

TOWN OF HARWICH
FINANCE COMMITTEE

**Harwich Finance Committee Agenda
Regular Meeting 6:30 PM
Thursday, February 18, 2021**

REMOTE MEETING ONLY. NO IN-PERSON ATTENDANCE WILL BE PERMITTED.
CHANNEL 18 TO RECORD AND BROADCAST, IF POSSIBLE.

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Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, this meeting of the Town of Harwich Finance Committee on Thursday, February 18, 2021 at 6:00 PM will be conducted via remote participation to the greatest extent possible. Specific information and the general guidelines for remote participation by members of the public and/or parties with a right and/or requirement to attend this meeting can be found on the Town of Harwich website, at www.harwich-ma.gov. For this meeting, members of the public who wish to watch the meeting may do so in the following manner on Channel 18 or by watching the simulcast at: <http://harwich18.dyndns.org/cablecast/public/Live.aspx?ChannelID=1>

NO IN-PERSON ATTENDANCE OF MEMBERS OF THE PUBLIC WILL BE PERMITTED, but every effort will be made to ensure that the public can adequately access the proceedings in real time, via technological means. In the event that we are unable to do so, despite best efforts, we will post on the Town of Harwich's website an audio or video recording, transcript, or other comprehensive record of proceedings as soon as possible after the meeting.

1. Call to Order, Roll Call
2. Introduce & Welcome Guests. Public Comment
3. Approval of Minutes: Finance Committee Meeting of December 15, 2020
4. New Business:
 - a) Discussion and possible vote on Finance Committee "Strategic Plan"
 - b) Discussion of the following budgets: Operating, Capital, Water and Wastewater, Monomoy Regional School District, Cape Cod Technical Regional High School, Community Preservation Committee, and Town Warrant Articles
 - c) Schedule of next meetings for Finance Committee
5. Old Business:
 - a) Have committee members submitted their Certificate of Conflict of Interest Law online training to the Chairperson or Town Clerk?
 - b) Thoughts on engaging citizens in the budget process?
6. Other Business:
7. Adjournment

Authorized Posting Officer:
Jon Chorey, Chairman

Posted By:
Date: February 11, 2021

**Per the Attorney General's Office: The committee may hold an open session for topics not reasonably anticipated by the Chair 48 hours in advance of the meeting following "New Business." If you are deaf or hard of hearing or a person with a disability who requires an accommodation, contact the Selectmen's Office at 508-430-7513. In accordance with state law, this legal notice will also be available electronically at 'www.masspublicnotices.org'. The Town of Harwich is not responsible for any errors in the electronic posting of this legal notice.*

Finance Committee Agenda
Tuesday, December 15, 2020 –
6:30 PM
Virtual | Go To Meeting

Please join my meeting from your computer, tablet or smartphone.

<https://global.gotomeeting.com/join/656742229>

You can also dial in using your phone.

United States: +1 (571) 317-3122

Access Code: 656-742-229

I. Call to Order

Jon Chorey called the meeting to order at 6:31

Attendees Jon, Dan, Angelo, Dale, Mark A, Joe Powers, Carol

Sandy Mclardy call-in

II. Public Hearing

1. Pursuant to Chapter 9, Section 7 of the Town of Harwich Charter, the Finance Committee will hold a Public Hearing for the purpose of reviewing the FY 2022 Proposed Capital Outlay Plan
2. There is a meeting planned for Jan 12 to discuss the wastewater presentation
3. Capital Outlay Discussion presented by Joe Powers
 - a. Anticipated Funding Sources(end of document)
 - i. The plan shows \$2.4 million + unclassified(projects w no funding source). Working to classify the unclassified.
 - ii. Potential free cash \$910,105. \$500k from last year needs to be restored to the stabilization fund
 - iii. The tax rate is not yet finalized, but the values have gone up. \$8.60 per thousand is the current planned rate for property taxes
 - b. Admin
 - i. 50k for sidewalks - Joe got from prior manager - this may be scrapped
 - ii. The sidewalk projects under Admin are projects from the BOS
 - iii. 200k + 400k for sidewalk Saquatucket to Harwich Port - there are grant opportunities. There is a key milestone in January.
 - iv. Green fuel - not clear on the status - tenuous
 - v. Other projects are CPC applications - These come from committees w/out departments - so they are filed under Admin
 - 1) Hinckley's Pond is a potential acquisition. Headed by RE and open space committee
 - c. Affordable Housing Trust - looking for funding for part time person
 - d. Cemetery - applications being considered by CPC.
 - e. Channel 18 - no cost to taxpayers
 - f. Conservation - artificial reef - pursuing grant to cover. No grant, no project.
 - g. Engineering - this is a state mandatory item. May look to fund through free cash
 - h. Facility Maintenance/DPW - \$350k no grant, no project. Free Cash is similar, but there is judgement. The boiler in the cultural center is not failing, but is past its expected life span. \$160k - Currently unclassified funds
 - i. Fire -
 - i. Need to confirm amount for Quint.
 - ii. Air pack removed
 - iii. staff car removed
 - j. Golf - 3 funding sources.
 - i. Per Carol - golf expenses are not entirely covered by fees.
 - ii. Joe indicated that the fees have increased and been approved.
 - iii. There should be increased differentiation between residents and non-residents.
 - iv. Angelo asked why is golf not self-sufficient. They were in the past. Joe will research.
 - k. Library - unclassified expense. Pandemic compliance.
 - l. Police - planned replacement - Joe will confirm - unclassified funding
 - m. Public Works -
 - i. 1.4 million funded 50% by Chapter 90 state funds.
 - ii. Joe to find out if 330k is for this year only
 - n. Recreation -
 - i. 2 lighting projects - Joe indicated there was some mis-information. Original request was only for materials only. Rec

borrowed funds from the procurement to pay for assessment of total costs. Joe is instructing departments to be more comprehensive on their requests including contingency planning.

- o. Wastewater - All is subject to change due to BOS discussion. Jan 12 meeting dedicated to wastewater.
 - p. Water - \$300k is a placeholder to acquire parcels for protection of town drinking water Hydration Stations - To solve the problem created by the ban on plastic water bottles.
 - q. Private applications for CPC funds - \$177.5k
4. Tax rate info - Residential average home value \$584,700(2.9% increase in value) for FY 2022. At a tax rate of 8.60 = increase of \$69.00 per household.
- a. Commercial/Industrial is seeing a 4.44% incr. Average Comm/Ind value is \$701,100.00 At a tax rate of 8.60 = increase of \$169.00 per business.
5. Dan moved to close public hearing, Dale second, vote 5-0

III. New Business

A. Vote to approve – Finance Committee Minutes – October 15, 2020

Motion - Dale

Second - Dan

Approved - 5-0

B. Discussion and possible vote – Finance Committee Mission Statement

The group will review offline and provide Dan w feedback(including absentees)

C. Discussion and possible vote – Finance Committee Goals and Objectives

The group will review offline and provide Dan w feedback

D. Discussion and possible vote – Town Department liaison assignments - Jon will discuss w absentees

- o Assessors - Dale
- o CPC - Dan
- o DPW - Sandy(to be confirmed)
- o Fire
- o Golf - Dale
- o Harbor & Waterways Angelo
- o Library Dan
- o ~~Middle Sch Repurp~~
- o Planning Board - Angelo
- o Police
- o Real Estate Open Space
- o Recreation - Dan
- o Schools
- o Selectmen - All
- o Water

E. Update on discussion with Interim Town Administrator regarding town financial matters

a. Jon and Brian met w Joe to discuss several questions

b. All town officials are open to the research and resolution to these matters

- Joe discussed the planning process to identify opportunities to re-org where there are planned changes in headcount
- Jon described the urgency behind the several points, many of which are mentioned in the Selectmen's FY2022 Budget message to Town Citizens
- Joe's observation based on his interactions was that the FC, BOS, TA and FD are all on the same page
- The group agreed that we should prioritize the list and pick the top initiatives to work on first
 - The team will send Jon their list of top 5 initiatives

F. Discussion – Finance Committee member email addresses - Jon is working to get all Finance Committee members town email addresses.

IV. Adjournment

- Move to Adj - Dale
- Second - Angelo
- Approved 5-0

Town of Harwich
Finance Committee
Strategic Plan
February 11, 2021

DRAFT DOCUMENT

Who We Are

Massachusetts General Municipal Law Chapter 39 Section 16 states that every town, whose valuation for purpose of apportioning the state tax exceeds one million dollars, shall establish by appointment or election a Finance Committee. The Town of Harwich has a finance committee of 9 members appointed by the Town Moderator. Members are volunteers and serve for three years and cannot serve more than 3 consecutive terms.

The Committee elects a chairperson, vice chairperson and clerk. The Chair coordinates and conducts the operation of the committee. Meetings are recorded and can be viewed on You Tube. Chapter 9 of the Town Charter specifies the duties and responsibilities of the committee. Members cannot serve on any other Town committee except for the Capital Outlay Committee.

Mission Statement

The primary responsibility of the Committee is to review spending plans, analyze the spending the consequence's and present recommendations to town meeting on the town budget and any other matters being considered that require a vote by the town's people. The Committee also provides oversight with town fiscal operations to ensure that revenues are maximized and expenditures are made in a necessary and reasonable manner.

Some of the many Committee activities conducted during the course of the fiscal year are as follows:

- Review the proposed Town budget and conduct budget hearings to get a clear understanding of the funds being requested.
- Review financial reports on Town fiscal operations.
- Approve emergency budget transfers that are proposed during the course of the fiscal year.
- Attend meetings of the Capital Outlay Committee.
- Review and make recommendations on the Capital Outlay Plan.
- Work with the Board of Selectmen on matters involving town finances.

Our Goals

Goal 1 Study and recommend the means by which the Town can enhance revenue streams.

Key Strategies and Objectives

- Work toward collecting past due property taxes with Town officials.
- Reevaluate fees for Town services and activities.
- Identify town properties that could be sold and revenues deposited in the General Fund
- Review unspent Warrant Articles
- Indirect costs/Allocated costs for each Department. True costs associated with each Department.

Goal 2 Resources under our care will be used or maintained in the best interest of the Harwich community.

Key Strategies and Objectives

- Review plans for the use of the Cultural Center with the Board of Selectmen and Town Administrator.
- Arrange for the issuance of an updated and comprehensive report on the Town's debt
- (Authorized spent, Approved unspent and Proposed), inclusive of principal and interest FY 2022 to FY 2050.

OFFICE OF THE TOWN ADMINISTRATOR

Joseph F. Powers, *Town Administrator*

Phone (508) 430-7513

Fax (508) 432-5039

732 MAIN STREET, HARWICH, MA



February 8, 2021

Harwich Board of Selectmen
Town of Harwich
732 Main Street
Harwich, MA 02645

To the Honorable Members of the Board of Selectmen:

It is my honor to present to you for your review the comprehensive budget for all town functions as proposed for Fiscal Year 2022 in accordance with the requirements of the Harwich Charter as outlined in Chapter 9, Section 2, and subsection 9-2-4.

Additionally, in accordance with those provisions, I hereby offer my budget message for the ensuing Fiscal Year.

Despite the significant headwinds we continue to be buffeted by as we are still in the throes of the Coronavirus Disease 2019 (COVID-19) and the related effects on our local, regional, state and national economy, the message I wish to convey is one of **cautious optimism**.

Optimism because we are presently in the midst of the first phases of vaccination which offer hope that perhaps the worst of physical effects of COVID-19 may soon be behind us.

Cautious because we cannot yet envision what a post-COVID economy and society will reap or bear upon us in the coming months and perhaps years ahead.

The budget which I present to you accomplishes several objectives in synchronization with your budget message and goals for Fiscal Year 2022. Namely:

- You require a budget that is at most 2% higher than FY 2021. You will see that the **total departmental budgets** show a **percentage increase** from FY 2021 to FY 2022 of **0.6%**; and
- Further, your message mandated that "...the starting point will be to develop a level funded budget to provide some relief to Harwich's taxpayers." **More than a majority of departments came in at level-funding**. I will provide more information on level-funding during my presentation to you at your meeting.

Additionally, this comprehensive budget supports your objective of limiting the use of debt exclusions as outlined in your goal of financial leadership and stability. The corresponding documents regarding the Fiscal Year 2022 Capital Budget include only two items relying upon debt exclusions by Town Meeting and the voters at the Town Election.

I will provide greater detail on the comprehensive budget at your meeting in my formal presentation to the Board.

I would be remiss if I did not take this opportunity to thank my colleague, our Finance Director, Carol Coppola for her continued partnership and support in developing this budget.

I look forward to presenting this material to you and more importantly, to working with you in the days, weeks and months ahead as we strive towards our Annual Town Meeting in the spring for the benefit of our community.

Thank you for your time and consideration.

Respectfully submitted,



Joseph F. Powers
Town Administrator

Cc: Carol Coppola, Finance Director
Jon Chorey, Chair, Finance Committee
Richard Larios, Chair, Capital Outlay Committee
David Nixon, Chair, Community Preservation Committee

Town Administrator's Proposed Budget

Town of Harwich BUDGET 2022

Line #	Budget	Budget	
#	FY 2021	FY 2022	%
SOURCES OF FUNDS			
1	53,357,522	55,648,711	4.3%
2	11,986,520	12,465,198	4.0%
3			
4	664,352	667,067	0.4%
5	200,000	200,000	0.0%
6			
7	2,713,239	2,184,137	-19.5%
8	<u>68,921,633</u>	<u>71,165,114</u>	3.3%
USES OF FUNDS			
9			
10			
11	764,539	778,830	1.9%
12	400,000	450,000	12.5%
13	<u>1,123,358</u>	<u>1,228,830</u>	9.4%
14	67,798,275	69,936,284	3.2%
15	25,739,671	25,895,226	0.6%
16			
17	3,144,894	3,242,673	3.1%
18	4,617,408	5,178,305	12.1%
19	4,833,551	4,938,071	2.2%
20	-	250,000	0.0%
21	874,470	897,726	2.7%
23	20,000	20,000	0.0%
24	13,490,322	14,526,775	7.7%
25	1,737,789	1,688,437	-2.8%
26	<u>26,820,046</u>	<u>27,825,543</u>	3.7%
27	<u>68,911,186</u>	<u>71,164,811</u>	3.3%
29	<u>\$ 10,447</u>	<u>\$ 302</u>	

REVISED BUDGET

BUDGET FY 2022 REVENUES	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Town Meeting Budget FY2022	% Change
Real Estate & Personal Property Taxes	\$46,774,148	\$50,127,321	\$51,445,928	\$53,299,729	\$55,648,711	4.4%
Local Receipts:						
Excise Tax	2,372,767	2,407,537	2,294,565	1,925,000	2,025,000	5.2%
Hotel/Motel & Meals	1,098,022	1,124,753	1,350,894	671,000	915,000	36.4%
Ambulance	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	0.0%
Waste Disposal	3,110,693	3,372,701	3,209,426	3,002,500	3,102,500	3.3%
Beach, Recreation & Youth	413,637	435,548	425,634	330,000	362,500	9.8%
Harbors & Landings	929,773	806,754	1,173,879	1,024,500	1,059,500	3.4%
Golf Operations	1,856,221	1,895,899	1,518,934	1,585,000	1,585,000	0.0%
Other Local Receipts	2,231,851	3,016,935	2,618,408	1,848,520	1,815,698	-1.8%
Total Local Receipts	13,465,072	14,724,316	14,192,766	11,986,520	12,465,198	4.0%
State Aid:						
Cherry Sheet	705,430	676,162	1,792,161	664,352	667,067	0.4%
Other:						
Free Cash	305,244	378,038	639,034	353,943	833,591	135.5%
Stabilization Fund				574,171	-	0.0%
Overlay Surplus	100,000	100,000	200,000	200,000	200,000	0.0%
Harbor Capital Improvement - Wychmere	110,930	62,808	72,227	0	0	0.0%
Cable Fund (Comcast)	143,417	156,450	144,398	210,107	210,100	0.0%
Septic Loan	17,358	17,358	13,574	17,171	6,121	-64.4%
Water Enterprise Indirect Costs	650,178	732,843	720,295	730,290	727,304	-0.4%
Sewer Enterprise Indirect Costs					31,446	0.0%
FEMA	13,508	13,608	13,815	13,855	13,855	0.0%
Road Betterments	49,194	58,277	56,973	51,100	55,166	8.0%
Allan Harbor Betterments	185,550	182,250	29,325	98,508	0	0.0%
Golf Infrastructure Revitalization Fund		139,000	249,000	108,200	104,950	-3.0%
Golf Improvement Fund				100,000	0	0.0%
SAQ Mooring		101,188	136,888	50,000	0	0.0%
SAQ Waterways		136,888	101,188	50,000	0	0.0%
CPA Funds (Land Bank)	608,950	588,750	553,700	341,750	233,050	-31.8%
Dog License Fund				2,144	0	0.0%
Town Clerk State Aid		15,585		12,000	0	0.0%
Total Revenue	\$63,128,979	\$68,210,840	\$70,361,273	\$68,863,840	\$71,196,560	3.4%

<u>TOWN OPERATION BUDGET 2022</u>		Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Town Meeting Budget FY2022	\$\$ Change	PCT CHANGE
52	BOARD OF APPEALS - EXP	594	15	124	735	735	-	0.0%
53	Sub-Total	594	15	124	735	735	-	0.0%
54	ALBRO HOUSE - EXP	3,148	2,928	2,177	6,355	6,355	-	0.0%
55	OLD RECR BUILDING - EXP	5,321	4,123	5,001	7,627	7,627	-	0.0%
56	W. HARWICH SCHOOL - EXP	408	404	365	1,424	1,424	-	0.0%
57	Sub-Total	8,876	7,455	7,543	15,405	15,405	-	0.0%
58	COMMUNITY DEVELOPMENT - S&W	218,879	225,761	211,842	242,945	235,150	(7,795)	-3.2%
59	COMMUNITY DEVELOPMENT - EXP	10,834	9,207	6,596	13,113	13,113	-	0.0%
60	Sub-Total	229,713	234,968	218,438	256,058	248,263	(7,795)	-3.0%
61	PUBLIC BUILDINGS REPAIRS	-	-	-	2,133	2,133	-	0.0%
62	TOWN/FIN COM REPORTS	7,658	7,766	5,961	10,000	10,000	-	0.0%
63	ADVERTISING	21,671	22,229	4,788	22,750	22,750	-	0.0%
64	POLICE - S&W	3,384,205	3,716,952	3,554,438	4,041,890	4,135,495	93,605	2.3%
65	POLICE - EXP	544,305	484,541	375,889	506,643	473,037	(33,606)	-6.6%
66	POLICE - CAP OUTLAY	121,482	131,100	85,811	60,000	-	(60,000)	0.0%
67	Sub-Total	4,049,992	4,332,593	4,016,139	4,608,533	4,608,533	(1)	0.0%
68	FIRE - S&W	3,353,682	3,872,857	3,744,052	4,129,052	4,209,768	80,716	2.0%
69	FIRE - EXP	394,875	362,291	356,867	406,192	551,329	145,137	35.7%
71	Sub-Total	3,748,556	4,235,148	4,100,920	4,535,244	4,761,097	225,852	5.0%
72	AMBULANCE - S&W	112,767	137,969	86,233	131,607	-	(131,607)	0.0%
73	EMS - EXP	136,314	118,467	122,332	124,095	-	(124,095)	0.0%
74	Sub-Total	249,081	256,436	208,565	255,702	-	(255,702)	0.0%
75	BUILDING - S&W	246,408	291,192	283,536	337,190	336,170	(1,020)	-0.3%
76	BUILDING - EXP	11,349	13,822	10,568	24,976	26,475	1,499	6.0%
77	Sub-Total	257,757	305,013	294,104	362,166	362,645	479	0.1%
78	EMERG. MGMT - S&W	2,444	1,032	2,300	5,355	5,355	-	0.0%
79	EMERG. MGMT - EXP	3,317	4,562	7,075	8,500	8,500	-	0.0%
80	Sub-Total	5,761	5,593	9,375	13,855	13,855	-	0.0%
81	NATURAL RESOURCES - S&W	96,343	102,223	110,546	113,631	114,714	1,083	1.0%
82	NATURAL RESOURCES - EXP	26,998	27,835	21,525	28,200	27,100	(1,100)	-3.9%
83	Sub-Total	123,341	130,058	132,071	141,831	141,814	(17)	0.0%
84	PLEASANT BAY ALLIANCE	17,343	20,160	23,760	23,760	23,760	-	0.0%
85	TOWN ENGINEER - S&W	174,256	131,618	115,709	114,549	114,549	-	0.0%
86	TOWN ENGINEER - EXP	9,831	22,695	28,677	80,310	30,310	(50,000)	-62.3%
87	Sub-Total	184,088	154,313	144,386	194,859	144,859	(50,000)	-25.7%
88	HIGHWAY - S&W	2,495,639	2,623,322	2,578,958	2,848,196	2,771,009	(77,186)	-2.7%
89	HIGHWAY - EXP	2,501,442	2,805,897	2,690,057	3,226,579	3,303,765	77,186	2.4%
90	Sub-Total	4,997,081	5,429,219	5,269,015	6,074,775	6,074,775	(0)	0.0%
91	SNOW/ICE - S&W	104,576	81,499	25,914	40,000	40,000	-	0.0%
92	SNOW/ICE - EXP	260,924	190,965	66,955	95,000	95,000	-	0.0%
93	Sub-Total	365,500	272,463	92,870	135,000	135,000	-	0.0%
94	STREET LIGHTS	31,372	22,731	30,356	35,000	31,000	(4,000)	-11.4%
95	INTERGOVERNMENTAL TRANS - WW		70,000	125,000	200,000	515,331	315,331	157.7%
96	COUNTY WW SUPPORT FUND			100,000	-	-	-	0.0%
97	CEMETERY ADMIN - S&W	63,203	65,070	70,040	71,434	71,434	-	0.0%
98	CEMETERY ADMIN - EXP	3,164	4,546	4,670	5,075	5,718	643	12.7%
99	Sub-Total	66,367	69,617	74,710	76,509	77,152	643	0.8%
100	BOARD OF HEALTH - S&W	139,795	163,782	183,249	203,881	193,196	(10,685)	-5.2%
101	BOARD OF HEALTH - EXP	16,209	13,241	8,331	16,390	12,560	(3,830)	-23.4%
102	Sub-Total	156,004	177,023	191,579	220,272	205,756	(14,515)	-6.6%

TOWN OPERATION BUDGET 2022		Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Town Meeting Budget FY2022	\$ Change	PCT CHANGE
103	COMMUNITY CENTER S&W	165,498	176,286	185,474	193,389	196,876	3,487	1.8%
104	COMMUNITY CENTER EXP	131,306	117,063	109,175	125,354	121,190	(4,164)	-3.3%
105	Sub-Total	296,804	293,349	294,649	318,743	318,066	(678)	-0.2%
106	COUNCIL ON AGING - S&W	370,042	352,597	361,824	396,169	393,012	(3,157)	-0.8%
107	COUNCIL ON AGING - EXP	63,690	63,932	55,274	79,232	82,326	3,094	3.9%
108	Sub-Total	433,732	416,529	417,099	475,401	475,338	(63)	0.0%
109	YOUTH COUNSELOR - S&W	81,511	85,203	93,443	96,255	95,905	(350)	-0.4%
110	YOUTH COUNSELOR - EXP	4,017	4,604	4,221	3,485	3,485	-	0.0%
111	Sub-Total	85,528	89,807	97,663	99,740	99,390	(350)	-0.4%
112	VETERANS EXPENSE/BENEFITS	99,997	97,461	133,899	128,058	144,277	16,219	12.7%
113	DISABILTY RIGHT - EXP	-	300	-	500	500	-	0.0%
114	HUMAN SERVICES	72,605	78,690	79,450	83,250	83,250	-	0.0%
115	LIBRARY - S&W	630,719	665,422	696,848	730,885	737,977	7,092	1.0%
116	LIBRARY - EXP	269,410	267,370	248,848	274,820	274,820	-	0.0%
117	Sub-Total	900,128	932,792	945,695	1,005,705	1,012,797	7,092	0.7%
118	RECREATION - SEASONAL - S&W	174,725	216,097	208,379	218,026	213,213	(4,813)	-2.2%
119	RECREATION - S&W	228,268	245,726	253,706	272,618	274,076	1,457	0.5%
120	RECREATION - EXP	41,735	46,281	52,966	45,575	45,575	-	0.0%
121	RECREATION - CAP OUTLAY	-	9,029	-	-	-	-	0.0%
122	Sub-Total	444,728	517,133	515,051	536,219	532,864	(3,356)	-0.6%
123	HARBORMASTER -S&W	289,490	311,293	324,299	343,404	342,729	(675)	-0.2%
124	HARBORMASTER - EXP	171,596	203,466	107,197	252,580	253,230	650	0.3%
125	Sub-Total	461,086	514,759	431,496	595,984	595,959	(25)	0.0%
126	BROOKS ACAD MUSEUM COMMISSION	10,754	9,440	7,842	12,894	12,894	-	0.0%
127	HISTORICAL COMMISSION	540	-	-	-	-	-	0.0%
128	HISTORICAL COMMISSION	-	198	-	350	350	-	0.0%
129	Sub-Total	540	198	-	350	350	-	0.0%
130	CELEBRATIONS	1,299	992	-	1,600	1,600	-	0.0%
131	GOLF - S&W	798,628	865,827	795,295	919,180	937,540	18,360	2.0%
132	GOLF - EXP	621,381	614,144	535,217	665,271	639,223	(26,048)	-3.9%
133	GOLF CAP OUTLAY	66,277	66,199	13,829	68,000	68,000	-	0.0%
134	Sub-Total	1,486,286	1,546,170	1,344,341	1,652,451	1,644,763	(7,688)	-0.5%
135	GOLF IMA MRSD	-	82,000	82,000	83,538	83,538	-	0.0%
136	ELECTRICITY - CVEC	66,254	68,140	71,705	73,900	75,750	1,850	2.5%
137	INTERFUND TRANSFERS	-	-	100,558	-	-	-	0.0%
138	Total Departmental Budgets	21,532,254	23,350,924	23,502,145	25,739,671	25,895,226	155,555	0.6%
139	Total Debt Service (Prin & Int)	2,494,459	4,710,046	4,920,069	4,617,408	5,178,305	560,897	12.1%
140	STATE ASSESSMENTS	261,135	269,883	285,138	300,901	308,390	7,489	2.5%
141	BARNS CTY RETIREMENT	2,681,194	2,763,836	3,024,763	3,144,894	3,242,673	97,779	3.1%
142	CAPE COD COMMISSION ASSESSMENT	217,944	223,393	234,056	240,570	246,584	6,014	2.5%
143	BARNSTABLE COUNTY ASSESSMENT	203,280	208,362	218,307	223,101	228,679	5,578	2.5%
144	UNEMPLOYMENT COMPENSATION	5,087	32,401	16,281	20,000	20,000	-	0.0%
145	GROUP HEALTH INSURANCE	4,296,270	4,514,731	4,551,199	4,833,551	4,938,071	104,520	2.2%
146	OPEB	100,000	125,000	150,000	-	250,000	250,000	100.0%
147	GENERAL INSURANCE	656,366	726,142	805,793	854,470	877,726	23,256	2.7%
148	GENERAL INSURANCE DEDUCTIBLE	4,603	7,018	3,696	20,000	20,000	-	0.0%
149	TOTAL TOWN	32,452,592	36,931,737	37,711,447	39,994,565	41,205,654	1,211,089	3.0%
150	OVERLAY (Abatements/Exemptions)	413,262	450,000	437,775	400,000	450,000	50,000	12.5%
151	C C REGIONAL TECH HIGH	1,487,362	1,581,236	2,317,475	1,737,789	1,688,437	(49,352)	-2.8%
152	MONOMOY REG. SCH. DISTRICT	-	-	-	-	-	-	-
153	TOTAL MRSD ASSESMENT	24,759,749	25,609,390	26,643,415	26,820,046	27,825,543	1,005,497	3.7%
154	TOTAL	59,112,965	64,572,363	67,110,112	68,952,400	71,169,634	2,217,234	3.2%

