

TOWN OF HARWICH
FINANCE COMMITTEE

HarwichFinanceCommitteeAgenda
Regular Meeting 6:30 PM
Tuesday, March 16, 2021

REMOTE MEETING ONLY. NO IN-PERSON ATTENDANCE WILL BE PERMITTED.
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Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, this meeting of the Town of Harwich Finance Committee on Tuesday, March 16, 2021 at 6:30 PM will be conducted via remote participation to the greatest extent possible. Specific information and the general guidelines for remote participation by members of the public and/or parties with a right and/or requirement to attend this meeting can be found on the Town of Harwich website, at www.harwich-ma.gov. For this meeting, members of the public who wish to watch the meeting may do so in the following manner on Channel 18 or by watching the simulcast at: <http://harwich18.dyndns.org/cablecast/public/Live.aspx?ChannelID=1>

NO IN-PERSON ATTENDANCE OF MEMBERS OF THE PUBLIC WILL BE PERMITTED, but every effort will be made to ensure that the public can adequately access the proceedings in real time, via technological means. In the event that we are unable to do so, despite best efforts, we will post on the Town of Harwich's website an audio or video recording, transcript, or other comprehensive record of proceedings as soon as possible after the meeting.

AGENDA

1. Call to order, Roll call
2. Introduce & Welcome Guest. Public Comment
3. Public Hearing/Presentation on Proposed Town Budget Fiscal Year 2022 Budget
 - a. Presentation by Town Administrator Joe Powers
4. New Business
 - a. Discussion and possible vote: Proposed draft articles in Town warrant for 2021 Annual Meeting.
5. Other Business
6. Adjournment

Authorized Posting Officer:
Jon Chorey, Chairman

Posted By:
Date: March 5, 2021

** Per the Attorney General's Office: The committee may hold an open session for topics not reasonably anticipated by the Chair 48 hours in advance of the meeting following "New Business." If you are deaf or hard of hearing or a person with a disability who requires an accommodation, contact the Selectmen's Office at 508-430-7513. In accordance with state law, this legal notice will also be available electronically at 'www.masspublicnotices.org'. The Town of Harwich is not responsible for any errors in the electronic posting of this legal notice.*

Town Administrator's Proposed Budget

Town of Harwich BUDGET 2022

Budget		Budget		
#	<u>SOURCES OF FUNDS</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>%</u>
1	Tax Levy Limit (R/E & PP)	53,357,522	55,648,711	4.3%
2	Local Receipts	11,986,520	12,680,198	5.8%
3	<u>State Aid</u>			
4	Cherry Sheet	664,352	667,067	0.4%
5	Overlay Surplus	200,000	200,000	0.0%
6	<u>Transfers:</u>			
7	Total Transfers In from Other Sources:	2,713,239	2,184,137	-19.5%
8	TOTAL SOURCES	68,921,633	71,380,114	3.6%
9	USES OF FUNDS			
10	<u>Charges:</u>			
11	State-Cherry Sheet Charges (ccc & BC Tax)	764,539	778,830	1.9%
12	Overlay (Abatements- Taxes)	400,000	450,000	12.5%
13	TOTAL CHARGES	1,123,358	1,228,830	9.4%
14	NET AVAILABLE Sources	67,798,275	70,151,284	3.5%
15	Town Operating Budget	25,739,671	25,895,226	0.6%
16	<u>Semi-Fixed Cost</u>			
17	Barnstable County Retirement	3,144,894	3,242,673	3.1%
18	Debt Service	4,617,408	5,178,305	12.1%
19	Health Insurance	4,833,551	4,938,071	2.2%
20	OPEB	-	250,000	100.0%
21	Property & Liab. Insurance	874,470	897,726	2.7%
23	Unemployment	20,000	20,000	0.0%
24	Total Fixed Cost	13,490,322	14,526,775	7.7%
25	Cape Cod Tech HS	1,737,789	1,536,309	-11.6%
26	Monomoy Regional School District	26,820,046	27,667,807	3.2%
27	TOTAL USES	68,911,186	70,854,947	2.8%
29	NET SOURCES & USES	\$ 10,447	\$ 525,166	

**BUDGET
FY 2022 REVENUES**

	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	TA Proposed FY2022	% Change
Real Estate & Personal Property Taxes	\$46,774,148	\$50,127,321	\$51,445,928	\$53,299,729	\$55,648,711	4.4%
Local Receipts:						
Excise Tax	2,372,767	2,407,537	2,294,565	1,925,000	2,025,000	5.2%
Hotel/Motel & Meals	1,098,022	1,124,753	1,350,894	671,000	915,000	36.4%
Ambulance	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	0.0%
Waste Disposal	3,110,693	3,372,701	3,209,426	3,002,500	3,102,500	3.3%
Beach, Recreation & Youth	413,637	435,548	425,634	330,000	362,500	9.8%
Harbors & Landings	929,773	806,754	1,173,879	1,024,500	1,059,500	3.4%
Golf Operations	1,856,221	1,895,899	1,518,934	1,585,000	1,800,000	13.6%
Other Local Receipts	2,231,851	3,016,935	2,618,408	1,848,520	1,815,698	-1.8%
Total Local Receipts	13,465,072	14,724,316	14,192,766	11,986,520	12,680,198	5.8%
State Aid:						
Cherry Sheet	705,430	676,162	1,792,161	664,352	667,067	0.4%
Other:						
Free Cash	305,244	378,038	639,034	353,943	833,591	135.5%
Stabilization Fund				574,171	-	0.0%
Overlay Surplus	100,000	100,000	200,000	200,000	200,000	0.0%
Harbor Capital Improvement - Wychmere	110,930	62,808	72,227	0	0	0.0%
Cable Fund (Comcast)	143,417	156,450	144,398	210,107	210,100	0.0%
Septic Loan	17,358	17,358	13,574	17,171	6,121	-64.4%
Water Enterprise Indirect Costs	650,178	732,843	720,295	730,290	727,304	-0.4%
Sewer Enterprise Indirect Costs					31,446	0.0%
FEMA	13,508	13,608	13,815	13,855	13,855	0.0%
Road Betterments	49,194	58,277	56,973	51,100	55,166	8.0%
Allan Harbor Betterments	185,550	182,250	29,325	98,508	0	0.0%
Golf Infrastructure Revitalization Fund		139,000	249,000	108,200	104,950	-3.0%
Golf Improvement Fund				100,000	0	0.0%
SAQ Mooring		101,188	136,888	50,000	0	0.0%
SAQ Waterways		136,888	101,188	50,000	0	0.0%
CPA Funds (Land Bank)	608,950	588,750	553,700	341,750	233,050	-31.8%
Dog License Fund				2,144	0	0.0%
Town Clerk State Aid		15,585		12,000	0	0.0%
Total Revenue	\$63,128,979	\$68,210,840	\$70,361,273	\$68,863,840	\$71,411,560	3.7%

