554			
			\$0	\$0	\$0	\$0	\$4,650	\$554			
"NON INSTRUCTIONAL"											
1000.01.4110.300.770.005.1563	Custodial Salaries	Location: Chatham Elementary School - 01	\$140,741	\$140,741	\$136,261	\$132,261	\$125,864	\$117,932			
1000.01.4110.300.771.005.1563	Custodial Substitutes	Location: Chatham Elementary School - 01	\$5,800	\$5,800	\$17,751	\$9,266	\$5,472	\$11,348			
1000.02.4110.300.770.005.1563	Custodial Salaries	Location: Harwich Elementary School - 02	\$236,967	\$236,967	\$234,041	\$222,739	\$214,450	\$226,750			
1000.02.4110.300.771.005.1563	Custodial Substitutes	Location: Harwich Elementary School - 02	\$10,048	\$10,048	\$11,117	\$12,852	\$9,552	\$10,430			
1000.11.4110.300.770.005.1563	Custodial Salaries	Location: Monomoy Regional Middle School - 11	\$207,559	\$213,759	\$209,488	\$198,584	\$185,644	\$187,431			
1000.11.4110.300.771.005.1563	Custodial Substitutes	Location: Monomoy Regional Middle School - 11	\$30,294	\$30,294	\$19,113	\$31,652	\$12,533	\$30,925			
1000.22.4110.300.770.005.1563	Custodial Salaries	Location: Monomoy Regional High School - 22	\$274,764	\$293,886	\$291,290	\$293,262	\$256,494	\$258,395			

MRSD Wage Categories

By Type

FY 15 Actuals - FY20

Draft Budget

FY20 Revised

Account with Description	Location	DRAFT Budget	FY19Budget	FY18Actuals	FY17Actuals	FY16Actuals	FY15Actuals
1000.22.4110.300.771.005.1563 Custodial Substitutes	Location: Monomoy Regional High School - 22	\$26,000	\$26,000	\$37,054	\$23,464	\$34,268	\$34,840
		\$932,173	\$957,495	\$956,115	\$924,081	\$844,277	\$878,052
1000.01.4400.300.160.005.0863 Technology Technician	Location: Chatham Elementary School - 01	\$24,408	\$52,270	\$0	\$0	\$0	\$0
1000.02.4400.300.160.005.0863 Technology Technician	Location: Harwich Elementary School - 02	\$55,723	\$55,723	\$0	\$0	\$0	\$0
1000.11.4400.300.160.005.0863 Technology Technician	Location: Monomoy Regional Middle School - 11	\$52,270	\$52,270	\$0	\$0	\$0	\$0
1000.22.4400.300.160.005.0863 Technology Technician	Location: Monomoy Regional High School - 22	\$50,939	\$50,939	\$0	\$0	\$0	\$0
		\$183,340	\$211,203	\$0	\$0	\$0	\$0
	Total "Non Instructional"	\$3,823,419	\$3,956,291	\$3,881,932	\$3,822,859	\$3,617,870	\$3,665,793
INSTRUCTIONAL							
1000.01.2305.110.403.001.3450 Teachers Salaries	Location: Chatham Elementary School - 01	\$1,004,695	\$1,181,747	\$1,186,406	\$1,333,044	\$1,201,106	\$1,060,540
1000.01.2305.110.404.001.3450 Teachers Salaries EC	Location: Chatham Elementary School - 01	\$94,506	\$94,506	\$94,506	\$89,957	\$52,326	\$83,974
1000.01.2305.110.408.001.3451 Teachers Salaries Small Group	Location: Chatham Elementary School - 01	\$176,446	\$173,992	\$139,447	\$0	\$0	\$0
1000.02.2305.110.403.001.3450 Teachers Salaries	Location: Harwich Elementary School - 02	\$2,298,599	\$2,393,060	\$2,375,318	\$2,185,275	\$2,158,303	\$2,101,196
1000.02.2305.110.404.001.3450 Teachers Salaries EC	Location: Harwich Elementary School - 02	\$227,385	\$207,385	\$74,846	\$0	\$0	\$0
1000.02.2305.110.408.001.3451 Teachers Salaries	Location: Harwich Elementary School - 02	\$298,083	\$364,554	\$235,635	\$0	\$0	\$0
1000.11.2305.110.406.001.3450 Teachers Salaries	Location: Monomoy Regional Middle School - 11	\$2,274,832	\$2,211,079	\$2,177,468	\$2,167,095	\$2,188,727	\$2,042,134
1000.11.2305.110.408.001.3451 Teachers Salaries Small Group	Location: Monomoy Regional Middle School - 11	\$288,964	\$289,864	\$279,520	\$0	\$0	\$0
1000.22.2305.110.408.001.3451 Teachers Salaries Small Group	Location: Monomoy Regional High School - 22	\$287,404	\$174,689	\$166,926	\$0	\$0	\$0
1000.22.2305.110.410.001.3450 Teachers Salaries Art	Location: Monomoy Regional High School - 22	\$181,728	\$181,728	\$178,241	\$250,246	\$129,123	\$179,865
1000.22.2305.110.432.001.3450 Teachers Salaries English	Location: Monomoy Regional High School - 22	\$541,341	\$541,341	\$536,853	\$518,847	\$515,065	\$534,277
1000.22.2305.110.450.001.3450 Teachers Salaries World Language	Location: Monomoy Regional High School - 22	\$391,491	\$491,433	\$487,526	\$459,497	\$408,857	\$339,758
1000.22.2305.110.460.001.3450 Teachers Salaries Wellness	Location: Monomoy Regional High School - 22	\$159,450	\$159,450	\$155,316	\$260,506	\$270,924	\$224,763
1000.22.2305.110.490.001.3450 Teachers Salaries Music	Location: Monomoy Regional High School - 22	\$81,984	\$81,984	\$81,984	\$80,001	\$75,502	\$33,731
1000.22.2305.110.500.001.3450 Teachers Salaries Math	Location: Monomoy Regional High School - 22	\$656,505	\$556,505	\$630,335	\$632,924	\$550,227	\$595,649
1000.22.2305.110.520.001.3450 Teachers Salaries Science	Location: Monomoy Regional High School - 22	\$525,036	\$525,036	\$518,476	\$482,229	\$480,151	\$443,202
1000.22.2305.110.530.001.3450 Teachers Salaries History	Location: Monomoy Regional High School - 22	\$672,059	\$673,013	\$667,033	\$645,767	\$622,220	\$675,175
1000.22.2305.110.570.001.3450 Teachers Salaries Engineer/Tech	Location: Monomoy Regional High School - 22	\$292,546	\$292,546	\$287,058	\$222,958	\$222,986	\$286,995
1000.30.2305.110.400.001.3450 Contractual Lane, Step Changes, Sick Leave B	Location: District - 30	\$892,276	\$441,865	\$48,708	\$1,075	\$311,158	\$15,934
1000.22.2305.110.575.001.3450 Teachers Salaries IA	Location: Monomoy Regional High School - 22	\$82,043	\$82,043	\$79,684	\$77,741	\$242,077	\$45,438
1000.22.2305.110.589.001.3450 Teachers Salaries Alt Learning	Location: Monomoy Regional High School - 22	\$91,853	\$91,853	\$91,853	\$89,629	\$84,101	\$83,446
		\$11,519,226	\$11,309,673	\$10,493,140	\$9,496,792	\$9,512,853	\$8,746,076
1000.01.2305.110.600.002.3450 Teachers Salary Special Ed	Location: Chatham Elementary School - 01	\$221,744	\$221,744	\$219,947	\$207,620	\$193,157	\$204,973
1000.02.2305.110.600.002.3450 Teachers Salaries Special Ed	Location: Harwich Elementary School - 02	\$488,687	\$491,330	\$710,833	\$627,344	\$503,806	\$471,668
1000.11.2305.110.600.002.3450 Teachers Salaries Special Education	Location: Monomoy Regional Middle School - 11	\$491,191	\$504,908	\$499,504	\$475,989	\$570,167	\$540,218
1000.22.2305.110.600.002.3450 Teachers Salaries Special Ed	Location: Monomoy Regional High School - 22	\$701,455	\$700,240	\$676,435	\$566,043	\$537,268	\$516,423
		\$1,903,077	\$1,918,223	\$2,106,719	\$1,876,997	\$1,804,398	\$1,733,282
1000.01.2310.110.408.001.3451 Specialists, Small Group	Location: Chatham Elementary School - 01	\$0	\$0	\$0	\$58,557	\$85,029	\$122,185
1000.02.2310.110.403.001.3450 Professional Salaries	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$70,212	\$65,703	\$56,005
1000.02.2310.110.408.001.3451 Specialists, Small Group	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$214,972	\$134,733	\$135,897
1000.11.2310.110.408.001.3451 Specialists, Small Group	Location: Monomoy Regional Middle School - 11	\$0	\$0	\$0	\$183,978	\$700	\$25,802
1000.22.2310.110.408.001.3451 Specialists, Small Group	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$132,296	\$72,348	\$14,211
1000.30.2310.110.595.002.3451 Extended Year Salaries Teachers	Location: District - 30	\$65,251	\$65,251	\$65,379	\$53,814	\$49,248	\$55,138
1000.01.2315.110.505.001.3461 Team Leaders Inst. Coord	Location: Chatham Elementary School - 01	\$0	\$0	\$0	\$30,774	\$28,983	\$16,412
1000.02.2315.110.505.001.3461 Team Leaders Inst. Coord	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$34,876	\$28,721	\$16,412

MRSD Wage Categories

By Type  
FY 15 Actuals - FY20  
Draft Budget

Account with Description	Location	FY20 Revised					FY15Actuals
		DRAFT Budget	FY19Budget	FY18Actuals	FY17Actuals	FY16Actuals	
1000.11.2315.110.505.001.3461 Team Leaders Inst. Coord	Location: Monomoy Regional Middle School - 11	\$0	\$0	\$0	\$30,214	\$26,111	\$26,111
1000.22.2315.110.505.001.3461 Team Leaders Inst. Coord	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$41,030	\$34,876	\$32,824
		\$65,251	\$65,251	\$65,379	\$850,722	\$526,453	\$500,997
1000.01.2320.110.600.002.3465 Medical/Therapeutic Salaries	Location: Chatham Elementary School - 01	\$148,333	\$138,989	\$164,132	\$100,157	\$87,145	\$137,141
1000.02.2320.110.600.002.3465 Medical/Therapeutic Salaries	Location: Harwich Elementary School - 02	\$187,555	\$175,536	\$179,336	\$205,636	\$170,894	\$247,007
1000.11.2320.110.600.002.3465 Medical/Therapeutic Salaries	Location: Monomoy Regional Middle School - 11	\$75,831	\$112,292	\$117,905	\$115,698	\$137,785	\$109,595
1000.22.2320.110.600.002.3465 Medical/Therapeutic Salaries	Location: Monomoy Regional High School - 22	\$106,363	\$111,346	\$119,451	\$122,075	\$50,808	\$4,798
1000.30.2320.300.600.002.3467 Medical/Therapeutic Other Salaries	Location: District - 30	\$2,416	\$1,080	\$6,015	\$9,120	\$15,008	\$11,368
		\$520,498	\$539,243	\$586,838	\$552,685	\$461,640	\$509,910
1000.01.2324.300.400.001.3470 Substitutes, Long Term	Location: Chatham Elementary School - 01	\$10,000	\$10,000	\$17,449	\$0	\$0	\$0
1000.02.2324.300.400.001.3470 Substitutes, Long Term	Location: Harwich Elementary School - 02	\$10,000	\$10,000	\$14,161	\$0	\$0	\$0
1000.11.2324.300.400.001.3470 Substitutes, Long Term	Location: Monomoy Regional Middle School - 11	\$10,000	\$10,000	\$12,138	\$0	\$0	\$0
1000.22.2324.300.400.001.3470 Substitutes, Long Term	Location: Monomoy Regional High School - 22	\$10,000	\$10,000	\$9,862	\$0	\$0	\$0
1000.01.2325.300.400.001.3470 Substitutes Regular Day	Location: Chatham Elementary School - 01	\$55,000	\$55,000	\$57,686	\$47,179	\$53,756	\$70,109
1000.02.2325.300.400.001.3470 Substitutes Regular Day	Location: Harwich Elementary School - 02	\$85,000	\$85,000	\$94,591	\$158,880	\$115,792	\$128,565
1000.11.2325.300.400.001.3470 Substitutes Regular Day	Location: Monomoy Regional Middle School - 11	\$70,000	\$70,000	\$59,591	\$106,817	\$47,406	\$69,330
1000.22.2325.300.400.001.3470 Substitutes Regular Day	Location: Monomoy Regional High School - 22	\$85,000	\$85,000	\$72,407	\$119,546	\$76,570	\$105,805
		\$335,000	\$335,000	\$337,885	\$432,422	\$293,524	\$373,810
1000.01.2330.300.400.001.3473 Instruct Assist Regular Day	Location: Chatham Elementary School - 01	\$4,451	\$78,923	\$32,604	\$8,820	\$18,393	\$15,340
1000.02.2330.300.400.001.3473 Instruct Assist Regular Day	Location: Harwich Elementary School - 02	\$190,045	\$163,244	\$177,781	\$141,403	\$97,536	\$55,226
		\$194,496	\$242,167	\$210,384	\$150,223	\$115,929	\$70,566
1000.01.2330.300.600.002.3473 Instruct Assist Special Ed	Location: Chatham Elementary School - 01	\$101,252	\$38,923	\$76,501	\$72,348	\$120,722	\$84,218
1000.02.2330.300.600.002.3473 Instruct Assist Special Ed	Location: Harwich Elementary School - 02	\$312,305	\$300,552	\$242,929	\$204,399	\$205,774	\$35,627
1000.11.2330.300.600.002.3473 Instruct Assist Special Ed	Location: Monomoy Regional Middle School - 11	\$114,556	\$129,776	\$94,262	\$112,605	\$143,071	\$82,852
1000.22.2330.300.600.002.3473 Instruct Assist Special Ed	Location: Monomoy Regional High School - 22	\$155,235	\$169,941	\$97,927	\$96,034	\$130,227	\$14,613
		\$683,348	\$639,191	\$511,619	\$485,386	\$599,795	\$217,310
1000.01.2340.110.250.005.3476 Librarian & Media Ctr Salaries	Location: Chatham Elementary School - 01	\$73,414	\$73,414	\$64,418	\$38,350	\$33,837	\$69,170
1000.02.2340.110.250.005.3476 Librarian & Media Ctr Salaries	Location: Harwich Elementary School - 02	\$56,330	\$56,330	\$54,163	\$49,331	\$46,163	\$89,062
1000.11.2340.110.250.005.3476 Librarian & Media Ctr Salaries	Location: Monomoy Regional Middle School - 11	\$94,506	\$94,506	\$94,506	\$92,218	\$124,240	\$77,262
1000.22.2340.110.250.005.3476 Librarian & Media Ctr Salaries	Location: Monomoy Regional High School - 22	\$86,071	\$86,071	\$86,071	\$83,972	\$83,318	\$82,851
1000.02.2340.300.250.005.3478 Librarian & Media Ctr Othr Salaries	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$0	\$0	\$6,441
1000.11.2340.300.250.005.3478 Librarian & Media Ctr Othr Salaries	Location: Monomoy Regional Middle School - 11	\$38,013	\$38,013	\$37,762	\$36,982	\$0	\$0
		\$348,334	\$348,334	\$336,920	\$300,853	\$287,557	\$324,786
1000.01.2353.110.184.002.3491 Tchr Prof Days Special Ed	Location: Chatham Elementary School - 01	\$500	\$500	\$744	\$823	\$175	\$166
1000.02.2353.110.184.002.3491 Tchr Prof Days Special Ed	Location: Harwich Elementary School - 02	\$1,500	\$1,985	\$696	\$1,294	\$200	\$66
1000.11.2353.110.184.001.3491 Tchr Prof Days Regular Day	Location: Monomoy Regional Middle School - 11	\$2,000	\$2,000	\$285	-\$184	\$0	\$0
1000.22.2353.110.184.002.3491 Tchr Prof Days Spec Ed	Location: Monomoy Regional Middle School - 11	\$1,500	\$1,500	\$437	\$2,034	\$175	\$678
1000.02.2353.110.184.002.3491 Tchr Prof Days Spec Ed	Location: Monomoy Regional High School - 22	\$1,500	\$1,800	\$572	\$496	\$0	\$1,187
1000.02.2353.300.184.002.3492 Instr Staff Prof Days Special Ed	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$201	\$685	\$1,548
1000.11.2353.300.184.001.3492 Instr Staff Prof Days Regular Day	Location: Monomoy Regional Middle School - 11	\$2,053	\$2,053	\$0	\$0	\$0	\$0
		\$9,053	\$9,838	\$2,734	\$4,665	\$1,235	\$3,645



MRSD Wage Categories  
By Type  
FY 15 Actuals - FY20  
Draft Budget

Account with Description	Location	FY20 Revised DRAFT Budget	FY19Budget	FY18Actuals	FY17Actuals	FY16Actuals	FY15Actuals
Instruct Leaders Dpt Head Stipend 1000.01.2354.110.505.001.3461	Location: Chatham Elementary School - 01	\$36,927	\$36,927	\$36,927	\$0	\$0	\$0
Instruct Leaders Dpt Head Stipend 1000.02.2354.110.505.001.3461	Location: Harwich Elementary School - 02	\$41,030	\$38,979	\$36,927	\$0	\$0	\$0
Instruct Leaders Dpt Head Stipend 1000.11.2354.110.505.001.3461	Location: Monomoy Regional Middle School - 11	\$30,214	\$30,214	\$30,214	\$0	\$0	\$0
Instruct Leaders Dpt Head Stipend 1000.22.2354.110.505.001.3461	Location: Monomoy Regional High School - 22	\$49,236	\$45,133	\$36,927	\$0	\$0	\$0
Mentors 1000.30.2354.110.505.001.3498	Location: District - 30	\$23,981	\$23,981	\$26,188	\$0	\$0	\$0
		\$181,388	\$175,234	\$167,183	\$0	\$0	\$0
NEASC Stipends 1000.22.2357.110.184.001.3495	Location: Monomoy Regional High School - 22	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Guidance/Adj Counselors Sal 1000.01.2710.110.270.001.3561	Location: Chatham Elementary School - 01	\$92,061	\$92,061	\$93,543	\$88,324	\$88,700	\$86,514
Guidance/Adj. Counselors Sal 1000.02.2710.110.270.001.3561	Location: Harwich Elementary School - 02	\$0	\$0	\$0	\$45,221	\$43,203	\$20,667
Guidance/Adj Counselors Sal 1000.11.2710.110.270.001.3561	Location: Monomoy Regional Middle School - 11	\$205,116	\$135,713	\$82,555	\$75,906	\$71,372	\$95,653
Guidance/Adj Counselors Sal 1000.22.2710.110.270.001.3561	Location: Monomoy Regional High School - 22	\$319,360	\$304,399	\$352,843	\$262,754	\$292,232	\$296,609
Guidance/Adj Counselors Clerical Sal 1000.22.2710.300.270.001.3562	Location: Monomoy Regional High School - 22	\$30,454	\$30,454	\$29,267	\$27,820	\$33,295	\$33,826
		\$646,991	\$562,627	\$558,207	\$500,025	\$528,802	\$533,269
Psychological Services Sal Sped 1000.01.2800.110.280.002.3581	Location: Chatham Elementary School - 01	\$42,047	\$42,047	\$36,882	\$53,483	\$59,264	\$78,992
Psychological Services Sal Sped 1000.02.2800.110.280.002.3581	Location: Harwich Elementary School - 02	\$163,240	\$154,675	\$144,799	\$85,900	\$82,423	\$81,409
Psychological Services Sal Sped 1000.11.2800.110.280.002.3581	Location: Monomoy Regional Middle School - 11	\$68,000	\$67,223	\$64,637	\$60,635	\$56,742	\$51,262
Psychological Services Sal Sped 1000.22.2800.110.280.002.3581	Location: Monomoy Regional High School - 22	\$142,494	\$142,495	\$87,171	\$85,072	\$82,823	\$81,609
Psychological Services Sal Sped 1000.30.2800.110.280.002.3581	Location: District - 30	\$0	\$0	\$0	\$35,983	\$28,285	\$0
		\$415,781	\$406,440	\$333,489	\$321,073	\$309,537	\$293,272
Medical/Health Svcs. Salaries 1000.01.3200.110.322.005.1441	Location: Chatham Elementary School - 01	\$61,517	\$61,517	\$59,152	\$55,490	\$51,927	\$71,870
Medical/Health Salaries 1000.02.3200.110.322.005.1441	Location: Harwich Elementary School - 02	\$128,951	\$90,970	\$76,312	\$73,594	\$66,631	\$38,170
Medical/Health Professional Salaries 1000.11.3200.110.322.005.1441	Location: Monomoy Regional Middle School - 11	\$58,556	\$58,556	\$55,534	\$52,527	\$50,039	\$94,289
Medical/Health Salaries 1000.22.3200.110.322.005.1441	Location: Monomoy Regional High School - 22	\$100,276	\$101,503	\$71,216	\$65,545	\$62,722	\$69,861
Medical/Health Other Salaries 1000.22.3200.300.322.005.1443	Location: Monomoy Regional High School - 22	\$0	\$0	\$36,629	\$34,345	\$32,329	\$30,179
		\$349,300	\$312,546	\$298,843	\$281,501	\$263,648	\$304,370
<b>ATHLETICS AND OTHER STUDENT SERVICES</b>	<b>TOTAL INSTRUCTIONAL</b>	<b>\$17,181,743</b>	<b>\$16,873,768</b>	<b>\$16,009,341</b>	<b>\$15,253,343</b>	<b>\$14,705,371</b>	<b>\$13,611,292</b>
Sports Coordinator 1000.11.3510.110.350.005.1501	Location: Monomoy Regional Middle School - 11	\$0	\$0	\$0	\$0	\$0	\$4,570
Athletic Director 1000.22.3510.110.350.005.1501	Location: Monomoy Regional High School - 22	\$93,100	\$93,100	\$82,100	\$88,574	\$74,497	\$11,470
Coaches 1000.11.3510.330.380.005.1503	Location: Monomoy Regional Middle School - 11	\$48,279	\$48,279	\$43,506	\$53,039	\$46,833	\$46,577
Coaches 1000.22.3510.330.352.005.1503	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$7,144	\$139,933	\$102,591
Coaches Soccer 1000.22.3510.330.353.005.1503	Location: Monomoy Regional High School - 22	\$23,098	\$21,598	\$16,268	\$20,787	\$0	\$10,163
Coaches Track 1000.22.3510.330.354.005.1503	Location: Monomoy Regional High School - 22	\$13,859	\$12,859	\$11,741	\$16,538	\$0	\$0
Coaches Basketball 1000.22.3510.330.356.005.1503	Location: Monomoy Regional High School - 22	\$23,098	\$21,098	\$14,601	\$15,110	\$0	\$0
Coaches Basketball Girls 1000.22.3510.330.357.005.1503	Location: Monomoy Regional High School - 22	\$0	\$0	\$4,796	\$4,600	\$0	\$0
Coaches Cheerleading 1000.22.3510.330.358.005.1503	Location: Monomoy Regional High School - 22	\$11,286	\$10,286	\$8,999	\$12,097	\$0	\$5,274
Coaches Football 1000.22.3510.330.359.005.1503	Location: Monomoy Regional High School - 22	\$10,262	\$10,262	\$14,595	\$15,336	\$0	\$8,393
Coaches Ice Hockey 1000.22.3510.330.361.005.1503	Location: Monomoy Regional High School - 22	\$12,835	\$12,835	\$4,600	\$1,802	\$0	\$0
Coaches Baseball 1000.22.3510.330.362.005.1503	Location: Monomoy Regional High School - 22	\$12,835	\$12,835	\$12,539	\$7,352	\$0	\$0
Coaches Softball 1000.22.3510.330.363.005.1503	Location: Monomoy Regional High School - 22	\$12,835	\$11,335	\$8,942	\$15,807	\$0	\$0
Coaches Field Hockey 1000.22.3510.330.364.005.1503	Location: Monomoy Regional High School - 22	\$12,835	\$11,335	\$7,596	\$9,338	\$0	\$8,942
Coaches Sailing 1000.22.3510.330.365.005.1503	Location: Monomoy Regional High School - 22	\$10,262	\$10,262	\$9,695	\$5,745	\$0	\$0