<u>TOWN OPERATION BUDGET 2022</u>	<u>Actual FY2018</u>	<u>Actual FY2019</u>	<u>Actual FY2020</u>	<u>Budget FY2021</u>	<u>Town Meeting Budget FY2022</u>	<u>\$\$ Change</u>	<u>PCT CHANGE</u>
Reconciliation to Article:							
Total from line 154					\$ 71,169,634		
Less:							
State & County Assessments					783,653		
Overlay					450,000		
Wastewater/Sewer					515,331		
Cape Cod Technical High School					1,688,437		
Monomoy Regional School District					27,825,543		
Total Reductions					<u>31,262,964</u>		
Article					<u>\$ 39,906,670</u>		

FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
ADMINISTRATION					
Admin	Harwich Center ADA Sidewalk Project	FC	\$	50,000	
	Harwich Center ADA Sidewalk Pro. ADA/CDBG Grant (\$1 Million)	Grant			No activity underway to acquire grant
Admin	Walkway Design & Construction Rte 28 SAQ to Harwichport	FC	\$	200,000	Rescinded original allocation of \$250K for FY 2021 balance
Admin	Walkway Design & Construction Rte 28 Project - Supplemental Funding	Grant	\$	400,000	CCC TIP Project Eligible
Admin	Green/Fuel Efficient Fleet Replacement Schedule (Need Revisions)	Oper.Budget			Project to be eliminated (\$30,000)
Brooks Academy Museum Comm. (BAMC)	Brooks Academy Structural Improvements Project	CPC - HP4	\$	1,150,000	Revised amount per CPC
Real Estate & Open Space (REOS) Committee	Hinckleys Pond Watershed Preservation Project	CPC - OS8	\$	360,000	
Bikeways Committee	Bikeways crossing lights at Depot Road South project	CPC - R11	\$	15,000	
Bikeways Committee	Old Colony Rail Trail Harwich/Chatham Town Border marker project	CPC - R12	\$	1,000	
ADMIN SUB-TOTAL			\$ -	\$ 2,176,000	
AFFORDABLE HOUSING TRUST (AHT)					
AHT	AHT Funding for Housing and Part Time Coordinator (\$50K PT) [CH7]	CPC Housing	\$	50,000	
AHT SUB-TOTAL			\$ -	\$ 50,000	
CEMETERY					
Cemetery Department	East Harwich Methodist Cemetery Gravestone Project	CPC Historic	\$	112,000	Revised amount per CPC
Cemetery Department	Restoration of fence posts & rails at East Harwich Methodist Cemetery	CPC - HP2			Deferred by CPC; insufficient funds available (\$135,025)
Cemetery Department	Flag Poles project at Veterans Memorial Circle at Evergreen Cemetery	CPC - HP3	\$	48,385	Revised amount per CPC
Cemetery	Island Pond Arboretum Implementation of Master Plan (Construction)	Grant			COC voted 4-1 to move both items to FY '23
Cemetery	Island Pond Arboretum Master Plan (Study)	Grant			\$100k for construction; \$43k for master plan
Cemetery SUB-TOTAL			\$	160,385	
CHANNEL 18					
Channel 18	Production Studio: Cameras/Lighting	PEG Grant	\$	32,784	
Channel 18	Meeting Rooms (5 - various locations)	PEG Grant	\$	66,470	
Channel 18 SUB-TOTAL			\$	99,254	
COMMUNITY CENTER					
COMMUNITY CENTER SUB-TOTAL			\$	-	
CONSERVATION					
Conservation	Harwich Artificial Reef (Additional Project)	GRANT			Will seek grant when sufficient material is available (\$250K)
CONSERVATION SUB-TOTAL			\$ -	\$ -	
ENGINEERING					
Engineering	MS4 Municipal Surface Drainage Plan and Improvements [Per Permit]	FC	\$	200,000	
ENGINEERING SUB-TOTAL			\$	200,000	
Facility Main.-DPW					
Facility Main.-DPW	Brooks Library Roof	FC	\$	148,500	
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements	FC			FY 23 \$11,605 - Priority #2
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements (MOD Grant)	GRANT			Defer grant opportunity until \$350K
Facility Main.-DPW	5 Bells Neck Roof Repair	FC	\$	50,000	Administration working on RFP for lease or ATM sale
Facility Main.-DPW	Cultural Center Systems Generator	FC			FY 23 \$70k per Facilities Maintenance Manager
Facility Main.-DPW	Cultural Center - Boiler Replacement	FC			FY 23 \$160k per Facilities Maintenance Manager
Facility Main.-DPW	Remove and Replace Privacy Fence	FC			FY 23 \$55k per Facilities Maintenance Manager
FACILITY MAINTENANCE SUB-TOTAL			\$	198,500	

FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
FIRE					
Fire	Phased Police and Fire Radio System	FC		\$ 223,204	Fire Dept pursuing FY 22 grant for \$450,000
Fire	Air Pack Replacement Program - (Town Funded Portion)				Full grant amount in FY'21 negates need
Fire	Staff Car				Question if presently needed
Fire	Pumper and Ladder Request converted to Pumper/Ladder called Quint	DE		\$ 1,138,000	Increased by \$138,000 due to delay in purchase
FIRE SUB-TOTAL				\$ 1,361,204	
GOLF					
Golf	Tree Work Front 9 (Final year of 6 Year Project)				
Golf	Design and Feasibility of 3 hole Practice and Putting Course				
Golf	Renovate Cart Path (Following Mungeam Plan) Hole 10 FY21 & Hole 1 FY 22				Golf Committee revising their capital plan and presently focusing on building up balances.
Golf	Various Mowing Equipment per Lease				
Golf	Improvements to Nets at Driving Range (Back FY 22 & Main FY 23)				
Golf	Golf Course Irrigation Update				
GOLF SUB-TOTAL				\$ -	
HARBORMASTER					
Harbormaster	Allen Harbor Jetty Reconstruction (Construction)				Voted 5-0 to push to FY '2024 (\$2M)
HARBORMASTER SUB-TOTAL					
LIBRARY					
Library	Library Interior Modifications/Renovations				Trustees voted to move to FY '24 (\$40,000)
LIBRARY SUB-TOTAL				\$ -	
NATURAL RESOURCES					
NATURAL RESOURCES SUB-TOTAL					
PLANNING					
PLANNING SUB-TOTAL					
POLICE					
Police	Digital Fingerprint Machine (Normal Replacement)	FC		\$ 18,000	Under \$50,000
POLICE SUB-TOTAL				\$ 18,000	
PUBLIC WORKS					
Public Works	5 Year Road Maintenance Plan (Traditionally funded by DE & Chapter 90)	DE		\$ 700,000	
	Harwich portion of State Gas Tax Allocation	Ch. 90		\$ 678,322	Matches Gov. Baker's apportionment for FY 2022
Public Works	Route 39/Pleasant Bay Road Roundabout (If Needed)				Voted 5-0 to remove from plan (\$600k)
Public Works	6 Wheel Dump Truck #7	FC		\$ 175,000	Deferred from FY 2021
Public Works	Ford E-250 Van #28	FC		\$ 35,000	Deferred from FY 2021
Public Works	Vehicle Listing (FY 22 to 27) Summary	FC		\$ 250,000	Volvo Loader \$200k and Ford F-150 (\$50k)
PUBLIC WORKS SUB-TOTAL				\$ 1,838,322	
RECREATION & YOUTH					
Recreation Department	Brooks Park Lighting Project, Phase 5, Part 2	CPC - R13		\$ 125,000	
Recreation Department	Sand Pond Revitalization Project, Phase 2	CPC - R14		\$ 83,500	
Recreation Department	Senior Memorial Field fencing project	CPC - R15		\$ 40,181	
Recreation Department	Whitehouse Field Lighting project, Phase 2	CPC - R16			Withdrawn; funded by Harwich Mariners (\$100K)
RECREATION AND YOUTH SUB-TOTAL				\$ 248,681	
TOWN CLERK					
TOWN CLERK SUB-TOTAL					

FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
WASTEWATER					
Wastewater	DHY Community Partnership - CWMP Revisions				
Wastewater	DHY - CWMP Revisions Phase 3 Harwich Share of Treatment				Hold until at least FY 2023 - per BOS @ 1/26/21 mtg (\$1.5M)
Wastewater	DHY - CWMP Phase 1 Sewers (planning, engineering and legal costs)				Recommend holding until at least FY 2023 (\$1.5M)
Wastewater	CWMP Phase 2 Contract 3 Pleasant Bay South				Hold until at least FY '23; increase to \$10m per BOS 1/26/21
WASTEWATER SUB-TOTAL				\$ -	
WATER					
Water	Hydration stations for outdoor recreational facilities	CPC - R10	\$ -		Project withdrawn from CPC consideration
Water	Acquisition of parcels adjacent to town wellfields	Retained Earnings	\$	175,000	Reimbursable via CCC DRI Mitigation Funds
Water	New Source Exploration (Planning 2021/Development 2023)	Retained Earnings	\$	250,000	
Water	Route 28 Water Main Replacement Design [Construction FY 2023 (bond)]	Retained Earnings	\$	500,000	Design increased from \$100,000 to \$500,000 per WS
Water	Station 8 Generator	Retained Earnings	\$	50,000	
WATER SUB-TOTAL				\$ 975,000	
SUBTOTALS OF CAPITAL REQUESTS				\$ 7,325,346	
Non-Town/Private CPC Applications					
Community Development Partnership (CDP)	Lower Cape Community Housing Institute	CPC - CH5	\$	7,500	
Cape & Islands Veterans Outreach Ctr	Veterans Home (to be located in Dennis, MA)	CPC - CH6	\$	20,000	
Harwich Conservation Trust (HCT)	Harwich Natural Heritage Trail Project (Phase 1)	CPC - R9	\$	150,000	
Other/Private	TOTAL CPC Requests		\$	177,500	
GRAND TOTALS (Including Other/Private CPC Listed below)				\$ 7,502,846	

ANTICIPATED FUNDING SOURCES

	<u>Source</u>	<u>Amount</u>	<u>Present balances</u>
1 = Matches Gov. Baker's apportionment for FY 2022	Chapter 90 Funds	\$ 678,322	\$678,322
	Community Preservation Comm.	\$ 2,162,566	
	Debt Exclusions (proposed)	\$ 1,838,000	
4 = Certified for FY 2020	Free Cash	\$ 1,349,704	\$3,915,365
	Potential Grants	\$ 400,000	
6 = Reconciled as of 12/31/2020	Public Education & Gov't Grant	\$ 99,254	\$1,103,951
7 = Certified in FY 2020	Retained Earnings	\$ 975,000	\$1,429,733
		\$ 7,502,846	\$7,127,371

FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
ADMINISTRATION									
Admin	Harwich Center ADA Sidewalk Project	FC		\$ 50,000					
Admin	Harwich Center ADA Sidewalk Pro. ADA/CDBG Grant (\$1 Million)	Grant			\$ 1,000,000				No activity underway to acquire grant
Admin	Walkway Design & Construction Rte 28 SAQ to Harwichport	FC		\$ 200,000					Rescinded original allocation of \$250K for FY 2021 balance
Admin	Walkway Design & Construction Rte 28 Project - Supplemental Funding	Grant		\$ 400,000					CCC TIP Project Eligible
Admin	Green/Fuel Efficient Fleet Replacement Schedule (Need Revisions)				\$ 30,000	\$ 32,000	\$ 35,000	\$ 35,000	\$30,000 eliminated in FY'22
Admin	Walkway Reconstruction Bank Street Harwich Center to Rte 28				\$ 450,000				
Brooks Academy Museum Comm. (BAMC)	Brooks Academy Structural Improvements Project	CPC - HP4		\$ 1,150,000					Revised amount per CPC
Real Estate & Open Space (REOS) Committee	Hinckleys Pond Watershed Preservation Project	CPC - OS8		\$ 360,000					
Bikeways Committee	Bikeways crossing lights at Depot Road South project	CPC - R11		\$ 15,000					
Bikeways Committee	Old Colony Rail Trail Harwich/Chatham Town Border marker project	CPC - R12		\$ 1,000					
ADMIN SUB-TOTAL				\$ -	\$ 2,176,000	\$ 1,480,000	\$ 32,000	\$ 35,000	\$ 35,000
AFFORDABLE HOUSING TRUST (AHT)									
AHT	AHT Funding for Housing and Part Time Coordinator (\$50K PT) [CH7]	CPC Housing		\$ 50,000					
AHT SUB-TOTAL				\$ -	\$ 50,000				
CEMETERY									
Cemetery Department	East Harwich Methodist Cemetery Gravestone Project	CPC Historic		\$ 112,000					Revised amount per CPC
Cemetery Department	Restoration of fence posts & rails at East Harwich Methodist Cemetery	CPC - HP2							Deferred by CPC; insufficient funds available (\$135,025)
Cemetery Department	Flag Poles project at Veterans Memorial Circle at Evergreen Cemetery	CPC - HP3		\$ 48,385					Revised amount per CPC
Cemetery	Island Pond Arboretum Implementation of Master Plan (Construction)	Grant				\$ 43,000	\$ 100,000		COC voted 4-1 to move both items to FY '23
Cemetery	Island Pond Arboretum Master Plan (Study)	Grant							\$100k for construction; \$43k for master plan
Cemetery SUB-TOTAL				\$ 160,385	\$ 43,000	\$ -	\$ 100,000	\$ -	
CHANNEL 18									
Channel 18	Main Control (playback, servers)							\$ 17,650	
Channel 18	Field Production Equipment					\$ 4,388		\$ 4,388	
Channel 18	Edit Computers							\$ 2,859	
Channel 18	Production Studio: Cameras/Lighting	PEG Grant		\$ 32,784					
Channel 18	Meeting Rooms (5 - various locations)	PEG Grant		\$ 66,470	\$ 66,470		\$ 47,863		
Channel 18 SUB-TOTAL				\$ 99,254	\$ 66,470	\$ 4,388	\$ 47,863	\$ 24,897	
COMMUNITY CENTER									
COMMUNITY CENTER SUB-TOTAL				\$ -	\$ -	\$ -	\$ -	\$ -	
CONSERVATION									
Conservation	Harwich Artificial Reef (Additional Project)	GRANT							Will seek grant when sufficient material is available (\$250K)
CONSERVATION SUB-TOTAL				\$ -	\$ -	\$ -	\$ -	\$ -	
ENGINEERING									
Engineering	MS4 Municipal Surface Drainage Plan and Improvements [Per Permit]	FC		\$ 200,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 100,000	
ENGINEERING SUB-TOTAL				\$ 200,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 100,000	
FACILITY MAINTENANCE									
Facility Main.-DPW	Brooks Library Roof	FC		\$ 148,500					
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements	FC			\$ 86,840				Deferred to FY'23 (\$11,605) as Priority 2 requirements
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements (MOD Grant)	GRANT			\$ 350,000				Deferred until Town can secure grant funding
Facility Main.-DPW	5 Bells Neck Roof Repair			\$ 50,000					Increased to \$50k per TA; seeking sale proposals in Spring '21
Facility Main.-DPW	Cultural Center Systems Generator				\$ 70,000				Deferred to FY'23 pending discussion later in 2021 on reuse
Facility Main.-DPW	Cultural Center - Boiler Replacement				\$ 160,000				Deferred to FY'23 pending discussion later in 2021 on reuse
Facility Main.-DPW	Remove and Replace Privacy Fence	FC			\$ 55,000				Deferred to FY'23
Facility Main.-DPW	Cultural Center - Window Replacement Sash Windows that Failed						\$ 200,000	\$ 200,000	
Facility Main.-DPW	Community Center Roof Replacement					\$ 240,000	\$ -	\$ -	
Facility Main.-DPW	Community Center Boiler Replacement						\$ 120,000	\$ -	
Facility Main.-DPW	Community Center Systems Generator						\$ 115,000	\$ -	
Facility Main.-DPW	DPW Facilities and Mechanic Shop							\$ 1,200,000	
FACILITY MAINTENANCE SUB-TOTAL				\$ 198,500	\$ 721,840	\$ 240,000	\$ 435,000	\$ 1,400,000	

FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
FIRE									
Fire	Phased Police and Fire Radio System	FC		\$ 223,204					Fire Dept pursuing FY 22 grant for \$450,000
Fire	Air Pack Replacement Program - (Town Funded Portion)	FC							Full grant amount in FY'21 negates need
Fire	Ambulance Replacement Program				\$ 386,636	\$ 405,969	\$ -		
Fire	Air Pack Replacement Program - (Town Funded Portion)				\$ -				
Fire	Air Pack Replacement Program - (Federal/State Grant Funded Portion)								
Fire	Staff Car								
Fire	Pumper and Ladder Request converted to Pumper/Ladder called Quint	DE		\$ 1,138,000					Increased by \$138,000 due to delay in purchase
FIRE SUB-TOTAL				\$ 1,361,204	\$ 386,636	\$ 405,969	\$ -	\$ -	
GOLF									
Golf	Tree Work Front 9 (Final year of 6 Year Project)								
Golf	Design and Feasibility of 3 hole Practice and Putting Course								
Golf	Renovate Cart Path (Following Mungeam Plan) Hole 10 FY21 & Hole 1 FY 22								
Golf	Various Mowing Equipment per Lease				\$ 87,050	\$ 87,050	\$ 87,050		Golf Committee revising their capital plan and presently focusing on building up balances.
Golf	Improvements to Nets at Driving Range (Back FY 22 & Main FY 23)				\$ 34,800				
Golf	New Tee Box Improvements - Mungeam Plan (Two Year Project)				\$ -		\$ 149,000	\$ 149,000	
Golf	Golf Course Irrigation Update				\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
GOLF SUB-TOTAL				\$ -	\$ 196,850	\$ 162,050	\$ 311,050	\$ 224,000	
HARBORMASTER									
Harbormaster	Allen Harbor Jetty Reconstruction (Construction)						\$ 2,000,000		Voted 3-2 to push to FY '2025 (\$2M)
Harbormaster	Round Cove Bulkhead Replacement (Study, Design and Construction)				\$ 42,000	\$ 42,000			
Harbormaster	Herring River Ramp Replacement (Study, Design and Construction)					\$ 21,000	\$ 210,000		
Harbormaster	SAQ Harbor North & East Bulkhead (Offloading Area) Reconstruction						\$ 157,500		
Harbormaster	Harbormaster Truck Replacement						\$ 42,000		
HARBORMASTER SUB-TOTAL				\$ -	\$ 42,000	\$ 63,000	\$ 2,409,500	\$ -	
LIBRARY									
Library	Library Interior Modifications/Renovations					\$ 40,000	\$ 150,000		Trustees voted to move to FY '24 (\$40,000)
LIBRARY SUB-TOTAL				\$ -	\$ -	\$ 40,000	\$ 150,000	\$ -	
NATURAL RESOURCES									
PLANNING									
PLANNING SUB-TOTAL									
POLICE									
Police	Digital Fingerprint Machine (Normal Replacement)	FC		\$ 18,000					Under \$50,000
Police	Taser Replacement (5 year Program - 3 of 3 years to Pay)				\$ -	\$ 37,000	\$ 15,000	\$ 15,000	
Police	Replacement of Bullet Resistant Vests (Town Portion (Project 60%))				\$ 24,000	\$ -	\$ -	\$ -	
Police	Replacement of Bullet Resistant Vests (Federal 40% State ? Has been 40%)				\$ 16,000	\$ -	\$ -	\$ -	
Police	Ballistic Helmets				\$ -	\$ -	\$ -	\$ 20,000	
Police	Electronic Sign Board					\$ 24,000			
POLICE SUB-TOTAL				\$ 18,000	\$ 40,000	\$ 61,000	\$ 15,000	\$ 35,000	
PUBLIC WORKS									
Public Works	5 Year Road Maintenance Plan (Traditionally funded by DE & Chapter 90)	DE		\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	
	Harwich portion of State Gas Tax Allocation	Ch. 90		\$ 678,322	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	Matches Gov. Baker's apportionment for FY 2022
Public Works	Route 39/Pleasant Bay Road Roundabout (If Needed)								Voted 5-0 to remove from plan (\$600k)
Public Works	West Harwich Route 28 Design(\$125K in FY 20 & Construction via Fed Funds)					\$ 50,000			Design questions for FY 2023
Public Works	West Harwich Route 28 Design(Construction via Fed Funds)					\$ 5,600,000			
Public Works	6 Wheel Dump Truck #7	FC		\$ 175,000					Deferred from FY 2021
Public Works	Ford E-250 Van #28	FC		\$ 35,000					Deferred from FY 2021
Public Works	Volvo	FC		\$ 200,000					
Public Works	Ford F-150 Pick Up	FC		\$ 50,000					
Public Works	Vehicle Listing (FY 22 to 26) Summary				\$ 320,000	\$ 315,000	\$ 320,000	\$ 355,000	Volvo Loader \$200k and Ford F-150 (\$50k)
PUBLIC WORKS SUB-TOTAL				\$ 1,838,322	\$ 1,720,000	\$ 7,365,000	\$ 1,720,000	\$ 1,755,000	
RECREATION & YOUTH									
Recreation Department	Brooks Park Lighting Project, Phase 5, Part 2	CPC - R13		\$ 125,000					
Recreation Department	Sand Pond Revitalization Project, Phase 2	CPC - R14		\$ 83,500					
Recreation Department	Senior Memorial Field fencing project	CPC - R15		\$ 40,181					
Recreation Department	Whitehouse Field Lighting project, Phase 2	CPC - R16							
Recreation Department	Cahoon Road Beach Restroom					\$ 125,000			Withdrawn; funded by Harwich Mariners (\$100K)
RECREATION AND YOUTH SUB-TOTAL				\$ 248,681	\$ -	\$ 125,000	\$ -	\$ -	
TOWN CLERK									
Town Clerk	Voting Machines - Updates & Enhancements			\$ -	\$ 32,500				
TOWN CLERK SUB-TOTAL				\$ -	\$ 32,500	\$ -	\$ -	\$ -	

FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
WASTEWATER									
Wastewater	Evaluate Phosphorus issues in Seymour Pond & Restoration				\$ 75,000		\$ 350,000		
Wastewater	DHY Community Partnership - CWMP Revisions								
Wastewater	DHY - CWMP Revisions Phase 3 Harwich Share of Treatment				\$ 17,400,000				Hold until at least FY 2023 - per BOS @ 1/26/21 mtg (\$1.5M)
Wastewater	DHY - CWMP Phase 1 Sewers (planning, engineering and legal costs)					\$ 11,200,000			Recommend holding until at least FY 2023 (\$1.5M)
Wastewater	CWMP Phase 2 Contract 3 Pleasant Bay South								Hold until at least FY '23; increase to \$10m per BOS 1/26/21
WASTEWATER SUB-TOTAL				\$ -	\$ 17,475,000	\$ 11,200,000	\$ 350,000	\$ -	
WATER									
Water	Hydration stations for outdoor recreational facilities	CPC - R10	\$ -						Project withdrawn from CPC consideration
Water	Acquisition of parcels adjacent to town wellfields	Retained Earnings		\$ 175,000					Reimbursable via CCC DRI Mitigation Funds
Water	New Source Exploration (Planning 2021/Development 2023)	Retained Earnings		\$ 250,000					
Water	Route 28 Water Main Replacement Design [Construction FY 2023 (bond)]	Retained Earnings		\$ 500,000	\$ 7,500,000				Design increased from \$100,000 to \$500,000 per WS
Water	Station 8 Generator	Retained Earnings		\$ 50,000					
WATER SUB-TOTAL				\$ 975,000	\$ 7,500,000	\$ -	\$ -	\$ -	
TOTALS OF CAPITAL REQUESTS				\$ 7,325,346	\$ 29,729,796	\$ 19,675,407	\$ 3,203,913	\$ 3,573,897	

Budget/Warrant Timeline for 2021 Annual Town Meeting (FY 2022)