TOWN OF HARWICH

Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2020 vs 2022 Variance
010004 432029 PRIOR YEAR RECOVERY	-	-	9,252	-	-	9,252
010004 458902 FEMA SNOW REIMBURSEMENT	-	-	46,865	-	-	46,865
010004 481005 CC REG TECH FEE(RES OFFICER)	20,000	20,000	20,000	20,000	20,000	-
010004 484099 GEN FUND MISC REVENUE	(3,912)	156,569	180,768	82,760	83,538	97,230
TOTAL GENERAL FUND - MISC REVENUE	16,088	176,569	256,886	102,760	103,538	153,348
011224 SELECTMEN - REV						

011224-432003 PHOTOCOPIES	-	5,000	29	-	-	29
011224-436008 OLD REC BLDG/JR THEATER LEASE	11,388	4,015	4,862	5,000	5,000	(138)
011224 436005 FRANCISE FEES	39,614	82,154	-	-	-	-
011224 441000 LIQUOR LICENSES	69,616	73,178	67,214	65,000	65,000	2,214
011224 442001 HOTEL, MOTEL, INN	785	750	800	700	700	100
011224 442004 JUNK COLLECTOR, DEALER	140	105	35	100	100	(65)
011224 442005 USED CAR DEALER	2,200	2,100	900	1,000	1,000	(100)
011224 442006 AMUSEMENT DEVICE LICENSE	100	-	-	-	-	-
011224 442009 ENTERTAINMENT LICENSE	3,990	3,775	3,535	3,500	3,500	35
011224 442012 COMMON VICTUALLER LICENSE	2,250	2,000	2,150	2,000	2,000	150
011224 445016 VEHICLE REPAIRMAN	-	-	1,100	-	-	1,100
011224 45005 MISCELLANEOUS LIC/PERMITS	60	60	60	60	60	-
011224 469900 OTHER STATE REVENUE	-	-	-	-	-	-
011224 484012 INSURANCE RECOVERY	-	-	74,758	-	-	74,758
TOTAL SELECTMEN - REV	130,143	173,137	155,443	77,360	77,360	78,083

011414 432003 PHOTOCOPIES	856	1,007	794	850	850	(57)
011414-432045 ABUTTERS FEES	9,262	11,284	10,938	11,000	11,000	(62)
TOTAL ASSESSORS - REV	10,118	12,291	11,732	11,850	11,850	(119)
011454 TREASURER - REV						

011454 432003 PHOTOCOPIES	26	-	-	-	-	-
011454 432007 BOUNCED CHECK FEE	750	525	725	500	500	225
011454 482001 INVESTMENT REVENUE	157,972	281,825	213,117	100,000	100,000	113,117
011454 484099 MISCELLANEOUS REVENUE	-	14,737	2,696	-	-	2,696
TOTAL TREASURER - REV	158,748	297,088	216,537	100,500	100,500	116,037
011464 COLLECTOR REV						

011464-414200 TAX TITLE	254,864	351,715	235,130	-	-	235,130
011464-414400 TAX DEFERRED REDEEMED	-	6,207	11	-	-	11
011464 417001 PEN & INT REAL ESTATE TAXES	106,388	117,964	94,988	100,000	100,000	(5,012)
011464 417002 PEN & INT PERS PROP TAXES	10,724	12,495	8,353	8,000	8,000	353
011464 417003 PEN & INT MV EXCISE TAXES	107,332	101,383	73,664	75,000	75,000	(1,336)
011464 417004 PEN & INT BOAT EXCISE TAXES	2,428	4,535	2,619	2,000	2,000	619
011464 417005 PEN & INT TAX TITLE	152,658	237,586	109,095	100,000	100,000	9,095
011464 417006 PEN & INT DEFERRED TAXES	1,176	4,373	57	-	-	57
011464 417009 PENALTY & INTEREST LAND BANK	-	-	-	-	-	-
011464 417010 PEN & INT SEPTIC BETTERMENT	1,036	-	-	-	-	-
011464 417013 INTEREST CPC	-	-	-	-	-	-
011464 418001 IN LIEU OF TAXES LOCAL	58,616	61,960	62,471	55,000	55,000	7,471
011464 432008 MARKING FEES	10,680	10,320	8,160	10,000	10,000	(1,840)
011464 432009 MUNICIPAL LIEN CERTIFICATES	18,375	18,425	26,200	18,000	18,000	8,200
011464 484001 MISC	-	(20)	1	-	-	1
TOTAL COLLECTOR - REV	724,276	926,942	620,749	368,000	368,000	252,749
011614 TOWN CLERK - REV						

011614 432003 PHOTOCOPIES	1,115	454	477	500	500	(23)