## MRSD Wage Categories

By Type

FY 15 Actuals - FY20

Draft Budget

FY20 Revised

Account with Description	Location	DRAFT Budget	FY19Budget	FY18Actuals	FY17Actuals	FY16Actuals	FY15Actuals
1000.22.3510.330.369.005.1503 Coaches Cross Country	Location: Monomoy Regional High School - 22	\$10,262	\$8,762	\$5,745	\$5,745	\$0	\$5,745
1000.22.3510.330.371.005.1503 Coaches Lacrosse	Location: Monomoy Regional High School - 22	\$11,038	\$11,038	\$13,998	\$10,395	\$0	\$0
1000.22.3510.330.372.005.1503 Coaches Tennis	Location: Monomoy Regional High School - 22	\$20,524	\$19,024	\$10,070	\$19,021	\$0	\$0
1000.22.3510.330.374.005.1503 Coaches Golf	Location: Monomoy Regional High School - 22	\$20,524	\$19,524	\$18,684	\$8,942	\$0	\$8,676
		\$346,932	\$334,432	\$288,475	\$317,372	\$261,263	\$212,401
1000.01.3520.330.385.005.1523 Other Student Activities Advisors	Location: Chatham Elementary School - 01	\$16,500	\$16,500	\$18,280	\$14,630	\$12,180	\$10,764
1000.02.3520.330.385.005.1523 Other Student Activities Advisors	Location: Harwich Elementary School - 02	\$28,193	\$28,193	\$16,147	\$10,697	\$9,197	\$11,697
1000.11.3520.330.385.005.1523 Other Student Activities Advisors	Location: Monomoy Regional Middle School - 11	\$31,158	\$31,158	\$54,188	\$37,288	\$35,848	\$26,405
1000.22.3520.330.385.005.1523 Other Student Activities Stipends	Location: Monomoy Regional High School - 22	\$102,627	\$102,627	\$108,873	\$87,807	\$85,090	\$82,696
		\$178,478	\$178,478	\$197,488	\$150,422	\$142,315	\$131,562
		\$525,410	\$512,910	\$485,963	\$467,794	\$403,578	\$343,963
<b>TOTAL ATHLETICS AND OTHER STUDENT SERVICES</b>		<b>\$21,530,572</b>	<b>\$21,342,969</b>	<b>\$20,377,237</b>	<b>\$19,543,996</b>	<b>\$18,726,819</b>	<b>\$17,621,048</b>
	<b>Grand Total</b>						

## INSTRUCTIONAL - SCHOOL CHOICE

8100.01.2305.110.400.001.3450 School Choice Tchrs Salaries	Location: Chatham Elementary School - 01	\$0	\$0	\$0	\$0	\$75,514	\$173,962
8100.02.2305.110.400.001.3450 School Choice Teachers Salaries	Location: Harwich Elementary School - 02	\$149,818	\$152,574	\$147,182	\$230,188	\$134,808	\$150,238
8100.11.2305.110.400.001.3450 School Choice Teachers Salaries	Location: Monomoy Regional Middle School - 11	\$313,563	\$311,129	\$303,143	\$281,345	\$265,464	\$556,982
8100.22.2305.110.400.001.3450 School Choice Teachers Salaries	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$0	\$210,482	\$504,659
		\$463,381	\$463,703	\$450,325	\$511,533	\$686,268	\$1,385,840
8100.01.2330.300.400.001.3473 School Choice Instruct Assist	Location: Chatham Elementary School - 01	\$0	\$0	\$0	\$0	\$0	\$23,136
8100.01.2330.300.600.001.3473 School Choice Instruct Assist Special Ed	Location: Chatham Elementary School - 01	\$165,497	\$139,420	\$129,765	\$173,244	\$118,153	\$91,701
8100.02.2330.300.400.001.3473 School Choice Instruct Assist	Location: Harwich Elementary School - 02	\$0	\$13,426	\$18,245	\$9,441	\$0	\$61,629
8100.02.2330.300.600.002.3473 School Choice Instruct Assist Special Ed	Location: Harwich Elementary School - 02	\$209,787	\$205,153	\$193,857	\$168,879	\$139,057	\$323,637
8100.11.2330.300.400.001.3473 School Choice Instruct Assist	Location: Monomoy Regional Middle School - 11	\$0	\$0	\$0	\$0	\$158	\$0
8100.11.2330.300.600.002.3473 School Choice Instruct Assist Special Ed	Location: Monomoy Regional Middle School - 11	\$188,941	\$204,576	\$267,368	\$207,674	\$209,848	\$244,307
8100.22.2330.300.400.001.3473 School Choice Instruct Assist	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$0	\$0	\$27,994
8100.22.2330.300.600.001.3473 School Choice Instruct Assist Special Ed	Location: Monomoy Regional High School - 22	\$0	\$0	\$0	\$0	\$0	\$6,800
8100.22.2330.300.600.002.3473 School Choice Instruct Assist Special Ed	Location: Monomoy Regional High School - 22	\$231,394	\$232,721	\$925,713	\$936,230	\$320,866	\$362,604
8100.30.2330.300.600.002.3473 School Choice Instruct Assist ELL	Location: District - 30	\$0	\$0	\$0	\$0	\$0	\$20,415
		\$795,619	\$795,297	\$934,948	\$895,468	\$788,082	\$1,162,222
	<b>School Choice Total</b>	<b>\$1,259,000</b>	<b>\$1,259,000</b>	<b>\$1,385,274</b>	<b>\$1,407,001</b>	<b>\$1,474,350</b>	<b>\$2,548,062</b>
	<b>Grand Total</b>	<b>\$22,789,572</b>	<b>\$22,601,969</b>	<b>\$21,762,511</b>	<b>\$20,950,997</b>	<b>\$20,201,169</b>	<b>\$20,169,110</b>

Summary

"Non Instructional "	\$3,823,419	\$3,956,291	\$3,881,932	\$3,822,859	\$3,617,870	\$3,665,793
Instructional	\$17,181,743	\$16,873,768	\$16,009,341	\$15,253,343	\$14,705,371	\$13,611,292
School Choice Instructional	\$1,259,000	\$1,259,000	\$1,385,274	\$1,407,001	\$1,474,350	\$2,548,062
Athletics and Other Student Services	\$525,410	\$512,910	\$485,963	\$467,794	\$403,578	\$343,963
	<b>\$22,789,572</b>	<b>\$22,601,969</b>	<b>\$21,762,511</b>	<b>\$20,950,997</b>	<b>\$20,201,169</b>	<b>\$20,169,110</b>

# Staffing Comparisons

FTEs by Category	FY20	FY19 Budget	FY18	FY17	FY16	FY15
School Building Administration	8.0	8.0	8.0	8.0	8.0	8.0
Unit A - Teachers	188.7	190.4	190.4	190.4	191.8	196.0
Unit A - Nurses	5.5	4.5	4.5	4.5	4.5	4.5
Unit B - Instructional Assistants	61.7	68.4	68.4	68.4	67.5	67.7
Unit B – Administrative Assistants	11.8	12.0	12.0	12.0	12.0	12.0
Custodians/Facility Director	20.0	20.0	20.0	20.0	20.0	19.5
Food Services/ Food Service Director	12.0	12.0	12.0	12.0	12.0	13.0
Network Technicians	3.5	4.0	4.0	4.0	4.0	4.0
Program Managers	3.0	3.0	3.0	3.0	3.0	4.7
District Administration	6.0	6.0	6.0	6.0	6.0	6.0
District Administrative Support	7.0	7.0	7.0	7.0	8.0	8.0
District-wide Positions	<u>4.0</u>	<u>4.4</u>	<u>4.4</u>	<u>4.4</u>	<u>3.0</u>	<u>3.0</u>
*The distribution of these FTE may shift slightly between categories						
	*331.2	*339.7	339.7	339.7	339.8	346.4

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.01.2210.100.210.005.3421	Principal Salaries	\$115,744	\$115,744	\$115,744	\$112,938	\$112,938	\$102,300	\$102,470
1000.01.2210.200.210.005.3422	Principal Clerical Salaries	\$75,704	\$72,423	\$72,194	\$59,757	\$59,757	\$58,284	\$59,128
1000.01.2210.300.210.005.3423	Principal Other Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$700
1000.01.2210.500.210.005.3425	Principal Supplies	\$4,477	\$4,477	\$4,259	\$4,477	\$4,612	\$7,299	\$6,727
1000.01.2210.600.210.005.3426	Principal Other Expense	\$650	\$650	\$616	\$400	\$213	\$400	\$89
1000.01.2210.620.210.005.3426	Principal Dues	\$640	\$640	\$535	\$640	\$69	\$640	\$0
Function: Sch. Leadership - 2210		\$197,215	\$193,934	\$193,348	\$178,212	\$177,588	\$168,923	\$169,115
1000.01.2305.110.403.001.3450	Teachers Salaries	\$1,213,901	\$1,181,885	\$1,186,406	\$1,332,948	\$1,333,044	\$1,209,098	\$1,201,106
1000.01.2305.110.404.001.3450	Teachers Salaries EC	\$94,506	\$94,506	\$94,506	\$89,957	\$89,957	\$85,029	\$52,326
1000.01.2305.110.408.001.3451	Teachers Salaries Small Grou	\$173,992	\$139,447	\$139,447	\$0	\$0	\$0	\$0
1000.01.2305.110.600.002.3450	Teachers Salary Special Ed	\$221,744	\$219,947	\$219,947	\$207,621	\$207,620	\$151,385	\$193,157
Function: Classroom Teachers - 2305		\$1,704,143	\$1,635,785	\$1,640,307	\$1,630,526	\$1,630,621	\$1,445,512	\$1,446,588
1000.01.2310.110.408.001.3451	Specialists, Small Group	\$0	\$0	\$0	\$58,557	\$58,557	\$85,029	\$85,029
Function: Specialists, Small Group - 2310		\$0	\$0	\$0	\$58,557	\$58,557	\$85,029	\$85,029
1000.01.2315.110.505.001.3461	Team Leaders Inst. Coord	\$0	\$0	\$0	\$34,875	\$30,774	\$28,721	\$28,983
Function: Team Leaders Inst. Coord, - 2315		\$0	\$0	\$0	\$34,875	\$30,774	\$28,721	\$28,983
1000.01.2320.110.600.002.3465	Medical/Therapeutic Salaries	\$173,389	\$161,093	\$164,132	\$122,353	\$100,157	\$86,709	\$87,145
1000.01.2320.410.600.002.3468	Medical/Therapeutic Contract	\$2,000	\$100	\$0	\$12,890	\$6,032	\$16,541	\$6,434
Function: Medical/Therapeutic Svcs. - 2320		\$175,389	\$161,193	\$164,132	\$135,243	\$106,189	\$103,250	\$93,57

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.01.2324.300.400.001.3470	Substitutes, Long Term	\$10,000	\$10,000	\$17,449	\$0	\$0	\$0	\$0
Function: Substitutes, Long Term - 2324		\$10,000	\$10,000	\$17,449	\$0	\$0	\$0	\$0
1000.01.2325.300.400.001.3470	Substitutes Regular Day	\$55,000	\$41,554	\$57,686	\$55,000	\$47,179	\$25,375	\$53,756
Function: Substitutes, Short Term - 2325		\$55,000	\$41,554	\$57,686	\$55,000	\$47,179	\$25,375	\$53,756
1000.01.2330.300.400.001.3473	Instruct Assist Regular Day	\$48,742	\$34,693	\$32,604	\$8,918	\$8,820	\$8,780	\$18,393
1000.01.2330.300.600.002.3473	Instruct Assist Special Ed	\$85,337	\$70,763	\$76,501	\$71,757	\$72,348	\$115,075	\$120,722
Function: Teacher Assistant - 2330		\$134,079	\$105,455	\$109,105	\$80,675	\$81,168	\$123,855	\$139,115
1000.01.2340.110.250.005.3476	Librarian & Media Ctr Salaries	\$73,414	\$64,708	\$64,418	\$38,350	\$38,350	\$33,837	\$33,837
Function: Librarian & Media Ctr Dir - 2340		\$73,414	\$64,708	\$64,418	\$38,350	\$38,350	\$33,837	\$33,837
1000.01.2353.110.184.002.3491	Tchr Prof Days Special Ed	\$500	\$1,000	\$744	\$2,000	\$823	\$2,000	\$175
Function: Tchr/Instr Staff Prof Days - 2353		\$500	\$1,000	\$744	\$2,000	\$823	\$2,000	\$175
1000.01.2354.110.505.001.3461	Instruct Leaders Dpt Head Stip	\$36,927	\$36,927	\$36,927	\$0	\$0	\$0	\$0
Function: Instructional Coaching Stipends/ Mentors - 2354		\$36,927	\$36,927	\$36,927	\$0	\$0	\$0	\$0
1000.01.2355.300.184.001.3494	Subs for Staff Attending Prof I	\$0	\$0	\$0	\$3,000	\$0	\$3,000	\$0
Function: Substitutes Prof. Dev. - 2355		\$0	\$0	\$0	\$3,000	\$0	\$3,000	\$0
1000.01.2356.600.184.001.3498	Staff Attending Prof Develop	\$5,755	\$5,755	\$2,589	\$0	\$0	\$0	\$0
Function: Staff Attending Prof Development - 2356		\$5,755	\$5,755	\$2,589	\$0	\$0	\$0	\$0

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.01.2357.400.184.001.3696	Contract Serv Principal Coach	\$0	\$0	\$0	\$0	\$0	\$0	\$2,475
1000.01.2357.600.184.001.3498	Prof Dev Other Expense	\$0	\$0	\$0	\$3,500	\$2,019	\$3,500	\$3,500
Function: Prof Dev, Stipends And Exps. - 2357		\$0	\$0	\$0	\$3,500	\$2,019	\$3,500	\$5,975
1000.01.2410.510.400.001.3505	Textbk/Sfware/Media Mtls Re	\$13,160	\$13,160	\$21,108	\$2,183	\$2,075	\$2,182	\$1,010
Function: Textbk/Sfware/Media Mtls - 2410		\$13,160	\$13,160	\$21,108	\$2,183	\$2,075	\$2,182	\$1,010
1000.01.2415.500.400.001.3515	Other Instruct Matl Regular Dc	\$16,622	\$21,622	\$16,732	\$13,261	\$9,534	\$13,260	\$13,635
Function: Oth Instructional Matl. - 2415		\$16,622	\$21,622	\$16,732	\$13,261	\$9,534	\$13,260	\$13,635
1000.01.2430.500.400.001.3535	Gen Supplies Regular Day	\$16,926	\$16,926	\$16,946	\$16,926	\$14,279	\$14,100	\$13,514
1000.01.2430.500.600.002.3535	Gen Supplies Special Ed	\$3,500	\$4,000	\$2,470	\$5,490	\$2,840	\$5,490	\$3,450
Function: General Supplies - 2430		\$20,426	\$20,926	\$19,416	\$22,416	\$17,119	\$19,590	\$16,964
1000.01.2440.505.403.001.3542	Field Trips	\$5,852	\$5,852	\$5,489	\$5,852	\$6,031	\$5,850	\$7,421
Function: Oth Instructional Svcs. - 2440		\$5,852	\$5,852	\$5,489	\$5,852	\$6,031	\$5,850	\$7,421
1000.01.2710.110.270.001.3561	Guidance/Adj Counselors Sal	\$92,061	\$89,553	\$93,543	\$88,324	\$88,324	\$86,406	\$88,700
1000.01.2710.500.270.001.3565	Guidance/Adj Counselors Sup	\$1,300	\$1,300	\$1,275	\$1,300	\$1,277	\$1,300	\$961
1000.01.2710.600.270.001.3566	Guidance/Adj Counselors Oth	\$339	\$339	\$0	\$339	\$0	\$339	\$70
Function: Guidance/Adj. Counselors - 2710		\$93,700	\$91,192	\$94,818	\$89,963	\$89,601	\$88,044	\$89,731
1000.01.2800.110.280.002.3581	Psychological Services Sal St	\$42,047	\$37,324	\$36,882	\$53,975	\$53,483	\$87,549	\$59,264

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.01.2800.400.280.002.3584	Psychological Services Contr	\$0	\$1,000	\$928	\$6,624	\$2,288	\$3,624	\$1,081
1000.01.2800.500.280.002.3585	Psychological Services Suppl	\$0	\$0	\$0	\$2,400	\$0	\$2,477	\$791
1000.01.2800.600.280.002.3586	Psychological Services Othr E	\$0	\$0	\$0	\$6,000	\$0	\$8,704	\$5,683
Function: Psychological Services - 2800		\$42,047	\$38,324	\$37,810	\$68,999	\$55,771	\$102,354	\$66,818
1000.01.3200.110.322.005.1441	Medical/Health Svcs. Salaries	\$61,517	\$59,152	\$59,152	\$55,490	\$55,490	\$51,927	\$51,927
1000.01.3200.500.322.005.1445	Medical/Health Supplies	\$900	\$900	\$927	\$900	\$753	\$900	\$391
Function: Medical/Health Svcs. - 3200		\$62,417	\$60,052	\$60,079	\$56,390	\$56,243	\$52,827	\$52,318
1000.01.3520.330.385.005.1523	Other Student Activities Advis	\$16,500	\$16,500	\$18,280	\$19,647	\$14,630	\$19,647	\$12,180
Function: Other Student Activities - 3520		\$16,500	\$16,500	\$18,280	\$19,647	\$14,630	\$19,647	\$12,180
1000.01.4110.300.770.005.1563	Custodial Salaries	\$140,741	\$136,104	\$136,261	\$131,897	\$132,261	\$128,421	\$125,864
1000.01.4110.300.771.005.1563	Custodial Substitutes	\$5,800	\$5,800	\$17,751	\$7,500	\$9,266	\$6,090	\$5,472
1000.01.4110.580.770.005.1565	Custodial Supplies	\$9,000	\$7,000	\$3,701	\$9,000	\$0	\$9,000	\$2,229
Function: Custodial Services - 4110		\$155,541	\$148,904	\$157,713	\$148,397	\$141,528	\$143,511	\$133,566
1000.01.4120.633.773.005.1576	Heating	\$40,675	\$40,675	\$39,753	\$45,675	\$37,966	\$45,675	\$35,246
Function: Heating - 4120		\$40,675	\$40,675	\$39,753	\$45,675	\$37,966	\$45,675	\$35,246
1000.01.4130.635.775.005.1586	Utilities Electricity	\$41,619	\$41,619	\$27,323	\$46,619	\$38,784	\$46,619	\$38,526
1000.01.4130.636.775.005.1586	Utilities Telephone	\$9,560	\$9,560	\$11,543	\$9,560	\$8,938	\$7,000	\$8,260
1000.01.4130.637.775.005.1586	Utilities Water	\$0	\$0	\$0	\$0	\$0	\$2,560	\$0
Function: Utilities - 4130		\$51,179	\$51,179	\$38,866	\$56,179	\$47,722	\$56,179	\$46,786

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.01.4210.600.760.005.1596	Maintenance of Grounds	\$3,500	\$3,500	\$867	\$3,500	\$351	\$3,500	\$0
Function: Maintenance Of Grounds - 4210		\$3,500	\$3,500	\$867	\$3,500	\$351	\$3,500	\$0
1000.01.4220.600.800.005.1605	Maintenance of Building Other	\$40,000	\$42,000	\$38,249	\$50,000	\$38,648	\$30,000	\$24,235
Function: Maintenance Of Buildings - 4220		\$40,000	\$42,000	\$38,249	\$50,000	\$38,648	\$30,000	\$24,235
1000.01.4230.400.900.005.1624	Maintenance of Equipment Cc	\$5,000	\$5,000	\$4,924	\$5,000	\$4,342	\$5,000	\$4,877
Function: Maintenance Of Equipment - 4230		\$5,000	\$5,000	\$4,924	\$5,000	\$4,342	\$5,000	\$4,877
Location: Chatham Elementary School - 01		\$2,959,041	\$2,815,197	\$2,840,807	\$2,807,399	\$2,694,828	\$2,610,620	\$2,560,939
1000.02.2210.100.210.005.3421	Principal Salaries	\$225,422	\$225,422	\$225,422	\$218,593	\$218,593	\$224,438	\$222,225
1000.02.2210.200.210.005.3422	Principal Clerical Salaries	\$160,105	\$165,231	\$165,137	\$160,787	\$160,787	\$151,846	\$154,203
1000.02.2210.500.210.005.3425	Principal Supplies	\$11,082	\$11,720	\$11,565	\$11,682	\$11,656	\$10,282	\$6,299
1000.02.2210.600.210.005.3426	Principal Other Expense	\$3,000	\$3,000	\$1,096	\$3,000	\$2,212	\$1,500	\$1,318
1000.02.2210.620.210.005.3426	Principal Dues	\$1,278	\$1,278	\$778	\$1,278	\$885	\$1,857	\$1,837
Function: Sch. Leadership - 2210		\$400,887	\$406,651	\$403,997	\$395,340	\$394,133	\$389,922	\$385,883
1000.02.2305.110.403.001.3450	Teachers Salaries	\$2,368,723	\$2,393,492	\$2,375,318	\$2,217,878	\$2,185,275	\$2,155,875	\$2,158,303
1000.02.2305.110.404.001.3450	Teachers Salaries EC	\$207,385	\$74,846	\$74,846	\$0	\$0	\$0	\$0
1000.02.2305.110.408.001.3451	Teachers Salaries Small Grou	\$322,268	\$235,635	\$235,635	\$0	\$0	\$0	\$0
1000.02.2305.110.600.002.3450	Teachers Salaries Special Ed	\$495,808	\$696,262	\$710,833	\$626,671	\$627,344	\$503,563	\$503,806
Function: Classroom Teachers - 2305		\$3,394,184	\$3,400,235	\$3,396,632	\$2,844,548	\$2,812,619	\$2,659,438	\$2,662,110



# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.02.2310.110.403.001.3450	Professional Salaries	\$0	\$0	\$0	\$70,212	\$70,212	\$65,703	\$65,703
1000.02.2310.110.408.001.3451	Specialists, Small Group	\$0	\$0	\$0	\$178,025	\$214,972	\$134,733	\$134,733
Function: Specialists, Small Group - 2310		\$0	\$0	\$0	\$248,237	\$285,184	\$200,436	\$200,436
1000.02.2315.110.505.001.3461	Team Leaders Inst. Coord	\$0	\$0	\$0	\$34,876	\$34,876	\$24,618	\$28,721
Function: Team Leaders Inst. Coord. - 2315		\$0	\$0	\$0	\$34,876	\$34,876	\$24,618	\$28,721
1000.02.2320.110.600.002.3465	Medical/Therapeutic Salaries	\$187,555	\$181,005	\$179,336	\$210,130	\$205,636	\$166,007	\$170,894
1000.02.2320.410.600.002.3468	Medical/Therapeutic Contract	\$1,000	\$1,000	\$6,230	\$34,205	\$34,448	\$36,321	\$46,185
Function: Medical/Therapeutic Svcs. - 2320		\$188,555	\$182,005	\$185,566	\$244,336	\$240,084	\$202,328	\$217,079
1000.02.2324.300.400.001.3470	Substitutes, Long Term	\$10,000	\$10,000	\$14,161	\$0	\$0	\$0	\$0
Function: Substitutes, Long Term - 2324		\$10,000	\$10,000	\$14,161	\$0	\$0	\$0	\$0
1000.02.2325.300.400.001.3470	Substitutes Regular Day	\$85,000	\$71,554	\$94,591	\$85,000	\$158,880	\$67,396	\$115,792
Function: Substitutes, Short Term - 2325		\$85,000	\$71,554	\$94,591	\$85,000	\$158,880	\$67,396	\$115,792
1000.02.2330.300.400.001.3473	Instruct Assist Regular Day	\$195,283	\$178,717	\$177,781	\$142,501	\$141,403	\$126,446	\$97,536
1000.02.2330.300.600.002.3473	Instruct Assist Special Ed	\$341,190	\$256,456	\$242,929	\$217,391	\$204,399	\$207,406	\$205,774
Function: Teacher Assistant - 2330		\$536,473	\$435,173	\$420,709	\$359,892	\$345,803	\$333,852	\$303,310
1000.02.2340.110.250.005.3476	Librarian & Media Ctr Salaries	\$56,330	\$54,163	\$54,163	\$49,331	\$49,331	\$46,163	\$46,163
Function: Librarian & Media Ctr Dir - 2340		\$56,330	\$54,163	\$54,163	\$49,331	\$49,331	\$46,163	\$46,163

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.02.2353.110.184.002.3491	Tchr Prof Days Special Ed	\$1,500	\$2,000	\$696	\$2,000	\$1,294	\$2,000	\$200
1000.02.2353.300.184.002.3492	Instr Staff Prof Days Special E	\$0	\$0	\$0	\$2,000	\$201	\$2,000	\$685
Function: Tchr/Instr Staff Prof Days - 2353		\$1,500	\$2,000	\$696	\$4,000	\$1,495	\$4,000	\$885
1000.02.2354.110.505.001.3481	Instruct Leaders Dpt Head Sti	\$36,927	\$36,927	\$36,927	\$0	\$0	\$0	\$0
Function: Instructional Coaching Stipends/ Mentors - 2354		\$36,927	\$36,927	\$36,927	\$0	\$0	\$0	\$0
1000.02.2356.600.184.001.3498	Staff Attending Prof Develop	\$7,000	\$7,000	\$2,951	\$0	\$0	\$0	\$0
Function: Staff Attending Prof Development - 2356		\$7,000	\$7,000	\$2,951	\$0	\$0	\$0	\$0
1000.02.2357.600.184.001.3498	Prof Dev Other Expense	\$0	\$0	\$0	\$7,000	\$3,561	\$7,000	\$7,000
Function: Prof Dev, Stipends And Exps. - 2357		\$0	\$0	\$0	\$7,000	\$3,561	\$7,000	\$7,000
1000.02.2410.510.400.001.3505	Textbk/Sftware/Media Mtls Re	\$55,380	\$22,380	\$33,547	\$7,380	\$2,407	\$7,380	\$237
1000.02.2410.510.600.002.3505	Textbk/Sftware/Media Mtls Sp	\$700	\$100	\$0	\$1,000	\$496	\$0	\$0
Function: Textbk/Sftware/Media Mtls - 2410		\$56,080	\$22,480	\$33,547	\$8,380	\$2,902	\$7,380	\$237
1000.02.2415.500.400.001.3515	Other Instruct Matl Regular Dr	\$12,957	\$12,957	\$5,853	\$12,957	\$5,767	\$12,956	\$12,186
Function: Oth Instructional Matl. - 2415		\$12,957	\$12,957	\$5,853	\$12,957	\$5,767	\$12,956	\$12,186
1000.02.2430.500.400.001.3535	Gen Supplies Regular Day	\$48,393	\$47,755	\$45,399	\$46,543	\$36,534	\$47,141	\$46,560
1000.02.2430.500.600.002.3535	Gen Supplies Special Ed	\$3,000	\$5,500	\$3,255	\$7,385	\$536	\$7,385	\$2,768
Function: General Supplies - 2430		\$51,393	\$53,255	\$48,654	\$53,928	\$37,070	\$54,526	\$49,327

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.02.2440.505.403.001.3542	Field Trips	\$11,001	\$11,001	\$9,184	\$11,001	\$9,204	\$11,800	\$7,595
Function: Oth Instructional Svcs. - 2440		\$11,001	\$11,001	\$9,184	\$11,001	\$9,204	\$11,800	\$7,595
1000.02.2451.830.927.001.3546	Classrm Instr. Technology Reg	\$2,500	\$2,500	\$875	\$2,500	\$1,491	\$2,500	\$2,302
Function: Classrm Instr. Technology - 2451		\$2,500	\$2,500	\$875	\$2,500	\$1,491	\$2,500	\$2,302
1000.02.2710.110.270.001.3581	Guidance/Adj. Counselors Sal	\$0	\$0	\$0	\$46,167	\$45,221	\$43,230	\$43,203
Function: Guidance/Adj. Counselors - 2710		\$0	\$0	\$0	\$46,167	\$45,221	\$43,230	\$43,203
1000.02.2800.110.280.002.3581	Psychological Services Sal Sr	\$144,799	\$144,799	\$144,799	\$84,672	\$85,900	\$82,423	\$82,423
1000.02.2800.400.280.002.3584	Psychological Services Contr	\$0	\$2,000	\$0	\$17,250	\$2,640	\$37,750	\$12,733
1000.02.2800.500.280.002.3585	Psychological Services Suppl	\$0	\$0	\$0	\$0	\$0	\$0	\$15
1000.02.2800.600.280.002.3586	Psychological Services Othr E	\$0	\$100	\$0	\$20,580	\$85	\$20,580	\$1,777
Function: Psychological Services - 2800		\$144,799	\$146,899	\$144,799	\$122,502	\$88,625	\$140,753	\$96,949
1000.02.3200.110.322.005.1441	Medical/Health Salaries	\$75,898	\$104,194	\$76,312	\$102,611	\$73,594	\$57,522	\$66,631
1000.02.3200.500.322.005.1445	Medical/Health Supplies	\$3,454	\$3,454	\$3,340	\$3,454	\$1,598	\$3,454	\$1,560
Function: Medical/Health Svcs. - 3200		\$79,352	\$107,648	\$79,652	\$106,065	\$75,192	\$60,976	\$68,191
1000.02.3520.330.385.005.1523	Other Student Activities Advis	\$28,193	\$28,193	\$16,147	\$28,193	\$10,697	\$28,193	\$9,197
Function: Other Student Activities - 3520		\$28,193	\$28,193	\$16,147	\$28,193	\$10,697	\$28,193	\$9,197
1000.02.4110.300.770.005.1563	Custodial Salaries	\$236,967	\$229,686	\$234,041	\$221,082	\$222,739	\$215,079	\$214,450
1000.02.4110.300.771.005.1563	Custodial Substitutes	\$10,048	\$10,048	\$11,117	\$14,548	\$12,852	\$14,548	\$9,552

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.02.4110.680.770.005.1565	Custodial Supplies	\$18,500	\$19,250	\$19,067	\$18,500	\$18,403	\$18,500	\$18,121
Function: Custodial Services - 4110		\$265,515	\$258,984	\$264,225	\$254,130	\$253,994	\$248,127	\$242,123
1000.02.4120.633.773.005.1576	Heating	\$61,275	\$61,275	\$71,502	\$86,275	\$50,282	\$86,275	\$48,667
Function: Heating - 4120		\$61,275	\$61,275	\$71,502	\$86,275	\$50,282	\$86,275	\$48,667
1000.02.4130.635.775.005.1586	Utilities Electricity	\$111,800	\$111,800	\$67,192	\$121,800	\$104,280	\$116,800	\$102,864
1000.02.4130.636.775.005.1586	Utilities Telephone	\$8,526	\$8,526	\$9,249	\$8,526	\$7,842	\$8,526	\$7,293
Function: Utilities - 4130		\$120,326	\$120,326	\$76,442	\$130,326	\$112,121	\$125,326	\$110,157
1000.02.4210.600.760.005.1596	Maintenance of Grounds Other	\$10,500	\$10,500	\$9,978	\$5,000	\$6,137	\$5,000	\$5,935
Function: Maintenance Of Grounds - 4210		\$10,500	\$10,500	\$9,978	\$5,000	\$6,137	\$5,000	\$5,935
1000.02.4220.600.800.005.1605	Maintenance of Building Other	\$74,000	\$79,000	\$79,887	\$79,000	\$62,528	\$77,000	\$76,867
Function: Maintenance Of Buildings - 4220		\$74,000	\$79,000	\$79,887	\$79,000	\$62,528	\$77,000	\$76,867
1000.02.4230.400.900.005.1624	Maintenance of Equipment Other	\$20,000	\$19,250	\$23,234	\$20,000	\$11,757	\$20,000	\$19,534
Function: Maintenance Of Equipment - 4230		\$20,000	\$19,250	\$23,234	\$20,000	\$11,757	\$20,000	\$19,534
Location: Harwich Elementary School - 02		\$5,654,747	\$5,539,976	\$5,474,372	\$5,238,983	\$5,098,953	\$4,859,195	\$4,759,850
1000.11.2210.100.210.005.3421	Principal Salaries	\$229,421	\$229,421	\$229,421	\$223,843	\$223,843	\$210,353	\$210,353
1000.11.2210.200.210.005.3422	Principal Clerical Salaries	\$88,255	\$86,936	\$86,935	\$83,565	\$83,565	\$74,703	\$75,858
1000.11.2210.500.210.005.3425	Principal Supplies	\$14,241	\$14,241	\$13,993	\$14,241	\$13,788	\$14,242	\$12,940

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

From Date: 2/1/2019 To Date: 2/28/2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.11.2210.600.210.005.3426	Principal Other Expense	\$765	\$765	\$607	\$765	\$433	\$765	\$438
1000.11.2210.620.210.005.3426	Principal Dues	\$650	\$650	\$639	\$1,650	\$744	\$2,200	\$761
Function: Sch. Leadership - 2210		\$333,332	\$332,013	\$331,595	\$324,064	\$322,373	\$302,263	\$300,350
1000.11.2305.110.406.001.3450	Teachers Salaries	\$2,259,568	\$2,178,494	\$2,177,468	\$2,164,557	\$2,167,095	\$2,180,088	\$2,188,727
1000.11.2305.110.408.001.3451	Teachers Salaries Small Grou	\$286,386	\$281,470	\$279,520	\$0	\$0	\$0	\$0
1000.11.2305.110.600.002.3450	Teachers Salaries Special Edi	\$504,908	\$499,505	\$499,504	\$477,739	\$475,989	\$555,971	\$570,167
Function: Classroom Teachers - 2305		\$3,050,862	\$2,959,469	\$2,956,492	\$2,842,296	\$2,843,084	\$2,736,059	\$2,758,894
1000.11.2310.110.408.001.3451	Specialists, Small Group	\$0	\$0	\$0	\$183,978	\$183,978	\$0	\$700
Function: Specialists, Small Group - 2310		\$0	\$0	\$0	\$183,978	\$183,978	\$0	\$700
1000.11.2315.110.505.001.3461	Team Leaders Inst. Coord	\$0	\$0	\$0	\$30,214	\$30,214	\$26,111	\$26,111
Function: Team Leaders Inst. Coord. - 2315		\$0	\$0	\$0	\$30,214	\$30,214	\$26,111	\$26,111
1000.11.2320.110.600.002.3465	Medical/Therapeutic Salaries	\$112,292	\$117,125	\$117,905	\$114,980	\$115,698	\$138,863	\$137,785
1000.11.2320.410.600.002.3468	Medical/Therapeutic Contract	\$0	\$0	\$128	\$31,612	\$24,442	\$47,556	\$17,466
Function: Medical/Therapeutic Svcs. - 2320		\$112,292	\$117,125	\$118,033	\$146,592	\$140,139	\$186,419	\$155,251
1000.11.2324.300.400.001.3470	Substitutes, Long Term	\$10,000	\$10,000	\$12,138	\$0	\$0	\$0	\$0
Function: Substitutes, Long Term - 2324		\$10,000	\$10,000	\$12,138	\$0	\$0	\$0	\$0
1000.11.2325.300.400.001.3470	Substitutes Regular Day	\$70,000	\$56,554	\$59,591	\$70,000	\$106,817	\$72,790	\$47,406
Function: Substitutes, Short Term - 2325		\$70,000	\$56,554	\$59,591	\$70,000	\$106,817	\$72,790	\$47,406

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.11.2330.300.600.002.3473	Instruct Assist Special Ed	\$100,202	\$92,345	\$94,262	\$97,208	\$112,605	\$140,817	\$143,071
Function: Teacher Assistant - 2330		\$100,202	\$92,345	\$94,262	\$97,208	\$112,605	\$140,817	\$143,071
1000.11.2340.110.250.005.3476	Librarian & Media Ctr Salaries	\$94,506	\$94,506	\$94,506	\$92,218	\$92,218	\$121,598	\$124,240
1000.11.2340.300.250.005.3478	Librarian & Media Ctr Othr Sa	\$38,013	\$37,694	\$37,762	\$36,982	\$36,982	\$0	\$0
Function: Librarian & Media Ctr Dir - 2340		\$132,519	\$132,200	\$132,268	\$129,200	\$129,200	\$121,598	\$124,240
1000.11.2353.110.184.001.3491	Tchr Prof Days Regular Day	\$2,000	\$2,000	\$285	\$2,000	(\$184)	\$2,000	\$0
1000.11.2353.110.184.002.3491	Tchr Prof Days Spec Ed	\$1,500	\$2,000	\$437	\$4,000	\$2,034	\$4,000	\$175
1000.11.2353.300.184.001.3492	Instr Staff Prof Days Regular I	\$2,053	\$2,053	\$0	\$2,053	\$0	\$2,053	\$0
Function: Tchr/Instr Staff Prof Days - 2353		\$5,553	\$6,053	\$721	\$8,053	\$1,850	\$8,053	\$175
1000.11.2354.110.505.001.3461	Instruct Leaders Dpt Head Sti	\$30,214	\$30,214	\$30,214	\$0	\$0	\$0	\$0
Function: Instructional Coaching Stipends/ Mentors - 2354		\$30,214	\$30,214	\$30,214	\$0	\$0	\$0	\$0
1000.11.2355.300.184.001.3494	Substitutes Prof Dev Reg Day	\$0	\$0	\$0	\$0	\$0	\$3,045	\$0
Function: Substitutes Prof. Dev. - 2355		\$0	\$0	\$0	\$0	\$0	\$3,045	\$0
1000.11.2356.600.184.001.3498	Staff Attending Prof Develop	\$13,451	\$13,451	\$13,036	\$0	\$0	\$0	\$0
Function: Staff Attending Prof Development - 2356		\$13,451	\$13,451	\$13,036	\$0	\$0	\$0	\$0
1000.11.2357.600.184.001.3498	Prof Dev Other Expense	\$0	\$0	\$0	\$17,500	\$15,394	\$10,000	\$5,914
Function: Prof Dev, Stipends And Exps. - 2357		\$0	\$0	\$0	\$17,500	\$15,394	\$10,000	\$5,914

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.11.2410.510.400.001.3505	Textbk/Sftware/Media Mtlis Re	\$33,270	\$37,270	\$33,685	\$21,601	\$21,425	\$29,100	\$18,285
1000.11.2410.510.600.002.3505	Textbk/Sftware/Media Mtlis Sp	\$1,000	\$2,900	\$169	\$2,900	\$449	\$2,900	\$1,124
Function: Textbk/Sftware/Media Mtlis - 2410		\$34,270	\$40,170	\$33,854	\$24,501	\$21,874	\$32,000	\$19,409
1000.11.2415.500.400.001.3515	Other Instruct Matl Regular Dc	\$4,028	\$4,028	\$2,557	\$4,028	\$3,467	\$4,027	\$1,200
Function: Oth Instructional Matl. - 2415		\$4,028	\$4,028	\$2,557	\$4,028	\$3,467	\$4,027	\$1,200
1000.11.2430.500.400.001.3535	Gen Supplies Regular Day	\$63,611	\$63,611	\$56,655	\$63,611	\$59,909	\$63,609	\$61,060
1000.11.2430.500.600.002.3535	Gen Supplies Special Ed	\$3,600	\$4,600	\$4,265	\$4,500	\$1,477	\$5,600	\$1,735
Function: General Supplies - 2430		\$67,211	\$68,211	\$60,920	\$68,111	\$61,386	\$69,209	\$62,794
1000.11.2440.505.406.001.3542	Field Trips	\$26,514	\$22,514	\$18,740	\$22,514	\$24,405	\$20,863	\$22,063
Function: Oth Instructional Svcs. - 2440		\$26,514	\$22,514	\$18,740	\$22,514	\$24,405	\$20,863	\$22,063
1000.11.2451.830.927.001.3546	Classroom Technology Other	\$14,811	\$14,811	\$4,962	\$15,262	\$15,262	\$15,262	\$17,769
Function: Cissrm Instr. Technology - 2451		\$14,811	\$14,811	\$4,962	\$15,262	\$15,262	\$15,262	\$17,769
1000.11.2710.110.270.001.3561	Guidance/Adj Counselors Sal	\$89,945	\$82,555	\$82,555	\$73,797	\$75,906	\$69,893	\$71,372
1000.11.2710.500.270.001.3565	Guidance/Adj Counselors Sur	\$750	\$750	\$290	\$750	\$296	\$750	\$668
1000.11.2710.500.270.002.3565	Guidance/Ad Counselors Sup	\$0	\$0	\$0	\$800	\$0	\$400	\$239
1000.11.2710.600.270.001.3566	Guidance/Adj Counselors Oth	\$1,000	\$1,000	\$0	\$1,000	\$978	\$1,000	\$0
Function: Guidance/Adj. Counselors - 2710		\$91,695	\$84,305	\$82,845	\$76,347	\$77,179	\$72,043	\$72,279
1000.11.2800.110.280.002.3581	Psychological Services Sal St	\$67,223	\$64,637	\$64,637	\$60,635	\$60,635	\$56,742	\$56,742

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.11.2800.400.280.002.3584	Psychological Services Contr	\$0	\$0	\$0	\$12,500	\$0	\$27,031	\$4,201
1000.11.2800.500.280.002.3585	Psychological Services Suppl	\$500	\$100	\$0	\$1,445	\$349	\$1,445	\$414
1000.11.2800.600.280.002.3586	Psychological Services Othr E	\$0	\$0	\$0	\$4,400	\$0	\$2,040	\$1,500
Function: Psychological Services - 2800		\$67,723	\$64,737	\$64,637	\$78,980	\$60,984	\$87,258	\$62,857
1000.11.3200.110.322.005.1441	Medical/Health Professional S	\$58,556	\$56,303	\$55,534	\$52,816	\$52,527	\$49,984	\$50,039
1000.11.3200.500.322.005.1445	Medical/Health Supplies	\$4,203	\$4,203	\$3,874	\$4,203	\$1,242	\$4,203	\$2,736
Function: Medical/Health Svcs. - 3200		\$62,759	\$60,506	\$59,408	\$57,019	\$53,770	\$54,187	\$52,775
1000.11.3510.330.380.005.1503	Coaches	\$48,279	\$48,279	\$43,506	\$48,279	\$53,039	\$43,890	\$46,833
1000.11.3510.440.380.005.1504	Athletic Transportation	\$19,228	\$19,228	\$15,237	\$19,228	\$1,470	\$19,228	\$6,872
1000.11.3510.500.380.005.1505	Athletic Supplies	\$3,954	\$3,954	\$2,925	\$3,954	\$6,187	\$3,953	\$2,467
1000.11.3510.600.380.005.1506	Athletics Other Expense	\$8,146	\$8,146	\$6,262	\$8,146	\$4,308	\$8,145	\$8,072
Function: Athletics & Intramural - 3510		\$79,607	\$79,607	\$67,930	\$79,607	\$65,004	\$75,217	\$64,244
1000.11.3520.330.385.005.1523	Other Student Activities Advis	\$31,158	\$31,158	\$54,188	\$31,158	\$37,288	\$31,158	\$35,848
1000.11.3520.600.385.005.1526	Other Student Activities Progr	\$5,713	\$5,713	\$5,550	\$7,713	\$4,824	\$7,714	\$3,781
Function: Other Student Activities - 3520		\$36,871	\$36,871	\$59,738	\$38,871	\$42,112	\$38,872	\$39,629
1000.11.4110.300.770.005.1563	Custodial Salaries	\$207,559	\$204,617	\$209,488	\$197,629	\$198,584	\$196,426	\$185,644
1000.11.4110.300.771.005.1563	Custodial Substitutes	\$30,294	\$26,694	\$19,113	\$30,294	\$31,652	\$30,998	\$12,533
1000.11.4110.580.770.005.1565	Custodial Supplies	\$15,000	\$15,750	\$14,825	\$15,000	\$11,751	\$17,000	\$8,391
Function: Custodial Services - 4110		\$252,853	\$247,061	\$243,426	\$242,923	\$241,987	\$244,424	\$206,568



# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.11.4120.633.773.005.1576	Heating	\$61,050	\$71,050	\$73,748	\$71,050	\$65,661	\$71,050	\$50,481
Function: Heating - 4120		\$61,050	\$71,050	\$73,748	\$71,050	\$65,661	\$71,050	\$50,481
1000.11.4130.635.775.005.1586	Utilities Electricity	\$140,000	\$139,000	\$82,766	\$150,000	\$115,057	\$150,000	\$137,046
1000.11.4130.636.775.005.1586	Utilities Telephone	\$6,598	\$6,598	\$9,825	\$6,598	\$8,938	\$6,598	\$8,260
1000.11.4130.637.775.005.1586	Utilities Water	\$0	\$0	\$0	\$7,105	\$0	\$7,105	\$0
Function: Utilities - 4130		\$146,598	\$145,598	\$92,592	\$163,703	\$123,995	\$163,703	\$145,306
1000.11.4210.600.760.005.1596	Maintenance of Grounds Other	\$72,000	\$73,000	\$55,075	\$72,000	\$59,059	\$72,000	\$57,089
Function: Maintenance Of Grounds - 4210		\$72,000	\$73,000	\$55,075	\$72,000	\$59,059	\$72,000	\$57,089
1000.11.4220.600.800.005.1605	Maintenance of Building Other	\$62,069	\$57,069	\$57,882	\$77,069	\$42,139	\$57,069	\$49,686
Function: Maintenance Of Buildings - 4220		\$62,069	\$57,069	\$57,882	\$77,069	\$42,139	\$57,069	\$49,686
1000.11.4230.600.900.005.1626	Maintenance of Equipment Other	\$34,500	\$23,750	\$23,715	\$34,500	\$14,269	\$34,500	\$33,292
Function: Maintenance Of Equipment - 4230		\$34,500	\$23,750	\$23,715	\$34,500	\$14,269	\$34,500	\$33,292
Location: Monomoy Regional Middle School - 11		\$4,972,984	\$4,842,712	\$4,750,381	\$4,775,590	\$4,658,208	\$4,718,838	\$4,519,554
1000.22.2210.100.210.005.3421	Principal Salaries	\$343,967	\$343,967	\$343,967	\$334,246	\$334,246	\$321,965	\$321,965
1000.22.2210.200.210.005.3422	Principal Clerical Salaries	\$103,284	\$99,265	\$99,264	\$93,068	\$93,068	\$86,186	\$87,893
1000.22.2210.300.210.005.3423	Principal Other Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$3,950
1000.22.2210.500.210.005.3425	Principal Supplies	\$32,160	\$32,160	\$32,032	\$32,151	\$25,046	\$28,484	\$28,133
1000.22.2210.600.210.005.3426	Principal Other Expenditures	\$8,709	\$8,644	\$8,641	\$13,709	\$7,981	\$13,710	\$13,644