DATE	DELIVERABLE	GOVERNANCE	TARGET DATE
Monday, October 5, 2020	BOS issues general policy statement on FY '22 budget development (on or before)	Charter, §9-2-2	Monday, October 5, 2020
Thursday, October 1, 2020	ITA presents current financial assessment (on or before)	Charter, §9-2-1	Monday, October 5, 2020
Monday, October 26, 2020	Joint meeting with Cape Cod Tech, Capital Outlay Committee, Finance Committee, Monomoy Regional School District and Board of Selectmen		Monday, October 26, 2020
Tuesday, October 27, 2020	Capital Outlay Committee presents capital plan to ITA		Tuesday, October 27, 2020
Tuesday, October 27, 2020	ITA presents operating budget development instructions to department heads		Tuesday, October 27, 2020
Friday, October 30, 2020	Community Preservation Act (CPA) project applications due by 4:00pm	CPC Policy	Friday, October 30, 2020
Monday, November 2, 2020	Board of Selectmen reviews capital outlay plan and sets priorities		Monday, November 2, 2020
Thursday, December 3, 2020	Finance Committee publishes notice of hearing on capital outlay plan in newspaper	Charter, §9-7-1	Thursday, December 3, 2020
Friday, December 4, 2020	Department heads submit budget requests to ITA (on or before)	Charter, §9-2-3	Friday, December 4, 2020
Friday, December 4, 2020	Department heads submit article requests to ITA (on or before)		Friday, December 4, 2020
Wednesday, December 30, 2020	Supplemental documents for CPA project applications due by 4:00pm	CPC Policy	Wednesday, December 30, 2020
Monday, December 14, 2020	ITA and Capital Outlay Committee present plan to joint BOS/FinCom meeting	Charter, §9-6-3	Thursday, December 31, 2020
Monday, January 11, 2021	Presentation of draft Monomoy Regional School District budget		Monday, January 25, 2021
Monday, January 11, 2021	Presentation of draft Cape Cod Regional Technical High School budget		Monday, February 1, 2021
Tuesday, January 19, 2021	Final review of Capital Outlay Budget for FY 2022 and Plan through FY 2028		Tuesday, January 19, 2021
Friday, January 29, 2021	Bid specifications for related articles must be submitted to Administration by 12:00pm		Friday, January 29, 2021
Monday, February 8, 2021	ITA submits comprehensive budget and budget message to BOS (on or before)	Charter, §9-2-4	Monday, February 8, 2021

Budget/Warrant Timeline for 2021 Annual Town Meeting (FY 2022)

Friday, February 12, 2021	Final form of articles submitted to Board of Selectmen no later than noon on date shown	Code, § 271-1A	Friday, February 12, 2021
Monday, February 22, 2021	BOS shall submit budget to the Finance Committee	Charter, §9-3-2	Monday, February 22, 2021
Friday, February 26, 2021	Board of Selectmen submits articles to Finance Committee not later than 14 days after deadline for submission	Code, § 271-1B	Friday, February 26, 2021
Friday, February 26, 2021	Board of Selectmen submits articles proposing changes to bylaws or charter to Bylaw/Charter Review Committee not later than 14 days after deadline for submission	Code, § 271-1B	Friday, February 26, 2021
Saturday, February 27, 2021	Joint hearing between Board of Selectmen & Finance Committee on budget	Charter, §9-3-3	Saturday, February 27, 2021
Monday, March 8, 2021	Monomoy Regional School District to submit final line item budget to BOS/FinCom		Friday, March 12, 2021
Monday, March 15, 2021	Board of Selectmen votes to establish Special Town Meeting on 5/3/2021 (if necessary)		Monday, March 15, 2021
Monday, March 22, 2021	Board of Selectmen to close and sign Warrant for Special Town Meeting (if necessary)		Monday, March 22, 2021
Monday, March 29, 2021	Board of Selectmen to close and sign Warrants for Town Meeting and Town Election		Monday, March 29, 2021
Monday, March 22, 2021	Finance Committee submits written recommendations on budget/articles	Charter, §9-3-3	Wednesday, March 31, 2021
Tuesday, March 30, 2021	Send warrants to Cape Cod Chronicle and printer		Tuesday, March 30, 2021
Monday, April 19, 2021	Publish warrant in newspaper and every precinct (no later than 14 days before ATM)	Charter, §2-2-1	Thursday, April 15, 2021
Monday, May 3, 2021	2021 Annual Town Meeting (Fiscal Year 2022)	Charter, §2-3-1	

Annual Town Meeting – Monday, May 3, 2021

Annual Town Election – Tuesday, May 18, 2021

Special Town Meeting – Monday, May 3, 2021 (if necessary)

= Further discussion needed

**Town of Harwich
Wastewater Department
Budget 2022**

DESCRIPTION	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
SALARIES & WAGES	-	-	-	80,489	78,099
ELECTRIC UTILITY	-	-	-	-	4,000
GAS UTILITY	-	-	-	-	600
PROFESSIONAL SERVICES	-	-	6,000	192,443	398,286
PROF/ARCHITECT/ENG SERVICES	-	-	19,642	-	-
PRINTING SERVICES & SUPPLIES	-	-	-	-	650
GENERATOR MAINT	-	-	-	-	2,250
INDIRECT COST	-	-	-	-	31,705
	-	-	25,642	272,932	515,590

**Town of Harwich
Water Department
Budget 2022**

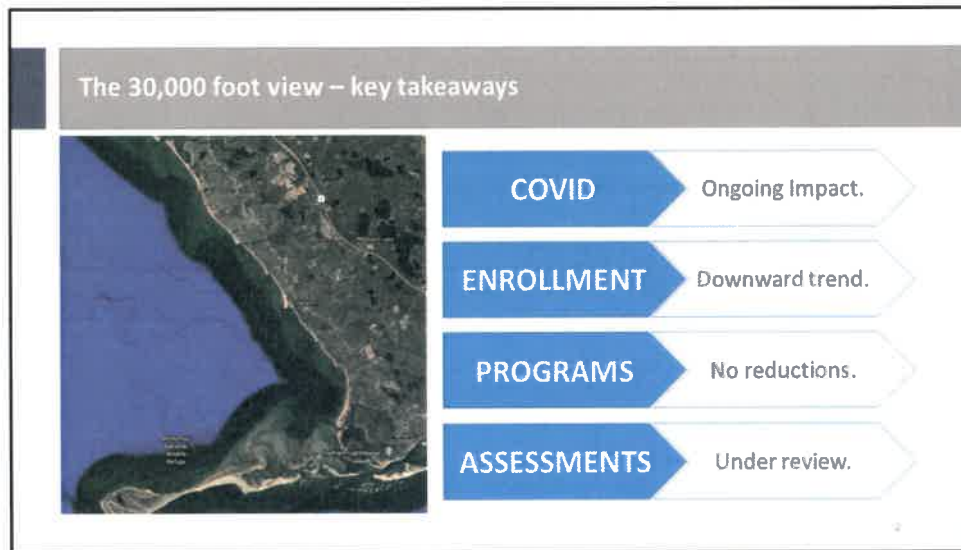
DESCRIPTION	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
SALARIES ELECTED OFFICIALS	1,375	3,000	3,000	3,000	3,000
SALARIES & WAGES	922,884	959,405	1,000,821	990,575	965,185
SEASONAL S&W	9,975	19,751	18,769	45,696	33,946
OVERTIME	203,954	213,238	199,274	243,201	232,894
LONGEVITY	39,187	43,674	34,838	35,253	32,379
VACATION SALARIES & WAGES	-	-	8,876	-	-
STIPEND	-	-	1,077	-	-
SICK LEAVE BUY-BACK@RETIREMENT	-	-	7,366	-	-
SICK LEAVE BONUS PER CONTRACT	975	1,400	1,443	3,325	3,325
OTHER FRINGE BENEFITS	7,750	7,027	9,252	8,250	8,800
ELECTRIC UTILITY	320,385	312,501	301,617	328,126	359,242
GAS UTILITY	9,535	7,899	6,993	9,535	8,000
VEHICLE REPAIR SERVICE	50,029	58,575	30,351	58,500	58,500
BUILDING MAINT/REPAIR SERVICE	47,038	29,371	17,039	45,000	45,000
TECHNICAL SUPPORT AGREEMENTS	13,230	28,442	26,240	27,240	43,540
BUILDING MAINT AGREEMENTS	8,534	9,558	7,566	9,650	22,750
RENTALS & LEASES	204	-	-	-	-
LABORATORY SERVICES	13,093	11,398	12,095	22,500	30,500
PROF/ARCHITECT/ENG SERVICES	120,580	68,496	16,484	75,000	60,000
PRINTING SERVICES & SUPPLIES	4,958	8,811	9,394	23,000	10,000
ADVERTISING	569	1,122	1,040	1,500	1,500
POSTAGE	9,133	16,528	16,946	21,000	17,500
TELEPHONE	7,301	7,226	6,983	7,700	7,700
COMMUNICATION SERVICES	14,785	15,738	16,186	16,000	16,000
PROPANE UTILITY	18,042	13,783	13,705	18,944	18,944
OFFICE SUPPLIES	5,080	5,192	5,167	5,900	5,900
HARDWARE/SOFTWARE/OFFICE	23,301	12,787	23,059	25,924	25,924
BULK FUEL	21,621	27,020	23,015	28,371	24,165
TREATMENT SUPPLIES	25,854	25,516	18,878	27,500	27,500
TREATMENT CHEMICALS	89,155	130,872	136,655	145,000	165,000
PUBLIC WORKS SUPPLIES	36,574	7,967	9,635	26,250	26,250
METERS/READ DEVICES & SUPPLIES	114,081	97,273	137,763	180,000	121,000
SERVICE INSTALLATION SUPPLIES	42,882	37,865	35,195	43,000	43,000
PIPES, VALVES & FITTINGS	73,716	101,878	12,536	90,000	90,000
WATER MAIN REPLACEMENT	-	109,811	500	35,000	35,000

**Town of Harwich
Water Department
Budget 2022**

DESCRIPTION	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Budget FY 2022
HYDRANTS & ACCESSORIES	4,362	5,206	-	-	-
POLICE DETAILS	38,606	56,041	26,696	60,000	60,000
ROAD REPAIRS	30,210	37,832	31,733	33,000	33,000
MECHANICAL TANK MAINT & INSP	30,655	2,851	3,990	10,000	10,000
GENERATOR MAINT	12,333	10,225	9,658	12,500	12,500
WELL REHAB	69,264	7,145	3,173	45,000	45,000
UNIFORMS AND SAFETY SUPPLIES	4,951	10,817	4,132	6,500	17,280
DUES/SUBSCRIPTIONS/TRAVEL	13,797	6,963	13,922	14,000	13,000
WATER MGMT PERMIT	7,341	7,240	5,943	8,500	8,500
OPEB	50,000	50,000	50,000	50,000	50,000
MATURE PRINCIPAL LONGTERM DEBT	547,628	549,191	550,913	547,800	549,599
INTEREST ON LONG TERM DEBT	219,084	201,883	187,544	171,199	152,556
ADMIN FEE LT DEBT	1,715	1,291	1,232	2,346	2,222
INDIRECT COST	650,178	732,843	720,295	730,290	732,691
	<u>3,935,903</u>	<u>4,072,653</u>	<u>3,778,987</u>	<u>4,291,075</u>	<u>4,228,792</u>

Monomoy Regional School District FY22 Budget

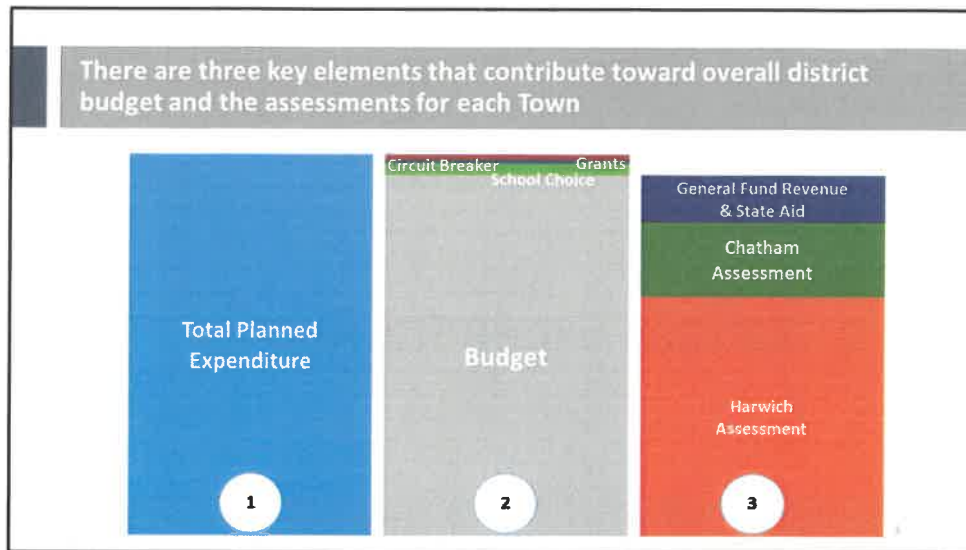
PUBLIC HEARING
February 2021



The 30,000 foot view of the FY2022 Budget

Key issues which have influenced the development of the FY22 budget:

- **COVID19:** The COVID pandemic continues to influence the district's financial planning. The FY21 budget has been revised and is very different from what was originally planned and while the FY22 budget is designed on the assumption that students will have returned to in-school learning the budget makes some allowances for the ongoing impact of COVID.
- **Enrollment:** Like much of the Cape Monomoy has seen a dip in enrollment in the last few years and this trend, although not uniform across the district has allowed reductions to staffing and resources.
- **Programs and Services:** Despite the small increase in this year's budget, it maintains all existing services and programs and includes additional math and ELA supports available for students.
- **Assessments:** While the budget has not increased significantly, the assessment methodology (i.e. how the cost of Monomoy RSD is split between Harwich and Chatham) has led to a significant increase for Harwich. The declining number of children in Chatham, relative to Harwich, continues to shift the minimum required contribution (as calculated by the state) toward Harwich. Both Towns and MRSD have been working to find a fiscal solution in the short term.



The Budget Process

There are three parts to developing a regional school district budget:

- **Calculating the total planned expenditure for the year:** this involves looking at what was spent last year and what will be the needs for next year.
- **Identifying the funds that will pay for this expenditure:** the majority of this comes from the general operating budget (this chart is to scale) but there are other funds from the state and federal government: school choice, circuit breaker (for special education costs) and grants.
- **Preparing the assessment for each town:** Once the budget has been developed then, the total cost of each town is prepared. This also includes identifying other 'revenues' which offset the assessments.

The development of the budget is an iterative process and there is interaction between each of these parts.

1. Planned Expenditure

What drives what the district's needs to spend?

- The District's mission and strategic objectives.
- Enrollment and class sizes.
- Student needs.
- Staffing and Salaries.
- Major Items: health insurance, school choice, charter tuition and out of district tuition.
- Financial outlook of both towns.

Budget Drivers

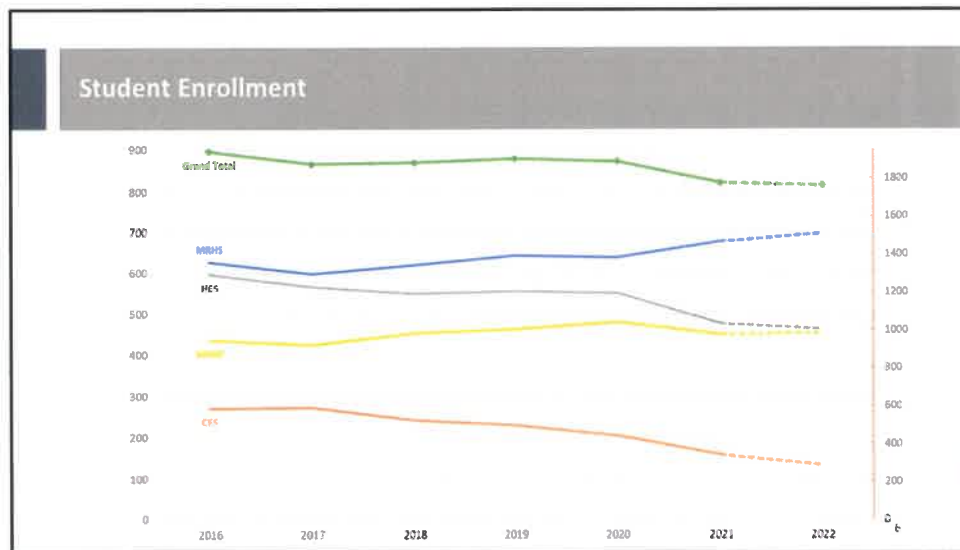
Monomoy Regional School District is a community of learners of all ages focused on building knowledge, positive character, and resiliency in a safe, supportive, creative, and challenging environment

Strategic Plan Objectives:

- Expand Community Engagement and Partnerships
- Strengthen Social and Emotional Well-Being
- Close the Achievement Gap
- Improve Curriculum, Instruction and Assessment for All Learners

Enrollment and student needs determine the level and type of resources to be included in the budget and of those salaries and other employee related costs (including health insurance) account for approximately 71% of the overall budget. As a result changes to staffing numbers and health insurance changes are major drivers of the budget.

The following slides focus on the changes that have had the biggest impact on the budget.



Enrollment Trends

While the district’s overall enrollment has been relatively stable since 2017, at the individual school level there have been specific trends that impact budget decisions and will have long term consequences.

The elementary schools have seen a drop in enrollment while the Middle School and High School have both experienced an upward trend. The COVID19 pandemic had a big impact on FY21 enrollment. However, post COVID19, enrollment is expected to return to the recent trend of falling enrollment at the elementary schools with a moderate increase or relatively level enrollment at the Middle and High School.

This chart shows the number of students at each school since 2016. The green line shows the total number of students in the district, this is measured on the axis on the right.

The District is maintaining class sizes with the projected enrollment for FY22

District Goal: Maintain programs across grade levels and educationally supportive class size guidelines of 19+/-2 students per class at the middle and high school and 18 +/-1 at the elementary level.



Class Sizes

As can be seen in the tables below enrollment will continue to be within the goal range for the district. While there is a reduction in enrollment at the elementary schools, the number of sections has also been reduced.

Elementary schools

School	Grade	2020/21 (original budget)		2021/22			
		No. Sections	Average Stds/Section	Sections	No. Students	Average Stds/Section	Change in FTE
Chatham	PK*	1 (1FTE)	4	1 (0.5FTE)	9.00	9.0	-0.5
Chatham	K	2	17	1	16.00	16.0	-1
Chatham	1	2	17	1	16.00	16.0	-1
Chatham	2	2	17	2	36.00	18.0	0
Chatham	3	2	15.5	2	30.00	15.0	0
Chatham	4	3	15.3	2	31.00	15.5	-1
Chatham	TOTAL	12	14.3	9	138.00	15.3	-3
Harwich	PK*	4 (2 FTE)	13.0	4 (2 FTE)	52	13.0	0
Harwich	K	5	17.6	5	87	17.4	0
Harwich	1	5	17.6	5	86	17.2	0
Harwich	2	6	14.8	5	78	15.6	-1
Harwich	3	6	19.3	5	88	17.6	-1
Harwich	4	5	20.0	6	106	17.7	1
Harwich	TOTAL	31	17.2	30	497	16.6	-1

Middle and High School

School	Grade	2020/21 (original budget)		2021/22			
		No. Sections	Average Stds/Section	Sections	No. Students	Average Stds/Section	Change in FTE
MRMS	5	8	18.6	7	143	20.4	-1
MRMS	6	8	20	8	156	19.5	0
MRMS	7	8	17	8	165	20.6	0
MRMS	TOTAL	24	18.5	24	471	19.6	-1
MRHS	8	9	20.4	8	140	17.5	-1
MRHS	9	8	14.1	9	165	18.3	1
MRHS	10	8	16.0	8	113	14.1	0
MRHS	11	8	16.5	8	126	15.8	0
MRHS	12	8	14.6	8	133	16.6	0
MRHS	TOTAL	41	16.3	41	677	16.5	0

New needs have been identified by the Principals and Directors – those listed below are funded in the current budget.

School	Description	Amount
District	Retain one additional full time nurse	\$81,229
Technology	Increase Bandwidth to 2GB	\$8,400
Athletics	Unified Sports Coach	\$4,761
Athletics	Increase Athletic Trainer to full time position	\$25,000
District	Budget Sense conversion	\$13,383
District	ELL pre-screening/testing for summer (hours)	\$3,784
District	10 additional days for Team Chairs	\$13,364
MRHS	Math Interventionist	\$83,246
District	Replacement computers for Admin Assistants	\$15,000
MRMS	1FTE Reading Specialist	\$81,229
MRMS	Social Studies Textbooks (G6 & 7)	\$24,000
Technology	Additional 0.5FTE for Technology	\$25,844
MRHS	Chemistry Textbooks	\$12,000
CES	Increase Math Assistant Position to Full Time	\$20,400

Funded Budget Priorities

Through the budget process Principals and Directors identified specific need. The needs listed here have been included in the budget. These costs are all either directly or indirectly offset by reductions in other areas of the budget.

Retain one additional full time nurse: In response to COVID, the district hired additional nursing staff. The proposed FY22 budget will retain a full time nurse. There is still likely to be some ongoing impact of COVID in FY22 and this extra resource will help.

Increase Bandwidth to 2GB: The district currently has bandwidth of 1GB. As an increasing range of services are provided through the cloud this increase will ensure that there is sufficient capacity for all the district's needs.

Unified Sports Coach: The district wishes to create an inclusive sports program that unites Special Olympics athletes (individuals with intellectual disabilities) and partners (individuals without intellectual disabilities) as teammates for training and competition.

Increase Athletic Trainer to full time position: Currently this position is part time but that is insufficient to meet the demands of this position. Position would also take on duties of the current athletic secretary. *This cost is directly offset by reducing the athletic secretary position.*

Budget Sense Conversion: The districts' accounting software is currently hosted by the district. This project would convert that system to a web based application. This would improve the security and resiliency of the districts' financial information. *This cost is directly offset to savings from no longer hosting the site in the district.*

ELL pre-screening/testing for summer (hours): Additional hours are required for staff to screen and test language needs of newly enrolled students over the summer to ensure correct information is available before the start of the school year.

Additional days for Team Chairs: Many staff have additional days beyond the school year for completing the school year and preparing for the next. At the moment, team chairs do not and this impedes their ability to complete necessary work for students.

Math Interventionist: The High School has identified math as a particular focus in light of recent MCAS and SAT scores. This position would work with students who are struggling in math, particularly in 8th, 9th, and 10th grade.

Replacement Computers for Admin Assistants: Current devices are past their useful life and insufficient for demands.

New 1FTE Reading Specialist: To provide support for students in grade 5 who are struggling with reading. This will help . *This cost is directly offset by position reduction at the Middle School.*

Social Studies Textbooks (G6 & 7): Current social studies textbooks are out of date and no longer reflect the curriculum. New textbooks will have an online component.

Additional 0.5FTE for Technology: The increased demands on the district's technology requires additional staffing. This has been highlighted by the response to COVID but it is part of a longer term trend as services are increasingly provided online.

Chemistry Textbooks: There are no current textbooks - this provides a significant challenge to delivery of the curriculum.

Increase Math Assistant Position to full time: To support students below grade level in math.

Unfortunately not all requests from Principals and Directors could be funded in this budget. The following items are not budgeted.

School	Description	Amount
MRHS	US1 / US 2 textbooks	\$24,000
CES	Team Chair (OoD/CES/EC)	\$83,246
MRHS	0.5 Wellness Teacher	\$34,626
MRHS	Increase School year secretary to full year	\$10,680
MRMS	New Van MS Shells program	\$40,000
MRMS	Security Cameras (CES/HES/MRMS)	\$12,000
CES	Math Interventionist	\$83,246
District	0.5FTE Speech and Language	\$48,620
District	Curriculum Specialist	\$97,731
MRHS	Special Education teacher	\$83,246
MRMS	Math Interventionist	\$83,246
MRMS	0.5 FTE Custodian	\$19,370

Unfunded Priorities

This table shows the needs that were identified through the budget process that could not be funded. However, the District Administration team continues to investigate means to fund some of these currently unfunded priorities within the proposed budget - for example through use of grants or by reducing other budgeted expenditure.

US1 / US 2 textbooks: Current books are out of date and do not reflect curriculum.

Team Chair (OoD/CES/EC): Currently, the district has 3FTE team chairs to cover all special education evaluation meetings and provision of services. An additional position would be responsible for students in out of district placements, in the early childhood program and CES (currently 0.4FTE). The current 0.6FTE position would increase to 1FTE.

New 0.5FTE Wellness Teacher: There is a 0.5FTE position currently in place but oversubscribed by students. Wellness is 4 year graduation requirement.

Increase Guidance Admin Assistant days: Increasing the number of days for the guidance secretary (from 203 to 213) would give that position more days to complete necessary work to welcome students in the fall. During the summer months, new registrations and specialized data responsibilities occur at a significant rate. The position is inhibited by the current schedule.

New Van MS Shells program: Used for field / work trips. Current van nearing end of useful life and in need of repair.

Security Cameras (CES/MRMS): Current systems are out of date and, at MRMS, not fully functioning.

New Math Interventionist: To support students below grade level in math.

New 0.5FTE Speech and Language: To work with students with language and communication issues. District has 4FTE however there are increasing demands.

New Curriculum Specialist: To coordinate and improve delivery of high quality curriculum across the district, reporting to the Director of Curriculum.

New Special Education teacher: Case load of teachers at the High School is challenging. An additional teacher would provide support.

New Math Interventionist: School has identified math support as a need in light of student performance, including in MCAS.

New 0.5 FTE Custodian: The middle school is relatively understaffed as compared to the other buildings (square feet per custodian). This would bring them to a similar level as the other schools.

Overall, the district is planning a number of staffing changes to meet strategic and financial needs.

- In response to COVID19, the district did not fill 6.5FTE positions in FY21 that will not be brought back in FY22.
- There are 4.6FTE positions which are filled in FY21 that are not planned for FY22.
- There are 4.5FTE new positions added that are aligned with the district's strategic plan.
- One year positions hired to respond to COVID19 will not be filled in FY22 (except as noted earlier).

10

Change to staffing

New positions

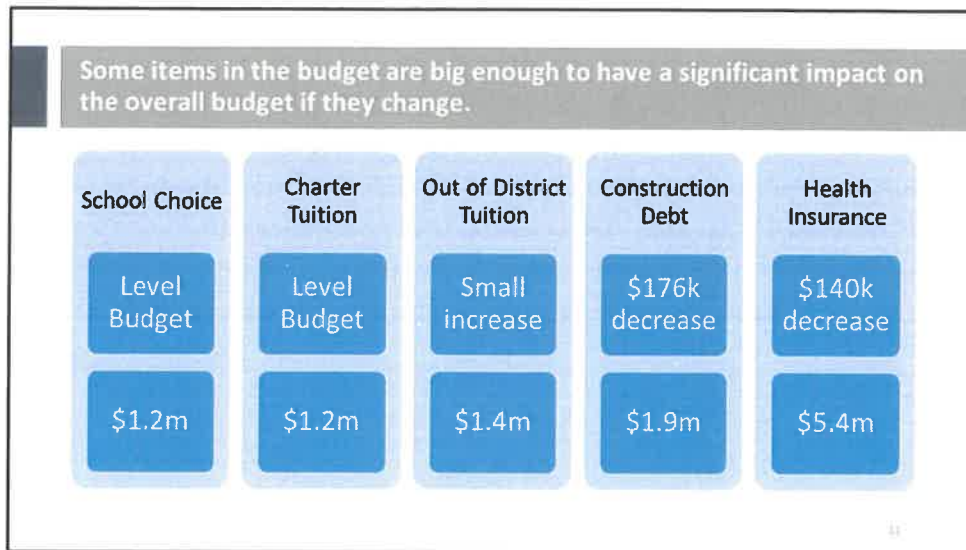
School	Position	FTE Impact
CES	Admin Assistant	-0.4
HES	Admin Assistant	-0.6
HES	MWFK Teacher	-1
MRHS	Custodian	-0.5
MRHS	Inst Assistant	-1.0
CES	PreSch Teacher	-0.5
CES	K teacher	-1
Athletics	Admin Assistant	-0.5
HES	G2 Teacher	-1
		-6.5

Positions unfilled due to COVID not budgeted.