TOWN OF HARWICH

Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2020 vs 2022 Variance
011614 432011 DOG LICENCES	14,289	13,530	12,035	12,000	12,000	35
011614 432039 UTILITY POLES	40	320	-	100	100	(100)
011614 442017 BIRTH, MARRIAGE, DEATH CERT	16,240	21,140	17,640	16,000	16,000	1,640
011614 442018 BUSINESS CERTIFICATE	3,800	4,920	3,450	3,000	3,000	450
011614 442020 MEDICAL CERTIFICATES	-	-	-	-	-	-
011614 445002 RAFFLE PERMIT	120	60	40	50	50	(10)
011614 445007 GASOLINE STORAGE	375	350	250	300	300	(50)
011614 445015 BURIAL	1,120	1,530	1,370	1,000	1,000	370
011614 468500 INCREASE POLLING HOURS	-	-	-	-	-	-
011614 477000 NON CRIMINAL FINES FIRE	300	-	-	-	-	-
011614 477001 NON CRIMINAL FINES POLICE	125	100	325	-	-	325
011614 477002 NON CRIMINAL FINES HEALTH	-	25	2,150	-	-	2,150
011614 477006 NON CRIMINAL FINES HARBOR	500	50	100	-	-	100
011614 477007 NON CRIMINAL FINES CONSERVAT	1,500	2,100	11,400	1,500	1,500	9,900
011614 484099 TOWN CLERK MISC	-	62	900	-	-	900
TOTAL TOWN CLERK - REV	39,524	44,641	50,137	34,450	34,450	15,687
011714 CONSERVATION - REV						
011714 432038 GARDEN PLOTS	2,983	3,140	3,280	2,900	2,900	380
011714 436003 BOG LEASE	4,780	5,211	3,804	4,000	4,000	(196)
011714 437001 HEARINGS	10,661	10,333	9,120	10,000	7,500	1,620
011714 484099 COMSERV MISC REVENUE	5,420	3,845	4,050	3,500	3,500	550
TOTAL CONSERVATION - REV	23,844	22,529	20,254	20,400	17,900	2,354
011744 TOWN PLANNER - REV						
011744 432003 PHOTOCOPIES	20	-	-	-	-	-
011744 432040 PLANNING LOCAL FILING FE	9,458	6,100	5,990	6,000	6,000	(10)
011744 437001 HEARINGS	16,786	36,037	37,785	25,000	25,000	12,785
011744 445005 MISC LICENSES/PERMITS	265	265	265	-	-	265
TOTAL TOWN PLANNER - REV	26,529	42,402	44,040	31,000	31,000	13,040
011764 BOARD OF APPEALS - REV						
011764 437001 HEARINGS	10,395	15,120	12,600	10,000	10,000	2,600
TOTAL BOARD OF APPEALS - REV	10,395	15,120	12,600	10,000	10,000	2,600
011994-421000 CVEC ELECTRIC FEES	270,608	272,162	288,800	275,000	275,000	13,800
012104 POLICE - REV						
012104 432015 POLICE ADMINISTRATION FEES	59,684	57,201	45,625	45,000	45,000	625
012104 432016 POLICE INSURANCE CO FEES	-	-	-	-	-	-
012104 432017 USE OF CRUISER POLICE	10,370	6,570	13,240	6,500	6,500	6,740
012104 445003 GUN PERMITS	6,525	5,525	6,400	5,400	5,400	1,000
012104 468000 REG OF MV FINES	6,589	8,714	4,899	4,500	4,500	399
012104 469501 COURT FINES	825	968	1,215	800	800	415
012104 477004 PARKING VIOLATIONS	-	375	665	-	-	665
012104 477005 RESTITUTION	-	-	-	-	-	-
TOTAL POLICE - REV	83,993	79,353	72,044	62,200	62,200	9,844
012204 FIRE - REV						
012204 432003 PHOTOCOPIES	100	230	125	-	-	125
012204 432018 FIRE/OIL BURNER INSPECTIONS	37,240	39,820	39,130	35,000	35,000	4,130
12204 4445006 BURN PERMITS	5,040	4,750	2,349	3,000	3,000	(651)
012204 445005 MISCELLANEOUS LICENSES/PERMITS	3,770	2,860	3,270	2,500	2,500	770
012204 445007 GASOLINE STORAGE	310	1,120	225	500	500	(275)
012204 469900 OTHER STATE REVENUE	-	63,565	6,800	-	-	6,800
012204 484099 MISCELLANEOUS REVENUE	2,875	2,925	2,275	-	-	2,275
TOTAL FIRE - REV	49,335	115,270	54,174	41,000	41,000	13,174