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.2210.620.210.005.3426	Principal Dues	\$5,735	\$5,800	\$6,000	\$5,735	\$4,794	\$5,735	\$5,735
Function: Sch. Leadership - 2210								
1000.22.2305.110.408.001.3451	Teachers Salaries Small Grou	\$171,923	\$166,927	\$166,926	\$0	\$0	\$0	\$0
1000.22.2305.110.410.001.3450	Teachers Salaries Art	\$181,728	\$181,728	\$178,241	\$251,287	\$250,246	\$125,663	\$129,123
1000.22.2305.110.432.001.3450	Teachers Salaries English	\$541,341	\$536,853	\$536,853	\$525,165	\$518,847	\$516,398	\$515,065
1000.22.2305.110.450.001.3450	Teachers Salaries World Lang	\$490,491	\$487,526	\$487,526	\$460,064	\$459,497	\$412,497	\$408,857
1000.22.2305.110.460.001.3450	Teachers Salaries Wellness	\$159,450	\$155,316	\$155,316	\$260,506	\$260,506	\$274,627	\$270,924
1000.22.2305.110.490.001.3450	Teachers Salaries Music	\$81,984	\$81,984	\$81,984	\$80,001	\$80,001	\$75,502	\$75,502
1000.22.2305.110.500.001.3450	Teachers Salaries Math	\$633,858	\$629,114	\$630,335	\$632,924	\$632,924	\$547,682	\$550,227
1000.22.2305.110.520.001.3450	Teachers Salaries Science	\$525,036	\$513,378	\$518,476	\$488,601	\$482,229	\$475,674	\$480,151
1000.22.2305.110.530.001.3450	Teachers Salaries History	\$669,857	\$667,033	\$667,033	\$645,767	\$645,767	\$621,657	\$622,220
1000.22.2305.110.570.001.3450	Teachers Salaries Engineer/T	\$292,546	\$287,422	\$287,058	\$222,958	\$222,958	\$222,370	\$222,986
1000.22.2305.110.575.001.3450	Teachers Salaries IA	\$79,684	\$79,684	\$79,684	\$77,741	\$77,741	\$75,659	\$75,659
1000.22.2305.110.589.001.3450	Teachers Salaries Alt Learning	\$91,853	\$91,853	\$91,853	\$89,629	\$89,629	\$83,125	\$84,101
1000.22.2305.110.600.002.3450	Teachers Salaries Special Ed	\$680,919	\$671,723	\$676,435	\$559,604	\$566,043	\$526,762	\$537,268
Function: Classroom Teachers - 2305								
		\$4,600,670	\$4,550,540	\$4,557,720	\$4,294,248	\$4,286,389	\$3,957,615	\$3,972,083
1000.22.2310.110.408.001.3451	Specialists, Small Group	\$0	\$0	\$0	\$132,116	\$132,296	\$66,071	\$72,348
Function: Specialists, Small Group - 2310								
		\$0	\$0	\$0	\$132,116	\$132,296	\$66,071	\$72,348
1000.22.2315.110.505.001.3461	Team Leaders Inst. Coord	\$0	\$0	\$0	\$38,927	\$41,030	\$36,927	\$34,876
Function: Team Leaders Inst. Coord, - 2315								
		\$0	\$0	\$0	\$38,927	\$41,030	\$36,927	\$34,876

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.2320.110.600.002.3465	Medical/Therapeutic Salaries	\$116,488	\$122,423	\$119,451	\$122,075	\$122,075	\$49,745	\$50,808
1000.22.2320.410.600.002.3468	Medical/Therapeutic Contract	\$2,000	\$2,000	\$1,088	\$57,972	\$31,881	\$44,375	\$29,733
Function: Medical/Therapeutic Svcs. - 2320		\$118,488	\$124,423	\$120,539	\$180,047	\$153,956	\$94,120	\$80,541
1000.22.2324.300.400.001.3470	Substitutes, Long Term	\$10,000	\$10,000	\$9,862	\$0	\$0	\$0	\$0
Function: Substitutes, Long Term - 2324		\$10,000	\$10,000	\$9,862	\$0	\$0	\$0	\$0
1000.22.2325.300.400.001.3470	Substitutes Regular Day	\$85,000	\$71,554	\$72,407	\$85,000	\$119,546	\$60,799	\$76,570
Function: Substitutes, Short Term - 2325		\$85,000	\$71,554	\$72,407	\$85,000	\$119,546	\$60,799	\$76,570
1000.22.2330.300.600.002.3473	Instruct Assist Special Ed	\$143,302	\$97,871	\$97,927	\$94,044	\$96,034	\$128,207	\$130,227
Function: Teacher Assistant - 2330		\$143,302	\$97,871	\$97,927	\$94,044	\$96,034	\$128,207	\$130,227
1000.22.2340.110.250.005.3476	Librarian & Media Ctr Salaries	\$86,071	\$86,071	\$86,071	\$83,972	\$83,972	\$81,723	\$83,318
Function: Librarian & Media Ctr Dir - 2340		\$86,071	\$86,071	\$86,071	\$83,972	\$83,972	\$81,723	\$83,318
1000.22.2353.110.184.002.3491	Tchr Prof Days Spec Ed	\$1,500	\$2,000	\$572	\$4,000	\$496	\$4,000	\$0
Function: Tchr/Instr Staff Prof Days - 2353		\$1,500	\$2,000	\$572	\$4,000	\$496	\$4,000	\$0
1000.22.2354.110.505.001.3461	Instruct Leaders Dpt Head Stip	\$34,824	\$38,927	\$36,927	\$0	\$0	\$0	\$0
Function: Instructional Coaching Stipends/ Mentors - 2354		\$34,824	\$38,927	\$36,927	\$0	\$0	\$0	\$0
1000.22.2357.110.184.001.3495	NEASC Stipends	\$10,000	\$0	\$0	\$8,000	\$0	\$0	\$0
1000.22.2357.600.184.001.3498	NEASC Dev Other	\$20,000	\$0	\$0	\$2,000	\$1,750	\$0	\$0
Function: Prof Dev, Stipends And Exps. - 2357		\$30,000	\$0	\$0	\$10,000	\$1,750	\$0	\$0

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.2410.510.400.001.3505	Textbk/Sftware/Media Mtlis Re	\$33,000	\$32,982	\$32,980	\$30,000	\$29,564	\$14,322	\$13,696
1000.22.2410.510.410.001.3505	Textbk/Sftware/Media Mtlis Arl	\$500	\$500	\$500	\$500	\$480	\$508	\$507
1000.22.2410.510.432.001.3505	Textbk/Sftware/Media Mtlis En	\$500	\$500	\$500	\$500	\$499	\$3,553	\$2,439
1000.22.2410.510.450.001.3505	Textbk/Sftware/Media Mtlis Wk	\$500	\$504	\$505	\$500	\$500	\$3,415	\$3,174
1000.22.2410.510.460.001.3505	Textbk/Sftware/Media Mtlis He	\$500	\$514	\$514	\$500	\$482	\$1,015	\$871
1000.22.2410.510.470.001.3505	Textbk/Sftware/Media Mtlis Ph	\$0	\$0	\$0	\$0	\$0	\$711	\$593
1000.22.2410.510.500.001.3505	Textbk/Sftware/Media Mtlis Me	\$500	\$500	\$499	\$500	\$447	\$5,075	\$4,357
1000.22.2410.510.520.001.3505	Textbk/Sftware/Media Mtlis Sc	\$500	\$500	\$496	\$500	\$500	\$4,263	\$4,197
1000.22.2410.510.530.001.3505	Textbk/Sftware/Media Mtlis So	\$500	\$500	\$500	\$500	\$499	\$7,613	\$1,597
1000.22.2410.510.570.001.3505	Textbk/Sftware/Media Mtlis Bu	\$500	\$500	\$495	\$500	\$82	\$508	\$0
1000.22.2410.510.575.001.3505	Textbk/Sftware/Media Mtlis Inc	\$0	\$500	\$500	\$500	\$0	\$305	\$87
1000.22.2410.510.589.001.3505	Textbk/Sftware/Media Mtlis Alt	\$500	\$500	\$500	\$500	\$497	\$508	\$486
1000.22.2410.510.591.001.3505	Textbk/Sftware/Media Mtlis Te	\$1,000	\$500	\$500	\$500	\$89	\$1,523	\$1,199
1000.22.2410.510.600.002.3505	Textbk/Sftware/Media Mtlis Sp	\$500	\$500	\$310	\$500	\$299	\$1,485	\$298
Function: Textbk/Sftware/Media Mtlis - 2410		\$39,000	\$39,000	\$38,798	\$36,000	\$33,939	\$44,800	\$33,502
1000.22.2415.500.400.001.3515	Other Instruct Matl Regular Dc	\$5,424	\$5,424	\$5,523	\$5,426	\$3,464	\$5,425	\$4,957
1000.22.2415.500.600.002.3515	Other Instruct Matl Special Ed	\$0	\$100	\$0	\$683	\$0	\$683	\$195
Function: Oth Instructional Matl. - 2415		\$5,424	\$5,524	\$5,523	\$6,109	\$3,464	\$6,109	\$5,152
1000.22.2430.500.400.001.3535	Gen Supplies Regular Day	\$24,000	\$43,000	\$42,956	\$46,000	\$45,504	\$4,600	\$5,829
1000.22.2430.500.410.001.3535	Gen Supplies Art	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$14,997
1000.22.2430.500.432.001.3535	Gen Supplies English	\$3,000	\$3,000	\$2,987	\$3,000	\$1,944	\$782	\$808
1000.22.2430.500.450.001.3535	Gen Supplies Foreign Langua	\$3,000	\$3,000	\$3,000	\$3,000	\$2,932	\$1,640	\$1,627

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.2430.500.460.001.3535	Gen Supplies Health Educatio	\$3,000	\$3,000	\$2,954	\$3,000	\$2,955	\$2,060	\$1,925
1000.22.2430.500.470.001.3535	Gen Supplies Physical Educat	\$0	\$0	\$0	\$0	(\$40)	\$4,729	\$3,913
1000.22.2430.500.490.001.3535	Gen Supplies Music	\$10,000	\$3,000	\$2,779	\$3,000	\$2,493	\$10,100	\$10,061
1000.22.2430.500.500.001.3535	Gen Supplies Math	\$3,000	\$3,000	\$2,899	\$3,000	\$2,500	\$2,702	\$911
1000.22.2430.500.520.001.3535	Gen Supplies Science	\$15,000	\$3,000	\$2,993	\$3,000	\$2,952	\$18,459	\$18,035
1000.22.2430.500.530.001.3535	Gen Supplies Social Studies	\$3,000	\$3,000	\$3,306	\$3,000	\$2,944	\$2,804	\$2,731
1000.22.2430.500.570.001.3535	Gen Supplies Business	\$3,000	\$3,000	\$3,000	\$3,000	\$413	\$1,000	\$1,022
1000.22.2430.500.575.001.3535	Gen Supplies Industrial Arts	\$0	\$3,000	\$2,967	\$3,000	\$2,999	\$11,723	\$11,632
1000.22.2430.500.589.001.3535	Gen Supplies Alternative Educa	\$3,000	\$3,000	\$2,826	\$3,000	\$2,530	\$1,000	\$950
1000.22.2430.500.591.001.3535	Gen Supplies Technology	\$6,000	\$3,000	\$3,000	\$3,000	\$2,953	\$6,100	\$5,990
1000.22.2430.500.600.002.3535	Gen Supplies Special Ed	\$5,500	\$6,400	\$4,169	\$3,000	\$3,099	\$5,350	\$3,439
Function: General Supplies - 2430		\$94,500	\$85,400	\$82,836	\$85,000	\$79,178	\$88,049	\$83,870
1000.22.2440.505.400.001.3542	Field Trips	\$10,000	\$10,000	\$11,447	\$10,000	\$9,972	\$15,000	\$14,371
Function: Oth Instructional Svcs. - 2440		\$10,000	\$10,000	\$11,447	\$10,000	\$9,972	\$15,000	\$14,371
1000.22.2451.880.927.001.3546	Classrm Instr. Technology Reg	\$10,713	\$10,713	\$7,413	\$10,713	\$8,330	\$5,713	\$6,231
Function: Classrm Instr. Technology - 2451		\$10,713	\$10,713	\$7,413	\$10,713	\$8,330	\$5,713	\$6,231
1000.22.2455.600.925.005.3555	Instructional Software	\$12,614	\$12,614	\$11,217	\$12,614	\$12,832	\$6,614	\$2,360
Function: Instructional Software - 2455		\$12,614	\$12,614	\$11,217	\$12,614	\$12,832	\$6,614	\$2,360
1000.22.2710.110.270.001.3561	Guidance/Adj Counselors Sal	\$360,480	\$347,710	\$352,843	\$280,243	\$262,754	\$278,267	\$292,232
1000.22.2710.300.270.001.3562	Guidance/Adj Counselors Clei	\$30,454	\$29,267	\$29,267	\$27,820	\$27,820	\$33,463	\$33,295

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.2710.500.270.001.3565	Guidance/Adj Counselors Sur	\$6,815	\$6,815	\$6,673	\$3,815	\$1,890	\$3,814	\$3,214
1000.22.2710.600.270.001.3585	Guidance Other Expense	\$1,100	\$1,100	\$1,100	\$1,100	\$1,392	\$1,100	\$831
Function: Guidance/Adj. Counselors - 2710		\$398,849	\$384,892	\$389,883	\$312,978	\$293,856	\$316,644	\$329,572
1000.22.2800.110.280.002.3581	Psychological Services Sal S	\$87,171	\$87,171	\$87,171	\$85,072	\$85,072	\$82,623	\$82,823
1000.22.2800.400.280.002.3584	Psychological Services Contr	\$0	\$0	\$0	\$15,210	\$480	\$22,150	\$5,776
1000.22.2800.500.280.002.3585	Psychological Services Suppl	\$800	\$186	\$0	\$2,186	\$154	\$1,093	\$1,064
1000.22.2800.600.280.002.3586	Psychological Services Othr E	\$0	\$0	\$0	\$1,392	\$6	\$6,120	\$5,396
Function: Psychological Services - 2800		\$87,971	\$87,357	\$87,171	\$103,860	\$85,712	\$111,986	\$95,058
1000.22.3200.110.322.005.1441	Medical/Health Salaries	\$74,382	\$71,598	\$71,216	\$65,545	\$65,545	\$62,007	\$62,722
1000.22.3200.300.322.005.1443	Medical/Health Other Salaries	\$37,693	\$36,629	\$36,629	\$33,809	\$34,345	\$31,741	\$32,329
1000.22.3200.500.322.005.1445	Medical/Health Supplies	\$3,478	\$3,478	\$3,476	\$3,478	\$1,865	\$3,478	\$2,966
Function: Medical/Health Svcs. - 3200		\$115,553	\$111,705	\$111,321	\$102,832	\$101,755	\$97,227	\$98,017
1000.22.3510.110.350.005.1501	Athletic Director	\$80,600	\$82,100	\$82,100	\$72,775	\$88,574	\$71,000	\$74,497
1000.22.3510.330.352.005.1503	Coaches	\$0	\$0	\$0	\$0	\$7,144	\$0	\$139,933
1000.22.3510.330.353.005.1503	Coaches Soccer	\$23,098	\$20,938	\$16,268	\$23,098	\$20,787	\$21,587	\$0
1000.22.3510.330.354.005.1503	Coaches Track	\$13,859	\$13,859	\$11,741	\$13,859	\$16,538	\$12,953	\$0
1000.22.3510.330.356.005.1503	Coaches Basketball	\$23,098	\$18,302	\$14,601	\$23,098	\$15,110	\$21,587	\$0
1000.22.3510.330.357.005.1503	Coaches Basketball Girls	\$0	\$4,796	\$4,796	\$0	\$4,600	\$0	\$0
1000.22.3510.330.358.005.1503	Coaches Cheerleading	\$11,286	\$10,286	\$8,999	\$11,286	\$12,097	\$10,548	\$0
1000.22.3510.330.359.005.1503	Coaches Football	\$10,262	\$17,792	\$14,595	\$10,262	\$15,336	\$9,591	\$0
1000.22.3510.330.361.005.1503	Coaches Ice Hockey	\$12,835	\$11,365	\$4,600	\$12,835	\$1,802	\$11,996	\$0

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.3510.330.362.005.1503	Coaches Baseball	\$12,835	\$12,835	\$12,539	\$12,835	\$7,352	\$11,996	\$0
1000.22.3510.330.363.005.1503	Coaches Softball	\$12,835	\$12,835	\$8,942	\$12,835	\$15,807	\$11,996	\$0
1000.22.3510.330.364.005.1503	Coaches Field Hockey	\$12,835	\$10,335	\$7,596	\$12,835	\$9,338	\$11,996	\$0
1000.22.3510.330.365.005.1503	Coaches Sailing	\$10,262	\$10,262	\$9,695	\$10,262	\$5,745	\$9,591	\$0
1000.22.3510.330.369.005.1503	Coaches Cross Country	\$10,262	\$8,762	\$5,745	\$10,262	\$5,745	\$9,591	\$0
1000.22.3510.330.371.005.1503	Coaches Lacrosse	\$11,038	\$11,038	\$13,998	\$11,038	\$10,395	\$10,316	\$0
1000.22.3510.330.372.005.1503	Coaches Tennis	\$20,524	\$20,524	\$10,070	\$20,524	\$19,021	\$19,182	\$0
1000.22.3510.330.374.005.1503	Coaches Golf	\$20,524	\$19,524	\$18,684	\$20,524	\$8,942	\$19,182	\$0
1000.22.3510.440.381.005.1504	Athletic Transportation	\$90,022	\$90,022	\$75,989	\$90,022	\$66,223	\$88,060	\$78,832
1000.22.3510.500.352.005.1505	Supplies Athletic Equipment	\$49,950	\$49,950	\$45,270	\$52,780	\$76,618	\$52,780	\$49,305
1000.22.3510.600.381.005.1506	Athletic Other Expense	\$97,760	\$74,185	\$102,255	\$69,355	\$80,394	\$89,355	\$63,037
Function: Athletics & Intramural - 3510		\$523,885	\$499,710	\$468,483	\$490,485	\$487,569	\$493,307	\$405,604
1000.22.3520.330.385.005.1523	Other Student Activities Stiper	\$102,627	\$112,627	\$108,873	\$82,627	\$87,807	\$82,627	\$85,090
1000.22.3520.500.385.005.1523	Other Student Activities Suppl	\$15,350	\$15,350	\$15,310	\$15,348	\$15,719	\$15,348	\$15,289
Function: Other Student Activities - 3520		\$117,977	\$127,977	\$124,183	\$97,975	\$103,526	\$97,975	\$100,379
1000.22.4110.300.770.005.1563	Custodial Salaries	\$300,086	\$301,735	\$291,290	\$286,279	\$293,262	\$280,423	\$256,494
1000.22.4110.300.771.005.1563	Custodial Substitutes	\$26,000	\$21,000	\$37,054	\$26,000	\$23,464	\$13,900	\$34,268
1000.22.4110.580.770.005.1565	Custodial Supplies	\$25,000	\$25,000	\$20,398	\$25,000	\$24,853	\$25,000	\$24,282
Function: Custodial Services - 4110		\$351,086	\$347,735	\$348,742	\$337,279	\$341,579	\$319,323	\$315,044
1000.22.4120.633.773.005.1576	Heating	\$57,103	\$57,103	\$42,981	\$77,103	\$40,910	\$77,103	\$36,363
Function: Heating - 4120		\$57,103	\$57,103	\$42,981	\$77,103	\$40,910	\$77,103	\$36,363

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.22.4130.635.775.005.1586	Utilities Electricity	\$212,809	\$212,809	\$249,413	\$212,809	\$270,915	\$212,809	\$255,759
1000.22.4130.636.775.005.1586	Utilities Telephone	\$39,600	\$39,600	\$47,232	\$8,120	\$28,744	\$8,120	\$44,790
Function: Utilities - 4130		\$252,409	\$252,409	\$296,645	\$220,929	\$299,659	\$220,929	\$300,549
1000.22.4210.420.760.005.1594	Maintenance of Grounds Com	\$104,000	\$96,000	\$92,798	\$86,500	\$84,683	\$73,983	\$19,866
Function: Maintenance Of Grounds - 4210		\$104,000	\$96,000	\$92,798	\$86,500	\$84,683	\$73,983	\$19,866
1000.22.4220.420.800.005.1604	Maintenance of Building Cont	\$189,000	\$167,000	\$153,718	\$224,000	\$117,965	\$231,500	\$109,250
Function: Maintenance Of Buildings - 4220		\$189,000	\$167,000	\$153,718	\$224,000	\$117,965	\$231,500	\$109,250
1000.22.4230.400.900.005.1624	Maintenance of Equipment Co	\$37,375	\$35,375	\$36,049	\$37,875	\$37,125	\$25,375	\$11,880
Function: Maintenance Of Equipment - 4230		\$37,375	\$35,375	\$36,049	\$37,875	\$37,125	\$25,375	\$11,880
Location: Monomoy Regional High School - 22		\$8,001,169	\$7,801,736	\$7,781,137	\$7,653,515	\$7,522,656	\$7,117,175	\$6,878,351
1000.30.1110.200.100.005.0702	School Comm Salaries Secre	\$3,000	\$3,000	\$3,150	\$3,000	\$3,150	\$3,000	\$3,000
1000.30.1110.410.126.005.1741	Financial Advisors Building Pr	\$1,329	\$1,329	\$4,850	\$300	\$2,629	\$0	\$1,800
1000.30.1110.410.127.005.0704	School Comm Audit Expense	\$33,750	\$33,750	\$31,612	\$33,750	\$50,801	\$37,555	\$33,000
1000.30.1110.600.100.005.0706	School Comm Other Expense	\$37,650	\$17,650	\$22,069	\$17,650	\$2,369	\$23,200	\$9,260
1000.30.1110.600.100.005.1741	Misc Expenditures Building Pr	\$0	\$0	\$174	\$0	\$0	\$0	\$0
Function: School Comm Salaries And Expense - 1110		\$75,729	\$55,729	\$61,856	\$54,700	\$58,948	\$63,755	\$47,060
1000.30.1210.100.105.005.0721	Supt. Prof Salaries	\$178,149	\$178,149	\$178,149	\$169,680	\$173,862	\$166,000	\$169,680
1000.30.1210.200.105.005.0722	Supt. Clerical Salaries	\$67,057	\$67,507	\$67,507	\$65,841	\$65,441	\$63,986	\$64,214



# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.1210.460.105.005.0724	Supt. Expense Advertising	\$17,845	\$17,845	\$10,202	\$17,845	\$8,067	\$17,944	\$11,108
1000.30.1210.500.105.005.0725	Supt. Expense Supplies	\$12,150	\$12,150	\$11,686	\$12,150	\$10,133	\$12,150	\$13,203
1000.30.1210.600.105.005.0726	Supt. Expense Other	\$24,308	\$31,308	\$30,244	\$24,151	\$21,558	\$37,875	\$21,829
1000.30.1210.610.105.005.0726	Supt. Expense Travel & Confe	\$3,500	\$3,500	\$3,342	\$3,500	\$3,470	\$3,500	\$5,006
1000.30.1210.615.105.005.0726	Supt. Expense In Service	\$17,966	\$10,966	\$1,028	\$17,966	\$19,042	\$12,000	\$1,889
1000.30.1210.620.105.005.0726	Supt. Expense Dues	\$11,516	\$11,516	\$11,249	\$11,516	\$11,561	\$7,300	\$8,777
Function: Supt. Salaries & Expense - 1210		\$332,491	\$332,941	\$313,406	\$322,649	\$313,134	\$320,755	\$295,706
1000.30.1410.100.150.005.0781	Salaries Business Manager	\$129,292	\$129,292	\$129,186	\$124,797	\$124,797	\$124,331	\$121,753
1000.30.1410.110.101.005.0781	Salaries Treasurer	\$44,778	\$44,778	\$44,778	\$43,719	\$43,719	\$42,686	\$42,686
1000.30.1410.200.150.005.0782	Business & Finance Other Sal	\$186,960	\$186,860	\$186,860	\$182,509	\$187,033	\$176,752	\$176,752
1000.30.1410.300.150.005.0783	Business & Finance Contract	\$4,000	\$4,000	\$6,500	\$4,000	\$2,400	\$4,000	\$4,519
1000.30.1410.500.150.005.0785	Business & Finance Supplies	\$2,700	\$2,700	\$4,622	\$2,700	\$2,262	\$2,700	\$2,550
1000.30.1410.600.150.005.0786	Business & Finance Other	\$15,743	\$10,369	\$8,954	\$15,743	\$15,943	\$12,200	\$7,590
1000.30.1410.610.150.005.0786	Business & Finance Travel	\$2,900	\$2,900	\$236	\$2,900	\$1,450	\$2,900	\$1,519
1000.30.1410.615.150.005.0786	Business & Finance Prof Dev	\$1,800	\$1,800	\$1,160	\$1,800	\$565	\$1,800	\$1,294
Function: Business & Finance - 1410		\$388,173	\$382,699	\$382,295	\$378,168	\$378,168	\$367,369	\$358,662
1000.30.1420.200.170.005.0802	Benefits & Personnel Clerical	\$55,417	\$55,392	\$53,731	\$53,553	\$53,953	\$53,517	\$53,517
Function: H.R. Benefits And Personnel - 1420		\$55,417	\$55,392	\$53,731	\$53,553	\$53,953	\$53,517	\$53,517
1000.30.1430.410.119.005.0824	Legal Services for SC	\$55,000	\$55,000	\$57,564	\$70,000	\$21,563	\$70,000	\$44,056
Function: Legal Services For S.C. - 1430		\$55,000	\$55,000	\$57,564	\$70,000	\$21,563	\$70,000	\$44,056

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

From Date: 2/1/2019 To Date: 2/28/2019  
☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.1450.110.205.005.0861	Instructional Technology Spec	\$0	\$0	\$0	\$0	\$0	\$0	(\$140)
1000.30.1450.300.160.005.0863	District Info Mgmt Oth Salaries	\$274,752	\$275,430	\$275,203	\$274,537	\$297,532	\$191,079	\$211,971
1000.30.1450.410.160.005.0864	District Info Mgmt Contract Se	\$163,028	\$152,068	\$132,718	\$166,468	\$136,309	\$130,362	\$108,316
1000.30.1450.600.160.005.0866	District Info Mgmt Oth Expens	\$53,884	\$70,341	\$51,087	\$52,341	\$38,386	\$18,154	\$13,251
Function: District Information Management - 1450		\$491,664	\$497,839	\$459,007	\$493,346	\$472,228	\$339,595	\$333,398
1000.30.2110.100.205.001.0881	Curriculum Director Prof Salar	\$128,274	\$128,274	\$128,274	\$128,896	\$125,212	\$200,337	\$203,469
1000.30.2110.100.600.002.3401	Special Ed Director Prof Salar	\$128,524	\$128,524	\$128,524	\$144,196	\$144,196	\$123,655	\$121,975
1000.30.2110.200.205.001.0862	Curriculum Director Clerical S	\$63,474	\$63,474	\$63,474	\$61,965	\$61,965	\$60,493	\$60,493
1000.30.2110.200.600.002.3402	Special Ed Director Clerical S	\$54,228	\$54,228	\$54,228	\$52,905	\$52,905	\$51,907	\$51,615
1000.30.2110.400.600.002.3404	Special Ed Director Contract S	\$12,000	\$12,000	\$2,450	\$65,000	\$2,469	\$55,472	\$48,038
1000.30.2110.500.600.002.3405	Special Ed Director Supplies	\$6,255	\$6,255	\$3,288	\$6,255	\$2,471	\$6,255	\$1,963
1000.30.2110.600.600.002.3406	Special Ed Director Other Exp	\$0	\$9,503	\$5,450	\$9,503	\$6,446	\$6,441	\$1,358
Function: Curriculum Directors Supervisory - 2110		\$392,755	\$402,258	\$385,688	\$468,720	\$395,664	\$504,560	\$488,910
1000.30.2305.110.400.001.3450	Contractual	\$466,166	\$11,797	\$0	\$19,000	\$456	\$18,778	\$311,158
1000.30.2305.350.400.001.3450	Tchrs Sick Leave Buy Back	\$30,000	\$30,000	\$78,110	\$30,000	\$28,619	\$24,360	\$178,094
Function: Classroom Teachers - 2305		\$496,166	\$41,797	\$78,110	\$49,000	\$29,075	\$43,138	\$489,252
1000.30.2310.110.595.002.3451	Extended Year Salaries Teaci	\$65,251	\$65,251	\$65,379	\$56,188	\$53,814	\$60,079	\$49,248
Function: Specialists, Small Group - 2310		\$65,251	\$65,251	\$65,379	\$56,188	\$53,814	\$60,079	\$49,248
1000.30.2320.300.600.002.3467	Medical/Therapeutic Other Sa	\$2,416	\$2,416	\$6,015	\$15,154	\$9,120	\$0	\$15,008
1000.30.2320.400.569.001.3468	Translation and Interpreter Se	\$0	\$10,083	\$11,922	\$0	\$0	\$0	\$0

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.2320.410.600.002.3468	Medical/Therapeutic Contract	\$65,000	\$125,289	\$53,603	\$0	\$0	\$0	\$0
Function: Medical/Therapeutic Svcs. - 2320		\$67,416	\$137,788	\$71,541	\$15,154	\$9,120	\$0	\$15,008
1000.30.2330.300.595.002.3473	Extended Year Salaries Instru	\$48,750	\$48,750	\$41,609	\$57,813	\$57,825	\$52,321	\$46,220
Function: Teacher Assistant - 2330		\$48,750	\$48,750	\$41,609	\$57,813	\$57,825	\$52,321	\$46,220
1000.30.2354.110.505.001.3498	Mentors	\$23,981	\$23,981	\$26,188	\$0	\$0	\$0	\$0
Function: Instructional Coaching Stipends/ Mentors - 2354		\$23,981	\$23,981	\$26,188	\$0	\$0	\$0	\$0
1000.30.2356.600.400.001.3498	Staff Attending Prof Develop	\$75,000	\$32,098	\$84,457	\$0	\$0	\$0	\$0
1000.30.2356.615.400.001.3498	Unit A Staff Attending Prof De	\$15,000	\$15,000	\$18,073	\$0	\$0	\$0	\$0
1000.30.2356.616.400.001.3498	Unit B Staff Attending Prof De	\$6,000	\$6,000	\$7,404	\$0	\$0	\$0	\$0
Function: Staff Attending Prof Development - 2356		\$96,000	\$53,098	\$109,935	\$0	\$0	\$0	\$0
1000.30.2357.600.400.001.3498	Professional Development Oti	\$0	\$0	\$0	\$46,500	\$144,860	\$46,500	\$85,414
1000.30.2357.615.400.001.3498	Unit A Workshops Professional	\$0	\$0	\$0	\$15,000	\$8,448	\$15,000	\$6,059
1000.30.2357.616.400.001.3498	Unit B Prof Dev Course Reimt	\$0	\$0	\$0	\$6,000	\$455	\$6,000	\$3,833
Function: Prof Dev, Stipends And Exps. - 2357		\$0	\$0	\$0	\$67,500	\$153,763	\$67,500	\$95,307
1000.30.2358.400.184.001.3696	Outside Prof Dev for Instruct	\$11,000	\$11,000	\$11,000	\$0	\$0	\$0	\$0
Function: Outside Prof Dev for Instructional Staff - 2358		\$11,000	\$11,000	\$11,000	\$0	\$0	\$0	\$0
1000.30.2410.510.600.001.3505	Math in Focus K-17	\$0	\$0	\$0	\$0	\$196,126	\$0	\$0
1000.30.2410.510.600.002.3505	Textbooks Special Ed	\$2,750	\$2,750	\$2,750	\$2,750	\$0	\$2,750	\$12
Function: Textbk/Sftware/Media Mtls - 2410		\$2,750	\$2,750	\$2,750	\$2,750	\$196,126	\$2,750	\$12

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.2430.500.595.002.3535	Gen Supplies Special Ed Exte	\$12,900	\$9,000	\$0	\$10,000	\$5,604	\$12,000	\$6,293
1000.30.2430.500.596.002.3535	SEPAC Supplies	\$700	\$700	\$450	\$700	\$450	\$700	\$0
1000.30.2430.500.600.002.3535	Gen Supplies Special Ed	\$1,000	\$1,000	\$994	\$2,000	\$289	\$2,000	\$169
Function: General Supplies - 2430		\$14,600	\$10,700	\$1,444	\$12,700	\$6,343	\$14,700	\$6,462
1000.30.2440.506.400.001.3543	NEED Academy	\$80,599	\$80,599	\$78,627	\$80,599	\$74,378	\$77,497	\$74,818
Function: Oth Instructional Svcs. - 2440		\$80,599	\$80,599	\$78,627	\$80,599	\$74,378	\$77,497	\$74,818
1000.30.2710.615.270.002.3566	Guidance/Adj. Counselors Prc	\$0	\$100	\$0	\$2,500	\$416	\$2,500	\$1,750
Function: Guidance/Adj. Counselors - 2710		\$0	\$100	\$0	\$2,500	\$416	\$2,500	\$1,750
1000.30.2800.110.280.002.3581	Psychological Services Sal Sr	\$0	\$0	\$0	\$35,983	\$35,983	\$0	\$28,285
1000.30.2800.410.603.002.3584	Psychological Services Ind Ev	\$0	\$0	\$0	\$26,390	\$2,150	\$26,390	\$2,875
1000.30.2800.500.280.002.3585	Psych Supplies	\$10,133	\$10,133	\$9,672	\$10,133	\$7,038	\$12,133	\$10,704
Function: Psychological Services - 2800		\$10,133	\$10,133	\$9,672	\$72,506	\$45,171	\$38,523	\$41,864
1000.30.3300.440.331.001.1464	Transportation Regular Day	\$955,187	\$955,187	\$926,244	\$875,992	\$845,881	\$859,313	\$847,640
1000.30.3300.440.331.002.1464	Transportation Special Ed	\$543,748	\$543,748	\$422,465	\$464,970	\$476,417	\$647,465	\$532,350
1000.30.3300.632.331.001.1466	Transportation Regular Day F	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,616
Function: Transportation - 3300		\$1,498,935	\$1,498,935	\$1,348,710	\$1,340,962	\$1,322,297	\$1,516,778	\$1,390,606
1000.30.3400.561.340.005.1486	Food Services Negative Balac	\$0	\$0	\$3,329	\$0	\$5,343	\$0	\$2,596
Function: Food Services - 3400		\$0	\$0	\$3,329	\$0	\$5,343	\$0	\$2,596

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.4110.600.770.005.1566	Custodial Uniforms	\$7,754	\$8,254	\$7,453	\$7,754	\$10,076	\$7,754	\$7,904
Function: Custodial Services - 4110		\$7,754	\$8,254	\$7,453	\$7,754	\$10,076	\$7,754	\$7,904
1000.30.4130.420.806.005.1584	Utilities Trash Pickup	\$50,750	\$50,750	\$50,205	\$50,750	\$57,393	\$50,750	\$53,418
1000.30.4130.636.775.005.1586	Utilities Telephone	\$12,425	\$12,425	\$9,926	\$12,425	\$9,043	\$13,246	\$8,793
1000.30.4130.637.775.005.1586	Utilities Water	\$19,487	\$19,487	\$16,778	\$26,487	\$15,223	\$24,868	\$17,602
Function: Utilities - 4130		\$82,662	\$82,662	\$76,909	\$89,662	\$81,660	\$88,863	\$79,813
1000.30.4220.300.760.005.1603	District Facilities Director	\$86,550	\$84,500	\$86,660	\$81,869	\$84,610	\$80,699	\$83,886
1000.30.4220.400.760.005.1604	Facilities Contract Service	\$36,134	\$35,634	\$24,002	\$58,134	\$22,264	\$78,570	\$27,304
1000.30.4220.500.760.005.1605	Bldg Maintenance Supplies	\$2,500	\$2,500	\$2,080	\$2,500	\$174	\$2,500	\$265
Function: Maintenance Of Buildings - 4220		\$125,184	\$122,634	\$112,743	\$142,503	\$107,048	\$161,769	\$111,456
1000.30.4230.400.800.005.1626	Maintenance of Equipment Cc	\$12,322	\$12,252	\$4,991	\$22,322	\$4,242	\$22,322	\$2,170
1000.30.4230.600.800.005.1626	Maintenance of Equipment Ot	\$2,000	\$2,000	\$850	\$12,000	\$1,210	\$2,000	\$0
Function: Maintenance Of Equipment - 4230		\$14,322	\$14,252	\$5,841	\$34,322	\$5,452	\$24,322	\$2,170
1000.30.4400.110.163.005.1641	Technology Director	\$107,500	\$102,500	\$110,500	\$107,179	\$104,808	\$108,599	\$107,565
1000.30.4400.300.164.005.1643	Networking Other Salaries	\$0	\$0	\$0	\$0	\$574	\$0	\$0
1000.30.4400.600.900.005.1646	Networking Other Expense	\$38,027	\$53,027	\$42,759	\$38,027	\$44,760	\$38,027	\$34,862
Function: Networking & Telecom - 4400		\$145,527	\$155,527	\$153,259	\$145,206	\$150,141	\$146,626	\$142,427
1000.30.4450.410.926.005.1654	Technology Contract Service	\$50,040	\$42,540	\$27,652	\$73,040	\$71,437	\$65,000	\$44,652
1000.30.4450.600.926.005.1656	Technology Other Expense	\$127,871	\$112,871	\$111,755	\$135,371	\$115,432	\$135,371	\$97,883
Function: Technology Maintenance - 4450		\$177,911	\$155,411	\$139,407	\$208,411	\$186,868	\$200,371	\$142,535

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page

☐ Exclude inactive accounts with zero balance

From Date: 2/1/2019 To Date: 2/28/2019

Definition: 5. Budget Comparisons

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.5100.710.718.005.1661	County Retirement, OPEB	\$1,065,245	\$1,016,502	\$1,016,501	\$953,628	\$953,628	\$898,550	\$898,550
1000.30.5100.730.714.005.1661	Medicare	\$293,352	\$293,352	\$301,025	\$293,352	\$293,749	\$293,352	\$264,082
Function: Retirement Contributions - 5100		\$1,358,597	\$1,309,854	\$1,317,526	\$1,246,980	\$1,247,377	\$1,191,902	\$1,162,632
1000.30.5200.720.713.005.1662	Workers Compensation Insur	\$163,936	\$154,657	\$160,922	\$154,657	\$156,998	\$154,657	\$134,760
1000.30.5200.720.725.005.1662	Health Insurance Active Empl	\$4,385,479	\$4,137,244	\$4,114,777	\$3,864,718	\$3,707,851	\$3,539,421	\$3,427,770
1000.30.5200.720.728.005.1662	Insurance Retirees	\$728,645	\$604,630	\$672,977	\$172,518	\$582,845	\$158,273	\$481,395
1000.30.5200.721.724.005.1662	Life Insurance Administrators	\$0	\$1,624	\$0	\$1,624	\$0	\$1,624	\$0
1000.30.5200.721.725.005.1662	Life Insurance Active Employe	\$6,299	\$6,675	(\$894)	\$6,675	\$2,819	\$6,675	\$3,191
1000.30.5200.722.725.005.1662	Dental Insurance Active Empl	\$225,463	\$219,964	\$189,370	\$199,967	\$177,304	\$155,769	\$170,448
1000.30.5200.740.719.005.1662	Unemployment Insurance	\$49,061	\$76,125	\$18,902	\$76,125	\$33,820	\$76,125	\$27,027
Function: Insurance - Active Emp. - 5200		\$5,558,883	\$5,200,919	\$5,156,054	\$4,476,284	\$4,661,638	\$4,092,544	\$4,244,591
1000.30.5260.790.715.005.1664	Insurance Property and Liabili	\$438,517	\$405,470	\$386,892	\$386,224	\$379,338	\$365,669	\$363,565
Function: Other Non-Emp. Insurance - 5260		\$438,517	\$405,470	\$386,892	\$386,224	\$379,338	\$365,669	\$363,565
1000.30.5300.835.980.005.1681	Rental-Lease equipment	\$115,903	\$115,902	\$130,453	\$78,008	\$73,984	\$78,008	\$56,719
Function: Rental-Lease Equipment - 5300		\$115,903	\$115,902	\$130,453	\$78,008	\$73,984	\$78,008	\$56,719
1000.30.7200.820.935.005.1742	Capital Improvements, Acqui	\$355,000	\$305,000	\$281,008	\$305,000	\$305,000	\$250,000	\$250,000
Function: Building Purchase And Improvements - 7200		\$355,000	\$305,000	\$281,008	\$305,000	\$305,000	\$250,000	\$250,000
1000.30.8100.800.935.005.1751	Debt Retirement School Cons	\$33,213	\$83,847	\$83,847	\$124,346	\$124,346	\$158,351	\$158,351
Function: Debt Retirement - 8100		\$33,213	\$83,847	\$83,847	\$124,346	\$124,346	\$158,351	\$158,351

# Monomoy Regional School District

## FY19 Budget FY18 17 16 Budget to Actuals

Fiscal Year: 2018-2019

☐ Print accounts with zero balance ☒ Round to whole dollars ☐ Account on new page  
☐ Exclude inactive accounts with zero balance  
 Definition: 5. Budget Comparisons

From Date: 2/1/2019 To Date: 2/28/2019

Account	Description	FY19 Budget	FY18 Budget	FY18 Actuals	FY17 Budget	FY17 Actuals	FY16 Budget	FY16 Actuals
1000.30.8200.800.935.005.1752	Debt Service BAN Interest	\$2,200,563	\$2,241,084	\$2,241,083	\$2,287,125	\$2,287,125	\$2,315,130	\$2,315,130
Function: Debt Service - 8200		\$2,200,563	\$2,241,084	\$2,241,083	\$2,287,125	\$2,287,125	\$2,315,130	\$2,315,130
1000.30.9100.970.655.002.1770	Payments to Oth MA Dist.	\$157,795	\$141,749	\$250	\$105,987	\$14,289	\$81,848	\$107,360
Function: Payments To Oth Ma Dist - 9100		\$157,795	\$141,749	\$250	\$105,987	\$14,289	\$81,848	\$107,360
1000.30.9110.970.658.005.1780	School Choice Tuition	\$1,287,193	\$1,202,848	\$1,387,208	\$1,043,743	\$1,286,293	\$1,043,743	\$1,147,725
Function: School Choice Tuition - 9110		\$1,287,193	\$1,202,848	\$1,387,208	\$1,043,743	\$1,286,293	\$1,043,743	\$1,147,725
1000.30.9120.970.659.005.1790	Tuition To Charter School	\$1,218,017	\$1,030,409	\$1,146,649	\$1,030,409	\$1,218,017	\$1,030,409	\$1,055,982
Function: Tuition To Charter School - 9120		\$1,218,017	\$1,030,409	\$1,146,649	\$1,030,409	\$1,218,017	\$1,030,409	\$1,055,982
1000.30.9300.970.662.002.1810	Non-Public Tuition	\$181,201	\$275,790	\$222,795	\$161,247	\$95,107	\$568,185	\$245,966
Function: Non-Public Tuition - 9300		\$181,201	\$275,790	\$222,795	\$161,247	\$95,107	\$568,185	\$245,966
1000.30.9400.970.663.001.1820	Virtual High School Tuition	\$0	\$0	\$0	\$0	\$0	\$6,000	\$5,620
1000.30.9400.970.663.002.1820	Payments to Collaborative	\$455,361	\$497,093	\$390,254	\$406,530	\$417,459	\$300,316	\$272,984
Function: Payments To Collaborative - 9400		\$455,361	\$497,093	\$390,254	\$406,530	\$417,459	\$306,316	\$278,604
Location: District - 30		\$18,120,413	\$17,115,444	\$16,801,470	\$15,878,549	\$16,298,547	\$15,707,144	\$15,707,378
Fund: General Operating Fund - 1000		\$39,708,354	\$38,115,065	\$37,648,165	\$36,354,036	\$36,273,192	\$35,012,972	\$34,426,072
<b>Grand Total:</b>		\$39,708,354	\$38,115,065	\$37,648,165	\$36,354,036	\$36,273,192	\$35,012,972	\$34,426,072