School	Position	FTE Impact
CES	G1 & 4 Teachers	-2
CES	Special Ed Teacher	-1
CES	Inst Assistant	-0.4
MRHS	World Language Teacher	-0.2
MRMS	G5 Teacher	-1
		-4.6

Filled positions not budgeted for FY22

School	Position	FTE Impact
District	Nurse	1.0
Athletics	Athletic Trainer	0.5
MRHS	Math Interventionist	1.0
MRMS	Reading Specialist	1.0
CES	Math Assistant	0.5
Tech	Support	0.5
		4.5



Major Items

- **School Choice:** Through the school choice program students can choose to attend schools in districts other than the one they are resident in. The 'sending' district pays for those students to attend the 'receiving' district, normally around \$5,000 per student. The district is a 'net' receiver of students under the school choice program, however, the tuition cost is significant at around \$1.2m. Although, the number of school choice student leaving the district had fallen from FY18 to FY19 COVID19 had an impact in reducing this number further. It is not clear what the long term impact of COVID will be and the budget has been kept level from FY21.
- **Charter Tuition:** The district is also required to pay for students who reside in Chatham or Harwich and choose to attend a charter school. The cost for these students is around \$18,000 per student. Although the district receives some reimbursement from the state (see later slides) it is less than 10% of the total cost. The number of the students has fluctuated in recent years, around 60-70 students. In light of the ongoing impact of COVID, the budget has been kept level from FY21.
- **Out of District Tuition:** The district pays the tuition for some students whose special education needs are such that the district is not able to provide a sufficient education in district. This cost can fluctuate depending on the number and the level of need of those students. Although the district is expecting an increase in these costs from FY21 to FY22, of around \$30,000, this is more than offset by the increase in Circuit Breaker funding (see slide below) so that the net impact on the budget is a reduction of \$76,000.
- **Construction Debt:** The district continues to pay for the debt related to the construction of the Monomoy Regional High School. In FY21 the district made the final payment on the short term financing of the project, leaving only the long term debt payments on this project. These payments will last until 2040.

- **Health Insurance:** The District is part of the Cape Cod Municipal Health Group. Although the CCMHG plans to increase the rates for plans (between 2% and 3%) for FY22, the Group also plans to use some of its reserve fund to pay for a 'premium holiday' in the fall of this year. This means that the district (and employees) will not have to pay the insurance premiums for one month. These two changes combined have the overall impact of reducing the health insurance budget for FY22.

There is a small increase in capital expenditure – however, the district will need a more significant investment in key projects in coming years.

Facilities

Chatham ES / Harwich ES / Middle School

- Replace Phones/PA System – Phase 1 - \$95,000

Harwich Elementary School

- Repair window seals - \$7,000

- Water bubbler for cafeteria - \$8,000

Monomoy Regional Middle School

- Auditorium Lighting - \$10,000

Monomoy Regional High School

- Replace vehicle for student community programs (3 year lease payment) - \$10,000

District

- Stabilization payment - \$50,000

Technology

• Chatham Elementary School

• Promethean Boards - \$16,864

• Harwich Elementary School

• Promethean Boards - \$16,865

• Monomoy Regional Middle School

• Teacher Laptops - \$10,378

• Chromebooks - \$51,225

• Monomoy Regional High School

• MAC Lab, Graphics Lab and Robotics Lab - \$35,853

• Chromebooks - \$52,628

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Capital Budget Process

The district has the following process for identifying capital needs:

1. Conduct a facilities condition review for each building once a year.
2. Update the capital needs list, recording items that have been addressed and adding new items.
3. Review priorities with district leadership.
4. The list for each school is included in that school's budget planning for the following year.
5. The funding source and timing for each item is proposed.
6. Present list to school committee.
7. The priorities are submitted to the School Committee.

Through this process the district identified the items listed in the slide above. All the technology items are ongoing lease costs from purchases made prior to FY22.

Looking Ahead

Although the school buildings have been maintained to a very high level. The District's capital plan has some major projects ahead:

- Replace Roofs at MRMS and CES
- Replace Siding and Trim at MRMS
- Replace MRHS Athletic Field and Track.

COVID

Ongoing impact likely to last into the new year.

ENROLLMENT

Downward trend allowing some reductions.

PROGRAMS

No reductions, key positions added but some unmet needs.

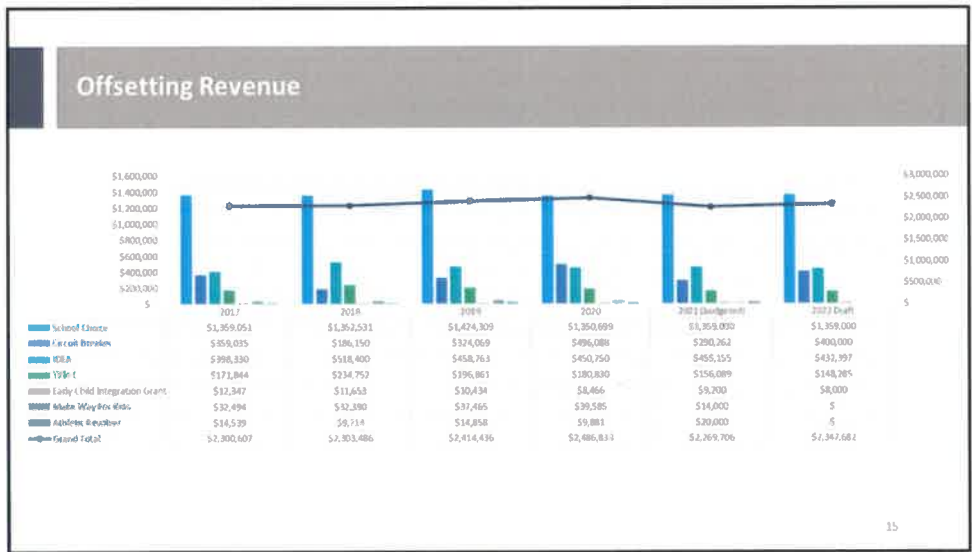
Questions?

2. Budgeted Revenue

Budgeted Revenue

Revenue impacts the budget in two ways. There is one set of revenue which offsets the District's budget ahead of the assessment process. There is a second set of revenue which is included in the assessment process and reduces the amount owed by each town.

This section will deal with the first set of revenue. The second set is included in the next section on the assessments.

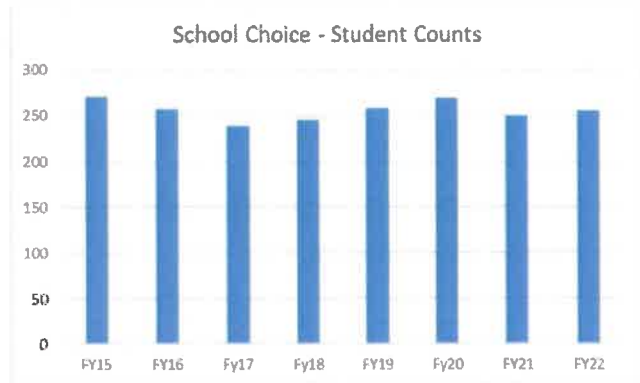


Offsetting Revenue

The budget is offset by the following key funds:

School Choice: Through the school choice program the district receives funds for students who attend Monomoy schools from other districts. The district receives on average around \$5,000 for each student.

The chart to the right shows how the number of School choice coming to Monomoy has changed in recent years. The FY21 and FY22 figures are the budget numbers. Prior to FY21 the numbers had been increasing. However, COVID has had an impact and fewer School Choice students attended the district in FY21. Therefore, the FY22 budget is at the same level of funding as in FY21.



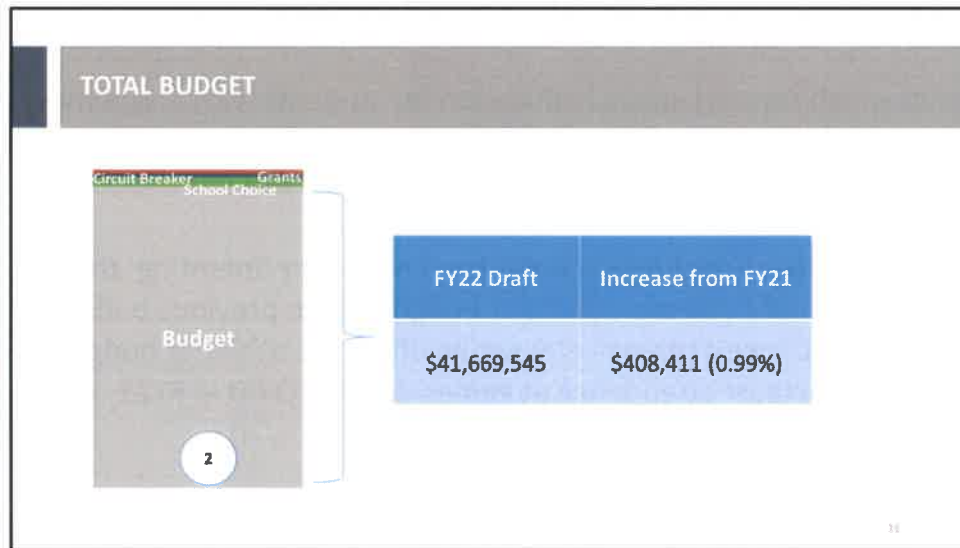
Circuit Breaker: The state reimburses districts for some of their special education costs above a certain threshold and at a particular reimbursement rate that is set each year. The funds are received the year after the expenditure is made and Monomoy uses the revenue a year after it is received. Therefore, funds received in FY21 are budgeted for FY22, this provides a greater level of certainty than relying on funds in the year they are received.

The district saw an increase in qualifying special education costs in FY20 which has led to greater revenue in FY21 and allowed an increase in the budgeted revenue, by over \$100,000, for FY22.

Grants: Grants don't offset the budget in quite the same way that school choice and circuit breaker do as they supplement and do not supplant the budget. Nevertheless, they play an important part in funding key programs in the district. The key grants included here are IDEA and Title 1. IDEA is a group of three grants authorized by the Individual with Disabilities

Education Act which support special education for students with disabilities. Title 1 grants are provided to districts with children from low income families to help ensure that all children meet challenging state academic standards.

Other funds: The Make Way for Kids program is no longer operating, therefore, the revenue and associated costs are no longer budgeted). In previous budgets, Athletics revenue (from attendance at games etc) would offset the athletics budget. However, given the lack of spectator attendance at games due to COVID in FY21, no revenue is being relied upon for FY22.



FY22 Budget

Once the offsetting revenue outlined above is taken into account, Monomoy Regional School District’s budget for FY22 is \$41,669,545 – this represents an increase of below 1% from FY21.

See the table below for a breakdown by category. The major increase is in instruction. This is due to a number of factors, most significantly, it includes increased salaries as staff move up steps and lanes and as there is a cost of living increase. However, also within this area there have been some costs moved from operations and maintenance (see below) and the budget for

Category	Budget	2022		2021
		Budget	Change	Budget
⊕ District Leadership & Administration	\$	1,190,874	\$ 78,277	\$ 1,112,597
⊕ Instruction	\$	20,774,491	\$ 615,880	\$ 20,158,611
⊕ Operations & Maintenance	\$	3,314,529	\$ (88,217)	\$ 3,402,746
⊕ Other School Services	\$	2,964,292	\$ 142,879	\$ 2,821,413
⊕ Programs With Other School Districts and Transfers Out	\$	3,480,128	\$ (77,025)	\$ 3,557,153
⊕ Fixed Charges	\$	7,646,794	\$ (95,905)	\$ 7,742,699
⊕ Capital	\$	363,813	\$ 8,813	\$ 355,000
⊕ Debt Retirement & Service	\$	1,934,625	\$ (176,291)	\$ 2,110,916
Grand Total	\$	41,669,545	\$ 408,411	\$ 41,261,134

The increase in Other School Services is due to a reclassification of expenditure (from administration) to bring it in line with State guidance. This category also includes the additional nurse (see funded priorities slide).

The reduction in Operations and Maintenance is largely due to change in the account number being used for certain technology related costs. These costs are being moved to instruction, in line with updated guidance from the state on the chart of accounts.

Programs with Other districts is down due to the increase in Circuit Breaker available to offset those costs. Fixed charges is down due to the changes in health insurance costs (see below) and finally debt retirement is also down due to progress in repaying debt on the high school construction project.

Offsetting
Revenue

Some uncertainty due to
COVID but assuming level
funding.

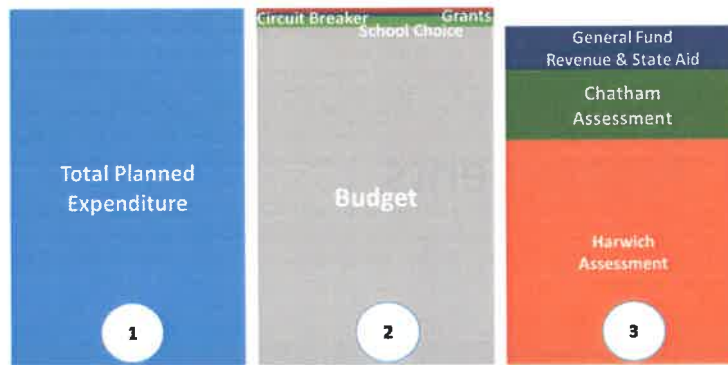
Total Budget

0.99% increase.

Questions?

3. Assessments

Once the total expenditure and offsetting revenue has been calculated. The final step is to determine how much each town is required to pay.



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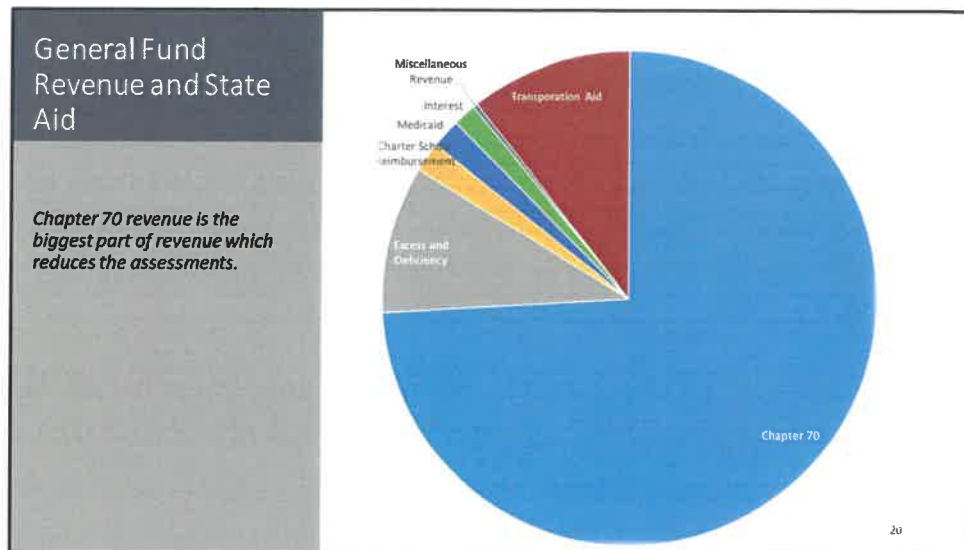
Town Assessments

The assessment methodology was set up in the Regional Agreement when the district was originally formed.

The first step in determining the assessments is to calculate the general fund revenue and state aid. That will fund a portion of the budget.

The remaining amount of the budget to be funded is allocated as follows:

- Each town will pay the minimum local contribution required of it by the state.
- Any remaining budget is split based on the towns' three year average foundation enrollment (for operating, capital and debt costs) and three year average of actual enrollment (for transportation costs).



General Fund Revenue and State Aid

Chapter 70 Funding: Chapter 70 is the Commonwealth’s formula which defines the “foundation budget,” the amount which needs to be spent to provide children an adequate education –based on the demographics and programs offered in districts. Chapter 70 Aid from the state augments the community’s “required minimum contribution” to bring the minimum school funding up to an adequate level (the foundation budget). Many municipalities, like Chatham and Harwich, choose to spend more on schools than their minimum required contribution. From FY17 to FY21 there had been a total increase of almost 39% in how much Chapter 70 was budgeted to reduce the assessment in Monomoy. However, these increases have slowed since then, especially in the wake of COVID19. The State preliminary figure for Monomoy’s Chapter 70 is \$3,850,274, is an increase of \$51,960, approximately 1.4%.

Excess And Deficiency: The state requires that every regional school district maintain an excess and deficiency fund on its books of account. At the end of every fiscal year, any surplus or deficit in the district's general fund shall be closed to the excess and deficiency fund. Once this amount has been certified by the MA Department of Revenue a portion of it can be used to offset the assessment. In FY22 the district plans to use \$500,000 from the E&D fund to offset the assessment. This is less than in FY21 when the planned E&D offset was increased to \$850,440.

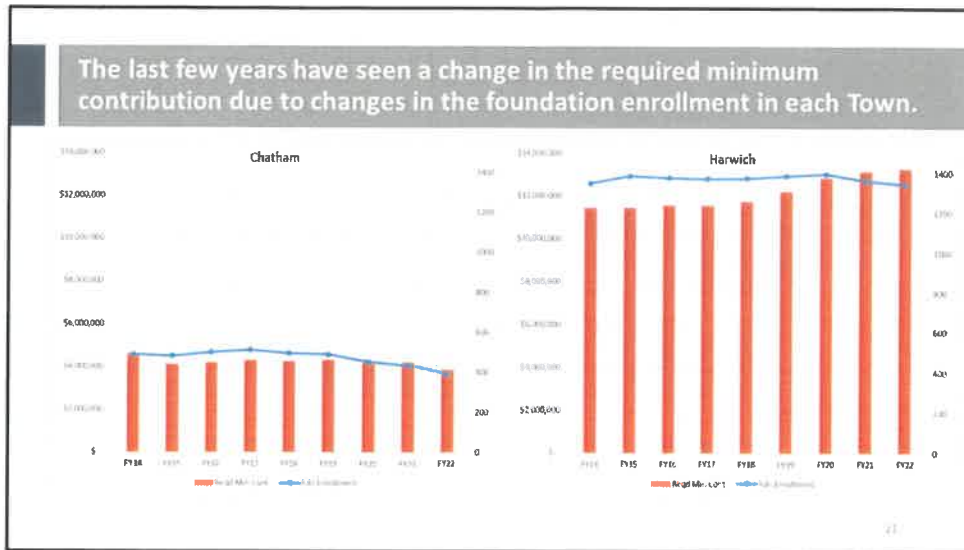
Charter School Reimbursement: The state provides a ‘reimbursement’ to Districts to reduce the impact of increases in Charter School tuition that the district pays. As the district’s charter tuition costs have stabilized in recent years (around \$1.2m) the reimbursement the district receives has fallen. It is currently estimated at \$100,000 for FY22.

Regional Transportation: As a regional school district, Monomoy receives reimbursement from the state for students who travel more than 1.5miles to school. This has also increased in recent years and is expected to increase from \$513,412 in FY21 to \$553,996 in FY22. In addition to the funds received this year, any surplus from previous years (if the actual amount received was

greater than the amount budgeted) can be included in the assessment.

Medicaid: The district receives reimbursement for the provision of certain health care services and administrative activities to students. This has been falling in the last few years and the budgeted amount for FY22 has been lowered to \$100,000 (from \$155,000 in FY21).

Interest: The district receives interest on its funds. Through sound fiscal practices this has increased in recent years and the budget is being updated to \$80,000 to reflect this.



Minimum Local Contribution

These figures are prepared by the state based on the town’s fiscal ability to provide its children an adequate education. It is calculated using a combination of property value and income within the community and adjusted each year by the Municipal Revenue Growth Factor.

The biggest driver in recent years has been the foundation enrollment.

Foundation enrollment is defined by the State as follows:

Foundation enrollment is a count of the number of pupils for whom a school district is financially responsible on October 1st of any given year. It is comprised primarily of local resident schoolchildren attending their community’s local or regional school district. However, it also includes students for whom the district is paying tuition, such as those at Commonwealth charter schools, other school districts, special education schools and other settings. It does not include tuitioned-in students from other districts, because their home districts are paying for those students’ costs.

Although both Towns are seeing a drop in foundation enrollment as Chatham’s is, proportionally, a larger reduction that is shifting costs from Chatham toward Harwich.

The foundation enrollment is also the main driver of the regional agreement assessment methodology for other costs (excluding transportation). However, as it is based on a three year rolling average for past years it’s impact is less that for the state’s calculation. In FY22, the three year rolling average of foundation enrollment is: Chatham: 24.89%, Harwich: 75.11%

Actual enrollment on October 1st is used to calculate the assessment of transportation costs. FY22 Transportation Assessment will be calculated based on three year rolling average enrollment of: Chatham: 24.04%, Harwich: 75.96%

Assessment: Step 1 – calculation of budget

	FY22 Draft	Increase from FY21
Total Budget	\$41,669,545	\$408,411 (0.99%)

Step 1

The first step in the calculation of the assessment is the total budget – as described above.

Step 2 – Forecast Offsets

Source	Forecast	Change from FY21
Chapter 70	\$3,850,274	\$51,960
Excess And Deficiency	\$500,000	-\$350,440
Charter School	\$99,925	\$24,311
Medicaid	\$100,000	-\$55,000
Interest	\$80,000	\$72,500
Misc Revenues	\$13,562	\$-
Transportation	\$731,525	\$90,165
General Fund Revenue and State Aid	\$5,357,048	-\$166,504

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Step 2

The projected General Fund Revenue and State Aid is then subtracted from the proposed budget.

Step 3 – Calculate Assessment

Assessment	Harwich	Change from FY21	Chatham	Change from FY21
Local Minimum Contribution	\$13,246,021	\$89,361	\$3,856,063	(\$334,506)
Operating assessment beyond minimum contribution	\$12,103,856	\$904,706	\$4,010,987	\$147,389
Transportation	\$591,564	(\$39,254)	\$187,291	(\$25,302)
Capital / Stabilization	\$273,260	\$9,317	\$90,553	(\$504)
Debt	\$1,453,162	(\$116,369)	\$481,463	(\$59,922)
Total	\$27,667,863	\$847,761 (3.16%)	\$8,626,357	(\$272,845) (-3.07%)

Step 3

The remaining budget amount, not offset by General Fund Revenue or State Aid, is then divided between the two towns using the assessment method outlined in the Regional Agreement.

The impact of the changes to the budget (\$408,411) plus the reduction in General Fund Revenue and State Aid (\$166,504) increase the total amount to be split between the two towns. However, the changes in the foundation enrollment are also responsible for shifting around \$400,000 from Harwich to Chatham.

The Federal government has released a grant to support schools in their response to COVID. The House 1 budget from the state allows Municipalities to use some of these funds to offset the **increase** in minimum local contribution. Therefore, Harwich could use up to \$89,361 from this grant toward their overall assessment. As Chatham's minimum local contribution fell they would not be eligible to use the funds for this purpose.

Alternative Assessment Method?

Assessment	Basis	Harwich	Chatham
Local Minimum Contribution	State Calculation	\$13,246,021	\$3,856,063
Elementary School Cost	Budgeted amount + health insurance	\$7,289,180	\$3,091,234
Operating assessment beyond minimum contribution	3yr rolling average of foundation enrollment	\$4,307,135	\$1,427,301
Transportation	3yr rolling average of Oct 1 enrollment	\$591,564	\$187,219
Capital/ Stabilization	3yr rolling average of foundation enrollment	\$273,260	\$90,553
Debt	3yr rolling average of foundation enrollment	\$1,453,097	\$481,528
Total		\$27,160,257	\$9,133,899
<i>Increase from FY21</i>		<i>\$340,211 (1.27%)</i>	<i>\$234,704 (2.64%)</i>

Alternative Assessment Method

The District and the Harwich and Chatham Boards of Selectmen are in the process of discussing possible changes to the assessment methodology to reduce the impact of changing enrollment on the division of costs.

One method being considered, which is demonstrated here, is to assign each town the cost of their elementary school before continuing with the assessment method as currently stands. This would have the impact of shifting around \$500,000 from Harwich to Chatham.