TOWN OF HARWICH

Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2020 vs 2022 Variance
012314 AMBULANCE - REV						-
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012314 437000 AMBULANCE FEES	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	1,026
TOTAL AMBULANCE - REV	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	1,026
012414 BUILDING - REV						-
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012414 432003 PHOTOCOPIES	1,649	1,679	1,123	1,600	1,600	(477)
012414 432019 BUILDING INSPECTION	3,966	6,210	171	1,000	1,000	(829)
012414 432048 BLDG. APPLICATION FEES	-	-	-	-	-	-
012414 455008 BUILDING PERMITS	278,699	394,330	371,296	350,000	350,000	21,296
012414 455009 SIGN PERMITS	2,695	3,125	2,025	2,500	2,500	(475)
012414 455010 DEMO PERMITS	-	-	-	-	-	-
012414 455011 RENTAL DENSITY PERMIT	1,100	2,900	1,750	1,000	1,000	750
012414 455012 HVAC SHEET METAL	-	-	41,110	-	-	41,110
012414 477000 NON CRIMINAL FINE	-	-	340	-	-	340
012414 494099 MISC REVENUE + Trenching	3,565	4,445	-	-	-	-
TOTAL BUILDING - REV	291,674	412,689	417,815	356,100	356,100	61,715
012424 GAS INSPECTION - REV						-
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012424 432020 GAS INPECTION &Trench Permits	47,545	53,595	57,550	50,000	50,000	7,550
TOTAL GAS INSPECTION - REV	47,545	53,595	57,550	50,000	50,000	7,550
012434 PLUMBING						-
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012434 432021 PLUMBING INSPECTION	49,765	61,040	58,945	55,000	55,000	3,945
TOTAL PLUMBING	49,765	61,040	58,945	55,000	55,000	3,945
012454 ELECTRICAL REVENUE						-
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012454 432023 ELECTRICAL INSPECTION	75,745	86,455	77,471	75,000	75,000	2,471
TOTAL ELECTRICAL REVENUE	75,745	86,455	77,471	75,000	75,000	2,471
012914 468600 EMERGENCY MGMT GRANT						-
012964 445001 SHELLFISH	9,645	9,363	9,466	9,000	9,000	466
014394 WASTE DISPOSAL REVENUE						-
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014394 424701 DISPOSAL AREA STICKERS	894,280	896,360	886,605	900,000	900,000	(13,396)
014394 424702 DISPOSAL REGULAR FEES	848,525	917,012	1,008,645	850,000	950,000	58,645
014394 424703 DISPOSAL COMMERCIAL FEES	1,252,243	1,483,134	1,270,694	1,200,000	1,200,000	70,694
014394 427010 RECYCLE NEWSPAPER	25,700	(11,696)	(18,985)	-	-	(18,985)
014394 427011 RECYCLE BOTTLES	16,588	22,662	18,745	12,500	12,500	6,245
014394 427012 RECYCLE OTHER ITEMS	4,352	2,283	1,653	-	-	1,653
014394 427013 RECYCLE METAL	69,005	62,946	42,070	40,000	40,000	2,070
TOTAL WASTE DISPOSAL REVENUE	3,110,693	3,372,701	3,209,426	3,002,500	3,102,500	106,926
015104 BOARD OF HEALTH						-
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015104 432003 PHOTOCOPIES	1,638	1,214	952	-	-	952
015104 432025 TEST HOLES	17,600	21,670	15,950	15,000	15,000	950
015104 442001 HOTEL, MOTEL, INN	525	825	675	500	500	175
015104 442002 STABLE	2,640	1,360	1,310	800	800	510
015104 442004 JUNK COLLECTOR/RUBBISH HAULE	1,000	1,250	1,375	1,000	1,000	375
015104 442007 MASSAGE LICENSE	-	-	-	-	-	-
015104 442013 OTHER FOOD SERVICE LICENSE	21,995	19,445	19,410	18,000	18,000	1,410
015104 442014 TOBACCO LICENSE	1,175	1,275	1,350	500	500	850
015104 442015 FUNERAL DIRECTOR LICENSE	150	150	100	-	-	100
015104 445005 MISC LIC/PERMITS	13,300	13,675	12,925	12,000	12,000	925

TOWN OF HARWICH

Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2020 vs 2022 Variance
015104 445010 SEPTAGE CARRIER	3,725	3,855	2,875	2,000	2,000	875
015104 445011 SEWERAGE PERMITS	36,315	32,283	30,380	30,000	30,000	380
015104 445012 WELL PERMITS	1,485	1,140	840	1,000	1,000	(160)
015104 445027 SWIMMING POOL	2,850	3,990	3,310	2,000	2,000	1,310
015104 445029 HEALTH INSPECTION FEES	41,317	37,950	38,830	35,000	35,000	3,830
015104 484099 MISC REVENUE/ TRENCH INSP.	6,545	8,290	5,770	5,500	5,500	270
TOTAL BOARD OF HEALTH	152,261	148,372	136,052	123,300	123,300	12,752
015394 CHANNEL 18 TELEVISION STATION						-
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015394 432041 VIDEO TAPE COPIES	-	5	-	-	-	-
TOTAL CHANNEL 18 TELEVISION STATION	-	5	-	-	-	-
015404 COMMUNITY CENTER REVENUE						-
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015404-432003 PHOTOCOPIES	78	102	60	-	-	60
015404 432044 PROGRAM FEES	2,890	3,815	2,717	2,000	1,000	1,717
015404 42049 PASSPORT FEES	14,570	18,264	12,200	12,000	6,000	6,200
015404 436004 BUILDING USE	20,970	20,435	12,165	10,000	5,000	7,165
015404 484098 COM CENTER WEIGHT ROOM USE	-	-	11,702	15,000	1,000	10,702
TOTAL COMMUNITY CENTER REVENUE	38,508	42,616	38,845	39,000	13,000	25,845
015414 COUNCIL ON AGING						-
-----						-
015414 432044 PROGRAM FEES	15,684	15,846	12,389	5,000	1,000	11,389
015414 483003 CATERING REVENUE	1,145	2,428	2,684	1,100	-	2,684
TOTAL COUNCIL ON AGING	16,829	18,274	15,073	6,100	1,000	14,073
016104 LIBRARY REVENUE						-
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016104 447003 FINES	5,565	5,814	3,026	-	-	3,026
TOTAL LIBRARY REVENUE	5,565	5,814	3,026	-	-	3,026
016304 RECREATION & YOUTH REVENUE						-
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016304 427014 BEACH CONCESSIONS	17,798	11,507	12,334	10,000	10,000	2,334
016304 432030 SUMMER PROGRAM FEES	9,425	15,250	7,790	2,000	2,000	5,790
016304 432044 PROGRAM FEES	1,695	2,130	495	500	500	(5)
016304 445013 BEACH STICKERS	296,164	319,246	315,915	275,000	300,000	15,915
016304 445014 BEACH PARKING	88,555	87,415	89,100	42,500	50,000	39,100
TOTAL RECREATION & YOUTH REVENUE	413,637	435,548	425,634	330,000	362,500	63,134
016334 HARBORMASTER REVENUE						-
-----						-
016334 432042 MOORING AGENT FEES	600	600	1,200	500	500	700
016334 436000 SLIP WAITING LIST FEES	10,064	10,640	11,444	10,000	10,000	1,444
016334 436001 HARBOR FUEL CONCESSION	6,449	7,597	9,316	9,000	9,000	316
016334 436002 ALLEN HARBOR PARKING RENTAL	10,900	10,900	22,785	20,000	20,000	2,785
016334 436010 ARTISAN AND TICKET BOOTH	-	-	9,400	-	5,000	4,400
016334 436012 SNACK SHACK LEASE	-	-	32,737	-	30,000	2,737
016334 436300 SEASONAL DOCKAGE	729,951	551,950	739,889	725,000	725,000	14,889
016334 436400 VISITOR DOCKAGE	112,738	154,163	235,711	200,000	200,000	35,711
016334 445014 PARKING	-	1,970	-	-	-	-
016334 445200 OFFLOAD/WEIR PERMITS	28,106	35,013	40,182	35,000	35,000	5,182
016334 454012 RAMP FEES/PASSES	-	32,142	32,327	25,000	25,000	7,327
016334 469900 OTHER STATE REVENUE	29,285	-	34,425	-	-	34,425
016334 454010 Misc	1,680	1,780	4,464	-	-	4,464
TOTAL HARBORMASTER REVENUE	929,773	806,754	1,173,879	1,024,500	1,059,500	114,379
016914 HISTORIC COMM REVENUE						-