End of Report

MRSD "Central Office"  
Non Affiliated

Name	Position Description	FY16 Base		Longevity	Travel	Total FY16 Compensation	Name	Position Description	FY17 Base		Longevity	Travel	Stipend	Total FY17 Compensation	%	Notation if base increase is over 2.5%
		FTE	Salary						FTE	Salary						
Carpenter, Scott	Superintendent	1.0	\$167,280		\$2,400	\$169,680	Carpenter, Scott	Superintendent	1.0	\$171,462		\$2,400		\$173,862	2.5%	
Blanchard, Carla W	Director of Curriculum, Instruction & Assessment	1.0	\$119,475		\$2,750	\$122,225	Blanchard, Carla W	Director of Curriculum, Instruction & Assessment	1.0	\$122,462		\$2,750		\$125,212	2.5%	
Goggin, Joan M	Director of Student Services	1.0	\$119,475		\$2,500	\$121,975	Maguire, Melissa	Director of Student Services	1.0	\$122,462		\$3,000		\$125,462	2.5%	
Iernio, Kathleen	Business Manager	1.0	\$121,753		\$1,375	\$123,128	Iernio, Kathleen	Business Manager	1.0	\$124,797		\$1,375		\$126,172	2.5%	
Mercure, Donald	Treasurer	1.0	\$41,311		\$1,375	\$42,686	Mercure, Donald	Treasurer	1.0	\$42,344		\$1,375		\$43,719	2.5%	Position would "step up" proportional to Girolamo by FY20. \$5k placeholder for mentoring
Morgan, Debora Ann	Technology Director	1.0	\$104,565		\$3,000	\$107,565	Birchfield, James	Director of Instructional Technology	1.0	\$100,000		\$3,000	\$5,000	\$108,000	-4.4%	
Susko, Barbara	Admin Asst to Supt/Operations	1.0	\$63,064	\$500	\$300	\$63,864	Susko, Barbara	Admin Asst to Supt/Operations	1.0	\$64,641	\$500	\$500	\$3,000	\$68,641	2.5%	
Bruster, Katelyn	Admin Asst to Supt/Personnel	1.0	\$52,247			\$52,247	Bruster, Katelyn	Admin Asst to Supt/Personnel	1.0	\$53,553	\$400			\$53,953	2.5%	
London, Antigone	Admin Asst to Director of Curriculum, Instru	1.0	\$58,893	\$1,600		\$60,493	London, Antigone	Admin Asst to Director of Curriculum, Instru	1.0	\$60,365	\$1,600			\$61,965	2.5%	
Davock, Kathleen	Admin Asst to Director Student Services	1.0	\$51,615			\$51,615	Davock, Kathleen	Admin Asst to Director Student Services	1.0	\$52,905				\$52,905	2.5%	new position with restructure of Tech Dept
Birchfield, James	Technology Intergration Specialist	1.0	\$77,899			\$77,899	Thyng, Holly	Assessment & Compliance Admin Asst	1.0	\$62,000				\$62,000	-20.4%	
Crowell, Elizabeth	Payroll Manager	1.0	\$70,631	\$800		\$71,431	Crowell, Elizabeth	Payroll Manager	1.0	\$72,397	\$800			\$73,197	2.5%	
Held, Susan B	Bookkeeper	1.0	\$57,838	\$700		\$58,538	Reilly, Eileen	District Accountant	1.0	\$58,500	\$700			\$59,200	1.1%	
Tambolleo, Leah K	Accounts Payable	1.0	\$46,783			\$46,783	Tambolleo, Leah K	Accounts Payable	1.0	\$47,953				\$47,953	2.5%	
Jordan, Joy	Web Manager	l(hrly)	\$11,673	\$0	\$0	\$11,673	Jordan, Joy	Web Manager	l(hrly)	\$28,000		\$0	\$0	\$28,000	139.9%	LLP rolled into base, AD will now evaluate teachers in FY17
Case, Brendan	Athletic Director	1.0	\$71,000			\$71,000	Guillemette, Karen	Athletic Director	1.0	\$77,500			\$11,000	\$88,500	9.2%	
Litwinowich, Stephen	District Maintenance Manager	1.0	\$77,433		\$2,500	\$79,933	Travers, Richard	District Maintenance Manager	1.0	\$82,000		\$2,500		\$84,500	5.9%	new hire, adjustment
						\$1,332,735							\$1,383,241			
													\$50,507		3.8%	



MRSD "Central Office"  
Non Affiliated

FY18

Name	Position Description	FY18 Base		Travel	Stipend	Total FY18		Name	Position Description	FTE	FY19 Base			Total FY19		
		Salary	Longevity			Compensation	%				Salary	Longevity	Travel	Stipend	Compensation	%
Carpenter, Scott	Superintendent	\$175,749		\$2,400		\$173,862	2.5%	Carpenter, Scott	Superintendent	1.0	\$175,749		\$2,400		\$178,149	2.47%
Blanchard, Carla W	Director of Curriculum, Instruction & Assessment	\$125,524		\$2,750		\$128,274	2.5%	Smith, Marc	Director of Curriculum, Instruction & Assessment	1.0	\$127,824		\$2,750		\$130,574	1.79%
Maguire, Melissa	Director of Student Services	\$125,524		\$3,000		\$128,524	2.5%	Maguire, Melissa	Director of Student Services	1.0	\$125,524		\$3,000		\$128,524	0.00%
Isernio, Kathleen	Business Manager	\$127,917		\$1,375		\$129,292	2.5%	Isernio, Kathleen	Business Manager	1.0	\$127,917		\$1,375		\$129,292	0.00%
Mercure, Donald	Treasurer	\$43,403		\$1,375		\$44,778	2.5%	Mercure, Donald	Treasurer	1.0	\$43,403		\$1,375		\$44,778	0.00%
Birchfield, Jim	Director of Instructional Technology	\$107,500		\$3,000		\$110,500	7.5%	Birchfield, Jim	Director of Instructional Technology	1.0	\$107,500		\$3,000		\$110,500	0.00%
Susko, Barbara	Admin Asst to Supt/Operations	\$66,257	\$500	\$300	\$3,000	\$70,057	2.5%	Tambolleo, Leah K	Admin Asst to Supt/Operations	1.0	\$64,000	\$350		\$3,000	\$67,350	-3.86%
Bruster, Katelyn	Admin Asst to Supt/Personnel	\$54,892	\$500			\$55,392	2.5%	Bruster, Katelyn	Admin Asst to Supt/Personnel	1.0	\$54,892	\$500			\$55,392	0.00%
London, Antigone	Admin Asst to Director of Curriculum, Instru	\$61,874	\$1,600			\$63,474	2.5%	London, Antigone	Admin Asst to Director of Curriculum, Instru	1.0	\$61,874	\$1,600			\$63,474	0.00%
Davock, Kathleen	Admin Asst to Director Student Services	\$54,228				\$54,228	2.5%	Davock, Kathleen	Admin Asst to Director Student Services	1.0	\$54,228				\$54,228	0.00%
Thyng, Holly	Assessment & Compliance Admin Asst	\$63,550				\$63,550	2.5%	Thyng, Holly	Assessment & Compliance Admin Asst	1.0	\$63,550	\$525			\$64,075	0.83%
Crowell, Elizabeth	Payroll Manager	\$74,207	\$900			\$75,107	2.5%	Crowell, Elizabeth	Payroll Manager	1.0	\$74,207	\$1,100			\$75,307	0.27%
Reilly, Eileen	District Accountant	\$59,963				\$60,663	2.5%	Reilly, Eileen	District Accountant	1.0	\$59,963				\$60,663	0.00%
Tambolleo, Leah K	Accounts Payable	\$51,690				\$51,690	7.8%	realignment of position	Marcotte, LeeAnn	Accounts Payable	1.0	\$51,690			\$51,690	0.00%
Jordan, Joy	Web Manager	0.4(hrly)	\$29,400	\$0	\$0	\$29,400		Jordan, Joy	Community Engagement Coordinator/Web Manager	1.0	\$64,000			Expanded Position	\$64,000	117.69%
Guillemette, Karen	Athletic Director	\$80,600			\$11,000	\$90,438	4.0%	Guillemette, Karen	Athletic Director	1.0	\$90,437				\$90,437	0.00%
Travers, Rick	District Maintenance Manager	\$84,050		\$2,500		\$86,550	2.5%	Travers, Rick	District Maintenance Manager	1.0	\$84,050		\$2,500		\$86,550	0.00%
										17.0						

01 GENERAL FUND - BAL  
010004 GENERAL FUND - MISC REVENUE  
011224 SELECTMEN - REV  
011354 TOWN ACCOUNTANT - REV  
011414 ASSESSORS - REV  
011434 TOWN COLLECTIONS - REVENUE  
011454 TREASURER - REV  
011464 COLLECTOR - REV  
011564 IT CHANNEL 18 REV  
011614 TOWN CLERK - REV  
011714 CONSERVATION - REV  
011744 TOWN PLANNER - REV  
011764 BOARD OF APPEALS - REV  
011834 COMMUNITY DEVELOPMENT - REV  
011994 CVEC ELECTRIC REVENUE  
012104 POLICE - REV  
012204 FIRE - REV  
012314 AMBULANCE - REV  
012414 BUILDING - REV  
012424 GAS INSPECTION - REV  
012434 PLUMBING  
012444 WEIGHTS & MEASURES  
012454 ELECTRICAL REVENUE  
012914 EMERGENCY MANAGEMENT REVENUE  
012964 Shellfish Revenues  
013004 GENERAL FUND SCHOOL REVENUE  
014114 TOWN ENGINEER REVENUE

014214 HIGHWAY REVENUE  
014224 HOT MIX REVENUE  
014394 WASTE DISPOSAL REVENUE  
014404 SEPTAGE CARRIER REVENUE  
014504 WATER REVENUE  
014914 CEMETERY ADMINISTRATION REV  
015104 BOARD OF HEALTH  
015224 TOWN NURSE REVENUE  
015394 CHANNEL 18 TELEVISION STATION  
015404 COMMUNITY CENTER REVENUE  
015414 COUNCIL ON AGING REVENUE  
015424 YOUTH COUNSELOR REVENUE  
015434 VETERANS REVENUE  
016104 LIBRARY REVENUE  
016304 RECREATION & YOUTH REVENUE  
016334 HARBORMASTER REVENUE  
016914 HISTORIC COMM REVENUE  
016954 GOLF OPERATIONS REVENUE  
019452 GENERAL INSURANCE  
019454 GENERAL INSURANCE

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
01	497000	INTERFUND TRANSFER IN	-2,182,759.28	.00	-2,011,502.00	-7.85
	0100-0-000-0000-000-000-0-0-497000-	Harbor Capital Imp Fund # 1626 Wychmere Pier	1.00	72,227.00	-72,227.00	
		Cable Fund # 1614 offset Ch 18 budget	1.00	168,594.00	-168,594.00	
		Skinequit Betterment #1704	1.00	19,800.00	-19,800.00	
		Alan Harbor Betterments #1740 29.94% of debt	1.00	29,325.00	-29,325.00	
		Old Post Road Betterment # 1702	1.00	4,423.00	-4,423.00	
		CPA Debt # 8027	1.00	553,700.00	-553,700.00	
		FEMA # 1199 offset EMD budget	1.00	13,815.00	-13,815.00	
		WATER INDIRECTS #1320	1.00	729,375.00	-729,375.00	
		GINGER PLUM #1705	1.00	16,400.00	-16,400.00	
		MCGUERTY ROAD BETTERMENT #1703	1.00	16,350.00	-16,350.00	
		Septic Loan #1701	1.00	13,574.00	-13,574.00	
		SAQ Dock 33% Mooring #1621	1.00	35,700.00	-35,700.00	
		SAQ Water 16.50% Mooring #1621	1.00	101,187.50	-101,187.50	
		SAQ Water 16.50% Waterways #1626	1.00	101,187.50	-101,187.50	
		CVGC Capital Fund #1545 100% Golf Infrastructure Stabilization	1.00	175,000.00	-175,000.00	
		WATER INDIRECT DECREASE 0% HEALTH INS PREMIUM	1.00	3,156.00	3,156.00	
		FUND SCH BUDGET WITH FC	1.00	175,000.00	175,000.00	
010004	481005	CC REG TECH FEE (RESOURCE OFF)	-20,000.00	-20,000.00	-20,000.00	.00
	0100-0-000-0000-000-000-0-4-481005-		1.00	20,000.00	-20,000.00	
010004	484099	GEN FUND MISC REVENUE	-134,363.00	.00	-82,760.00	-38.41
	0100-0-000-0000-000-0-4-484099-	IMA MRSD Grounds	1.00	82,760.00	-82,760.00	
011224	436005	FRANCISE FEES	-39,445.00	-30,000.00	-40,000.00	1.41
	0100-1-122-0000-000-000-0-4-436005-		1.00	40,000.00	-40,000.00	
011224	436008	OLD REC BLDG/JR THEATRE LEASE	-500.00	.00	-6,500.00	1200.00
	0100-1-122-0000-000-000-0-4-436008-	Harwich Jr Theater Rent	1.00	6,500.00	-6,500.00	
011224	441000	LIQUOR LICENSES	-67,084.00	-64,310.00	-68,000.00	1.37
	0100-1-122-0000-000-000-0-4-441000-		1.00	68,000.00	-68,000.00	
011224	442001	HOTEL, MOTEL, INN	-833.00	-900.00	-785.00	-5.76
	0100-1-122-0000-000-000-0-4-442001-		1.00	785.00	-785.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011224	442004	JUNK COLLECTOR, DEALER	-239.00	-200.00	-140.00	-41.42
	0100-1-122-0000-000-000-0-4-442004-		1.00	140.00	-140.00	
011224	442005	USED CAR DEALER	-2,133.00	-2,200.00	-2,200.00	3.14
	0100-1-122-0000-000-000-0-4-442005-		1.00	2,200.00	-2,200.00	
011224	442006	AMUSEMENT DEVICE LICENSE	.00	.00	-100.00	.00
	0100-1-122-0000-000-000-0-4-442006-	ORIGINAL BUDGET 2015	1.00	100.00	-100.00	
011224	442009	ENTERTAINMENT LICENSE	-3,500.00	-3,410.00	-3,500.00	.00
	0100-1-122-0000-000-000-0-4-442009-	Budget 2019	1.00	3,500.00	-3,500.00	
011224	442012	COMMON VICTUALLER LICENSE	-2,050.00	-2,050.00	-2,050.00	.00
	0100-1-122-0000-000-000-0-4-442012-		1.00	2,050.00	-2,050.00	
011224	445005	MISC LICENSES/PERMITS	-110.00	.00	-60.00	-45.45
	0100-1-122-0000-000-000-0-4-445005-		1.00	60.00	-60.00	
011414	432003	PHOTOCOPIES	-1,200.00	-1,200.00	-850.00	-29.17
	0100-1-141-0000-000-000-0-4-432003-		1.00	850.00	-850.00	
011414	432045	ABUTTERS FEES	-11,000.00	-10,000.00	-11,000.00	.00
	0100-1-141-0000-000-000-0-4-432045-		1.00	11,000.00	-11,000.00	
011414	461100	CH SHT LOSS TAX ST OWNED LAND	-72,638.00	.00	-78,400.00	7.93
	0100-1-141-0000-000-000-0-4-461100-	Budget Proposal	1.00	74,500.00	-74,500.00	
		Gov Proposal FY 20	1.00	3,900.00	-3,900.00	
011414	461400	ABATE VETS/BLIND/SURV SPOUSE	-51,193.00	-40,432.00	-51,892.00	1.37
	0100-1-141-0000-000-000-0-4-461400-	FY 19 Governor's Budget Proposal	1.00	51,193.00	-51,193.00	
		Gov Proposed FY 20	1.00	699.00	-699.00	
011414	461600	ABATEMENTS TO ELDERLY	-109,222.00	-127,457.00	-99,854.00	-8.58
	0100-1-141-0000-000-000-0-4-461600-	FY 19 Governor's Budget Proposal	1.00	109,222.00	-109,222.00	
		Gov Proposed FY 20	1.00	9,368.00	9,368.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 3  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011414	467100	LOTTERY, BEANO, CHARITY	-445,373.00	-383,287.00	-457,398.00	2.70
	0100-1-141-0000-000-000-0-4-467100-					
		FY 19 Governor's Budget Proposal	1.00	445,373.00	-445,373.00	
		Gov Proposed FY 20	1.00	12,025.00	-12,025.00	
011414	469901	HOTEL TAX	-680,000.00	-500,000.00	-1,017,500.00	49.63
	0100-1-141-0000-000-000-0-4-469901-					
			1.00	680,000.00	-680,000.00	
		INCREASE HOTEL TO 6% (1% TO FUND OPEB)	1.00	337,500.00	-337,500.00	
011414	469906	MEALS TAX	-400,000.00	-337,000.00	-420,000.00	5.00
	0100-1-141-0000-000-000-0-4-469906-					
		Budget	1.00	420,000.00	-420,000.00	
011454	432007	BOUNCED CHECK FEE	-800.00	-1,000.00	-800.00	.00
	0100-1-145-0000-000-000-0-4-432007-					
			1.00	800.00	-800.00	
011454	482001	INVESTMENT REVENUE	-48,000.00	-20,000.00	-125,000.00	160.42
	0100-1-145-0000-000-000-0-4-482001-					
			1.00	125,000.00	-125,000.00	
011464	411020	PERSONAL PROPERTY TAX 2020	.00	.00	-650,000.00	.00
	0100-1-146-0000-000-000-0-4-411020-					
			1.00	650,000.00	-650,000.00	
011464	412020	REAL ESTATE TAX 2020	.00	.00	-52,710,608.00	.00
	0100-1-146-0000-000-000-0-4-412020-					
		FY 20 Real Estate Tax	1.00	52,710,608.00	-52,710,608.00	
011464	415020	MOTOR VEHICLE EXCISE 2020	.00	.00	-2,325,000.00	.00
	0100-1-146-0000-000-000-0-4-415020-					
			1.00	2,300,000.00	-2,300,000.00	
		TA BUDGET INCREASE	1.00	25,000.00	-25,000.00	
011464	416120	BOAT EXCISE TAX FY 2020	.00	.00	-25,000.00	.00
	0100-1-146-0000-000-000-0-4-416120-					
			1.00	25,000.00	-25,000.00	
011464	417001	PEN & INT REAL ESTATE TAXES	-125,000.00	-70,000.00	-100,000.00	-20.00
	0100-1-146-0000-000-000-0-4-417001-					
		budget	1.00	100,000.00	-100,000.00	
011464	417002	PEN & INT PERS PROP TAXES	-10,000.00	-8,000.00	-10,000.00	.00
	0100-1-146-0000-000-000-0-4-417002-					
			1.00	10,000.00	-10,000.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011464	417003	PEN & INT MV EXCISE TAXES	-85,000.00	-80,000.00	-100,000.00	17.65
	0100-1-146-0000-000-000-0-4-417003-		1.00	100,000.00	-100,000.00	
011464	417004	PEN & INT BOAT EXCISE TAXES	-2,000.00	-3,000.00	-2,000.00	.00
	0100-1-146-0000-000-000-0-4-417004-		1.00	2,000.00	-2,000.00	
011464	417005	PEN & INT TAX TITLE	-125,000.00	-47,000.00	-150,000.00	20.00
	0100-1-146-0000-000-000-0-4-417005-		1.00	125,000.00	-125,000.00	
		TA GF Revenue Increase	1.00	25,000.00	-25,000.00	
		TA BUDGET INCREASE	1.00			
011464	418001	IN LIEU OF TAXES LOCAL	-55,000.00	-55,000.00	-55,000.00	.00
	0100-1-146-0000-000-000-0-4-418001-		1.00	55,000.00	-55,000.00	
011464	432008	MARKING FEES	-10,000.00	-10,000.00	-10,000.00	.00
	0100-1-146-0000-000-000-0-4-432008-		1.00	10,000.00	-10,000.00	
011464	432009	MUNICIPAL LIEN CERTIFICATES	-19,850.00	-18,350.00	-18,000.00	-9.32
	0100-1-146-0000-000-000-0-4-432009-		1.00	18,000.00	-18,000.00	
011614	432003	PHOTOCOPIES	-500.00	-300.00	-1,000.00	100.00
	0100-1-161-0000-000-000-0-4-432003-		1.00	1,000.00	-1,000.00	
011614	432011	DOG LICENSES	-12,000.00	-12,000.00	-12,000.00	.00
	0100-1-161-0000-000-000-0-4-432011-		1.00	12,000.00	-12,000.00	
011614	432039	UTILITY POLES	-100.00	-80.00	-40.00	-60.00
	0100-1-161-0000-000-000-0-4-432039-		1.00	40.00	-40.00	
		Budget 2019				
011614	442017	BIRTH, MARRIAGE, DEATH CERT	-17,000.00	-15,000.00	-16,000.00	-5.88
	0100-1-161-0000-000-000-0-4-442017-		1.00	16,000.00	-16,000.00	
011614	442018	BUSINESS CERTIFICATE	-3,000.00	-3,000.00	-3,000.00	.00
	0100-1-161-0000-000-000-0-4-442018-		1.00	3,000.00	-3,000.00	
011614	445002	RAFFLE PERMIT	.00	-80.00	-100.00	.00
	0100-1-161-0000-000-000-0-4-445002-		1.00	100.00	-100.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
011614	445007	GASOLINE STORAGE	-400.00	-400.00	-375.00	-6.25
	0100-1-161-0000-000-000-0-4-445007-		1.00	375.00	-375.00	
011614	445015	BURIAL PERMITS	-1,000.00	-1,000.00	-1,000.00	.00
	0100-1-161-0000-000-000-0-4-445015-		1.00	1,000.00	-1,000.00	
011614	477007	NON CRIMINAL FINES CONSERVATIO	.00	-750.00	-1,500.00	.00
	0100-1-161-0000-000-000-0-4-477007-		1.00	1,500.00	-1,500.00	
011714	432038	GARDEN PLOTS	-3,000.00	-3,030.00	-2,900.00	-3.33
	0100-1-171-0000-000-000-0-4-432038-		1.00	2,900.00	-2,900.00	
011714	436003	BOG LEASE	-4,000.00	-4,000.00	-4,000.00	.00
	0100-1-171-0000-000-000-0-4-436003-		1.00	4,000.00	-4,000.00	
011714	437001	HEARINGS	-8,000.00	-5,000.00	-10,000.00	25.00
	0100-1-171-0000-000-000-0-4-437001-		1.00	10,000.00	-10,000.00	
011714	484099	ADMINISTRATIVE REVIEW/MISC	-5,000.00	-5,000.00	-5,000.00	.00
	0100-1-171-0000-000-000-0-4-484099-		1.00	5,000.00	-5,000.00	
011744	432040	LOCAL FILING FEE	-10,000.00	-10,000.00	-9,000.00	-10.00
	0100-1-174-0000-000-000-0-4-432040-		1.00	9,000.00	-9,000.00	
011744	437001	HEARINGS	-17,500.00	-15,000.00	-16,000.00	-8.57
	0100-1-174-0000-000-000-0-4-437001-		1.00	16,000.00	-16,000.00	
011764	437001	HEARINGS	-8,000.00	-7,000.00	-10,000.00	25.00
	0100-1-176-0000-000-000-0-4-437001-		1.00	10,000.00	-10,000.00	
011994	421000	CVEC ELECTRIC	-295,000.00	-250,000.00	-295,000.00	.00
	0100-1-199-0000-000-000-0-4-421000-		1.00	295,000.00	-295,000.00	
	9 months of revenue					
012104	432015	POLICE ADMINISTRATION FEES	-41,000.00	-35,000.00	-50,000.00	21.95
	0100-2-210-0000-000-000-0-4-432015-		1.00	50,000.00	-50,000.00	