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.01.2210.100.210.005.3421	CES Sch Leadership Admin S	\$126,459	\$3,673	\$122,786	\$120,392	\$115,744	\$118,117	\$115,744
1000.01.2210.200.210.005.3422	CES Sch Leadership Clerical	\$68,123	(\$15,146)	\$83,269	\$80,524	\$75,704	\$77,187	\$72,194
1000.01.2210.500.210.005.3425	CES Sch Leadership Supplies	\$4,550	\$0	\$4,550	\$5,893	\$6,227	\$3,354	\$4,259
1000.01.2210.600.210.005.3426	CES Sch Leadership Otr Exp	\$1,200	\$0	\$1,200	\$419	\$1,200	\$567	\$616
1000.01.2210.620.210.005.3426	CES Sch Leadership Dues Ar	\$624	(\$5)	\$629	\$624	\$640	\$585	\$535
1000.01.2305.110.403.001.3450	CES Teachers Prof Sal	\$818,151	(\$236,425)	\$1,054,576	\$1,021,942	\$1,004,695	\$1,160,580	\$1,186,406
1000.01.2305.110.404.001.3450	CES Teachers Prof Sal EC	\$49,015	(\$51,333)	\$100,348	\$98,396	\$94,506	\$96,482	\$94,506
1000.01.2305.110.408.001.3451	CES Teachers Prof Sal Speci	\$169,906	\$4,384	\$165,522	\$159,175	\$176,446	\$144,864	\$139,447
1000.01.2305.110.600.002.3450	CES Teachers Prof Sal Speci	\$183,690	(\$63,449)	\$247,139	\$238,200	\$221,744	\$228,809	\$219,947
1000.01.2320.110.600.002.3465	CES Med/Ther Svcs Prof Sal	\$113,516	(\$30,076)	\$143,592	\$141,046	\$148,333	\$139,569	\$164,132
1000.01.2320.410.600.002.3468	CES Med/Ther Svcs Prof or T	\$2,000	\$0	\$2,000	\$612	\$2,000	\$0	\$0
1000.01.2324.300.400.001.3470	CES Subs, Long Term Otr Sa	\$13,519	\$3,519	\$10,000	\$0	\$10,000	\$5,629	\$17,449
1000.01.2324.300.400.002.3470	CES Subs, Long Term Otr Sa	\$5,530	\$5,530	\$0	\$0	\$0	\$0	\$0
1000.01.2325.300.400.001.3470	CES Subs, Short Term Otr Sa	\$15,245	(\$39,755)	\$55,000	\$46,401	\$55,000	\$45,941	\$57,686
1000.01.2325.300.400.002.3470	CES Subs, Short Term Otr Sa	\$6,237	\$6,237	\$0	\$0	\$0	\$0	\$0
1000.01.2330.300.400.001.3473	CES Instl Asst Otr Sal	\$74,636	\$65,638	\$8,998	\$8,655	\$4,451	\$83,481	\$32,604
1000.01.2330.300.600.002.3473	CES Instl Asst Otr Sal Spec E	\$72,848	(\$18,084)	\$90,932	\$213,952	\$101,252	\$37,825	\$76,501
1000.01.2330.300.771.001.3473	CES Instl Asst Otr Sal Subs	\$3,922	\$3,922	\$0	\$0	\$0	\$0	\$0
1000.01.2330.300.771.002.3473	CES Instl Asst Otr Sal Spec E	\$14,382	\$14,382	\$0	\$0	\$0	\$0	\$0
1000.01.2340.110.250.005.3476	CES Lib & Media Ctr Dir Prof	\$89,395	\$5,131	\$84,264	\$79,435	\$73,414	\$74,882	\$64,418
1000.01.2353.110.184.002.3491	CES Tchrr/Instr Staff PD Days	\$1,000	\$500	\$500	\$105	\$500	\$439	\$744
1000.01.2354.110.505.001.3461	CES Inst Coach/Mentors Prof	\$43,540	\$4,354	\$39,186	\$36,122	\$36,927	\$36,327	\$36,927
1000.01.2356.600.184.001.3498	CES Staff At PD Otr Exp	\$6,400	\$0	\$6,400	\$5,329	\$5,755	\$0	\$2,589
1000.01.2356.615.400.001.3498	CES Staff At PD Crsel/Inserv E	\$1,576	(\$156)	\$1,732	\$0	\$0	\$0	\$0

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

Definition: 1. FY22 Budget Development

From Date: 2/1/2021 To Date: 2/28/2021

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.01.2356.616.400.001.3498	CES Staff AI PD Unit B PD Cr	\$857	(\$99)	\$956	\$0	\$0	\$0	\$0
1000.01.2410.510.400.001.3505	CES Textbooks Books	\$8,260	(\$2,840)	\$11,100	\$11,733	\$18,160	\$12,900	\$21,108
1000.01.2415.500.400.001.3515	CES Oth Inst Matl Supplies	\$14,411	(\$1,922)	\$16,333	\$5,314	\$16,872	\$14,179	\$16,732
1000.01.2430.500.400.001.3535	CES Gen Class Supplies	\$22,189	(\$6,318)	\$28,507	\$17,454	\$18,016	\$15,726	\$16,946
1000.01.2430.500.600.002.3535	CES Gen Class Supplies Spe	\$2,100	(\$1,400)	\$3,500	\$869	\$3,500	\$405	\$2,470
1000.01.2440.505.403.001.3542	CES Oth Inst SvcsFld Trips	\$6,450	(\$50)	\$6,500	\$974	\$7,802	\$6,686	\$5,489
1000.01.2451.830.927.001.3546	CES Clesrm Instr Tech Acq E	\$2,500	\$2,500	\$0	\$0	\$0	\$0	\$0
1000.01.2455.600.925.005.3555	CES Inst Software Otr Exp	\$17,100	\$6,860	\$10,240	\$0	\$0	\$0	\$0
1000.01.2710.110.270.001.3561	CES Guid/Adj Couns Prof Sal	\$99,449	(\$778)	\$100,227	\$97,337	\$92,061	\$92,299	\$93,543
1000.01.2710.500.270.001.3565	CES Guid/Adj Couns Supplies	\$895	(\$405)	\$1,300	\$519	\$1,300	\$1,229	\$1,275
1000.01.2710.600.270.001.3566	CES Guid/Adj Couns Otr Exp	\$339	\$0	\$339	\$0	\$339	\$0	\$0
1000.01.2800.110.280.002.3581	CES Psych Svcs Prof Sal Spe	\$42,244	(\$2,243)	\$44,487	\$38,372	\$42,047	\$37,620	\$36,882
1000.01.2800.400.280.002.3584	CES Psych Svcs Cont Svcs S	\$0	\$0	\$0	\$0	\$0	\$0	\$928
1000.01.3200.110.322.005.1441	CES Med/Health Svcs Prof Se	\$69,240	\$8,295	\$60,945	\$54,625	\$61,517	\$62,747	\$59,152
1000.01.3200.500.322.005.1445	CES Med/Health Svcs Supplie	\$1,300	\$400	\$900	\$835	\$900	\$545	\$927
1000.01.3520.330.385.005.1523	CES Otr Std Acts Coach/Adv	\$26,500	\$0	\$26,500	\$18,019	\$16,500	\$24,352	\$18,280
1000.01.4110.300.770.005.1563	CES Custodial Svcs Otr Sal	\$161,267	\$7,176	\$154,090	\$148,341	\$140,741	\$140,741	\$136,261
1000.01.4110.300.771.005.1563	CES Custodial Svcs Otr Sal S	\$5,800	\$0	\$5,800	\$10,099	\$5,800	\$18,124	\$17,751
1000.01.4110.580.770.005.1565	CES Custodial Svcs Cleaning	\$11,000	\$2,000	\$9,000	\$7,572	\$9,000	\$7,847	\$3,701
1000.01.4120.633.773.005.1576	CES Heating Gas Heat	\$43,000	\$291	\$42,709	\$33,530	\$40,675	\$40,437	\$39,753
1000.01.4130.635.775.005.1586	CES Utilities Electricity	\$30,000	(\$7,000)	\$37,000	\$25,936	\$41,619	\$23,029	\$27,323
1000.01.4130.636.775.005.1586	CES Utilities Telephone	\$10,000	(\$38)	\$10,038	\$9,691	\$9,560	\$8,874	\$11,543
1000.01.4210.420.760.005.1594	CES Maint Of Grounds Cont S	\$18,000	\$18,000	\$0	\$0	\$0	\$0	\$0
1000.01.4210.500.760.005.1595	CES Maint Of Grounds Suppl	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.01.4210.600.760.005.1596	CES Maint Of Grounds Otr Ex	\$0	(\$3,500)	\$3,500	\$2,685	\$3,500	\$0	\$867
1000.01.4220.400.800.005.1604	CES Maint Of Bldgs Cont Svc	\$48,000	\$48,000	\$0	\$0	\$0	\$0	\$0
1000.01.4220.500.800.005.1605	CES Maint Of Bldgs Supplies	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$0
1000.01.4220.600.800.005.1605	CES Maint Of Bldgs Otr Exp	\$0	(\$46,700)	\$46,700	\$47,093	\$46,700	\$43,791	\$38,249
1000.01.4230.400.900.005.1624	CES Maint Of equip Cont Svc	\$6,500	\$1,500	\$5,000	\$6,307	\$5,000	\$6,848	\$4,924
1000.01.4230.500.900.005.1625	CES Maint Of equip Supplies	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$0
1000.01.4400.300.160.005.0863	CES Networking & Telecom Otr	\$52,205	\$31,105	\$21,100	\$17,504	\$24,408	\$53,316	\$0
1000.02.2210.100.210.005.3421	HES Sch Leadership Admin S	\$231,338	\$4,845	\$226,493	\$222,066	\$213,470	\$243,509	\$225,422
1000.02.2210.200.210.005.3422	HES Sch Leadership Clerical	\$131,715	(\$40,086)	\$171,801	\$168,565	\$148,853	\$170,112	\$165,137
1000.02.2210.500.210.005.3425	HES Sch Leadership Supplies	\$6,949	(\$323)	\$7,272	\$12,413	\$12,897	\$14,528	\$11,565
1000.02.2210.600.210.005.3426	HES Sch Leadership Otr Exp	\$5,800	\$0	\$5,800	\$4,790	\$5,800	\$2,604	\$1,096
1000.02.2210.620.210.005.3426	HES Sch Leadership Dues Ar	\$1,200	(\$78)	\$1,278	\$1,089	\$1,278	\$1,119	\$778
1000.02.2305.110.403.001.3450	HES Teachers Prof Sal	\$2,420,141	(\$27,927)	\$2,448,068	\$2,344,992	\$2,298,599	\$2,419,030	\$2,375,318
1000.02.2305.110.404.001.3450	HES Teachers Prof Sal EC	\$281,158	\$32,661	\$248,497	\$224,532	\$227,385	\$211,537	\$74,846
1000.02.2305.110.408.001.3451	HES Teachers Prof Sal Spec	\$368,631	\$71,639	\$296,992	\$336,364	\$298,083	\$370,403	\$235,635
1000.02.2305.110.600.002.3450	HES Teachers Prof Sal Spec	\$543,031	\$49,744	\$493,287	\$484,948	\$488,687	\$498,683	\$710,833
1000.02.2310.110.408.001.3451	HES Tch Small Grp Prof Sal E	\$0	\$0	\$0	\$0	\$0	\$7,172	\$0
1000.02.2320.110.600.002.3465	HES Med/Ther Svcs Prof Sal	\$275,371	\$40,016	\$235,355	\$215,714	\$187,555	\$180,625	\$179,336
1000.02.2320.410.600.002.3468	HES Med/Ther Svcs Prof or T	\$2,000	\$1,000	\$1,000	\$7,158	\$1,000	\$6,360	\$6,230
1000.02.2324.300.400.001.3470	HES Subs, Long Term Otr Sa	\$29,496	\$19,496	\$10,000	\$8,087	\$10,000	\$40,459	\$14,161
1000.02.2324.300.400.002.3470	HES Subs, Long Term Otr Sa	\$7,988	\$7,988	\$0	\$0	\$0	\$0	\$0
1000.02.2325.300.400.001.3470	HES Subs, Short Term Otr Sa	\$33,261	(\$51,739)	\$85,000	\$62,713	\$85,000	\$100,594	\$94,591
1000.02.2325.300.400.002.3470	HES Subs, Short Term Otr Sa	\$9,008	\$9,008	\$0	\$0	\$0	\$0	\$0
1000.02.2330.300.400.001.3473	HES Instl Asst Otr Sal	\$299,792	\$113,050	\$186,741	\$243,401	\$190,045	\$164,912	\$177,781

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

- Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.02.2330.300.600.002.3473	HES Instl Asst Otr Sal Spec E	\$353,137	(\$82,490)	\$445,627	\$445,404	\$312,305	\$347,435	\$242,929
1000.02.2330.300.771.001.3473	HES Instl Asst Otr Sal Subs	\$7,845	\$7,845	\$0	\$0	\$0	\$0	\$0
1000.02.2330.300.771.002.3473	HES Instl Asst Otr Sal Spec E	\$32,686	\$32,686	\$0	\$0	\$0	\$0	\$0
1000.02.2340.110.250.005.3476	HES Lib & Media Ctr Dir Prof	\$69,953	\$5,296	\$64,657	\$58,538	\$56,330	\$57,457	\$54,163
1000.02.2353.110.184.002.3491	HES Tchrf/Instr Staff PD Days	\$2,000	\$500	\$1,500	\$573	\$1,500	\$1,214	\$696
1000.02.2354.110.505.001.3461	HES Inst Coach/Mentors Prof	\$39,186	(\$4,354)	\$43,540	\$36,123	\$41,030	\$40,512	\$36,927
1000.02.2356.600.184.001.3498	HES Staff At PD Otr Exp	\$11,000	\$0	\$11,000	\$10,796	\$7,000	\$5,089	\$2,951
1000.02.2356.615.400.001.3498	HES Staff At PD Crse/Inserv E	\$4,000	\$24	\$3,976	\$0	\$0	\$0	\$0
1000.02.2356.616.400.001.3498	HES Staff At PD Unit B PD Cr	\$2,259	(\$147)	\$2,406	\$0	\$0	\$0	\$0
1000.02.2410.510.400.001.3505	HES Textbooks Books	\$46,016	\$14,636	\$31,380	\$57,314	\$65,380	\$55,240	\$33,547
1000.02.2410.510.600.002.3505	HES Textbooks Books Spec E	\$0	(\$700)	\$700	\$0	\$700	\$0	\$0
1000.02.2415.500.400.001.3515	HES Oth Inst Matl Supplies	\$12,957	\$0	\$12,957	\$750	\$12,957	\$9,081	\$5,853
1000.02.2430.500.400.001.3535	HES Gen Class Supplies	\$53,965	\$0	\$53,965	\$47,373	\$49,643	\$47,575	\$45,399
1000.02.2430.500.600.002.3535	HES Gen Class Supplies Spe	\$3,600	\$600	\$3,000	\$736	\$3,000	\$796	\$3,255
1000.02.2440.505.403.001.3542	HES Oth Inst Svcs Fld Trips	\$11,001	\$0	\$11,001	\$4,260	\$11,001	\$14,517	\$9,184
1000.02.2451.830.927.001.3546	HES Classrm Instr Tech Acq Ei	\$7,500	\$7,500	\$0	\$1,040	\$2,500	\$0	\$875
1000.02.2455.600.925.005.3555	HES Inst Software Otr Exp	\$28,000	(\$95)	\$28,095	\$0	\$0	\$0	\$0
1000.02.2800.110.280.002.3581	HES Psych Svcs Prof Sal Spe	\$154,813	(\$21,199)	\$176,012	\$142,806	\$163,240	\$160,811	\$144,799
1000.02.3200.110.322.005.1441	HES Med/Health Svcs Prof S	\$61,553	(\$63,107)	\$124,660	\$117,815	\$128,951	\$94,933	\$76,312
1000.02.3200.500.322.005.1445	HES Med/Health Svcs Supplie	\$3,454	\$0	\$3,454	\$1,116	\$3,454	\$3,336	\$3,340
1000.02.3520.330.385.005.1523	HES Otr Std Acts Coach/Adv	\$28,000	(\$193)	\$28,193	\$12,596	\$28,193	\$17,410	\$16,147
1000.02.4110.300.770.005.1563	HES Custodial Svcs Otr Sal	\$272,098	\$12,012	\$260,086	\$247,334	\$236,967	\$237,141	\$234,041
1000.02.4110.300.771.005.1563	HES Custodial Svcs Otr Sal S	\$10,048	\$0	\$10,048	\$35,341	\$10,048	\$19,544	\$11,117
1000.02.4110.580.770.005.1565	HES Custodial Svcs Cleaning	\$29,000	\$10,500	\$18,500	\$19,242	\$18,500	\$18,327	\$19,067

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance
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Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.02.4120.633.773.005.1576	HES Heating Gas Heat	\$70,187	(\$2,552)	\$72,739	\$50,320	\$61,275	\$64,969	\$71,502
1000.02.4130.635.775.005.1586	HES Utilities Electricity	\$70,000	(\$5,000)	\$75,000	\$57,205	\$111,800	\$57,307	\$67,192
1000.02.4130.636.775.005.1586	HES Utilities Telephone	\$10,000	(\$2)	\$10,002	\$9,691	\$8,526	\$8,874	\$9,249
1000.02.4210.400.760.005.1594	HES Maint Of Grounds Cont	\$10,500	\$10,500	\$0	\$0	\$0	\$0	\$0
1000.02.4210.500.760.005.1595	HES Maint Of Grounds Suppli	\$2,500	\$2,500	\$0	\$0	\$0	\$0	\$0
1000.02.4210.600.760.005.1596	HES Maint Of Grounds Otr Ex	\$0	(\$10,500)	\$10,500	\$15,308	\$10,500	\$8,683	\$9,978
1000.02.4220.400.800.005.1604	HES Maint Of Bldgs Cont Svc	\$97,000	\$97,000	\$0	\$0	\$0	\$0	\$0
1000.02.4220.500.800.005.1605	HES Maint Of Bldgs Supplies	\$3,000	\$3,000	\$0	\$0	\$0	\$0	\$0
1000.02.4220.600.800.005.1605	HES Maint Of Bldgs Otr Exp	\$0	(\$85,500)	\$85,500	\$93,126	\$87,100	\$82,865	\$79,887
1000.02.4230.400.900.005.1624	HES Maint Of equip Cont Svc	\$18,000	(\$2,000)	\$20,000	\$21,510	\$20,000	\$19,742	\$23,234
1000.02.4230.500.900.005.1625	HES Maint Of equip Supplies	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$0
1000.02.4400.300.160.005.0863	HES Netwking & Telecom Otr	\$60,081	\$948	\$59,133	\$58,999	\$55,723	\$56,837	\$0
1000.11.2210.100.210.005.3421	MRMS Sch Leadership Admir	\$231,338	(\$12,082)	\$243,420	\$238,661	\$229,421	\$233,995	\$229,421
1000.11.2210.200.210.005.3422	MRMS Sch Leadership Cleric	\$100,813	\$2,943	\$97,870	\$94,513	\$88,255	\$89,995	\$86,935
1000.11.2210.500.210.005.3425	MRMS Sch Leadership Suppli	\$10,513	\$0	\$10,513	\$12,948	\$14,241	\$14,241	\$13,993
1000.11.2210.600.210.005.3426	MRMS Sch Leadership Otr Ex	\$1,995	\$30	\$1,965	\$192	\$1,965	\$665	\$607
1000.11.2210.620.210.005.3426	MRMS Sch Leadership Dues	\$650	\$0	\$650	\$389	\$650	\$389	\$639
1000.11.2305.110.406.001.3450	MRMS Teachers Prof Sal	\$2,600,648	\$178,139	\$2,422,509	\$2,507,143	\$2,274,832	\$2,292,490	\$2,177,468
1000.11.2305.110.408.001.3451	MRMS Teachers Prof Sal Spe	\$467,456	\$146,970	\$320,486	\$308,807	\$288,964	\$296,700	\$279,520
1000.11.2305.110.600.002.3450	MRMS Teachers Prof Sal Spe	\$641,820	\$27,931	\$613,889	\$581,181	\$491,191	\$501,742	\$499,504
1000.11.2310.110.408.001.3451	MRMS Tch Small Grp Prof Sa	\$0	\$0	\$0	\$1,941	\$0	\$2,391	\$0
1000.11.2320.110.600.002.3465	MRMS Med/Ther Svcs Prof S	\$76,521	(\$5,975)	\$82,496	\$80,017	\$75,831	\$83,625	\$117,905
1000.11.2320.410.600.002.3468	MRMS Med/Ther Svcs Prof or	\$2,000	\$2,000	\$0	\$201	\$0	\$74	\$128
1000.11.2324.300.400.001.3470	MRMS Subs, Long Term Otr	\$27,038	\$17,038	\$10,000	\$16,349	\$10,000	\$33,511	\$12,138

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

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Exclude inactive accounts with zero balance

Definition: 1. FY22 Budget Development

From Date: 2/1/2021 To Date: 2/28/2021

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.11.2324.300.400.002.3470	MRMS Subs, Long Term Otr	\$7,374	\$7,374	\$0	\$0	\$0	\$0	\$0
1000.11.2325.300.400.001.3470	MRMS Subs, Short Term Otr	\$30,490	(\$39,510)	\$70,000	\$30,551	\$70,000	\$61,263	\$59,591
1000.11.2325.300.400.002.3470	MRMS Subs, Short Term Otr	\$8,315	\$8,315	\$0	\$0	\$0	\$0	\$0
1000.11.2330.300.600.002.3473	MRMS Instl Asst Otr Sal Spec	\$316,408	\$131,988	\$184,420	\$244,066	\$114,556	\$138,115	\$94,262
1000.11.2330.300.771.001.3473	MRMS Instl Asst Otr Sal Subs	\$1,307	\$1,307	\$0	\$0	\$0	\$0	\$0
1000.11.2330.300.771.002.3473	MRMS Instl Asst Otr Sal Spec	\$22,227	\$22,227	\$0	\$0	\$0	\$0	\$0
1000.11.2340.110.250.005.3476	MRMS Lib & Media Ctr Dir Pr	\$101,563	\$1,014	\$100,549	\$98,596	\$94,506	\$96,482	\$94,506
1000.11.2340.300.250.005.3478	MRMS Lib & Media Ctr Dir Otr	\$17,486	(\$22,925)	\$40,411	\$39,685	\$38,013	\$38,735	\$37,762
1000.11.2353.110.184.001.3491	MRMS Tchr/Instr Staff PD Da	\$2,000	\$0	\$2,000	\$230	\$2,000	\$156	\$285
1000.11.2353.110.184.002.3491	MRMS Tchr/Instr Staff PD Da	\$2,000	\$500	\$1,500	\$566	\$1,500	\$515	\$437
1000.11.2353.300.184.001.3492	MRMS Tchr/Instr Staff PD Da	\$2,000	(\$53)	\$2,053	\$0	\$2,053	\$0	\$0
1000.11.2354.110.505.001.3461	MRMS Inst Coach/Mentors Pr	\$34,707	(\$1,709)	\$36,416	\$34,446	\$30,214	\$30,818	\$30,214
1000.11.2356.600.184.001.3498	Other MRMS Staff At PD Otr I	\$18,000	\$4,549	\$13,451	\$10,827	\$13,451	\$20,791	\$13,036
1000.11.2356.615.400.001.3498	MRMS Staff At PD Crse/Inser	\$4,054	\$108	\$3,946	\$0	\$0	\$0	\$0
1000.11.2356.616.400.001.3498	MRMS Staff At PD Unit B PD	\$1,371	\$328	\$1,043	\$0	\$0	\$0	\$0
1000.11.2410.510.400.001.3505	MRMS Textbooks Books	\$31,500	\$7,909	\$23,591	\$13,993	\$33,270	\$25,083	\$33,685
1000.11.2410.510.600.002.3505	MRMS Textbooks Books Spec	\$0	(\$1,000)	\$1,000	\$0	\$1,000	\$0	\$169
1000.11.2415.500.400.001.3515	MRMS Oth Inst Matl Supplies	\$4,000	(\$28)	\$4,028	\$2,771	\$4,028	\$3,761	\$2,557
1000.11.2430.500.400.001.3535	MRMS Gen Class Supplies	\$60,000	(\$10,279)	\$70,279	\$54,512	\$63,611	\$61,693	\$56,655
1000.11.2430.500.600.002.3535	MRMS Gen Class Supplies S	\$3,600	\$0	\$3,600	\$966	\$3,600	\$703	\$4,265
1000.11.2440.505.406.001.3542	MRMS Oth Inst Svcs Fld Trips	\$34,595	(\$1)	\$34,596	\$18,542	\$26,514	\$26,288	\$18,740
1000.11.2451.830.927.001.3546	MRMS Cissrm Instr Tech Acq	\$11,811	\$0	\$11,811	\$3,168	\$14,811	\$7,574	\$4,962
1000.11.2455.600.925.005.3555	MRMS Inst Software Otr Exp	\$17,500	\$835	\$16,665	\$0	\$0	\$0	\$0
1000.11.2710.110.270.001.3561	MRMS Guid/Adj Couns Prof S	\$97,533	(\$83,528)	\$181,061	\$170,642	\$205,116	\$137,464	\$82,555

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

From Date: 2/1/2021 To Date: 2/28/2021

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 Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.11.2710.110.270.002.3561	MRMS Guid/Adj Couns Prof S	\$85,407	\$85,407	\$0	\$0	\$0	\$0	\$0
1000.11.2710.500.270.001.3565	MRMS Guidance/Adj Supplies	\$750	\$0	\$750	\$385	\$750	\$0	\$290
1000.11.2710.600.270.001.3566	MRMS Guidance/Adj Other E;	\$2,000	\$0	\$2,000	\$940	\$1,000	\$857	\$0
1000.11.2800.110.280.002.3581	MRMS Psych Svcs Prof Sal S	\$75,660	\$3,629	\$72,031	\$69,014	\$68,000	\$33,323	\$64,637
1000.11.2800.400.280.002.3584	MRMS Psych Svcs Cont Svcs	\$4,000	\$0	\$4,000	\$0	\$0	\$0	\$0
1000.11.2800.500.280.002.3585	MRMS Psych Svcs Supplies	\$500	\$0	\$500	\$0	\$500	\$0	\$0
1000.11.3200.110.322.005.1441	MRMS Med/Health Svcs Prof	\$81,349	\$805	\$80,544	\$82,906	\$58,556	\$59,401	\$55,534
1000.11.3200.500.322.005.1445	MRMS Med/Health Svcs Supp	\$4,500	\$297	\$4,203	\$1,581	\$4,203	\$1,234	\$3,874
1000.11.3510.330.380.005.1503	MRMS Ath & Intra Coach/Adv	\$56,825	(\$2,586)	\$59,411	\$42,423	\$48,279	\$57,104	\$43,506
1000.11.3510.440.380.005.1504	MRMS Ath & Intra Transporta	\$11,148	\$0	\$11,148	\$5,965	\$19,228	\$10,109	\$15,237
1000.11.3510.500.380.005.1505	MRMS Ath & Intra Supplies	\$13,953	\$0	\$13,953	\$13,954	\$13,954	\$7,342	\$2,925
1000.11.3510.600.380.005.1506	MRMS Ath & Intra Otr Exp	\$8,146	\$0	\$8,146	\$8,146	\$8,146	\$6,648	\$6,262
1000.11.3520.330.385.005.1523	MRMS Otr Std Acts Coach/Ac	\$57,000	\$0	\$57,000	\$48,252	\$31,158	\$57,841	\$54,188
1000.11.3520.600.385.005.1526	MRMS Otr Std Acts Otr Exp	\$6,800	(\$1,516)	\$8,316	\$5,713	\$5,713	\$4,743	\$5,550
1000.11.4110.300.770.005.1563	MRMS Custodial Svcs Otr Sal	\$227,716	\$10,963	\$216,754	\$216,128	\$207,559	\$216,630	\$209,488
1000.11.4110.300.771.005.1563	MRMS Custodial Svcs Otr Sal	\$30,294	\$0	\$30,294	\$9,323	\$30,294	\$14,082	\$19,113
1000.11.4110.580.770.005.1565	MRMS Custodial Svcs Cleanii	\$30,000	\$15,000	\$15,000	\$14,641	\$15,000	\$14,010	\$14,825
1000.11.4120.633.773.005.1576	MRMS Heating Gas Heat	\$78,607	\$1,957	\$76,650	\$62,227	\$61,050	\$59,089	\$73,748
1000.11.4130.635.775.005.1586	MRMS Utilities Electricity	\$100,000	\$12,850	\$87,150	\$91,088	\$140,000	\$59,596	\$82,766
1000.11.4130.636.775.005.1586	MRMS Utilities Telephone	\$10,000	(\$450)	\$10,450	\$9,691	\$6,598	\$8,874	\$9,825
1000.11.4210.420.760.005.1594	MRMS Maint Of Grounds Con	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
1000.11.4210.500.760.005.1595	MRMS Maint Of Grounds Sup	\$2,500	\$2,500	\$0	\$0	\$0	\$0	\$0
1000.11.4210.600.760.005.1596	MRMS Maint Of Grounds Otr	\$0	(\$72,000)	\$72,000	\$60,929	\$72,000	\$57,246	\$55,075
1000.11.4220.400.800.005.1604	MRMS Maint Of Bldgs Cont S	\$77,000	\$77,000	\$0	\$0	\$0	\$0	\$0