TOWN OF HARWICH Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2020 vs 2022 Variance
016914 437001 HEARINGS	715	1,210	770	500	500	270
TOTAL HISTORIC COMM REVENUE	715	1,210	770	500	500	270
016954 GOLF OPERATIONS REVENUE						-
016954 427002 SNACK BAR CONCESSION	-	15,000	-	-	-	-
016954 432031 GREENS FEES	787,622	754,762	500,160	650,000	750,000	(249,840)
016954 432032 DRIVING RANGE	71,523	72,858	55,930	50,000	65,000	(9,070)
016954 432033 PULL CARTS	8,625	8,087	5,239	5,000	5,000	239
016954 432034 RESIDENTS FEES	690,839	718,012	670,032	650,000	700,000	(29,968)
016954 432035 CART RENTAL	246,824	265,011	210,450	200,000	250,000	(39,550)
016954 432046 NON RESIDENT GOLF MEMBERS	32,375	16,765	20,250	20,000	20,000	250
016954 432047 GOLF RANGE MEMBERSHIP	14,500	18,255	12,255	10,000	10,000	2,255
016954 432056 MEMBER CAPITAL FEE		21,428	20,215			20,215
016954 484099 MISC REVENUE	3,914	5,720	24,404	0	0	24,404
TOTAL GOLF OPERATIONS REVENUE	1,856,221	1,895,899	1,518,934	1,585,000	1,800,000	(281,066)
Sub Total Local Receipts	\$ 9,994,283	\$ 11,192,026	\$ 10,547,307	\$ 9,390,520	\$ 9,740,198	807,109
011464-484099 MOTOR VECH. & BOAT	\$ 2,372,767	\$ 2,407,537	\$ 2,294,565	\$ 1,925,000	\$ 2,025,000	269,565
011414-469901 MOTEL & HOTEL TAX	674,717	684,793	905,397	456,000	700,000	205,397
Total Local Receipts	\$ 13,041,767	\$ 14,284,356	\$ 13,747,270	\$ 11,771,520	\$ 12,465,198	1,282,072
011414 699001 MEALS TAX	423,305	439,960	445,497	215,000	215,000	230,497
Total LOCAL RECEIPTS	\$ 13,465,072	\$ 14,724,316	\$ 14,192,766	\$ 11,986,520	\$ 12,680,198	1,512,568