02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012104	432017	USE OF CRUISER POLICE	-7,000.00	-3,000.00	-7,700.00	10.00
	0100-2-210-0000-000-000-0-4-432017-		1.00	7,700.00	-7,700.00	
012104	445003	GUN PERMITS	-4,000.00	-4,850.00	-5,400.00	35.00
	0100-2-210-0000-000-000-0-4-445003-		1.00	5,400.00	-5,400.00	
012104	468000	REG OF MV FINES	-10,000.00	-10,000.00	-6,500.00	-35.00
	0100-2-210-0000-000-000-0-4-468000-		1.00	6,500.00	-6,500.00	
012104	469501	COURT FINES	-1,500.00	-2,000.00	-800.00	-46.67
	0100-2-210-0000-000-000-0-4-469501-		1.00	800.00	-800.00	
012204	432018	FIRE INSPECTION PERMITS	-35,000.00	-30,500.00	-35,000.00	.00
	0100-2-220-0000-000-000-0-4-432018-		1.00	35,000.00	-35,000.00	
012204	445005	MISC LICENSES/PERMITS	-3,000.00	-3,000.00	-4,000.00	33.33
	0100-2-220-0000-000-000-0-4-445005-		1.00	4,000.00	-4,000.00	
012204	445006	BURNING PERMITS	-3,000.00	-2,750.00	-3,000.00	.00
	0100-2-220-0000-000-000-0-4-445006-		1.00	3,000.00	-3,000.00	
012204	445007	GASOLINE STORAGE	-800.00	-200.00	-300.00	-62.50
	0100-2-220-0000-000-000-0-4-445007-		1.00	300.00	-300.00	
012314	437000	AMBULANCE FEES	-1,460,000.00	-1,000,000.00	-1,450,000.00	-.68
	0100-2-231-0000-000-000-0-4-437000-		1.00	1,450,000.00	-1,450,000.00	
012414	432003	PHOTOCOPIES	.00	-1,250.00	-1,600.00	.00
	0100-2-241-0000-000-000-0-4-432003-		1.00	1,600.00	-1,600.00	
012414	432019	BUILDING INSPECTION	-2,500.00	-4,500.00	-2,500.00	.00
	0100-2-241-0000-000-000-0-4-432019-		1.00	2,500.00	-2,500.00	
012414	455008	BUILDING PERMITS	-250,000.00	-175,000.00	-380,000.00	52.00
	0100-2-241-0000-000-000-0-4-455008-					
	TA GF Revenue Increase		1.00	375,000.00	-375,000.00	
	TA BUDGET INCREASE		1.00	5,000.00	-5,000.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 7  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
012414	455009	SIGN PERMITS	-1,500.00	-200.00	-2,500.00	66.67
	0100-2-241-0000-000-000-0-4-455009-		1.00	2,500.00	-2,500.00	
012414	455011	RENTAL DENSITY PERMIT	-750.00	-750.00	-1,000.00	33.33
	0100-2-241-0000-000-000-0-4-455011-		1.00	1,000.00	-1,000.00	
012414	484099	BUILDING MISC REVENUE	.00	.00	-3,500.00	.00
	0100-2-241-0000-000-000-0-4-484099-		1.00	3,500.00	-3,500.00	
012424	432020	GAS INPECTION	-40,000.00	-24,820.00	-45,000.00	12.50
	0100-2-242-0000-000-000-0-4-432020-		1.00	45,000.00	-45,000.00	
012434	432021	PLUMBING INSPECTION	-45,000.00	-37,565.00	-45,000.00	.00
	0100-2-243-0000-000-000-0-4-432021-		1.00	50,000.00	-50,000.00	
	BOS BUDGET CHANGES		1.00	5,000.00	5,000.00	
012454	432023	ELECTRICAL INSPECTION	-75,000.00	-51,842.00	-75,000.00	.00
	0100-2-245-0000-000-000-0-4-432023-		1.00	80,000.00	-80,000.00	
	BOS BUDGET CHANGES		1.00	5,000.00	5,000.00	
012964	445001	SHELLFISH PERMITS	-6,900.00	.00	-9,000.00	30.43
	0100-2-296-0000-000-000-0-4-445001-		1.00	9,000.00	-9,000.00	
	Budget 2019					
014394	424701	DISPOSAL AREA STICKERS	-1,013,000.00	-950,000.00	-900,000.00	-11.15
	0100-4-439-0000-000-000-0-4-424701-		1.00	900,000.00	-900,000.00	
	Budget Projection					
014394	424702	DISPOSAL REGULAR FEES	-725,000.00	-462,250.00	-825,000.00	13.79
	0100-4-439-0000-000-000-0-4-424702-		1.00	800,000.00	-800,000.00	
	Budget 2019		1.00	25,000.00	-25,000.00	
	TA BUDGET INCREASE					
014394	424703	DISPOSAL COMMERCIAL FEES	-1,050,000.00	-397,750.00	-1,220,000.00	16.19
	0100-4-439-0000-000-000-0-4-424703-		1.00	1,195,000.00	-1,195,000.00	
	Budget Projection		1.00	25,000.00	-25,000.00	
	TA BUDGET INCREASE					
014394	427010	RECYCLE NEWSPAPER	-35,000.00	-18,000.00	-25,000.00	-28.57
	0100-4-439-0000-000-000-0-4-427010-		1.00	25,000.00	-25,000.00	
	Budget 2019					

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 8  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
014394	427011	RECYCLE BOTTLES	-16,000.00	-15,000.00	-16,000.00	.00
	0100-4-439-0000-000-000-0-4-427011-		1.00	16,000.00	-16,000.00	
014394	427012	RECYCLE OTHER ITEMS	-5,000.00	-2,000.00	-4,000.00	-20.00
	0100-4-439-0000-000-000-0-4-427012-		1.00	4,000.00	-4,000.00	
014394	427013	RECYCLE METAL	-45,000.00	-25,000.00	-60,000.00	33.33
	0100-4-439-0000-000-000-0-4-427013-	Budget 2019	1.00	60,000.00	-60,000.00	
015104	432025	TEST HOLES	-20,000.00	-20,000.00	-17,000.00	-15.00
	0100-4-510-0000-000-000-0-4-432025-		1.00	17,000.00	-17,000.00	
015104	442001	HOTEL, MOTEL, INN	-550.00	-550.00	-500.00	-9.09
	0100-4-510-0000-000-000-0-4-442001-		1.00	500.00	-500.00	
015104	442002	STABLE	-800.00	-1,120.00	-800.00	.00
	0100-4-510-0000-000-000-0-4-442002-		1.00	800.00	-800.00	
015104	442004	JUNK COLLECTOR/RUBBISH HAULER	-600.00	-600.00	-1,000.00	66.67
	0100-4-510-0000-000-000-0-4-442004-		1.00	1,000.00	-1,000.00	
015104	442013	OTHER FOOD SERVICE LICENSE	-16,500.00	-16,355.00	-18,000.00	9.09
	0100-4-510-0000-000-000-0-4-442013-		1.00	18,000.00	-18,000.00	
015104	442014	TOBACCO LICENSE	-500.00	-650.00	-500.00	.00
	0100-4-510-0000-000-000-0-4-442014-		1.00	500.00	-500.00	
015104	445005	MISC LICENSES/PERMITS	-7,000.00	-7,200.00	-10,000.00	42.86
	0100-4-510-0000-000-000-0-4-445005-		1.00	10,000.00	-10,000.00	
015104	445010	SEPTAGE CARRIER	-2,000.00	-2,000.00	-2,000.00	.00
	0100-4-510-0000-000-000-0-4-445010-		1.00	2,000.00	-2,000.00	
015104	445011	SEWERAGE PERMITS	-30,000.00	-30,000.00	-30,000.00	.00
	0100-4-510-0000-000-000-0-4-445011-		1.00	30,000.00	-30,000.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 9  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
015104	445012	WELL PERMITS	-1,000.00	-750.00	-1,000.00	.00
	0100-4-510-0000-000-000-0-4-445012-		1.00	1,000.00	-1,000.00	
015104	445027	SWIMMING POOL	-2,000.00	-2,900.00	-2,000.00	.00
	0100-4-510-0000-000-000-0-4-445027-		1.00	2,000.00	-2,000.00	
015104	445029	HEALTH INPECTION FEES	-30,000.00	-30,000.00	-37,000.00	23.33
	0100-4-510-0000-000-000-0-4-445029-		1.00	37,000.00	-37,000.00	
015104	455012	TRENCH EXCAVATING PERMITS	.00	.00	-3,000.00	.00
	0100-4-510-0000-000-000-0-4-455012-		1.00	3,000.00	-3,000.00	
015104	484099	BD OF HEALTH MISC REVENUE	-4,000.00	-5,863.00	-9,000.00	125.00
	0100-4-510-0000-000-000-0-4-484099-		1.00	4,000.00	-4,000.00	
	TA BUDGET INCREASE		1.00	5,000.00	-5,000.00	
015404	432044	PROGRAM FEES	-1,800.00	-1,850.00	-2,000.00	11.11
	0100-5-540-0000-000-000-0-4-432044-		1.00	2,000.00	-2,000.00	
015404	432049	PASSPORT FEES	-11,000.00	-9,650.00	-12,000.00	9.09
	0100-5-540-0000-000-000-0-4-432049-		1.00	12,000.00	-12,000.00	
015404	436004	BUILDING USE	-20,000.00	-16,000.00	-20,000.00	.00
	0100-5-540-0000-000-000-0-4-436004-		1.00	20,000.00	-20,000.00	
015404	484098	COM CENTER WEIGHT ROOM USE	.00	.00	-15,000.00	.00
	0100-5-540-0000-000-000-0-4-484098-		1.00	15,000.00	-15,000.00	
	TA BUDGET INCREASE					
	\$34,639 - \$20,000 (to be deposited to Comm Ctr Revolving Fund)					
015414	432044	COA PROGRAM FEES	-21,000.00	-10,250.00	-15,000.00	-28.57
	0100-4-541-0000-000-000-0-4-432044-		1.00	15,000.00	-15,000.00	
	Estimated budget COA revenue					
015414	483003	COA CATERING REVENUE	.00	.00	-1,100.00	.00
	0100-4-541-0000-000-000-0-4-483003-		1.00	1,100.00	-1,100.00	
	Budget 2019					

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 10  
bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016104	447003	FINES	-6,000.00	-8,750.00	-5,000.00	-16.67
	0100-6-610-0000-000-000-0-4-447003-					
			1.00	5,000.00	-5,000.00	
			1.00	.00	.00	
016304	427014	BEACH CONCESSIONS	.00	.00	-17,500.00	.00
	0100-6-630-0000-000-000-0-4-427014-					
			1.00	17,500.00	-17,500.00	
016304	432030	SUMMER PROGRAM FEES	-8,000.00	-11,000.00	-8,000.00	.00
	0100-6-630-0000-000-000-0-4-432030-					
	Budget 2019		1.00	8,000.00	-8,000.00	
016304	432044	PROGRAM FEES	-3,000.00	-3,000.00	-1,000.00	-66.67
	0100-6-630-0000-000-000-0-4-432044-					
			1.00	1,000.00	-1,000.00	
016304	445013	BEACH STICKERS	-290,000.00	-241,673.00	-290,000.00	.00
	0100-6-630-0000-000-000-0-4-445013-					
			1.00	320,000.00	-320,000.00	
	BOS BUDGET CHANGES		1.00	30,000.00	30,000.00	
016304	445014	BEACH PARKING	-80,000.00	-37,225.00	-85,000.00	6.25
	0100-6-630-0000-000-000-0-4-445014-					
	Budget 2019		1.00	80,000.00	-80,000.00	
	TA BUDGET INCREASE		1.00	5,000.00	-5,000.00	
016334	432042	MOORING AGENT FEES	-500.00	-400.00	-500.00	.00
	0100-2-633-0000-000-000-0-4-432042-					
			1.00	500.00	-500.00	
016334	436000	OTHER DOCKAGE LATE FEES MISC	-9,000.00	.00	-9,000.00	.00
	0100-2-633-0000-000-000-0-4-436000-					
			1.00	9,000.00	-9,000.00	
016334	436001	HARBOR FUEL CONCESSION	-9,000.00	-6,798.00	-9,000.00	.00
	0100-2-633-0000-000-000-0-4-436001-					
			1.00	9,000.00	-9,000.00	
016334	436002	ALLEN HARBOR PARKING RENTAL	-13,000.00	-15,093.00	-10,000.00	-23.08
	0100-2-633-0000-000-000-0-4-436002-					
			1.00	10,000.00	-10,000.00	
016334	436300	SEASONAL DOCKAGE	-630,000.00	.00	-615,000.00	-2.38
	0100-2-633-0000-000-000-0-4-436300-					
	GF Revenue		1.00	615,000.00	-615,000.00	
			1.00	.00	.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 11  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
016334	436400	VISITOR DOCKAGE	-140,000.00	-110,000.00	-130,000.00	-7.14
	0100-2-633-0000-000-000-0-4-436400-	TA GF Revenue Increase	1.00	130,000.00	-130,000.00	
016334	445200	OFFLOAD/WEIR PERMITS	-30,000.00	-29,000.00	-30,000.00	.00
	0100-2-633-0000-000-000-0-4-445200-		1.00	30,000.00	-30,000.00	
016334	454012	RAMP FEES/PASSES	-20,000.00	-23,000.00	-20,000.00	.00
	0100-2-633-0000-000-000-0-4-454012-		1.00	20,000.00	-20,000.00	
016334	484099	HARBOR MASTER MISC REVENUE	.00	.00	-75,000.00	.00
	0100-2-633-0000-000-000-0-4-484099-	Sale of Beach Sand	1.00	75,000.00	-75,000.00	
016914	437001	HEARINGS	-500.00	.00	-500.00	.00
	0100-6-691-0000-000-000-0-4-437001-		1.00	500.00	-500.00	
016954	432031	GREENS FEES	-740,000.00	-750,000.00	-750,000.00	1.35
	0100-6-695-0000-000-000-0-4-432031-	budget 2019	1.00	750,000.00	-750,000.00	
			1.00	.00	.00	
016954	432032	DRIVING RANGE	-60,000.00	-57,000.00	-65,000.00	8.33
	0100-6-695-0000-000-000-0-4-432032-		1.00	65,000.00	-65,000.00	
016954	432033	PULL CARTS	-7,500.00	-7,500.00	-7,500.00	.00
	0100-6-695-0000-000-000-0-4-432033-		1.00	7,500.00	-7,500.00	
016954	432034	RESIDENTS FEES	-685,000.00	-629,000.00	-685,000.00	.00
	0100-6-695-0000-000-000-0-4-432034-	Budget 2019	1.00	685,000.00	-685,000.00	
016954	432035	CAR RENTAL	-230,000.00	-230,000.00	-240,000.00	4.35
	0100-6-695-0000-000-000-0-4-432035-		1.00	240,000.00	-240,000.00	
016954	432046	NON-RESIDENT GOLF MEMBERS	-20,000.00	-21,000.00	-20,000.00	.00
	0100-6-695-0000-000-000-0-4-432046-		1.00	20,000.00	-20,000.00	
016954	432047	GOLF RANGE MEMBERSHIPS	-9,000.00	-16,000.00	-9,000.00	.00
	0100-6-695-0000-000-000-0-4-432047-	Budget 2019	1.00	9,000.00	-9,000.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 12  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204504414600		WATER LIENS COLLECTED	.00	.00	-18,644.00	.00
	1320-4-450-0000-000-000-0-4-414600-	AVG FY17 & FY18	1.00	18,644.00	-18,644.00	
13204504417008		PEN & INT WATER LIENS	.00	.00	-1,515.00	.00
	1320-4-450-0000-000-000-0-4-417008-	AVG FY17 & FY18	1.00	1,515.00	-1,515.00	
13204504421100		WATER RATES & SERVICES	-3,987,498.05	-3,331,120.00	-4,385,239.00	9.97
	1320-4-450-0000-000-000-0-4-421100-	Water rates and recurring services for fire sprinkler and seasonal turn on turn off services comprise this revenue source. Recurring services are based on actual count and current fees. FY19 Quarterly Billing projection	1.00	4,385,239.00	-4,385,239.00	
13204504421200		METERS	-10,815.00	.00	-11,052.00	2.19
	1320-4-450-0000-000-000-0-4-421200-	AVG FY17 & FY18	1.00	11,052.00	-11,052.00	
13204504421300		SERVICE APPLICATION FEES	-1,472.00	.00	-2,405.00	63.38
	1320-4-450-0000-000-000-0-4-421300-	AVG FY17 & FY18	1.00	2,405.00	-2,405.00	
13204504421400		SERVICE INSTALLATIONS	-178,250.00	.00	-165,712.00	-7.03
	1320-4-450-0000-000-000-0-4-421400-	AVG FY17 & FY18	1.00	165,712.00	-165,712.00	
13204504421450		MARKOUT SERVICES	-12,160.00	.00	-12,160.00	.00
	1320-4-450-0000-000-000-0-4-421450-	Markout services moved from Miscellaneous Revenue, new in FY19.	1.00	12,160.00	-12,160.00	
13204504421550		PROPERTY TRANSFER SERVICES	-23,700.00	.00	-23,700.00	.00
	1320-4-450-0000-000-000-0-4-421550-	Property Transfer services (final read and billing) services moved from Miscellaneous Revenue, new in FY19.	1.00	23,700.00	-23,700.00	
13204504421600		WIRELESS COMMUNICATION LEASE	-163,538.00	.00	-128,341.00	-21.52
	1320-4-450-0000-000-000-0-4-421600-	Projection based on actual leases.	1.00	128,341.00	-128,341.00	
13204504421650		SOLAR REVENUE WATER	-70,562.00	.00	-70,562.00	.00
	1320-4-450-0000-000-000-0-4-421650-		1.00	70,562.00	-70,562.00	

02/22/2019 11:51  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 13  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204504431100		WATER SERVICE TIGHT PLAN	-59,092.00	.00	-72,488.00	22.67
	1320-4-450-0000-000-000-0-4-431100-	Projection based on actual count at current fee.	1.00	72,488.00	-72,488.00	
13204504433007		LATE FEE	-49,250.00	.00	-49,250.00	.00
	1320-4-450-0000-000-000-0-4-433007-	Projection based on a 3-year average.	1.00	49,250.00	-49,250.00	
13204504451100		BACKFLOW INSPECTIONS	-19,950.00	.00	-20,440.00	2.46
	1320-4-450-0000-000-000-0-4-451100-	Projection based on actual count and testing frequency at current rates.	1.00	20,440.00	-20,440.00	
13204504482001		INVESTMENT REVENUE	-300.00	.00	-21,200.00	6966.67
	1320-4-450-0000-000-000-0-4-482001-	NEW METHOD posted quarterly	1.00	21,200.00	-21,200.00	
13204504484099		WATER MISCELLANEOUS REVENUE	-54,331.00	.00	-54,331.00	.00
	1320-4-450-0000-000-000-0-4-484099-	Markout and property transfer service fees moved to separate line items in FY19.	1.00	54,331.00	-54,331.00	
1330	497000	INTERFUND TRANSFER IN	-70,000.00	.00	-250,000.00	257.14
	1330-4-000-0000-000-00 -0-0-497000-	TRANSFER FROM GEN FUND TO SUPPORT FUTURE CHATHAM	1.00	150,000.00	-150,000.00	
		WW OPERATING COSTS				
		Septic Loan Funding from FC	1.00	100,000.00	-100,000.00	
80271464412620		CPC 2020	.00	.00	-1,503,670.00	.00
	8027-1-145-0000-000-000-0-4-412620-	3% Surcharge	1.00	1,503,670.00	-1,503,670.00	
80271464469904		CPC FROM STATE	-176,039.00	.00	-180,440.00	2.50
	8027-1-145-0000-000-000-0-4-469904-	FY 20 STATE TRUST FUND DISTRIBUTION - 10%	1.00	180,440.00	-180,440.00	
80271464482001		INVESTMENT REVENUE	-2,000.00	.00	-2,000.00	.00
	8027-1-145-0000-000-000-0-4-482001-	Budget 2019	1.00	2,000.00	-2,000.00	
		BUDGET CEILING:			-18,002,949.33	
		TOTALS:	-18,002,949.33	-11,106,960.00	-76,472,663.00	324.78

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*



<b>1320</b>	<b>WATER ENTERPRISE FUND</b>
<b>13204501</b>	<b>WATER ENTERP SALARIES &amp; WAGES</b>
<b>13204502</b>	<b>WATER ENTERPRISE FUND EXP</b>

02/21/2019 15:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204501511100		SALARIES ELECTED OFFICIALS	3,000.00	.00	3,000.00	.00
	1320-4-450-0000-000-000-0-1-511100-	Water Commissioners (3) @ \$1000	3.00	1,000.00	3,000.00	
		*DELETE*	.00	.00	.00	
13204501511900		SALARIES & WAGES	947,101.00	.00	1,030,212.00	8.78
	1320-4-450-0000-000-000-0-1-511900-	Admin Asst (ALVES)	1.00	55,523.00	55,523.00	
		HEA PENDING RECLASS 5/4-5				
		2% COLA				
		Water Comptroller (SIEGER)	1.00	75,624.00	75,624.00	
		HEA 10/6				
		2% COLA				
		Electrician Journeyman (CURRIE)	1.00	65,752.00	65,752.00	
		IAMAW WJE/6				
		2% COLA				
		Distribution Ops Foreman (ELDRIDGE)	1.00	72,165.00	72,165.00	
		IAMAW WFD3/6				
		2% COLA				
		Asst Superintendent (HICKS)	1.00	79,417.00	79,417.00	
		HEA PENDING RECLASS 11/6				
		2% COLA				
		Executive Assist (MARSH)	1.00	65,332.00	65,332.00	
		HEA PENDING RECLASS 7/6				
		2% COLA				
		Sec Distribution Op D3 (MILAN)	1.00	63,069.00	63,069.00	
		IAMAW SD3/6				
		2% COLA				
		Treatment Op T2 (NEWHARD)	1.00	68,958.00	68,958.00	
		IAMAW T2/6				
		2% COLA				
		Sec Distribution Op D3 (NICHOLSON)	1.00	61,707.00	61,707.00	
		IAMAW RELCASS SD3/5-6				
		2% COLA				
		Pri Disbribution Op (PENINGER)	1.00	65,752.00	65,752.00	
		IAMAW WPD3/6				
		2% COLA				
		Distribution Mechanic/Op III (PICARD)	1.00	59,777.00	59,777.00	
		IAMAW RECLASS DMO3/5-6				
		2% COLA				
		Treatment Op T2 (SALZILLO)	1.00	68,958.00	68,958.00	
		IAMAW T2/6				
		2% COLA				
		Distribution Mechanic/Op II (MAJKA)	1.00	55,235.00	55,235.00	
		IAMAW RECLASS DMO2/5-6				
		2% COLA				
		Sed Distribution Op D1 (SPARROW)	1.00	56,655.00	56,655.00	
		IAMAW SD1/6				
		2% COLA				
		Superintendent (PELLETIER)	1.00	116,288.00	116,288.00	
		PBL FY19 \$114,008				
		2% COLA				