Monomoy Regional School District

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1000.11.4220.500.800.005.1605	MRMS Maint Of Bldgs Supplie	\$3,000	\$3,000	\$0	\$0	\$0	\$0	\$0
1000.11.4220.600.800.005.1605	MRMS Maint Of Bldgs Otr Exf	\$0	(\$69,690)	\$69,690	\$64,372	\$69,690	\$62,493	\$57,882
1000.11.4230.400.900.005.1624	MRMS Maint Of equip Cont S	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
1000.11.4230.500.900.005.1625	MRMS Maint Of equip Supplie	\$3,000	\$3,000	\$0	\$0	\$0	\$0	\$0
1000.11.4230.600.900.005.1626	MRMS Maint Of equip Otr Exf	\$0	(\$34,500)	\$34,500	\$20,850	\$34,500	\$29,058	\$23,715
1000.11.4400.300.160.005.0863	MRMS Networking & Telecom C	\$56,382	\$912	\$55,470	\$54,382	\$52,270	\$53,316	\$0
1000.22.2210.100.210.005.3421	MRHS Sch Leadership Admin	\$346,823	\$107,282	\$239,541	\$361,594	\$347,966	\$357,199	\$343,967
1000.22.2210.200.210.005.3422	MRHS Sch Leadership Clerics	\$124,659	\$6,037	\$118,622	\$111,810	\$103,284	\$105,193	\$99,264
1000.22.2210.300.210.005.3423	MRHS Sch Leadership Otr Sa	\$0	\$0	\$0	\$1,400	\$0	\$1,000	\$0
1000.22.2210.500.210.005.3425	MRHS Sch Leadership Supplie	\$32,160	\$0	\$32,160	\$23,384	\$32,160	\$31,810	\$32,032
1000.22.2210.600.210.005.3426	MRHS Sch Leadership Otr Ex	\$23,809	\$0	\$23,809	\$17,753	\$26,809	\$8,581	\$8,641
1000.22.2210.620.210.005.3426	MRHS Sch Leadership Dues /	\$5,800	\$65	\$5,735	\$5,464	\$5,735	\$5,592	\$6,000
1000.22.2305.110.408.001.3451	MRHS Teachers Prof Sal Spe	\$297,148	\$6,656	\$290,492	\$273,663	\$287,404	\$180,587	\$166,926
1000.22.2305.110.410.001.3450	MRHS Teachers Prof Sal Art	\$181,551	\$7,724	\$173,827	\$191,950	\$181,728	\$183,999	\$178,241
1000.22.2305.110.432.001.3450	MRHS Teachers Prof Sal ELA	\$540,982	\$11,131	\$529,851	\$508,412	\$541,341	\$539,797	\$536,853
1000.22.2305.110.450.001.3450	MRHS Teachers Prof Sal Lan	\$363,079	(\$17,248)	\$380,327	\$369,741	\$391,491	\$501,494	\$487,526
1000.22.2305.110.460.001.3450	MRHS Teachers Prof Sal Wel	\$170,812	\$6,574	\$164,238	\$158,014	\$159,450	\$162,639	\$155,316
1000.22.2305.110.490.001.3450	MRHS Teachers Prof Sal Mus	\$87,938	\$878	\$87,060	\$85,368	\$81,984	\$83,710	\$81,984
1000.22.2305.110.500.001.3450	MRHS Teachers Prof Sal Mat	\$683,062	\$21,819	\$661,243	\$587,084	\$656,505	\$672,561	\$630,335
1000.22.2305.110.520.001.3450	MRHS Teachers Prof Sal STE	\$592,455	\$15,240	\$577,215	\$560,422	\$525,036	\$535,962	\$518,476
1000.22.2305.110.530.001.3450	MRHS Teachers Prof Sal Hist	\$707,684	(\$17,940)	\$725,624	\$708,232	\$672,059	\$688,187	\$667,033
1000.22.2305.110.570.001.3450	MRHS Teachers Prof Sal Eng	\$334,741	\$10,372	\$324,369	\$311,393	\$292,546	\$298,041	\$287,058
1000.22.2305.110.575.001.3450	MRHS Teachers Prof Sal Ind.	\$90,537	\$3,472	\$87,065	\$86,627	\$82,043	\$83,684	\$79,684
1000.22.2305.110.589.001.3450	MRHS Teachers Prof Sal ALF	\$182,628	\$6,232	\$176,396	\$169,989	\$91,853	\$93,776	\$91,853

Monomoy Regional School District

FY22 Budget GF SC CB Summary

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From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.22.2305.110.600.002.3450	MRHS Teachers Prof Sal Spe	\$839,650	\$16,811	\$822,839	\$736,760	\$701,455	\$714,945	\$676,435
1000.22.2320.110.600.002.3465	MRHS Med/Ther Svcs Prof St	\$106,951	(\$16,637)	\$123,588	\$110,128	\$106,363	\$114,758	\$119,451
1000.22.2320.410.600.002.3468	MRHS Med/Ther Svcs Prof or	\$3,000	\$1,000	\$2,000	\$8,757	\$2,000	\$6,769	\$1,088
1000.22.2324.300.400.001.3470	MRHS subs, Long Term Otr S	\$39,328	\$29,328	\$10,000	\$112,035	\$10,000	\$88,475	\$9,862
1000.22.2324.300.400.002.3470	MRHS subs, Long Term Otr S	\$8,603	\$8,603	\$0	\$0	\$0	\$0	\$0
1000.22.2325.300.400.001.3470	MRHS subs, Short Term Otr S	\$44,348	(\$40,652)	\$85,000	\$49,394	\$85,000	\$70,210	\$72,407
1000.22.2325.300.400.002.3470	MRHS subs, Short Term Otr S	\$9,701	\$9,701	\$0	\$0	\$0	\$0	\$0
1000.22.2330.300.600.002.3473	MRHS Instl Asst Otr Sal Spec	\$262,541	(\$9,571)	\$272,112	\$388,823	\$155,235	\$174,973	\$97,927
1000.22.2330.300.771.001.3473	MRHS Instl Asst Otr Sal Subs	\$1,307	\$1,307	\$0	\$0	\$0	\$0	\$0
1000.22.2330.300.771.002.3473	MRHS Instl Asst Otr Sal Spec	\$24,841	\$24,841	\$0	\$0	\$0	\$0	\$0
1000.22.2340.110.250.005.3476	MRHS Lib & Media Ctr Dir Pr	\$92,252	\$913	\$91,339	\$89,548	\$86,071	\$87,792	\$86,071
1000.22.2353.110.184.002.3491	MRHS Tchrr/Instr Staff PD Da	\$2,000	\$500	\$1,500	\$382	\$1,500	\$1,677	\$572
1000.22.2354.110.505.001.3461	MRHS Inst Coach/Mentors Pr	\$53,032	(\$3,570)	\$56,602	\$46,346	\$49,236	\$50,051	\$36,927
1000.22.2356.615.400.001.3498	MRHS Staff At PD Crsel/Insen	\$5,368	\$22	\$5,346	\$0	\$0	\$0	\$0
1000.22.2356.616.400.001.3498	MRHS Staff At PD Unit B PD I	\$1,513	(\$82)	\$1,595	\$0	\$0	\$0	\$0
1000.22.2357.110.184.001.3495	MRHS PD, Stipends And Exp:	\$0	(\$2,000)	\$2,000	\$0	\$10,000	\$0	\$0
1000.22.2357.600.184.001.3498	MRHS PD, Stipends And Exp:	\$0	\$0	\$0	\$3,015	\$5,000	\$11,833	\$0
1000.22.2410.510.400.001.3505	MRHS Textbooks Books	\$13,000	(\$20,000)	\$33,000	\$39,381	\$33,000	\$24,972	\$32,980
1000.22.2410.510.410.001.3505	MRHS Textbooks Books Art	\$1,000	\$500	\$500	\$498	\$500	\$504	\$500
1000.22.2410.510.432.001.3505	MRHS Textbooks Books ELA	\$1,000	\$500	\$500	\$458	\$500	\$496	\$500
1000.22.2410.510.450.001.3505	MRHS Textbooks Books Lang	\$1,000	(\$3,940)	\$4,940	\$5,191	\$5,500	\$458	\$505
1000.22.2410.510.460.001.3505	MRHS Textbooks Books Well	\$1,000	\$500	\$500	\$179	\$500	\$370	\$514
1000.22.2410.510.500.001.3505	MRHS Textbooks Books Matr	\$1,000	\$500	\$500	\$450	\$500	\$500	\$499
1000.22.2410.510.520.001.3505	MRHS Textbooks Books STE	\$12,000	\$11,500	\$500	\$500	\$500	\$0	\$496

Monomoy Regional School District

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Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.22.2410.510.530.001.3505	MRHS Textbooks Books Histc	\$1,000	\$500	\$500	\$498	\$500	\$498	\$500
1000.22.2410.510.570.001.3505	MRHS Textbooks Books Eng/	\$0	(\$500)	\$500	\$395	\$500	\$500	\$495
1000.22.2410.510.575.001.3505	MRHS Textbooks Books Ind A	\$0	\$0	\$0	\$0	\$0	\$0	\$500
1000.22.2410.510.589.001.3505	MRHS Textbooks Books ALP	\$1,000	\$500	\$500	\$234	\$500	\$491	\$500
1000.22.2410.510.591.001.3505	MRHS Textbooks Books Tech	\$0	(\$1,000)	\$1,000	\$883	\$1,000	\$910	\$500
1000.22.2410.510.600.002.3505	MRHS Textbooks Books Spec	\$0	(\$500)	\$500	\$125	\$500	\$178	\$310
1000.22.2415.500.400.001.3515	MRHS Oth Inst Matl Supplies	\$5,424	\$0	\$5,424	\$3,302	\$5,424	\$5,289	\$5,523
1000.22.2430.500.400.001.3535	MRHS Gen Class Supplies	\$21,559	(\$6,000)	\$27,559	\$23,186	\$24,000	\$23,789	\$42,956
1000.22.2430.500.410.001.3535	MRHS Gen Class Supplies Ar	\$18,000	\$15,000	\$3,000	\$3,004	\$3,000	\$2,998	\$3,000
1000.22.2430.500.432.001.3535	MRHS Gen Class Supplies El	\$3,000	\$0	\$3,000	\$1,870	\$3,000	\$2,999	\$2,987
1000.22.2430.500.450.001.3535	MRHS Gen Class Supplies La	\$3,000	\$0	\$3,000	\$1,102	\$3,000	\$2,226	\$3,000
1000.22.2430.500.460.001.3535	MRHS Gen Class Supplies W	\$3,000	\$0	\$3,000	\$2,206	\$3,000	\$2,869	\$2,954
1000.22.2430.500.490.001.3535	MRHS Gen Class Supplies Mi	\$10,000	\$0	\$10,000	\$6,962	\$10,000	\$9,999	\$2,779
1000.22.2430.500.500.001.3535	MRHS Gen Class Supplies Mi	\$3,000	\$0	\$3,000	\$2,975	\$3,000	\$2,655	\$2,899
1000.22.2430.500.520.001.3535	MRHS Gen Class Supplies S1	\$23,000	\$0	\$23,000	\$17,210	\$23,000	\$14,509	\$2,993
1000.22.2430.500.530.001.3535	MRHS Gen Class Supplies Hi	\$3,000	\$0	\$3,000	\$2,756	\$3,000	\$3,009	\$3,306
1000.22.2430.500.570.001.3535	MRHS Gen Class Supplies Er	\$0	(\$3,000)	\$3,000	\$2,982	\$3,000	\$3,000	\$3,000
1000.22.2430.500.575.001.3535	MRHS Gen Class Supplies In	\$0	\$0	\$0	\$0	\$0	\$0	\$2,967
1000.22.2430.500.589.001.3535	MRHS Gen Class Supplies AL	\$3,000	\$0	\$3,000	\$1,354	\$3,000	\$2,882	\$2,826
1000.22.2430.500.591.001.3535	MRHS Gen Class Supplies Te	\$0	(\$6,000)	\$6,000	\$5,603	\$6,000	\$5,996	\$3,000
1000.22.2430.500.600.002.3535	MRHS Gen Class Supplies St	\$3,600	(\$1,900)	\$5,500	\$3,360	\$5,500	\$1,447	\$4,169
1000.22.2440.505.400.001.3542	MRHS Oth Inst Svcs Fid Trips	\$12,000	\$2,000	\$10,000	\$7,460	\$10,000	\$10,698	\$11,447
1000.22.2451.830.927.001.3546	MRHS Classrm Instr Tech Acq	\$10,713	\$0	\$10,713	\$7,345	\$10,713	\$10,296	\$7,413
1000.22.2455.400.925.005.3553	MRHS Inst Software Cont Svc	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0

Monomoy Regional School District

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Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.22.2455.600.925.005.3555	MRHS Inst Software Otr Exp	\$12,000	\$1,486	\$10,514	\$12,540	\$12,614	\$11,020	\$11,217
1000.22.2710.110.270.001.3561	MRHS Guid/Adj Couns Prof S	\$347,361	\$1,147	\$346,214	\$336,358	\$319,360	\$314,908	\$352,843
1000.22.2710.300.270.001.3562	MRHS Guid/Adj Couns Otr Sa	\$36,756	\$1,763	\$34,993	\$32,961	\$30,454	\$31,061	\$29,267
1000.22.2710.500.270.001.3565	MRHS Guid/Adj Couns Suppli	\$6,815	\$0	\$6,815	\$6,668	\$6,815	\$6,799	\$6,673
1000.22.2710.600.270.001.3585	MRHS Guid/Adj Couns Otr Ex	\$1,100	\$0	\$1,100	\$1,023	\$1,100	\$1,082	\$1,100
1000.22.2800.110.280.002.3581	MRHS Psych Svcs Prof Sal S	\$153,181	\$1,532	\$151,649	\$148,707	\$142,494	\$145,422	\$87,171
1000.22.2800.500.280.002.3585	MRHS Psych Svcs Supplies S	\$800	\$0	\$800	\$0	\$800	\$0	\$0
1000.22.3200.110.322.005.1441	MRHS Med/Health Svcs Prof.	\$127,254	\$13,430	\$113,824	\$115,682	\$100,276	\$103,178	\$71,216
1000.22.3200.300.322.005.1443	MRHS Med/Health Svcs Otr S	\$0	\$0	\$0	\$0	\$0	\$0	\$36,629
1000.22.3200.500.322.005.1445	MRHS Med/Health Svcs Supp	\$3,478	\$0	\$3,478	\$1,906	\$3,478	\$2,367	\$3,476
1000.22.3510.110.350.005.1501	MRHS Ath & Intra Prof Sal	\$99,478	\$1,000	\$98,478	\$96,576	\$93,100	\$94,712	\$82,100
1000.22.3510.300.350.005.1503	MRHS Ath & Intra Otr Sal	\$25,268	\$25,268	\$0	\$0	\$0	\$0	\$0
1000.22.3510.330.351.005.1503	MRHS Ath & Intra Coach/Adv	\$9,186	\$9,186	\$0	\$0	\$0	\$0	\$0
1000.22.3510.330.353.005.1503	MRHS Ath & Intra Coach/Adv	\$9,742	(\$13,356)	\$23,098	\$18,532	\$23,098	\$18,179	\$16,268
1000.22.3510.330.354.005.1503	MRHS Ath & Intra Coach/Adv	\$19,927	\$456	\$19,471	\$1,260	\$13,859	\$18,715	\$11,741
1000.22.3510.330.356.005.1503	MRHS Ath & Intra Coach/Adv	\$13,136	(\$9,962)	\$23,098	\$12,058	\$23,098	\$12,590	\$14,601
1000.22.3510.330.357.005.1503	MRHS Ath & Intra Coach/Adv	\$9,303	\$3,707	\$5,596	\$5,487	\$0	\$5,379	\$4,796
1000.22.3510.330.358.005.1503	MRHS Ath & Intra Coach/Adv	\$10,477	(\$809)	\$11,286	\$9,980	\$11,286	\$9,584	\$8,999
1000.22.3510.330.359.005.1503	MRHS Ath & Intra Coach/Adv	\$16,307	\$822	\$15,485	\$15,810	\$10,262	\$14,884	\$14,595
1000.22.3510.330.361.005.1503	MRHS Ath & Intra Coach/Adv	\$5,487	(\$7,348)	\$12,835	\$4,990	\$12,835	\$4,892	\$4,600
1000.22.3510.330.362.005.1503	MRHS Ath & Intra Coach/Adv	\$8,325	(\$4,510)	\$12,835	\$0	\$12,835	\$6,522	\$12,539
1000.22.3510.330.363.005.1503	MRHS Ath & Intra Coach/Adv	\$9,860	(\$2,975)	\$12,835	\$478	\$12,835	\$9,529	\$8,942
1000.22.3510.330.364.005.1503	MRHS Ath & Intra Coach/Adv	\$8,325	(\$4,510)	\$12,835	\$8,325	\$12,835	\$7,748	\$7,596
1000.22.3510.330.365.005.1503	MRHS Ath & Intra Coach/Adv	\$9,661	(\$601)	\$10,262	\$383	\$10,262	\$7,748	\$9,695

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Definition: 1. FY22 Budget Development

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1000.22.3510.330.369.005.1503	MRHS Ath & Intra Coach/Adv	\$6,200	(\$4,062)	\$10,262	\$5,977	\$10,262	\$5,860	\$5,745
1000.22.3510.330.371.005.1503	MRHS Ath & Intra Coach/Adv	\$14,177	\$389	\$13,788	\$798	\$11,038	\$13,253	\$13,998
1000.22.3510.330.372.005.1503	MRHS Ath & Intra Coach/Adv	\$10,064	(\$10,460)	\$20,524	\$765	\$20,524	\$10,271	\$10,070
1000.22.3510.330.374.005.1503	MRHS Ath & Intra Coach/Adv	\$23,584	\$3,060	\$20,524	\$9,994	\$20,524	\$18,242	\$18,684
1000.22.3510.440.381.005.1504	MRHS Ath & Intra Transportal	\$95,022	\$5,000	\$90,022	\$28,761	\$99,922	\$87,768	\$75,989
1000.22.3510.500.352.005.1505	MRHS Ath & Intra Supplies	\$49,950	\$0	\$49,950	\$49,950	\$49,950	\$44,011	\$45,270
1000.22.3510.600.381.005.1506	MRHS Ath & Intra Otr Exp	\$77,265	(\$31,881)	\$109,146	\$107,172	\$102,760	\$121,582	\$102,255
1000.22.3520.330.385.005.1523	MRHS Netwking & Telecom C	\$114,800	\$0	\$114,800	\$100,639	\$102,627	\$105,681	\$108,873
1000.22.3520.500.385.005.1523	MRHS Otr Std Acts Supplies	\$15,350	\$0	\$15,350	\$5,427	\$15,350	\$15,149	\$15,310
1000.22.4110.300.770.005.1563	MRHS Custodial Svcs Otr Sal	\$290,882	(\$7,689)	\$298,571	\$286,344	\$274,764	\$293,748	\$291,290
1000.22.4110.300.771.005.1563	MRHS Custodial Svcs Otr Sal	\$26,000	\$0	\$26,000	\$16,117	\$26,000	\$24,620	\$37,054
1000.22.4110.580.770.005.1565	MRHS Custodial Svcs Cleanir	\$35,000	\$10,000	\$25,000	\$20,406	\$25,000	\$24,613	\$20,398
1000.22.4120.633.773.005.1576	MRHS Heating Gas Heat	\$56,932	(\$171)	\$57,103	\$54,569	\$57,103	\$50,971	\$42,981
1000.22.4130.635.775.005.1586	MRHS Utilities Electricity	\$260,000	(\$2,166)	\$262,166	\$250,661	\$212,809	\$237,793	\$249,413
1000.22.4130.636.775.005.1586	MRHS Utilities Telephone	\$50,000	\$825	\$49,175	\$47,033	\$39,600	\$44,604	\$47,232
1000.22.4210.420.760.005.1594	MRHS Maint Of Grounds Prof	\$95,000	(\$9,000)	\$104,000	\$87,525	\$104,000	\$90,467	\$92,798
1000.22.4210.500.760.005.1595	MRHS Maint Of Grounds Sup	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0
1000.22.4220.420.800.005.1604	MRHS Maint Of Bldgs Properl	\$166,000	(\$33,000)	\$199,000	\$139,752	\$199,000	\$167,763	\$153,718
1000.22.4220.500.800.005.1605	MRHS Maint Of Bldgs Supplie	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0
1000.22.4230.400.900.005.1624	MRHS Maint Of equip Cont S	\$38,000	\$625	\$37,375	\$27,392	\$37,375	\$35,653	\$36,049
1000.22.4230.500.900.005.1625	MRHS Maint Of equip Supplie	\$4,000	\$4,000	\$0	\$0	\$0	\$0	\$0
1000.22.4400.300.160.005.0863	MRHS Netwking & Telecom C	\$54,955	\$898	\$54,057	\$52,997	\$50,939	\$51,958	\$0
1000.30.1110.200.100.005.0702	DIST Sch Ctite Clerical Sal	\$3,060	\$60	\$3,000	\$3,409	\$3,000	\$3,136	\$3,150
1000.30.1110.400.100.005.0704	DIST Sch Ctite Cont Svcs	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0

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1000.30.1110.410.126.005.1741	DIST Sch Cttle Prof or Tech S	\$17,700	\$14,900	\$2,800	\$3,510	\$1,329	\$6,414	\$4,850
1000.30.1110.410.127.005.0704	DIST Sch Cttle Prof or Tech S	\$33,000	(\$750)	\$33,750	\$32,500	\$33,750	\$31,000	\$31,612
1000.30.1110.500.100.005.0705	DIST Sch Cttle Supplies	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$0
1000.30.1110.600.100.005.0706	DIST Sch Cttle Otr Exp	\$8,000	(\$14,650)	\$22,650	\$15,534	\$27,650	\$9,434	\$22,069
1000.30.1110.600.100.005.1741	Other Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$174
1000.30.1210.100.105.005.0721	DIST Supt Salaries & Expensr	\$194,123	\$1,946	\$192,177	\$188,456	\$178,149	\$181,664	\$178,149
1000.30.1210.200.105.005.0722	DIST Supt Salaries & Expensr	\$67,711	\$675	\$67,036	\$65,280	\$64,400	\$64,964	\$67,507
1000.30.1210.460.105.005.0724	DIST Supt Salaries & Expensr	\$16,000	(\$1,845)	\$17,845	\$9,048	\$17,845	\$11,027	\$10,202
1000.30.1210.500.105.005.0725	DIST Supt Salaries & Expensr	\$13,500	\$1,350	\$12,150	\$8,876	\$12,150	\$6,758	\$11,686
1000.30.1210.600.105.005.0726	DIST Supt Salaries & Expensr	\$7,000	(\$17,308)	\$24,308	\$19,478	\$24,308	\$26,585	\$30,244
1000.30.1210.610.105.005.0726	DIST Supt Salaries & Expensr	\$4,000	\$500	\$3,500	\$4,130	\$3,500	\$3,018	\$3,342
1000.30.1210.615.105.005.0726	DIST Supt Salaries & Expensr	\$18,000	\$34	\$17,966	\$5,830	\$17,966	\$8,959	\$1,028
1000.30.1210.620.105.005.0726	DIST Supt Salaries & Expensr	\$11,800	\$284	\$11,516	\$14,015	\$11,516	\$12,809	\$11,249
1000.30.1230.200.105.005.0763	DIST Comm Engagement Cle	\$0	(\$26,634)	\$26,634	\$26,112	\$23,000	\$21,611	\$0
1000.30.1410.100.150.005.0781	DIST Business & Finance Adr	\$138,634	\$1,512	\$137,122	\$135,285	\$129,292	\$131,850	\$129,186
1000.30.1410.110.101.005.0781	DIST Business & Finance Pro	\$41,280	\$422	\$40,858	\$38,709	\$44,778	\$45,646	\$44,778
1000.30.1410.200.150.005.0782	DIST Business & Finance Cle	\$206,641	\$2,752	\$203,889	\$200,216	\$186,960	\$192,343	\$186,860
1000.30.1410.300.150.005.0783	DIST Business & Finance Otr	\$2,000	(\$2,000)	\$4,000	\$0	\$4,000	\$0	\$6,500
1000.30.1410.400.150.005.0784	DIST Business & Finance Cor	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
1000.30.1410.500.150.005.0785	DIST Business & Finance Suf	\$3,000	\$300	\$2,700	\$2,389	\$2,700	\$2,645	\$4,622
1000.30.1410.600.150.005.0786	DIST Business & Finance Otr	\$790	(\$14,953)	\$15,743	\$590	\$15,743	\$3,474	\$8,954
1000.30.1410.610.150.005.0786	DIST Business & Finance Sta	\$1,000	(\$1,900)	\$2,900	\$0	\$2,900	\$84	\$236
1000.30.1410.615.150.005.0786	DIST Business & Finance Crs	\$3,600	\$1,800	\$1,800	\$360	\$1,800	\$765	\$1,160
1000.30.1420.200.170.005.0802	DIST HR Benefits And Persor	\$67,252	\$666	\$66,586	\$65,280	\$55,417	\$47,045	\$53,731