TOWN OPERATION BUDGET 2022		Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	TA Proposed FY2022	\$\$ Change	PCT CHANGE
1	MODERATOR S&W	-	-	-	1,000	1,000	-	0.0%
2	SELECTMEN S&W	7,500	12,000	12,000	12,500	12,500	-	0.0%
3	SELECTMEN - EXP	<u>7,077</u>	<u>7,237</u>	<u>5,737</u>	<u>8,750</u>	<u>8,750</u>	-	0.0%
4	Sub-Total	14,577	19,237	17,737	21,250	21,250	-	0.0%
5	FINANCE COMMITTEE S&W	745	229	76	3,000	3,000	-	0.0%
6	FINANCE COMMITTEE - EXP	<u>809</u>	<u>1,516</u>	<u>1,824</u>	<u>2,000</u>	<u>2,000</u>	-	0.0%
7	Sub-Total	1,554	1,744	1,900	5,000	5,000	-	0.0%
8	FINANCE COMMITTEE RESERVE FUND	-	-	-	50,000	50,000	-	0.0%
9	TOWN ACCOUNTANT - SAL	233,658	246,777	258,180	265,485	278,184	12,699	4.8%
10	TOWN ACCOUNTANT - EXP	3,626	2,570	6,990	7,875	8,139	264	3.4%
11	AUDIT - EXP	<u>37,900</u>	<u>40,505</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	-	0.0%
12	Sub-Total	275,183	289,853	305,170	313,360	326,323	12,963	4.1%
13	ASSESSORS - S&W	153,113	182,201	178,746	204,048	206,287	2,239	1.1%
14	ASSESSORS - EXP	<u>68,266</u>	<u>97,871</u>	<u>85,332</u>	<u>110,520</u>	<u>108,220</u>	(2,300)	-2.1%
15	Sub-Total	221,379	280,071	264,078	314,568	314,507	(61)	0.0%
16	TOWN COLLECTIONS - S&W	12,476	12,837	9,425	16,000	16,000	-	0.0%
17	TOWN COLLECTIONS - EXP	<u>3,154</u>	<u>3,760</u>	<u>3,700</u>	<u>5,500</u>	<u>5,500</u>	-	0.0%
18	Sub-Total	15,631	16,597	13,125	21,500	21,500	-	0.0%
19	POSTAGE	<u>46,452</u>	<u>39,128</u>	<u>47,487</u>	<u>41,500</u>	<u>41,500</u>	-	0.0%
20	Sub-Total	46,452	39,128	47,487	41,500	41,500	-	0.0%
21	TREASURER - S&W	234,025	254,705	276,730	288,776	291,686	2,910	1.0%
22	TREASURER - EXP	<u>102,106</u>	<u>97,616</u>	<u>101,573</u>	<u>95,358</u>	<u>91,550</u>	(3,808)	-4.0%
23	Sub-Total	336,131	352,322	378,303	384,134	383,236	(898)	-0.2%
24	VACATION & SICK LEAVE BUY BACK	-	46,074	84,023	138,728	150,622	11,894	8.6%
25	MEDICARE	217,264	236,704	253,229	242,888	255,008	12,120	5.0%
26	ADMINISTRATION - S&W	418,242	425,860	494,694	469,123	397,945	(71,178)	-15.2%
27	ADMINISTRATION - EXP	75,450	74,692	85,053	96,880	119,879	22,999	23.7%
28	ADMINISTRATION - CAP OUTLAY	4,958	4,801	3,013	5,500	5,500	-	0.0%
29	WEATHER EVENT	-	-	844,876	-	-	-	0.0%
30	Sub-Total	498,651	505,352	1,427,636	571,503	523,324	(48,179)	-8.4%
32	LEGAL SERVICES - EXP	159,374	170,825	140,192	185,000	185,000	-	0.0%
33	CLAIMS & SUITS	-	-	-	500	500	-	0.0%
34	Sub-Total	159,374	170,825	140,192	185,500	185,500	-	0.0%
35	INFORMATION TECHNOLOGY - S&W	99,800	101,439	108,577	111,098	111,098	-	0.0%
36	INFORMATION TECHNOLOGY - EXP	<u>211,708</u>	<u>244,542</u>	<u>202,496</u>	<u>276,250</u>	<u>274,141</u>	(2,109)	-0.8%
37	Sub-Total	311,507	345,981	311,073	387,349	385,240	(2,109)	-0.5%
38	IT CHANNEL 18 - S&W	106,300	117,843	128,625	143,627	149,496	5,869	4.1%
39	IT CHANNEL 18 - EXP	<u>24,790</u>	<u>28,089</u>	<u>15,772</u>	<u>66,480</u>	<u>60,604</u>	(5,876)	-8.8%
40	Sub-Total	131,091	145,933	144,397	210,107	210,100	(7)	0.0%
41	CONSTABLE S & W	356	188	375	708	708	-	0.0%
42	TOWN CLERK - S&W	202,280	229,276	240,754	272,756	240,726	(32,030)	-11.7%
43	TOWN CLERK - EXP	<u>30,684</u>	<u>33,186</u>	<u>51,130</u>	<u>49,300</u>	<u>32,228</u>	(17,072)	-34.6%
44	Sub-Total	232,964	262,462	291,884	322,056	272,954	(49,102)	-15.2%
45	CONSERVATION - S&W	111,527	138,789	148,974	168,022	165,506	(2,516)	-1.5%
46	CONSERVATION - EXP	<u>6,673</u>	<u>8,198</u>	<u>4,891</u>	<u>7,565</u>	<u>5,915</u>	(1,650)	-21.8%
47	Sub-Total	118,200	146,987	153,865	175,587	171,421	(4,166)	-2.4%
48	TOWN PLANNER - S&W	69,515	87,324	93,093	95,480	95,305	(175)	-0.2%
49	TOWN PLANNER - EXP	<u>1,928</u>	<u>3,580</u>	<u>3,428</u>	<u>4,531</u>	<u>4,531</u>	-	0.0%
50	Sub-Total	71,443	90,904	96,520	100,011	99,836	(175)	-0.2%
51	BOARD OF APPEALS - S&W	-	-	-	-	-	-	0.0%