02/21/2019 15:24  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204501512000		SEASONAL S&W	40,627.00	.00	43,947.00	8.17
	1320-4-450-0000-000-000-0-1-512000-	Seasonal Laborer(x3)	1.00	32,960.00	32,960.00	
		PBL S7/6				
		2% COLA				
		Seasonal Project Assistant	1.00	10,987.00	10,987.00	
		PBL S7/6				
		2% COLA				
13204501513000		OVERTIME	177,630.00	.00	181,226.00	2.02
	1320-4-450-0000-000-000-0-1-513000-	Standby \$153,969 + Misc/911 \$27,357	1.00	181,226.00	181,226.00	
13204501513060		FLUSHING OT	43,151.00	.00	35,000.00	-18.89
	1320-4-450-0000-000-000-0-1-513060-	Semi-annual Flushing Program	1.00	35,000.00	35,000.00	
13204501514000		LONGEVITY	44,365.00	.00	34,700.00	-21.79
	1320-4-450-0000-000-000-0-1-514000-	Electrician Journeyman (CURRIE) 7%	1.00	4,603.00	4,603.00	
		Distribution Ops Foreman (ELDREDGE) 3%	1.00	2,165.00	2,165.00	
		Sec Distribution Op D3 (MILAN) 7%	1.00	4,415.00	4,415.00	
		Treatment Operator T2 (NEWHARD); 7%	1.00	4,827.00	4,827.00	
		Pri Disbribution Op (PENINGER) 7%	1.00	4,603.00	4,603.00	
		Treatment Operator T2 (SALZILLO) 7%	1.00	4,827.00	4,827.00	
		Water Comptroller (SIEGER) 7%	1.00	5,294.00	5,294.00	
		Sec Distribution Op D1 (SPARROW) 7%	1.00	3,966.00	3,966.00	
13204501514500		LICENSE STIPEND	1,200.00	.00	.00	-100.00
	1320-4-450-0000-000-000-0-1-514500-	*DELETE*	.00	.00	.00	
13204501515007		SICK LEAVE BONUS PER CONTRACT	4,875.00	.00	3,500.00	-28.21
	1320-4-450-0000-000-000-0-1-515007-	Sick leave bonus per contract	10.00	350.00	3,500.00	
		BUDGET CEILING:			1,261,949.00	
		TOTALS:	1,261,949.00	.00	1,331,585.00	5.52
** END OF REPORT - Generated by Wendy Tulloch **						

02/21/2019 15:25  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502517900		OTHER FRINGE BENEFITS	8,250.00	.00	8,250.00	.00
	1320-4-450-0000-000-000-0-2-517900-	Boot & Clothing Allowance	1.00	8,250.00	8,250.00	
		IAMAW \$800 (10) + HEA (1) \$250				
13204502521100		ELECTRIC UTILITY	407,413.00	.00	336,404.00	-17.43
	1320-4-450-0000-000-000-0-2-521100-	Electricity; 11 Accounts	1.00	336,404.00	336,404.00	
		INCREASE 5% * FY18 Actuals				
13204502521200		GAS UTILITY	8,165.00	.00	10,011.00	22.61
	1320-4-450-0000-000-000-0-2-521200-	Natural Gas	1.00	10,011.00	10,011.00	
		INCREASE 5% * FY18 Actuals				
13204502524100		VEHICLE REPAIR SERVICE	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-524100-					
13204502524130		BUILDING MAINT/REPAIR SERVICE	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-524130-					
13204502524140		VEHICLE/EQUIPMENT MAINTENANCE	62,500.00	.00	62,500.00	.00
	1320-4-450-0000-000-000-0-2-524140-	Vehicle/equipment maintenance and	1.00	62,500.00	62,500.00	
		repair service and supplies. Fleet,				
		mowers (gravelly and scag), pipe, metal				
		and leak detectors, freezing and				
		thawing machines, compressors,				
		chainsaws, hydraulic vacuum, snow and				
		leaf blowers, etc.				
13204502524160		BUILDING & GROUNDS MAINTENANCE	45,000.00	.00	45,000.00	.00
	1320-4-450-0000-000-000-0-2-524160-	Building maintenance and repair	1.00	45,000.00	45,000.00	
		services and supplies. Pump stations				
		(11), treatment facilities (3), water				
		tanks (3), Main office (1), Garages and				
		storage buildings (3).				
13204502525000		TECHNICAL SUPPORT AGREEMENTS	24,700.00	.00	24,700.00	.00
	1320-4-450-0000-000-000-0-2-525000-	ESRI (GIS-Arcview), MUNIS, Elements,	1.00	24,700.00	24,700.00	
		server support, Symantec (Backup Exec				
		and Anti-Virus), Luxsci, Microsoft 365				
		and PeopleGIS.				
13204502526000		BUILDING MAINT AGREEMENTS	9,650.00	.00	9,650.00	.00
	1320-4-450-0000-000-000-0-2-526000-	Seaside Alarms, South Shore Generator,	1.00	9,650.00	9,650.00	
		Ralph J. Perry, Inc. (fire				
		extinguishers), office cleaning,				
		Terminix (insect and pest control).				

02/21/2019 15:25  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502527000		RENTALS & LEASES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-527000-					
13204502530600		MEDICAL OR RELATED SERVICES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-530600-					
13204502530800		LABORATORY SERVICES	22,500.00	.00	22,500.00	.00
	1320-4-450-0000-000-000-0-2-530800-					
		Mandatory water sample analysis	1.00	22,500.00	22,500.00	
		UCMR testing in FY19				
13204502530820		PROFESSIONAL SERVICES	100,000.00	.00	100,000.00	.00
	1320-4-450-0000-000-000-0-2-530820-					
		Engineering, consulting, legal, SCADA,	1.00	100,000.00	100,000.00	
		IT, GIS, meter and backflow testing,				
		website, etc.				
13204502530825		PROF/ARCHITECT/ENG SERVICES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-530825-					
13204502530830		IRRIG CROSS-CONN SURVEY	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-530830-					
13204502530850		TECHNICAL SERVICES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-530850-					
13204502530875		PRINTING SERVICES & SUPPLIES	23,000.00	.00	23,000.00	.00
	1320-4-450-0000-000-000-0-2-530875-					
		Bill printing services, consumer	1.00	23,000.00	23,000.00	
		confidence report, hang tags and other				
		printed materials.				
13204502534100		ADVERTISING	3,000.00	.00	1,500.00	-50.00
	1320-4-450-0000-000-000-0-2-534100-					
		Legal notices, employment	1.00	1,500.00	1,500.00	
		advertisements, consumer education, etc.				
		DECREASE based on FY18 actuals				
13204502534300		POSTAGE	21,000.00	.00	21,000.00	.00
	1320-4-450-0000-000-000-0-2-534300-					
		Postage for invoice, notices, general	1.00	21,000.00	21,000.00	
		mail and shipping.				
13204502534400		TELEPHONE	7,700.00	.00	7,700.00	.00
	1320-4-450-0000-000-000-0-2-534400-					
		VOIP and landline phone service.	1.00	7,700.00	7,700.00	

02/21/2019 15:25  
 wtulloch

 TOWN OF HARWICH - LIVE DATA  
 TOWN ADMIN BUDGET REQUESTS

 P 3  
 bgdeptra

## BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502534430		COMMUNICATION SERVICES	15,000.00	.00	15,000.00	.00
	1320-4-450-0000-000-000-0-2-534430-	Cell phone service and supplies and internet service.	1.00	15,000.00	15,000.00	
13204502541100		PROPANE UTILITY	15,000.00	.00	18,944.00	26.29
	1320-4-450-0000-000-000-0-2-541100-	Propane for generators at all locations.	1.00	18,944.00	18,944.00	
		INCREASE 5% * FY18 Actuals				
13204502542000		OFFICE SUPPLIES	5,900.00	.00	5,900.00	.00
	1320-4-450-0000-000-000-0-2-542000-	Office supplies, ink for printers, toner for copy machine, postage machine lease and supplies, custodial supplies, etc.	1.00	5,900.00	5,900.00	
13204502542013		HARDWARE/SOFTWARE/OFFICE	12,000.00	.00	20,000.00	66.67
	1320-4-450-0000-000-000-0-2-542013-	IT supplies, printers, servers, pc's and software upgrades.	1.00	20,000.00	20,000.00	
		INCREASE based on FY18 actuals				
13204502545000		CUSTODIAL SUPPLIES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-545000-					
13204502545040		BUILDING MAINT/REPAIR SUPPLIES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-545040-					
13204502546000		GROUNDSKEEPING SUPPLIES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-546000-					
13204502548100		BULK FUEL	48,033.00	.00	22,702.00	-52.74
	1320-4-450-0000-000-000-0-2-548100-	Unleaded and diesel fuel for vehicles and equipment.	1.00	22,702.00	22,702.00	
		INCREASE 5% * FY18 Actuals				
13204502548200		TREATMENT SUPPLIES	17,500.00	.00	25,000.00	42.86
	1320-4-450-0000-000-000-0-2-548200-	Chemical pumps, control and injector parts, station supplies, portable pumps, etc.	1.00	25,000.00	25,000.00	
		INCREASE based on FY18 actuals				
13204502548250		TREATMENT CHEMICALS	135,000.00	.00	145,000.00	7.41
	1320-4-450-0000-000-000-0-2-548250-	Potassium Hydroxide (pH control) and Sodium Hypochlorite (disinfection).	1.00	145,000.00	145,000.00	
		Sodium Hydroxide was used in a portion of FY17.				
		INCREASE based on FY18 actuals and FY19 YTD				

02/21/2019 15:25  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 4  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502548900		VEHICLE SUPPLIES & PARTS	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-548900-					
13204502553000		PUBLIC WORKS SUPPLIES	26,250.00	.00	26,250.00	.00
	1320-4-450-0000-000-000-0-2-553000-					
		Distribution materials, hardware supplies, tools, leak detection equipment and maintenance.	1.00	26,250.00	26,250.00	
13204502553100		METERS/READ DEVICES & SUPPLIES	90,000.00	.00	180,000.00	100.00
	1320-4-450-0000-000-000-0-2-553100-					
		Meters and meter supplies. INCREASE based on backlog of meters age >30 yrs old	1.00	180,000.00	180,000.00	
13204502553200		SERVICE INSTALLATION SUPPLIES	35,000.00	.00	43,000.00	22.86
	1320-4-450-0000-000-000-0-2-553200-					
		Water service renewal and new installation supplies. INCREASE based on FY18 actuals	1.00	43,000.00	43,000.00	
13204502553250		SERVICE TIGHT SUPPLIES	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-553250-					
13204502553300		PIPES, VALVES & FITTINGS	80,000.00	.00	90,000.00	12.50
	1320-4-450-0000-000-000-0-2-553300-					
		Ductile iron, gate valves, curb stops and general water works supplies. INCREASE to be combined with Hydrants & Accessories	1.00	90,000.00	90,000.00	
13204502553350		WATER MAIN REPLACEMENT	70,000.00	.00	35,000.00	-50.00
	1320-4-450-0000-000-000-0-2-553350-					
		NEW in FY19; Enhancement of Service - Harwichport 2" water main project scheduled for FY19. DECREASE based on project schedule timeline	1.00	35,000.00	35,000.00	
13204502553400		HYDRANTS & ACCESSORIES	15,000.00	.00	.00	-100.00
	1320-4-450-0000-000-000-0-2-553400-					
		DECREASE combined with 553300 Pipes, Valves & Fittings	.00	.00	.00	
13204502553500		POLICE DETAILS	57,560.00	.00	57,560.00	.00
	1320-4-450-0000-000-000-0-2-553500-					
		Police detail services for service installation and distribution system repairs.	1.00	57,560.00	57,560.00	

02/21/2019 15:25  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 5  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502553600		ROAD REPAIRS	33,000.00	.00	33,000.00	.00
	1320-4-450-0000-000-000-0-2-553600-	Paving services, cold patch, hot mix, infra red, t-base.	1.00	33,000.00	33,000.00	
13204502553700		LEAK DETECT EQUIP & MAINT	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-553700-					
13204502553800		SMALL EQUIP & MAINT	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-553800-					
13204502553900		MECHANICAL TANK MAINT & INSP	9,900.00	.00	10,000.00	1.01
	1320-4-450-0000-000-000-0-2-553900-	Water tank inspection and minor repair. INCREASE to support actual cost for 3 inspections	1.00	10,000.00	10,000.00	
13204502554100		ROAD REPAIRS PUMP STATIONS	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-554100-					
13204502554200		GENERATOR MAINT	8,000.00	.00	8,000.00	.00
	1320-4-450-0000-000-000-0-2-554200-	Generator purchases and repair.	1.00	8,000.00	8,000.00	
13204502554300		WELL REHAB	.00	.00	45,000.00	.00
	1320-4-450-0000-000-000-0-2-554300-	Well cleaning and redevelopment to support submersibles pumps being replaced with vertical turbines at time of replacement.	1.00	45,000.00	45,000.00	
13204502554400		PUMP STATION REHAB	.00	38,500.00	.00	.00
	1320-4-450-0000-000-000-0-2-554400-					
13204502558100		UNIFORMS AND SAFETY SUPPLIES	5,000.00	.00	5,000.00	.00
	1320-4-450-0000-000-000-0-2-558100-	Safety supplies, equipment and apparel. Fowl weather gear.	1.00	5,000.00	5,000.00	
13204502573000		DUES/SUBSCRIPTIONS/TRAVEL	11,150.00	.00	14,000.00	25.56
	1320-4-450-0000-000-000-0-2-573000-	Association dues, license renewals, training & education, exams, meetings, conference fees, lodging, mileage reimbursement, etc. INCREASE based on FY18 actuals	1.00	14,000.00	14,000.00	
13204502573200		WATER MGMT PERMIT	7,500.00	.00	7,500.00	.00
	1320-4-450-0000-000-000-0-2-573200-	SDWA Assessment (COMM of MA)	1.00	7,500.00	7,500.00	



02/21/2019 15:25  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 6  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204502575000	GRP HEALTH-WKS CIMP-MEDICAID	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-575000-				
13204502575070	OPEB	50,000.00	.00	50,000.00	.00
	1320-4-450-0000-000-000-0-2-575070-				
	Other post employment benefits.	1.00	50,000.00	50,000.00	
	Contribution began in FY18.				
13204502591000	MATURE PRINCIPAL LONGTERM DEBT	549,315.00	.00	551,039.00	.31
	1320-4-450-0000-000-000-0-2-591000-				
	Oak Street Tank	1.00	110,000.00	110,000.00	
	Transmission Main	1.00	75,000.00	75,000.00	
	Bruce Cahoon Water Treatment Plant	1.00	130,000.00	130,000.00	
	Route 39 Tank Rehab	1.00	155,000.00	155,000.00	
	North Westgate Water Treatment Plant	1.00	81,039.00	81,039.00	
	(SRF-WPAT)				
13204502591500	INTEREST ON LONG TERM DEBT	201,932.00	.00	187,595.00	-7.10
	1320-4-450-0000-000-000-0-2-591500-				
	Oak Street Tank	1.00	36,206.00	36,206.00	
	Transmission Main	1.00	30,563.00	30,563.00	
	Bruce Cahoon Water Treatment Plant	1.00	73,970.00	73,970.00	
	Route 39 Tank Rehab	1.00	13,950.00	13,950.00	
	North Westgate Water Treatment Plant	1.00	32,906.00	32,906.00	
	(SRF-WPAT)				
13204502591550	ADMIN FEE LT DEBT	2,586.94	.00	2,468.00	-4.60
	1320-4-450-0000-000-000-0-2-591550-				
	MA Clean Water Trust Administrative	1.00	2,468.00	2,468.00	
	Fees for Loan Amortization of North				
	Westgate Water Treatment Plant				
13204502592500	INTEREST ON NOTES & SHORT TERM	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-592500-				
13204502595000	OFU PAYMENT OF BANS	.00	.00	.00	.00
	1320-4-450-0000-000-000-0-2-595000-				
	BUDGET CEILING:			2,243,504.94	
	TOTALS:	2,243,504.94	38,500.00	2,270,173.00	1.19

\*\* END OF REPORT - Generated by Wendy Tulloch \*\*

02/21/2019 15:27  
wtulloch

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13304402578000		UNCLASSIFIED	70,000.00	.00	250,000.00	257.14
	1330-4-000-0000-000-00	-0-2-578000-				
		SUPPORT FUTURE WW OPERATING COSTS	1.00	150,000.00	150,000.00	
		Septic loan funding	1.00	100,000.00	100,000.00	
		BUDGET CEILING:			70,000.00	
		TOTALS:	70,000.00	.00	250,000.00	257.14
** END OF REPORT - Generated by Wendy Tulloch **						

<b>1320</b>	<b>WATER ENTERPRISE FUND</b>
<b>13204504</b>	<b>WATER REVENUE ENTERP FUND</b>
<b>13204505</b>	<b>TRANSFER FR RETAINED EARNINGS</b>

02/22/2019 12:46  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204504414600		WATER LIENS COLLECTED	.00	.00	-18,644.00	.00
	1320-4-450-0000-000-000-0-4-414600-	AVG FY17 & FY18	1.00	18,644.00	-18,644.00	
13204504417008		PEN & INT WATER LIENS	.00	.00	-1,515.00	.00
	1320-4-450-0000-000-000-0-4-417008-	AVG FY17 & FY18	1.00	1,515.00	-1,515.00	
13204504421100		WATER RATES & SERVICES	-3,987,498.05	-3,331,120.00	-4,385,239.00	9.97
	1320-4-450-0000-000-000-0-4-421100-	Water rates and recurring services for fire sprinkler and seasonal turn on turn off services comprise this revenue source. Recurring services are based on actual count and current fees. FY19 Quarterly Billing projection	1.00	4,385,239.00	-4,385,239.00	
13204504421200		METERS	-10,815.00	.00	-11,052.00	2.19
	1320-4-450-0000-000-000-0-4-421200-	AVG FY17 & FY18	1.00	11,052.00	-11,052.00	
13204504421300		SERVICE APPLICATION FEES	-1,472.00	.00	-2,405.00	63.38
	1320-4-450-0000-000-000-0-4-421300-	AVG FY17 & FY18	1.00	2,405.00	-2,405.00	
13204504421400		SERVICE INSTALLATIONS	-178,250.00	.00	-165,712.00	-7.03
	1320-4-450-0000-000-000-0-4-421400-	AVG FY17 & FY18	1.00	165,712.00	-165,712.00	
13204504421450		MARKOUT SERVICES	-12,160.00	.00	-12,160.00	.00
	1320-4-450-0000-000-000-0-4-421450-	Markout services moved from Miscellaneous Revenue, new in FY19.	1.00	12,160.00	-12,160.00	
13204504421550		PROPERTY TRANSFER SERVICES	-23,700.00	.00	-23,700.00	.00
	1320-4-450-0000-000-000-0-4-421550-	Property Transfer services (final read and billing) services moved from Miscellaneous Revenue, new in FY19.	1.00	23,700.00	-23,700.00	
13204504421600		WIRELESS COMMUNICATION LEASE	-163,538.00	.00	-128,341.00	-21.52
	1320-4-450-0000-000-000-0-4-421600-	Projection based on actual leases.	1.00	128,341.00	-128,341.00	
13204504421650		SOLAR REVENUE WATER	-70,562.00	.00	-70,562.00	.00
	1320-4-450-0000-000-000-0-4-421650-		1.00	70,562.00	-70,562.00	

02/22/2019 12:46  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 2  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13204504431100		WATER SERVICE TIGHT PLAN	-59,092.00	.00	-72,488.00	22.67
	1320-4-450-0000-000-000-0-4-431100-	Projection based on actual count at current fee.	1.00	72,488.00	-72,488.00	
13204504433007		LATE FEE	-49,250.00	.00	-49,250.00	.00
	1320-4-450-0000-000-000-0-4-433007-	Projection based on a 3-year average.	1.00	49,250.00	-49,250.00	
13204504451100		BACKFLOW INSPECTIONS	-19,950.00	.00	-20,440.00	2.46
	1320-4-450-0000-000-000-0-4-451100-	Projection based on actual count and testing frequency at current rates.	1.00	20,440.00	-20,440.00	
13204504482001		INVESTMENT REVENUE	-300.00	.00	-21,200.00	6966.67
	1320-4-450-0000-000-000-0-4-482001-	NEW METHOD posted quarterly	1.00	21,200.00	-21,200.00	
13204504484099		WATER MISCELLANEOUS REVENUE	-54,331.00	.00	-54,331.00	.00
	1320-4-450-0000-000-000-0-4-484099-	Markout and property transfer service fees moved to separate line items in FY19.	1.00	54,331.00	-54,331.00	
		BUDGET CEILING:			-4,630,918.05	
		TOTALS:	-4,630,918.05	-3,331,120.00	-5,037,039.00	8.77

\*\* END OF REPORT - Generated by Carol Coppola \*\*

**1330            WASTEWATER FUND**  
**13304402    WASTEWATER EXPENSES**

02/22/2019 12:50  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
13304402578000		UNCLASSIFIED	70,000.00	.00	250,000.00	257.14
	1330-4-000-0000-000-00	-0-2-578000-				
		SUPPORT FUTURE WW OPERATING COSTS	1.00	150,000.00	150,000.00	
		Septic loan funding	1.00	100,000.00	100,000.00	
		BUDGET CEILING:			70,000.00	
		TOTALS:	70,000.00	.00	250,000.00	257.14
** END OF REPORT - Generated by Carol Coppola **						

**1330            WASTEWATER FUND**  
**13304404    WASTEWATER REVENUE**



02/22/2019 12:47  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
1330	497000	INTERFUND TRANSFER IN	-70,000.00	.00	-250,000.00	257.14
	1330-4-000-0000-000-00	-0-0-497000-				
		TRANSFER FROM GEN FUND TO SUPPORT	1.00	150,000.00	-150,000.00	
		FUTURE CHATHAM				
		WW OPERATING COSTS				
		Septic Loan Funding from FC	1.00	100,000.00	-100,000.00	
		BUDGET CEILING:			-70,000.00	
		TOTALS:	-70,000.00	.00	-250,000.00	257.14
** END OF REPORT - Generated by Carol Coppola **						

8027	CPC/LAND BANK TRUST FUND
80271292	CPC-WARRANT ARTICLES

02/22/2019 12:49  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
8027	596000	INTERFUND TRANSFERS OUT	588,750.00	608,950.00	553,700.00	-5.95
	8027-0-000-0000-000-000-0-0-596000-	CPA Land Bank debt transfer to general fund	1.00	553,700.00	553,700.00	
		BUDGET CEILING:			588,750.00	
		TOTALS:	588,750.00	608,950.00	553,700.00	-5.95
** END OF REPORT - Generated by Carol Coppola **						

**8027 CPC/LAND BANK TRUST FUND**  
**80271464 LAND BANK TRUST REVENUE**

02/22/2019 12:48  
ccoppola

TOWN OF HARWICH - LIVE DATA  
TOWN ADMIN BUDGET REQUESTS

P 1  
bgdeptra

BUDGET PROJECTION 20201 FY 2020 OPERATING BUDGET

ORG	OBJECT PROJ	ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	TOWN ADMIN	PERCENT CHANGE
80271464412620		CPC 2020	.00	.00	-1,503,670.00	.00
	8027-1-145-0000-000-000-0-4-412620-	3% Surcharge	1.00	1,503,670.00	-1,503,670.00	
80271464469904		CPC FROM STATE	-176,039.00	.00	-180,440.00	2.50
	8027-1-145-0000-000-000-0-4-469904-	FY 20 STATE TRUST FUND DISTRIBUTION -	1.00	180,440.00	-180,440.00	
		10%				
80271464482001		INVESTMENT REVENUE	-2,000.00	.00	-2,000.00	.00
	8027-1-145-0000-000-000-0-4-482001-	Budget 2019	1.00	2,000.00	-2,000.00	
		BUDGET CEILING:			-178,039.00	
		TOTALS:	-178,039.00	.00	-1,686,110.00	847.05
** END OF REPORT - Generated by Carol Coppola **						