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1000.30.1430.410.119.002.0824	DIST Legal Svcs For SC - Spr	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0
1000.30.1430.410.119.005.0824	DIST Legal Svcs For SC	\$60,000	\$5,000	\$55,000	\$15,884	\$55,000	\$58,853	\$57,564
1000.30.1450.300.160.005.0863	DIST Dist Info Mngmnt Otr Sa	\$0	\$0	\$0	\$600	\$0	\$0	\$275,203
1000.30.1450.410.160.005.0864	DIST Dist Info Mngmnt Prof or	\$193,783	\$47,116	\$146,667	\$122,778	\$118,028	\$125,270	\$132,718
1000.30.1450.600.160.005.0866	DIST Dist Info Mngmnt Otr Ex	\$0	\$0	\$0	\$69,842	\$68,884	\$75,464	\$51,087
1000.30.2110.100.205.001.0881	DIST Curr Dir Supvsry Admin	\$137,599	\$1,392	\$136,207	\$133,595	\$130,574	\$130,574	\$128,274
1000.30.2110.100.600.002.3401	DIST Director Supvsry Admin	\$137,599	\$1,392	\$136,207	\$136,095	\$128,524	\$131,034	\$128,524
1000.30.2110.200.205.001.0862	DIST Curr Dir Supvsry Clerica	\$35,258	\$365	\$34,893	\$34,240	\$32,537	\$64,711	\$63,474
1000.30.2110.200.600.002.3402	DIST Director Supvsry Clerica	\$58,530	\$583	\$57,947	\$56,769	\$54,228	\$55,313	\$54,228
1000.30.2110.400.600.002.3404	DIST Director Supvsry Cont S	\$8,000	(\$4,000)	\$12,000	\$12,719	\$12,000	\$5,209	\$2,450
1000.30.2110.500.600.002.3405	DIST Director Supvsry Supplk	\$6,255	\$0	\$6,255	\$2,146	\$6,255	\$3,703	\$3,288
1000.30.2110.600.600.002.3406	DIST Director Supvsry Otr Exj	\$0	\$0	\$0	\$0	\$0	\$0	\$5,450
1000.30.2130.100.205.001.3421	DIST IT Leaders And Training	\$118,281	\$118,281	\$0	\$0	\$0	\$0	\$0
1000.30.2305.110.400.001.3450	DIST Teachers Prof Sal	\$54,000	\$0	\$54,000	\$2,950	\$862,276	\$7,224	\$0
1000.30.2305.110.595.002.3450	DIST Teachers Prof Sal Spec	\$68,000	\$1,804	\$66,196	\$54,079	\$0	\$0	\$0
1000.30.2305.350.400.001.3450	DIST Teachers Sick Leave	\$40,000	\$10,000	\$30,000	\$31,991	\$30,000	\$44,675	\$78,110
1000.30.2310.110.595.002.3451	DIST Tch Small Grp Prof Sal :	\$0	\$0	\$0	\$0	\$65,251	\$63,302	\$65,379
1000.30.2320.300.600.002.3467	DIST Med/Ther Svcs Otr Sal :	\$2,500	\$84	\$2,416	\$8,418	\$2,416	\$5,219	\$6,015
1000.30.2320.400.569.001.3468	DIST Med/Ther Svcs Cont Svc	\$0	(\$15,000)	\$15,000	\$6,960	\$15,000	\$4,603	\$11,922
1000.30.2320.410.600.002.3468	DIST Med/Ther Svcs Prof or T	\$65,000	\$0	\$65,000	\$65,991	\$65,000	\$55,951	\$53,603
1000.30.2330.300.595.002.3473	DIST Instl Asst Otr Sal Spec E	\$48,750	\$0	\$48,750	\$33,425	\$48,750	\$40,829	\$41,609
1000.30.2354.110.505.001.3498	DIST Inst Coach/Mentors Prof	\$27,000	\$2,540	\$24,460	\$24,425	\$23,981	\$19,745	\$26,188
1000.30.2356.110.205.001.3498	DIST Staff AI PD Prof Sal	\$18,000	\$0	\$18,000	\$8,996	\$0	\$0	\$0
1000.30.2356.110.205.002.3498	DIST Staff AI PD Prof Sal Spe	\$2,000	\$2,000	\$0	\$980	\$0	\$0	\$0

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance Round to whole dollars Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.30.2356.600.400.001.3498	DIST Staff At PD Otr Exp	\$75,000	\$0	\$75,000	\$49,102	\$75,000	\$75,830	\$84,457
1000.30.2356.615.400.001.3498	DIST Staff At PD Crsel/Inserv	\$0	\$0	\$0	\$12,204	\$15,000	\$15,658	\$18,073
1000.30.2356.616.400.001.3498	DIST Staff At PD Unit B PD C	\$0	\$0	\$0	\$6,000	\$6,000	\$4,751	\$7,404
1000.30.2358.400.184.001.3696	DIST Outside PD Inst Staff Cc	\$4,000	\$4,000	\$0	\$0	\$11,000	\$0	\$11,000
1000.30.2410.510.600.002.3505	DIST Textbooks Books Spec I	\$0	(\$2,750)	\$2,750	\$0	\$2,750	\$2,759	\$2,750
1000.30.2430.500.595.002.3535	DIST Gen Class Supplies Spe	\$12,900	\$0	\$12,900	\$8,232	\$12,900	\$4,204	\$0
1000.30.2430.500.596.002.3535	DIST Gen Class Supplies Spe	\$700	\$0	\$700	\$0	\$700	\$450	\$450
1000.30.2430.500.600.002.3535	DIST Gen Class Supplies Spe	\$1,000	\$0	\$1,000	\$240	\$1,000	\$615	\$994
1000.30.2440.506.400.001.3543	DIST Oth Inst Svcs Otr Prog	\$91,000	\$828	\$90,172	\$84,486	\$80,599	\$77,145	\$78,627
1000.30.2455.600.925.005.3555	DIST Inst Software Otr Exp	\$31,500	\$1,100	\$30,400	\$0	\$0	\$0	\$0
1000.30.2800.500.280.002.3585	DIST Psych Svcs Supplies Sp	\$10,000	(\$133)	\$10,133	\$8,353	\$10,133	\$9,357	\$9,672
1000.30.3100.100.317.005.1421	DIST Attend/Parent Liaison S	\$67,252	\$67,252	\$0	\$0	\$0	\$0	\$0
1000.30.3100.400.317.005.1424	DIST Attend/Parent Liaison S	\$7,000	\$7,000	\$0	\$0	\$0	\$0	\$0
1000.30.3200.100.322.005.1441	DIST Med/Health Svcs Prof S.	\$153,337	\$153,337	\$0	\$0	\$0	\$0	\$0
1000.30.3300.200.165.001.1464	DIST Transp Clerical Sal	\$33,626	\$333	\$33,293	\$32,640	\$0	\$0	\$0
1000.30.3300.440.331.001.1464	DIST Transp Transportation	\$1,022,405	\$97	\$1,022,308	\$907,200	\$1,050,706	\$921,132	\$926,244
1000.30.3300.440.331.002.1464	DIST Transp Transportation S	\$454,277	\$620	\$453,657	\$355,977	\$606,206	\$468,578	\$422,465
1000.30.3400.561.340.005.1486	DIST Food Svcs Negative Bal	\$5,000	\$0	\$5,000	\$4,581	\$5,000	\$0	\$3,329
1000.30.4110.600.770.005.1566	DIST Custodial Svcs Otr Exp	\$10,754	\$0	\$10,754	\$9,431	\$7,754	\$7,701	\$7,453
1000.30.4130.420.806.005.1584	DIST Utilities Property Service	\$55,000	(\$825)	\$55,825	\$50,009	\$55,825	\$51,641	\$50,205
1000.30.4130.636.775.005.1586	DIST Utilities Telephone	\$15,000	(\$1,196)	\$16,196	\$9,811	\$12,425	\$14,557	\$9,926
1000.30.4130.637.775.005.1586	DIST Utilities Water	\$20,000	(\$462)	\$20,462	\$9,863	\$19,487	\$14,246	\$16,778
1000.30.4220.300.760.005.1603	DIST Maint Of Bldgs Otr Sal	\$92,637	\$942	\$91,695	\$90,071	\$86,550	\$88,528	\$86,660
1000.30.4220.400.760.005.1604	DIST Maint Of Bldgs Cont Svc	\$36,000	(\$134)	\$36,134	\$26,150	\$36,134	\$24,859	\$24,002

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

Print accounts with zero balance Round to whole dollars Account on new page
 Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	Description	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.30.4220.500.760.005.1605	DIST Maint Of Bldgs Supplies	\$4,000	\$1,500	\$2,500	\$0	\$2,500	\$969	\$2,080
1000.30.4230.400.800.005.1626	DIST Maint Of Equip Cont Svc	\$13,500	\$0	\$13,500	\$2,559	\$12,322	\$12,903	\$4,991
1000.30.4230.600.800.005.1626	DIST Maint Of Equip Otr Exp	\$2,000	\$0	\$2,000	\$0	\$2,000	\$2,929	\$850
1000.30.4400.110.163.005.1641	DIST Networking & Telecom Prt	\$0	(\$117,080)	\$117,080	\$114,843	\$110,500	\$112,650	\$110,500
1000.30.4400.200.105.005.1643	DIST Networking & Telecom Ck	\$0	(\$39,952)	\$39,952	\$39,168	\$41,000	\$38,124	\$0
1000.30.4400.300.160.005.0863	DIST Networking & Telecom Otr	\$68,827	\$788	\$68,039	\$66,117	\$63,550	\$65,346	\$0
1000.30.4400.600.900.005.1646	DIST Networking & Telecom Otr	\$0	\$0	\$0	\$0	\$0	\$0	\$42,759
1000.30.4450.410.926.005.1654	DIST Tech Maint Prof or Tech	\$36,707	\$4,222	\$32,485	\$29,440	\$38,940	\$30,700	\$27,652
1000.30.4450.600.900.005.1646	DIST Tech Maint Otr Exp	\$56,150	\$1,215	\$54,935	\$30,450	\$38,027	\$32,835	\$0
1000.30.4450.600.926.005.1656	DIST Tech Maint Otr Exp IT	\$75,000	(\$29,339)	\$104,339	\$108,377	\$107,871	\$93,350	\$111,755
1000.30.5100.710.718.005.1661	DIST Retire Contribs Retire-O	\$1,138,778	\$21,507	\$1,117,271	\$1,110,360	\$1,110,360	\$1,065,245	\$1,016,501
1000.30.5100.730.714.005.1661	DIST Retire Contribs FICA	\$342,200	\$6,618	\$335,582	\$308,721	\$310,000	\$309,498	\$301,025
1000.30.5200.720.713.005.1662	DIST Ins Health Ins Work Con	\$177,248	\$3,476	\$173,772	\$166,186	\$173,772	\$162,971	\$160,922
1000.30.5200.720.725.005.1662	DIST Ins Health Ins Active	\$4,184,176	(\$233,742)	\$4,417,918	\$4,239,551	\$4,385,479	\$4,335,499	\$4,114,777
1000.30.5200.720.728.005.1662	DIST Ins Health Ins Retiree	\$982,483	\$172,173	\$810,310	\$885,898	\$764,425	\$796,019	\$672,977
1000.30.5200.721.725.005.1662	DIST Ins Life Ins	\$2,943	(\$3,356)	\$6,299	\$3,033	\$6,299	\$6,903	(\$894)
1000.30.5200.722.725.005.1662	DIST Ins Dental Ins	\$171,263	(\$78,432)	\$249,695	\$184,961	\$225,463	\$190,454	\$189,370
1000.30.5200.726.730.005.1662	DIST Ins HSA Health Savings	\$14,000	\$2,000	\$12,000	\$14,000	\$0	\$0	\$0
1000.30.5200.740.719.005.1662	DIST Ins Unemp Comp	\$60,000	\$3,000	\$57,000	\$55,078	\$251,785	\$1,191	\$18,902
1000.30.5260.790.715.005.1664	DIST Other Non-Emp Ins Ins I	\$503,916	\$25,836	\$478,080	\$453,361	\$446,017	\$411,761	\$386,892
1000.30.5300.835.980.005.1681	DIST Rental-Lease equip Ren	\$69,787	(\$14,985)	\$84,772	\$85,302	\$97,008	\$119,955	\$130,453
1000.30.7200.820.935.005.1742	DIST Bldg Purch/Impr Building	\$180,000	\$8,813	\$171,187	\$126,460	\$355,000	\$355,000	\$281,008
1000.30.7350.830.927.005.1743	DIST Capital Exp-Tech Acq E	\$183,813	\$0	\$183,813	\$178,540	\$0	\$0	\$0
1000.30.8100.800.935.005.1751	DIST Debt Retirement Debt	\$0	\$0	\$0	\$0	\$0	\$33,213	\$83,847

Monomoy Regional School District

FY22 Budget GF SC CB Summary

Fiscal Year: 2020-2021

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Exclude inactive accounts with zero balance

From Date: 2/1/2021 To Date: 2/28/2021

Definition: 1. FY22 Budget Development

Account	FY22 Draft Budget	Change From FY21 Budget	FY21 Budget	FY20 Actual	FY20 Budget	FY19 Actual	FY18 Actual
1000.30.8200.800.935.005.1752	\$1,934,625	(\$176,291)	\$2,110,916	\$2,257,343	\$2,257,343	\$2,200,563	\$2,241,083
1000.30.9100.970.655.002.1770	\$26,000	\$0	\$26,000	\$18,381	\$26,000	\$23,788	\$250
1000.30.9110.970.658.005.1780	\$1,219,000	(\$326)	\$1,219,326	\$1,113,116	\$1,216,326	\$1,151,244	\$1,387,208
1000.30.9120.970.659.005.1790	\$1,218,000	(\$17)	\$1,218,017	\$1,214,331	\$1,218,017	\$1,298,471	\$1,146,649
1000.30.9300.970.662.002.1810	\$784,970	\$4,450	\$780,520	\$610,661	\$939,651	\$361,805	\$222,795
1000.30.9400.970.663.002.1820	\$232,158	(\$81,132)	\$313,290	\$305,854	\$299,796	\$292,089	\$390,254
Grand Total:	\$41,669,545	\$408,411	\$41,261,134	\$39,532,279	\$40,901,482	\$39,000,481	\$37,648,165

End of Report

Cape Cod Regional Technical High School

FY22 Budget - Proposed

	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
1	Severance Pay	\$42,000	\$54,000	\$35,000	\$35,000	\$30,000	\$30,000		
2	Longevity	\$61,576.55	\$58,675	\$71,213	\$62,644	\$60,344	\$65,726		
3	Retirement Annuity Incentive	\$30,875	\$32,500	\$30,325	\$31,400	\$31,400	\$29,900		
4	Reserve for Unanticipated Expenses	\$107,461.49	\$0	\$0	\$25,000	\$20,000	\$25,000		
5	Provision for Contract Negotiations	\$0	\$0	\$0	\$0	\$0	\$0		
6	School Committee Supplies	\$980.10	\$1,315	\$1,132	\$1,500	\$1,500	\$1,200		
7	Dues & Subscriptions	\$17,506	\$12,760	\$17,516	\$16,000	\$16,000	\$16,000		
8	Total District Expenses	\$260,399.14	\$159,250	\$155,186	\$171,544	\$159,244	\$167,826	-2.17%	
9									
10	Superintendent-Director (1)	\$164,976	\$169,702	\$173,939	\$172,552	\$172,552	\$176,412		
11	Secretary-Supt.-Director (1)	\$72,955	\$74,666	\$76,920	\$78,538	\$78,538	\$80,193		
12	Advertising	\$26,291.32	\$21,021	\$21,045	\$28,000	\$18,000	\$23,000		
13	Supt/Business Office Supplies	\$12,786.32	\$11,161	\$13,914	\$14,000	\$14,000	\$12,000		
14	Superintendent Travel	\$22	\$0	\$0	\$200	\$200	\$0		
15	Public Relations	\$37,158.33	\$30,087	\$33,588	\$36,000	\$30,000	\$33,000		
16	General Expense	\$2,996.07	\$2,525	\$1,253	\$3,000	\$3,000	\$2,500		
17	District Dues/Subscriptions	\$3,636	\$4,558	\$4,850	\$3,800	\$3,800	\$5,000		
18	Postage	\$12,632.28	\$17,337	\$15,485	\$17,500	\$17,500	\$15,000		
19	Total District Administration	\$333,453.32	\$331,057	\$340,994	\$353,590	\$337,590	\$347,105	-1.83%	
20									
21	Treasurer (1)	\$16,500	\$16,500	\$18,000	\$18,375	\$18,375	\$18,375		
22	Business Administrator (1)	\$124,926	\$128,030	\$131,462	\$134,397	\$134,397	\$137,398		
23	Business Office Staff (2)	\$108,877.27	\$119,656	\$119,512	\$124,942	\$124,942	\$130,729		
24	Audit	\$42,800	\$31,750	\$30,044	\$45,000	\$45,000	\$38,000		
25	Bookkeeper (1)	\$70,628	\$72,394	\$91,117	\$68,977	\$68,977	\$73,890		
26	Negotiations	\$0	\$17,952	\$0	\$0	\$0	\$14,000		
27	Legal Services	\$17,672	\$7,728	\$13,369	\$15,000	\$15,000	\$13,000		
28	Total Finance and Administrative Services	\$381,403.27	\$394,010	\$403,504	\$406,691	\$406,691	\$425,392	4.60%	
29									
30	Director of Special Needs (1)	\$119,583	\$122,572	\$135,016	\$129,963	\$129,963	\$132,853		
31	Director of Technical Studies (1)	\$104,275	\$106,863	\$115,307	\$117,885	\$117,885	\$120,521		
32	Secretary to Technical Studies Director (.4)	\$0	\$16,714	\$19,436	\$30,000	\$30,000	\$28,000		
33	Director of Curriculum (1)	\$118,777	\$150,571	\$113,170	\$121,405	\$121,405	\$124,120		
34	Coop Coordinator (1)	\$0	\$0	\$29,695	\$30,000	\$30,000	\$30,000		
35	Technical Studies Supplies	\$4,648.76	\$1,115	\$5,987	\$2,500	\$2,500	\$2,500		
36	Curriculum Supplies & Software	\$1,314.97	\$1,537	\$988	\$1,500	\$1,500	\$1,200		
37	Special Needs Director Travel	\$0	\$0	\$0	\$200	\$200	\$0		
38	Total District-wide Academic/Vocational	\$348,598.73	\$399,373	\$419,599	\$433,453	\$433,453	\$439,194	1.32%	
39									

Cape Cod Regional Technical High School

FY22 Budget - Proposed

	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
40	Principal(1)	\$127,810.84	\$130,886	\$134,127	\$137,117	\$137,117	\$140,174		
41	Assistant Principal (1)	\$110,482	\$113,219	\$115,999	\$118,575	\$118,575	\$121,209		
42	Secretary to Principal(1)	\$63,776	\$65,270	\$76,700	\$63,215	\$63,215	\$69,660		
43	Attendance Clerk (.71)	\$27,992.03	\$31,227	\$33,557	\$35,487	\$35,487	\$36,197		
44	Assistant Principal Secretary (.85)	\$63,544.84	\$46,478	\$47,556	\$49,721	\$49,721	\$49,721		
45	Agenda Books	\$3,559.60	\$3,470	\$3,255	\$3,600	\$3,600	\$3,500		
46	Accreditation	\$6,670.99	\$0	\$0	\$0	\$0	\$12,000		
47	Principal's Supplies	\$5,742.48	\$5,575	\$3,674	\$5,750	\$5,425	\$5,500		
48	MCAS Supplies	\$872.64	\$389	\$0	\$800	\$800	\$500		
49	Assistant Principal Supplies	\$1,094.96	\$1,179	\$1,675	\$1,000	\$1,000	\$1,000		
50	Graduation Expense	\$550.62	\$997	\$12,552	\$1,500	\$1,500	\$1,500		
51	Prin./AP Dues & Subscriptions	\$1,235	\$397	\$150	\$800	\$800	\$600		
52	Principal/AP Travel	\$597.34	\$33	\$0	\$90	\$90	\$0		
53	Recognition Awards	\$7,121.09	\$9,558	\$5,618	\$7,000	\$7,000	\$5,500		
54	Total School Building Leadership	\$421,050.43	\$408,679	\$434,863	\$424,655	\$424,330	\$447,061	5.28%	
55									
56	Network Engineer (1)	\$81,063	\$85,581	\$87,721	\$89,695	\$89,695	\$91,713		
57	Technology Systems and Data Assistant (1)	\$72,775	\$76,696	\$80,767	\$84,786	\$84,786	\$86,694		
58	Technology Contracted Services	\$0	\$0	\$0	\$2,000	\$2,000	\$1,500		
59	Technology Supplies	\$7,394.16	\$10,118	\$12,304	\$7,650	\$7,650	\$9,000		
60	Audio Visual Supplies	\$19.62	\$107	\$0	\$200	\$200	\$0		
61	Total Building Technology	\$161,251.78	\$172,502	\$180,792	\$184,331	\$184,331	\$188,907	2.48%	
62									
63	Auto Collision Instructors (2)	\$136,096	\$142,174	\$148,093	\$154,150	\$154,150	\$160,473		
64	Auto Technology Instructors (2)	\$140,544	\$146,795	\$152,878	\$159,105	\$159,105	\$165,603		
65	Carpentry Staff (2)	\$147,861	\$147,098	\$152,210	\$158,425	\$156,425	\$150,843		
66	Cosmetology Instructors (2)	\$138,628.03	\$144,291	\$150,839	\$159,063	\$159,063	\$167,607		
67	Culinary Arts Staff (2)	\$168,557	\$172,350	\$175,798	\$179,273	\$179,273	\$182,899		
68	Dental Assist. Instructor (2)	\$73,048	\$77,705	\$82,335	\$86,638	\$86,638	\$148,787		
69	Early Childhood Instructors - CLOSED	\$83,756	\$88,521	\$0	\$0	\$0	\$0		
70	Electrical Instructors (2)	\$133,041	\$139,095	\$147,081	\$153,193	\$153,193	\$159,573		
71	Graphic Arts Instructors (2)	\$144,103	\$153,378	\$159,522	\$172,557	\$172,557	\$179,115		
72	Health Technology Instructors (2)	\$230,016	\$247,992	\$231,262	\$243,498	\$243,498	\$195,201		
73	Horticulture Instructors (2)	\$144,050	\$143,107	\$159,465	\$165,750	\$165,750	\$172,307		
74	HVAC Staff (3)	\$81,577	\$86,427	\$167,537	\$162,559	\$162,559	\$239,939		
75	Information Technology Instructors (2)	\$126,488	\$123,170	\$131,585	\$140,653	\$140,653	\$149,907		
76	Marine Instructor (2)	\$142,440.10	\$149,394	\$150,455	\$162,902	\$162,902	\$169,399		
77	Plumbing Instructor (2)	\$175,919.40	\$176,331	\$160,232	\$166,373	\$166,373	\$166,872		
78	Welding Instructor - CLOSED	\$68,726	\$73,287	\$0	\$0	\$0	\$0		
79	Art Teacher (1)	\$19,904.64	\$22,350	\$54,560	\$58,787	\$58,787	\$63,164		
80	21st Century Skills (2)	\$163,951	\$167,640	\$170,993	\$155,673	\$155,673	\$172,435		

Cape Cod Regional Technical High School									
FY22 Budget - Proposed									
	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
81	English Instructors (6)	\$449,139.67	\$457,902	\$475,922	\$482,518	\$480,018	\$502,197		
82	Health Instructor (1)	\$86,556	\$88,487	\$90,242	\$72,031	\$72,031	\$53,564		
83	Math Instructors (6)	\$440,756.08	\$451,436	\$462,938	\$473,840	\$473,840	\$508,945		
84	Phys. Ed. Instructors (2)	\$133,221.61	\$153,429	\$148,375	\$155,082	\$155,082	\$161,211		
85	Science Instructor (4)	\$305,457.20	\$319,159	\$332,214	\$354,493	\$364,493	\$372,644		
86	Social Studies Instructor (4)	\$304,398	\$321,482	\$335,477	\$339,964	\$339,964	\$353,319		
87	Spanish Instructor (1)	\$81,519	\$83,336	\$84,988	\$86,674	\$86,674	\$88,392		
88	Engineering Technology Instructors (2)	\$166,130.98	\$160,689	\$178,697	\$184,411	\$184,411	\$188,136		
89	Special Needs Instructor (6)	\$599,596.99	\$500,287	\$523,218	\$538,335	\$518,335	\$527,797		\$85,000
90	Special Needs Inclusion Specialist (1)	\$81,519	\$82,586	\$86,863	\$86,674	\$88,600	\$91,122		
91	Technology Int. Specialist (1)	\$81,519	\$83,336	\$87,613	\$86,674	\$88,600	\$91,122		
92	Literacy Coach (1)	\$79,035.94	\$80,910	\$84,811	\$86,743	\$86,743	\$88,612		\$5,000
93	Total Instruction and Teaching Services	\$5,127,555.64	\$5,184,146	\$5,286,203	\$5,426,038	\$5,415,390	\$5,671,185	4.52%	\$90,000
94									
95	Special Needs Cont. Service	\$133,568.17	\$101,499	\$95,955	\$130,000	\$130,000	\$115,000		
96	Total Medical Therapeutic Services	\$133,568.17	\$101,499	\$95,955	\$130,000	\$130,000	\$115,000	-11.54%	
97									
98	Vocational Substitutes	\$23,283.75	\$32,310	\$33,115	\$49,000	\$48,000	\$49,000		
99	Academic Substitutes	\$63,035.02	\$72,114	\$50,649	\$49,000	\$48,000	\$49,000		
100	Total Substitutes	\$86,318.77	\$104,424	\$83,764	\$98,000	\$96,000	\$98,000	0.00%	
101									
102	Auto Tech Aide (1)	\$34,990	\$35,732	\$37,731	\$38,338	\$38,338	\$39,040		
103	Early Childhood Education Aide - CLOSED	\$63,630.84	\$0	\$0	\$0	\$0	\$0		
104	Graphic Arts Aide (1)	\$38,673.65	\$23,684	\$31,035	\$35,114	\$35,114	\$35,816		
105	Information Technology Aide (1)	\$24,948.62	\$27,622	\$40,738	\$30,114	\$35,114	\$35,816		
106	Physical Education Aide (1)	\$29,924	\$32,452	\$34,425	\$35,114	\$35,114	\$35,816		
107	Special Needs Aides (7)	\$65,288.63	\$68,107	\$50,811	\$68,799	\$68,799	\$121,192		\$135,000
108	Total Paraprofessionals Instructional Asst.	\$257,455.74	\$187,597	\$194,740	\$207,479	\$212,479	\$267,680	29.02%	\$135,000
109									
110	Librarian (.84)	\$74,036.75	\$75,862	\$72,820	\$79,153	\$76,994	\$80,694		
111	Total Library	\$74,036.75	\$75,862	\$72,820	\$79,153	\$76,994	\$80,694	1.95%	
112									
113	Professional Development	\$38,747.87	\$54,382	\$53,104	\$50,000	\$50,000	\$48,000		
114	Course Reimbursement	\$7,531.65	\$22,978	\$13,400	\$32,000	\$32,000	\$31,000		
115	Curriculum Development	\$4,699.03	\$3,717	\$2,125	\$2,000	\$2,000	\$3,000		
116	State Mandated Mentoring	\$12,091.50	\$9,750	\$9,750	\$10,000	\$10,000	\$9,750		
117	Total Professional Development	\$63,070.05	\$90,828	\$78,379	\$94,000	\$94,000	\$91,750	-2.39%	
118									