TOWN OPERATION BUDGET 2022		Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	TA Proposed FY2022	\$\$ Change	PCT CHANGE
52	BOARD OF APPEALS - EXP	594	15	124	735	735	-	0.0%
53	Sub-Total	594	15	124	735	735	-	0.0%
54	ALBRO HOUSE - EXP	3,148	2,928	2,177	6,355	6,355	-	0.0%
55	OLD RECR BUILDING - EXP	5,321	4,123	5,001	7,627	7,627	-	0.0%
56	W. HARWICH SCHOOL - EXP	408	404	365	1,424	1,424	-	0.0%
57	Sub-Total	8,876	7,455	7,543	15,405	15,405	-	0.0%
58	COMMUNITY DEVELOPMENT - S&W	218,879	225,761	211,842	242,945	235,150	(7,795)	-3.2%
59	COMMUNITY DEVELOPMENT - EXP	10,834	9,207	6,596	13,113	13,113	-	0.0%
60	Sub-Total	229,713	234,968	218,438	256,058	248,263	(7,795)	-3.0%
61	PUBLIC BUILDINGS REPAIRS	-	-	-	2,133	2,133	-	0.0%
62	TOWN/FIN COM REPORTS	7,658	7,766	5,961	10,000	10,000	-	0.0%
63	ADVERTISING	21,671	22,229	4,788	22,750	22,750	-	0.0%
64	POLICE - S&W	3,384,205	3,716,952	3,554,438	4,041,890	4,135,495	93,605	2.3%
65	POLICE - EXP	544,305	484,541	375,889	506,643	473,037	(33,606)	-6.6%
66	POLICE - CAP OUTLAY	121,482	131,100	85,811	60,000	-	(60,000)	0.0%
67	Sub-Total	4,049,992	4,332,593	4,016,139	4,608,533	4,608,533	(1)	0.0%
68	FIRE - S&W	3,353,682	3,872,857	3,744,052	4,129,052	4,209,768	80,716	2.0%
69	FIRE - EXP	394,875	362,291	356,867	406,192	551,329	145,137	35.7%
71	Sub-Total	3,748,556	4,235,148	4,100,920	4,535,244	4,761,097	225,852	5.0%
72	AMBULANCE - S&W	112,767	137,969	86,233	131,607	Merged w/Fire	(131,607)	-100.0%
73	EMS - EXP	136,314	118,467	122,332	124,095	Merged w/Fire	(124,095)	-100.0%
74	Sub-Total	249,081	256,436	208,565	255,702	-	(255,702)	-100.0%
75	BUILDING - S&W	246,408	291,192	283,536	337,190	336,170	(1,020)	-0.3%
76	BUILDING - EXP	11,349	13,822	10,568	24,976	26,475	1,499	6.0%
77	Sub-Total	257,757	305,013	294,104	362,166	362,645	479	0.1%
78	EMERG. MGMT - S&W	2,444	1,032	2,300	5,355	5,355	-	0.0%
79	EMERG. MGMT - EXP	3,317	4,562	7,075	8,500	8,500	-	0.0%
80	Sub-Total	5,761	5,593	9,375	13,855	13,855	-	0.0%
81	NATURAL RESOURCES - S&W	96,343	102,223	110,546	113,631	114,714	1,083	1.0%
82	NATURAL RESOURCES - EXP	26,998	27,835	21,525	28,200	27,100	(1,100)	-3.9%
83	Sub-Total	123,341	130,058	132,071	141,831	141,814	(17)	0.0%
84	PLEASANT BAY ALLIANCE	17,343	20,160	23,760	23,760	23,760	-	0.0%
85	TOWN ENGINEER - S&W	174,256	131,618	115,709	114,549	114,549	-	0.0%
86	TOWN ENGINEER - EXP	9,831	22,695	28,677	80,310	30,310	(50,000)	-62.3%
87	Sub-Total	184,088	154,313	144,386	194,859	144,859	(50,000)	-25.7%
88	HIGHWAY - S&W	2,495,639	2,623,322	2,578,958	2,848,196	2,771,009	(77,186)	-2.7%
89	HIGHWAY - EXP	2,501,442	2,805,897	2,690,057	3,226,579	3,303,765	77,186	2.4%
90	Sub-Total	4,997,081	5,429,219	5,269,015	6,074,775	6,074,775	(0)	0.0%
91	SNOW/ICE - S&W	104,576	81,499	25,914	40,000	40,000	-	0.0%
92	SNOW/ICE - EXP	260,924	190,965	66,955	95,000	95,000	-	0.0%
93	Sub-Total	365,500	272,463	92,870	135,000	135,000	-	0.0%
94	STREET LIGHTS	31,372	22,731	30,356	35,000	31,000	(4,000)	-11.4%
95	INTERGOVERNMENTAL TRANS - WW		70,000	125,000	200,000	515,331	315,331	157.7%
96	COUNTY WW SUPPORT FUND			100,000	-	-	-	0.0%
97	CEMETERY ADMIN - S&W	63,203	65,070	70,040	71,434	71,434	-	0.0%
98	CEMETERY ADMIN - EXP	3,164	4,546	4,670	5,075	5,718	643	12.7%
99	Sub-Total	66,367	69,617	74,710	76,509	77,152	643	0.8%
100	BOARD OF HEALTH - S&W	139,795	163,782	183,249	203,881	193,196	(10,685)	-5.2%
101	BOARD OF HEALTH - EXP	16,209	13,241	8,331	16,390	12,560	(3,830)	-23.4%
102	Sub-Total	156,004	177,023	191,579	220,272	205,756	(14,515)	-6.6%
103	COMMUNITY CENTER S&W	165,498	176,286	185,474	193,389	196,876	3,487	1.8%

TOWN OPERATION BUDGET 2022		Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	TA Proposed FY2022	\$\$ Change	PCT CHANGE
104	COMMUNITY CENTER EXP	131,306	117,063	109,175	125,354	121,190	(4,164)	-3.3%
105	Sub-Total	296,804	293,349	294,649	318,743	318,066	(678)	-0.2%
106	COUNCIL ON AGING - S&W	370,042	352,597	361,824	396,169	393,012	(3,157)	-0.8%
107	COUNCIL ON AGING - EXP	63,690	63,932	55,274	79,232	82,326	3,094	3.9%
108	Sub-Total	433,732	416,529	417,099	475,401	475,338	(63)	0.0%
109	YOUTH COUNSELOR - S&W	81,511	85,203	93,443	96,255	95,905	(350)	-0.4%
110	YOUTH COUNSELOR - EXP	4,017	4,604	4,221	3,485	3,485	-	0.0%
111	Sub-Total	85,528	89,807	97,663	99,740	99,390	(350)	-0.4%
112	VETERANS EXPENSE/BENEFITS	99,997	97,461	133,899	128,058	144,277	16,219	12.7%
113	DISABILTY RIGHT - EXP	-	300	-	500	500	-	0.0%
114	HUMAN SERVICES	72,605	78,690	79,450	83,250	83,250	-	0.0%
115	LIBRARY - S&W	630,719	665,422	696,848	730,885	737,977	7,092	1.0%
116	LIBRARY - EXP	269,410	267,370	248,848	274,820	274,820	-	0.0%
117	Sub-Total	900,128	932,792	945,695	1,005,705	1,012,797	7,092	0.7%
118	RECREATION - SEASONAL - S&W	174,725	216,097	208,379	218,026	213,213	(4,813)	-2.2%
119	RECREATION - S&W	228,268	245,726	253,706	272,618	274,076	1,457	0.5%
120	RECREATION - EXP	41,735	46,281	52,966	45,575	45,575	-	0.0%
121	RECREATION - CAP OUTLAY	-	9,029	-	-	-	-	0.0%
122	Sub-Total	444,728	517,133	515,051	536,219	532,864	(3,356)	-0.6%
123	HARBORMASTER -S&W	289,490	311,293	324,299	343,404	342,729	(675)	-0.2%
124	HARBORMASTER - EXP	171,596	203,466	107,197	252,580	253,230	650	0.3%
125	Sub-Total	461,086	514,759	431,496	595,984	595,959	(25)	0.0%
126	BROOKS ACAD MUSEUM COMMISSION	10,754	9,440	7,842	12,894	12,894	-	0.0%
127	HISTORICAL COMMISSION	540	-	-	-	-	-	0.0%
128	HISTORICAL COMMISSION	-	198	-	350	350	-	0.0%
129	Sub-Total	540	198	-	350	350	-	0.0%
130	CELEBRATIONS	1,299	992	-	1,600	1,600	-	0.0%
131	GOLF - S&W	798,628	865,827	795,295	919,180	937,540	18,360	2.0%
132	GOLF - EXP	621,381	614,144	535,217	665,271	639,223	(26,048)	-3.9%
133	GOLF CAP OUTLAY	66,277	66,199	13,829	68,000	68,000	-	0.0%
134	Sub-Total	1,486,286	1,546,170	1,344,341	1,652,451	1,644,763	(7,688)	-0.5%
135	GOLF IMA MRSD	-	82,000	82,000	83,538	83,538	-	0.0%
136	ELECTRICITY - CVEC	66,254	68,140	71,705	73,900	75,750	1,850	2.5%
137	INTERFUND TRANSFERS	-	-	100,558	-	-	-	0.0%
138	Total Departmental Budgets	21,532,254	23,350,924	23,502,145	25,739,671	25,895,226	155,555	0.6%
139	Total Debt Service (Prin & Int)	2,494,459	4,710,046	4,920,069	4,617,408	5,178,305	560,897	12.1%
140	STATE ASSESSMENTS	261,135	269,883	285,138	300,901	308,390	7,489	2.5%
141	BARNS CTY RETIREMENT	2,681,194	2,763,836	3,024,763	3,144,894	3,242,673	97,779	3.1%
142	CAPE COD COMMISSION ASSESSMENT	217,944	223,393	234,056	240,570	246,584	6,014	2.5%
143	BARNSTABLE COUNTY ASSESSMENT	203,280	208,362	218,307	223,101	228,679	5,578	2.5%
144	UNEMPLOYMENT COMPENSATION	5,087	32,401	16,281	20,000	20,000	-	0.0%
145	GROUP HEALTH INSURANCE	4,296,270	4,514,731	4,551,199	4,833,551	4,938,071	104,520	2.2%
146	OPEB	100,000	125,000	150,000	-	250,000	250,000	100.0%
147	GENERAL INSURANCE	656,366	726,142	805,793	854,470	877,726	23,256	2.7%
148	GENERAL INSURANCE DEDUCTIBLE	4,603	7,018	3,696	20,000	20,000	-	0.0%
149	TOTAL TOWN	32,452,592	36,931,737	37,711,447	39,994,565	41,205,654	1,211,089	3.0%
150	OVERLAY (Abatements/Exemptions)	413,262	450,000	437,775	400,000	450,000	50,000	12.5%
151	C C REGIONAL TECH HIGH	1,487,362	1,581,236	2,317,475	1,737,789	1,536,309	(201,480)	-11.6%
152	MONOMOY REG. SCH. DISTRICT							
153	TOTAL MRSD ASSESMENT	24,759,749	25,609,390	26,643,415	26,820,046	27,667,807	847,761	3.2%
154	TOTAL	59,112,965	64,572,363	67,110,112	68,952,400	70,859,770	1,907,370	2.8%

**Town of Harwich
Water Department
Budget 2022**

Expenditures	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
Water Salaries & Wages	1,186,101	1,247,495	1,284,716	1,329,300	1,279,529
Water Expenses	1,281,198	1,289,949	1,048,389	1,460,140	1,462,195
OPEB	50,000	50,000	50,000	50,000	50,000
Debt Obligations	768,427	752,366	739,688	721,345	704,377
Retained Earnings	1,635,175	150,179			
Indirect Cost	650,178	732,843	720,295	730,290	727,304
	<u>5,571,078</u>	<u>4,222,832</u>	<u>3,843,088</u>	<u>4,291,075</u>	<u>4,223,405</u>

Revenue	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
Water User Fees	3,562,136	3,621,354	3,672,392	4,384,189	4,298,631
Water Liens	17,059	25,019	11,400	20,241	17,826
Penalties & Interest	1,501	3,618	2,616	2,211	2,578
Other Water Services	299,054	330,677	306,987	347,341	355,195
Solar & Cell Revenue	295,153	275,660	230,454	198,903	208,955
Investment Revenue	-	24,088	25,086	21,200	21,200
Miscellaneous Revenue	77,479	54,981	41,740	54,331	54,331
Transfer In from Other Fund	-	59,768	18,277	-	-
	<u>4,252,382</u>	<u>4,395,163</u>	<u>4,308,952</u>	<u>5,028,416</u>	<u>4,958,716</u>

**Town of Harwich
Wastewater Department
Budget 2022**

DESCRIPTION	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
Salaries & Wages	-	-	-	80,489	78,099
Electric Utility	-	-	-	-	4,000
Gas Utility	-	-	-	-	600
Professional Services	-	-	6,000	192,443	398,286
Prof/Architectural Services	-	-	19,642	-	-
Printing Services & Supplies	-	-	-	-	650
Generator Maintenance	-	-	-	-	2,250
Indirect Cost	-	-	-	-	31,446
Total	-	-	25,642	272,932	515,331