Cape Cod Regional Technical High School

FY22 Budget - Proposed

	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
119	Auto Body Texts	\$0	\$0	\$665	\$1,500	\$1,500	\$1,000		
120	Auto Technology Texts	\$3,247.20	\$0	\$0	\$500	\$500	\$0		
121	Carpentry Texts	\$10.44	\$0	\$3,009	\$1,000	\$1,000	\$0		
122	Cosmetology Texts	\$0	\$0	\$0	\$1,500	\$1,500	\$500		
123	Culinary Arts Texts	\$1,886.80	\$1,495	\$0	\$1,000	\$1,000	\$500		
124	Dental Assistant Texts	\$183.20	\$0	\$72	\$500	\$500	\$0		
125	Electrical Texts	\$2,087.25	\$0	\$5,951	\$0	\$2,500	\$500		
126	Graphic Arts Text		\$195	\$0	\$2,500	\$250	\$0		
127	Health Technology Texts	\$2,687.78	\$0	\$0	\$250	\$2,300	\$2,000		
128	Horticulture Texts	\$0	\$599	\$2,688	\$2,300	\$0	\$0		
129	HVAC Texts	\$0	\$0	\$0	\$800	\$800	\$0		
130	Information Technology Texts	\$2,650	\$0	\$0	\$1,000	\$1,000	\$500		
131	Marine Mechanics Texts	\$0	\$0	\$1,167	\$800	\$800	\$500		
132	Plumbing Texts	\$0	\$0	\$12,993	\$1,250	\$1,250	\$0		
133	Engineering Texts	\$2,090.99	\$750	\$2,783	\$2,000	\$2,000	\$500		
134	Special Needs Texts	\$37.45	\$193	\$243	\$2,000	\$2,000	\$750		
135	English Texts	\$3,893.45	\$3,679	\$0	\$3,800	\$3,800	\$3,000		
136	Math Texts	\$0	\$0	\$0	\$200	\$200	\$0		
137	Science Texts	\$5,277.36	\$0	\$0	\$1,800	\$1,800	\$1,000		
138	Social Studies Texts	\$2,901.86	\$0	\$0	\$500	\$500	\$15,000		
139	Total Textbooks	\$26,953.78	\$6,910	\$29,571	\$25,200	\$25,200	\$25,750	2.18%	
140									
141	Auto Tech S/W	\$2,487.99	\$2,310	\$1,768	\$2,000	\$2,000	\$2,000		
142	Carpentry S/W	\$0	\$0	\$0	\$0	\$500	\$0		
143	Cosmetology S/W	\$34	\$299	\$0	\$500	\$100	\$100		
144	Culinary Arts S/W	\$341	\$668	\$598	\$100	\$700	\$600		
145	Dental S/W	\$0	\$0	\$1,398	\$700	\$0	\$0		
146	Electrical S/W	\$150	\$150	\$150	\$150	\$150	\$150		
147	Graphic Arts S/W	\$0.00	\$3,043	\$0	\$0	\$0	\$0		
148	Health Tech S/W	\$5,079.44	\$4,472	\$3,316	\$4,200	\$4,200	\$3,500		
149	Horticulture S/W	\$525	\$0	\$0	\$500	\$500	\$0		
150	HVAC S/W	\$0	\$0	\$0	\$200	\$200	\$0		
151	Information Technology S/W	\$3,950	\$0	\$5,394	\$3,500	\$3,500	\$3,500		
152	Marine S/W	\$265	\$0	\$0	\$300	\$300	\$0		
153	Engineering S/W	\$55	\$525	\$99	\$300	\$300	\$200		
154	Special Needs S/W	\$206.94	\$3,150	\$1,581	\$500	\$500	\$1,500		
155	English S/W	\$2,831.76	\$95	\$0	\$500	\$500	\$200		

Cape Cod Regional Technical High School									
FY22 Budget - Proposed									
	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
156	Science S/W	\$0	\$3,337	\$0	\$250	\$250	\$300		
157	Special Needs Dues	\$670	\$156	\$0	\$500	\$500	\$250		
158	Library Books	\$5,783.04	\$6,073	\$3,512	\$4,500	\$4,500	\$4,500		
159	Library Subscriptions	\$3,085.00	\$2,918	\$937	\$3,500	\$3,500	\$3,000		
160	Total Subscriptions /Workbooks	\$25,464.17	\$27,196	\$18,753	\$22,200	\$22,200	\$19,800	-10.81%	
161									
162	School Paper Bid	\$7,044.67	\$11,597	\$0	\$6,000	\$5,000	\$6,000		
163	Auto Body Supplies	\$3,613.01	\$2,628	\$8,481	\$3,500	\$3,000	\$5,000		
164	Auto Technology Supplies	\$2,849.87	\$1,979	\$3,978	\$3,000	\$3,000	\$4,000		
165	Carpentry Supplies	\$3,567	\$4,269	\$3,080	\$5,500	\$4,500	\$3,500		
166	Cosmetology Supplies	\$4,114.55	\$4,616	\$3,624	\$5,500	\$5,000	\$4,000		
167	Culinary Arts Supplies	\$15,797.28	\$19,041	\$20,160	\$15,000	\$15,000	\$15,000		
168	Dental Assistant Supplies	\$2,312.20	\$3,068	\$2,828	\$3,000	\$3,000	\$3,000		
169	Early Childhood Supplies - CLOSED	\$891.89	\$90	\$0	\$0	\$0	\$0		
170	Electrical Supplies	\$5,714.29	\$11,363	\$3,370	\$10,000	\$10,000	\$8,000		
171	Graphic Arts Supplies	\$5,778.33	\$11,328	\$21,961	\$7,000	\$7,000	\$10,000		
172	Health Technology Supplies	\$5,021.75	\$3,137	\$1,763	\$5,000	\$4,500	\$4,000		
173	Horticulture Supplies	\$13,925.27	\$14,325	\$11,060	\$15,000	\$15,000	\$14,000		
174	HVAC Supplies	\$10,533.40	\$18,570	\$19,507	\$11,000	\$11,000	\$15,000		
175	Information Technology Supplies	\$1,856.39	\$1,793	\$219	\$2,000	\$2,000	\$2,000		
176	Marine Mechanics Supplies	\$8,293.31	\$8,044	\$4,611	\$7,000	\$7,000	\$6,000		
177	Plumbing Supplies	\$10,736.40	\$18,507	\$3,724	\$16,000	\$16,000	\$16,000		
178	Welding Supplies - CLOSED	\$15,940.65	\$18,771	\$0	\$0	\$0	\$0		
179	Exploratory Supplies	\$7,522.42	\$9,940	\$17,991	\$8,000	\$8,000	\$10,000		
180	Engineering Supplies	\$22,185.93	\$10,971	\$2,528	\$10,000	\$10,000	\$10,000		
181	Safety Supplies / OSHA Training	\$2,846.51	\$6,971	\$14,186	\$7,500	\$6,000	\$8,000		
182	Special Needs Supplies	\$1,556.10	\$2,396	\$3,723	\$2,500	\$2,500	\$3,000		
183	21st Century Skills Supplies	\$399.74	\$139	\$2,595	\$200	\$200	\$200		
184	English Supplies	\$3,762.07	\$2,317	\$5,435	\$3,000	\$3,000	\$4,000		
185	Health Education Supplies	\$353.12	\$423	\$159	\$400	\$400	\$300		
186	Math Supplies	\$849.76	\$1,356	\$1,594	\$1,500	\$1,500	\$1,500		
187	Phys. Ed. Supplies	\$850.53	\$989	\$615	\$1,000	\$1,000	\$1,000		
188	Science Supplies	\$8,628.46	\$4,505	\$3,283	\$5,000	\$5,000	\$4,500		
189	Social Studies Supplies	\$1,267.33	\$789	\$722	\$800	\$800	\$800		
190	Spanish Supplies	\$128.62	\$270	\$0	\$250	\$250	\$250		
191	Art Supplies	\$2,851.34	\$5,189	\$4,218	\$5,000	\$5,000	\$4,500		
192	Library Supplies	\$1,400.51	\$1,455	\$1,559	\$1,000	\$1,000	\$1,000		
193	Total Educational Supplies	\$172,592.70	\$200,839	\$166,974	\$160,650	\$155,650	\$164,550	2.43%	
194									

Cape Cod Regional Technical High School									
FY22 Budget - Proposed									
	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
195	Field Trips-Competitions	\$51,628.78	\$32,790	\$3,526	\$45,000	\$40,000	\$40,000		
196	Senior Project	\$771.72	\$580	\$11	\$800	\$800	\$500		
197	Summer School	\$0.00	\$0	\$0	\$3,000	\$3,000	\$3,000		
198	Tutoring & Credit Recovery	\$14,118.27	\$8,568	\$6,814	\$10,000	\$10,000	\$7,500		
199	Total Other Instructional Services	\$66,518.77	\$41,937	\$10,351	\$58,800	\$53,800	\$51,000	-13.27%	
200									
201	Guidance Counselors (4)	\$306,910.83	\$328,743	\$318,740	\$336,249	\$311,249	\$327,684		
202	At Risk Counselor (1)	\$58,903.13	\$76,334	\$81,854	\$86,291	\$86,291	\$93,856		
203	Guidance Secretaries (2)	\$95,085.57	\$96,300	\$102,156	\$106,242	\$106,242	\$108,366		
204	Guidance Supplies	\$5,552.88	\$3,514	\$3,568	\$5,000	\$5,000	\$4,000		
205	Guidance Public Relations	\$11,823.79	\$9,550	\$8,926	\$12,000	\$10,000	\$9,000		
206	Volunteer Lunches	\$757.50	\$0	\$0	\$0	\$0	\$0		
207	Guidance Travel	\$99.08	\$204	\$0	\$200	\$200	\$0		
208	Dues & Subscriptions	\$0	\$1,914	\$2,370	\$200	\$200	\$2,300		
209	ELL Testing & Services	\$573.11	\$1,336	\$1,708	\$1,000	\$1,000	\$1,200		
210	Total Guidance and Counseling Services	\$479,705.89	\$517,895	\$519,322	\$547,182	\$520,182	\$546,406	-0.14%	
211									
212	Psychological Services	\$36,157.72	\$47,350	\$31,825	\$48,000	\$48,000	\$48,000		
213	Total Psychological Services	\$36,157.72	\$47,350	\$31,825	\$48,000	\$48,000	\$48,000	0.00%	
214									
215	Nurse (1)	\$70,642	\$60,948	\$65,236	\$69,671	\$69,671	\$74,257		
216	Assistant to Nurse (1)	\$28,500.71	\$28,496	\$34,557	\$35,114	\$35,114	\$35,816		
217	Medical Services	\$380	\$150	\$0	\$350	\$350	\$0		
218	Nurse's Supplies	\$3,283.26	\$6,629	\$3,814	\$3,500	\$3,500	\$3,500		
219	Total Health Services	\$102,805.97	\$96,223	\$103,607	\$108,635	\$108,635	\$113,573	4.55%	
220									
221	Basic Transportation	\$676,328.04	\$678,526	\$639,322	\$789,525	\$789,525	\$789,525		
222	Late Transportation	\$55,163.61	\$58,705	\$45,849	\$80,000	\$80,000	\$70,000		
223	Special Needs Transportation	\$22,235.28	\$8,006	\$11,038	\$14,000	\$14,000	\$8,000		
224	Homeless Transportation	\$16,900.75	\$9,681	\$0	\$9,000	\$9,000	\$8,000		
225	Total Student Transportation	\$770,627.68	\$754,918	\$696,209	\$892,525	\$892,525	\$875,525	-1.90%	
226									
227	Transfer to School Lunch	\$45,000.00	\$28,000	\$30,000	\$26,000	\$26,000	\$26,000		
228	Total Food Services	\$45,000.00	\$28,000	\$30,000	\$26,000	\$26,000	\$26,000	0.00%	
229									
231	Coaches	\$112,249	\$124,856	\$90,217	\$146,133	\$136,133	\$141,133		
232	Sports Clinics/Trainer	\$5,347.81	\$1,627	\$450	\$50,000	\$5,000	\$50,000		
233	Officials	\$24,747	\$23,731	\$20,334	\$28,000	\$28,000	\$25,000		
234	Activity Staff	\$9,782	\$9,719	\$9,867	\$10,000	\$10,000	\$10,000		
235	Ice Time	\$11,045	\$13,279	\$5,577	\$15,000	\$15,000	\$12,000		
236	Game Transportation	\$30,715.57	\$39,802	\$30,599	\$55,000	\$54,000	\$54,000		

Cape Cod Regional Technical High School

FY22 Budget - Proposed

	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
237	Athletic Supplies	\$46,200.17	\$30,734	\$36,666	\$40,000	\$40,000	\$38,000		
238	Equipment Reconditioning	\$4,116.50	\$4,454	\$4,357	\$5,000	\$5,000	\$4,500		
239	Athletic Dues & Subscriptions	\$6,375	\$9,634	\$7,052	\$9,000	\$9,000	\$7,500		
240	Athletic Travel	\$385	\$924	\$0	\$0	\$0	\$0		
241	Total Athletic Services	\$250,963.05	\$258,760	\$205,119	\$358,133	\$302,133	\$342,133	-4.47%	
242									
243	Advisors	\$50,945.29	\$51,090	\$60,461	\$48,958	\$46,958	\$47,538		
244	Student Activities	\$15,907.77	\$27,383	\$26,457	\$20,000	\$20,000	\$20,000		
245	Total Other Student Activities	\$66,853.06	\$78,473	\$86,918	\$68,958	\$66,958	\$67,538	-2.06%	
246									
247	Police Liason Officer	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		
248	After School Supervision	\$10,896.28	\$9,800	\$6,686	\$11,000	\$11,000	\$10,000		
249	Security	\$1,146.80	\$396	\$200	\$1,000	\$1,000	\$1,000		
250	Total School Security	\$32,043.08	\$30,196	\$26,886	\$32,000	\$32,000	\$31,000	-3.13%	
251									
252	Custodians (5)	\$237,234.10	\$228,297	\$247,614	\$259,272	\$259,272	\$245,178		
253	Custodial/Matron (.8)	\$40,974.56	\$46,983	\$40,164	\$40,982				
254	Contracted Services	\$523.78	\$508	\$1,658	\$500	\$500	\$2,000		
255	Custodial Supplies	\$35,670	\$36,693	\$37,203	\$35,000	\$35,000	\$40,000		
256	Custodial Clothing Allowance	\$6,135.82	\$5,861	\$7,991	\$6,000	\$6,000	\$6,000		
257	Total Custodial Services	\$320,538.26	\$318,342	\$334,630	\$341,754	\$300,772	\$293,178	-14.21%	
258									
259	Heat for Building - Gas	\$149,850.64	\$161,229	\$146,661	\$138,000	\$138,000	\$138,000		
260	Heat for Building - Oil	\$1,233.17	\$1,793	\$1,363	\$1,000	\$1,000	\$1,500		
261	Total Heat of Building	\$151,083.81	\$163,022	\$148,024	\$139,000	\$139,000	\$139,500	0.36%	
262									
263	Telephone	\$17,392.20	\$19,727	\$19,989	\$18,000	\$18,000	\$20,000		
264	Water	\$6,850.72	\$6,026	\$5,437	\$6,500	\$6,500	\$6,000		
265	Electricity	\$313,544.73	\$346,197	\$278,855	\$349,470	\$349,470	\$346,923		
266	Gasoline	\$16,526.25	\$13,164	\$7,517	\$15,000	\$15,000	\$15,000		
267	Refuse Removal	\$24,458.22	\$23,984	\$21,114	\$25,000	\$25,000	\$24,000		
268	Total Utility Services	\$378,772.12	\$409,098	\$332,912	\$413,970	\$413,970	\$411,923	-0.49%	
269									
270	Student Wages	\$7,433.60	\$4,104	\$3,588	\$5,000	\$5,000	\$4,500		
271	Groundskeeper (1)	\$51,710.95	\$29,079	\$42,284	\$47,965	\$47,965	\$56,139		
272	Snow Removal	\$23,459.51	\$13,700	\$12,190	\$25,000	\$25,000	\$25,000		
273	Grounds Contracted Services	\$4,500	\$3,014	\$7,774	\$5,000	\$5,000	\$5,000		
274	Grounds Supplies	\$35,389.68	\$40,976	\$34,127	\$30,000	\$30,000	\$30,000		
275	Total Maintenance of Grounds	\$122,493.74	\$90,873	\$99,963	\$112,965	\$112,965	\$120,639	6.79%	
276									

Cape Cod Regional Technical High School									
FY22 Budget - Proposed									
	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
277	Building & Grounds Supervisor (1)	\$83,657	\$85,749	\$87,892	\$89,870	\$89,870	\$91,892		
278	Maintenance Employees (2.3)	\$107,869.34	\$111,226	\$106,094	\$116,334	\$116,334	\$151,969		
279	Maintenance Employees - Summer Work	\$5,430	\$0	\$0	\$5,000	\$0	\$0		
280	Maint. of Building Supplies	\$49,689.16	\$33,283	\$40,334	\$55,000	\$55,000	\$45,000		
281	Electrical Contracted Service	\$8,516.17	\$9,577	\$8,189	\$11,000	\$11,000	\$10,000		
282	Emergency Services	\$40,452.53	\$48,407	\$42,767	\$40,000	\$40,000	\$40,000		
283	Mechanical Contracted Services	\$5,181.50	\$12,300	\$17,900	\$25,000	\$25,000	\$15,000		
284	Air Conditioning Cont. Serv.	\$635	\$3,045	\$0	\$15,000	\$15,000	\$15,000		
285	Building Contracted Services	\$82,347.04	\$81,132	\$82,235	\$80,000	\$80,000	\$80,000		
286	Total Maintenance of Building	\$383,777.74	\$384,718	\$385,411	\$437,204	\$432,204	\$448,861	2.67%	
287									
288	Maint. Equipment - Administration	\$36,178.70	\$49,300	\$38,447	\$55,000	\$55,000	\$45,000		
289	Maint. Equipment - Vocational	\$30,562.04	\$29,168	\$15,453	\$30,000	\$30,000	\$22,000		
290	Maint. Equipment - Academic	\$11,384.28	\$1,770	\$0	\$3,000	\$3,000	\$2,500		
291	Maint. Equipment - Maintenance	\$7,716.64	\$17,892	\$6,750	\$16,000	\$16,000	\$13,000		
292	Maintenance of Vehicles	\$15,772.54	\$28,966	\$15,309	\$25,000	\$25,000	\$22,000		
293	Total Maintenance of Equipment	\$101,614.20	\$127,094	\$75,959	\$129,000	\$129,000	\$104,500	-18.99%	
294									
295	Barnstable County Retirement Assessment	\$404,171	\$497,610	\$479,921	\$531,906	\$531,906	\$449,201		
296	Total Employee Retirement	\$404,171.00	\$497,610	\$479,921	\$531,906	\$531,906	\$449,201	-15.55%	
297									
298	Employee Health Insurance	\$1,421,763.35	\$1,407,437	\$1,393,149	\$1,309,089	\$1,309,089	\$1,275,487		
299	Employee Dental Insurance	\$114,326.26	\$81,399	\$108,058	\$102,603	\$102,603	\$96,300		
300	Employee Long Term Disability Ins.	\$15,116.71	\$15,918	\$16,163	\$16,000	\$16,000	\$18,479		
301	Employee Life Insurance	\$21,730.54	\$8,749	\$13,672	\$12,000	\$12,000	\$19,147		
302	Medicare Tax	\$122,171.10	\$121,655	\$124,657	\$130,000	\$130,000	\$130,000		
303	Unemployment Insurance	\$18,138.72	\$21,627	\$35,454	\$30,000	\$30,000	\$35,000		
304	Workers' Comp. Insurance	\$74,412.96	\$64,717	\$67,934	\$64,133	\$64,133	\$77,465		
305	Retirees Health Insurance	\$511,533.27	\$639,830	\$547,350	\$602,709	\$602,709	\$633,028		
306	Retiree Section 18 Penalty	\$1,474	\$1,618	\$1,681	\$1,200	\$1,200	\$1,680		
307	OPEB Obligation	\$180,000	\$225,000	\$100,000	\$150,000	\$150,000	\$200,000		
308	Property & Liability Ins.	\$180,745	\$202,413	\$189,979	\$204,700	\$204,700	\$258,011		
309	Excess Liability Insurance	\$8,525	\$8,896	\$9,524	\$10,000	\$10,000	\$16,924		
310	Student Insurance	\$15,195.20	\$15,000	\$13,261	\$15,200	\$15,200	\$13,261		
311	Treasurer's Bond	\$350	\$350	\$350	\$350	\$350	\$350		
312	Total Insurances	\$2,685,482.11	\$2,814,609	\$2,621,232	\$2,647,984	\$2,647,984	\$2,775,131	4.80%	
313									

Cape Cod Regional Technical High School									
FY22 Budget - Proposed									
	Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Proposed	FY21 Budget	FY22 Proposed	%	Expected Grant Funds
314	Postage Meter	\$2,983.56	\$2,984	\$2,984	\$3,000	\$2,998	\$2,998		
315	Total Fixed Lease Charges	\$2,983.56	\$2,984	\$2,984	\$3,000	\$2,998	\$2,998	-0.07%	
316									
317	Building Improvement	\$107,610.10	\$66,355	\$56,590	\$125,000	\$110,000	\$150,000		
318	New Equipment	\$107,605.12	\$93,221	\$71,735	\$80,000	\$70,000	\$80,000		
319	Technology Equip/Software	\$96,594.62	\$99,857	\$105,427	\$95,000	\$95,000	\$95,000		
320	Replacement Equipment	\$72,090.42	\$141,090	\$139,223	\$90,000	\$80,000	\$90,000		
321	Total Fixed Assets	\$383,900.26	\$400,523	\$372,975	\$390,000	\$355,000	\$415,000	6.41%	
322	Capital Improvement Stabilization Fund	\$70,000.00	\$ 30,000.00						
323	Total Operating and Capital Budget	\$14,728,664.46	\$14,936,796	\$14,526,346	\$15,504,000	\$15,289,584	\$15,812,000	1.99%	\$225,000
							\$308,000		

TOWN OF HARWICH
COMMUNITY PRESERVATION COMMITTEE

2020-2021 Community Preservation Act Funding Requests 12.29.2020

- HP 1 East Harwich Methodist Cemetery Gravestone Conservation & Preservation Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator
Amount Requested: ~~\$102,000~~ REVISED \$112,200
- HP 2 Historic Restoration of Fence Posts & Rails at East Harwich Methodist Cemetery Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator
Amount Requested: ~~\$127,750~~ REVISED \$135,025
- HP 3 Veterans Memorial Circle at Evergreen Cemetery, Flag Poles Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator
Amount Requested: ~~\$28,209~~ REVISED ~~\$43,000~~ REVISED \$48,385
- HP 4 Brooks Academy Structural Improvements Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: REVISED Griffin Ryder, PE Town Engineer and David Spitz, Chair, Brooks Academy Museum Commission (BAMC)
Amount Requested: ~~\$785,000~~ REVISED \$1,150,000
- CH 5 Lower Cape Community Housing Institute
Applicant: Community Development Partnership (CDP)
Project Manager: Ann C. Robinson, CDP Chief Program Officer
Amount Requested: \$15,000 over two years, \$7,500 per year
- CH 6 Veterans Home in Dennis Project
Applicant: Cape & Islands Veterans Outreach Center
Project Manager: Adam Gracia, Director of Development, Cape & Islands Veterans Outreach Center
Amount Requested: \$25,000
- CH 7 Funding for the Part-time Housing Coordinator
Applicant: Town of Harwich, Harwich Affordable Housing Trust
Project Manager: Don Howell, Chair of the Harwich Affordable Housing Trust
Amount Requested: \$50,000
- OS 8 Hinckleys Pond Watershed Preservation Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Elaine Shovlin, Chair, Harwich Real Estate & Open Space Committee (REOS)
Amount Requested: \$360,000
- R 9 Harwich Natural Heritage Trail Project, Phase 1
Applicant: Harwich Conservation Trust (HCT)
Project Manager: Michael Lach, Executive Director, Harwich Conservation Trust
Amount Requested: \$150,000

TOWN OF HARWICH
COMMUNITY PRESERVATION COMMITTEE

2020-2021 Community Preservation Act Funding Requests Page 2

- R 10 Hydration Stations for Outdoor Recreational Facilities in Harwich Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: REVISED Dan Pelletier, Town Superintendent of Water and Wastewater
Amount Requested: \$20,000

- R 11 Bikeways Crossing Lights at Depot Road South Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Griffin Ryder PE, Town Engineer and Paul Gazaille, Harwich Bikeways Committee
Amount Requested: \$15,000

- R 12 Old Colony Rail Trail Harwich/Chatham Town Border Marker Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Griffin Ryder PE, Town Engineer and Paul Gazaille, Harwich Bikeways Committee
Amount Requested: \$1,000

- R 13 Brooks Park Lighting Project, Phase 5, Part 2
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Eric Beebe, Harwich Recreation Director and Griffin Ryder PE, Town Engineer
Amount Requested: \$125,000

- R 14 Sand Pond Revitalization Project, Phase 2
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Eric Beebe, Harwich Recreation Director
Amount Requested: \$83,500

- R 15 Senior Memorial Field Fencing Project
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Eric Beebe, Harwich Recreation Director
Amount Requested: \$40,181

- R 16 Whitehouse Field Lighting Project, Phase 2
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers
Project Manager: Eric Beebe, Harwich Recreation Director and Griffin Ryder PE, Town Engineer
Amount Requested: \$100,000