

TOWN OF HARWICH  
FINANCE COMMITTEE

Harwich Finance Committee Agenda  
Regular Meeting 6:30 PM  
Tuesday, March 30, 2021

**REMOTE MEETING ONLY.** NO IN-PERSON ATTENDANCE WILL BE PERMITTED.  
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Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, this meeting of the Town of Harwich Finance Committee on Tuesday, March 30, 2021 at 6:30 PM will be conducted via remote participation to the greatest extent possible. Specific information and the general guidelines for remote participation by members of the public and/or parties with a right and/or requirement to attend this meeting can be found on the Town of Harwich website, at [www.harwich-ma.gov](http://www.harwich-ma.gov). For this meeting, members of the public who wish to watch the meeting may do so in the following manner on Channel 18 or by watching the simulcast at: <http://harwich18.dyndns.org/cablecast/public/Live.aspx?ChannelID=1>

**NO IN-PERSON ATTENDANCE OF MEMBERS OF THE PUBLIC WILL BE PERMITTED**, but every effort will be made to ensure that the public can adequately access the proceedings in real time, via technological means. In the event that we are unable to do so, despite best efforts, we will post on the Town of Harwich's website an audio or video recording, transcript, or other comprehensive record of proceedings as soon as possible after the meeting.

**AGENDA**

1. Call to order, Roll call
2. Introduce & Welcome Guest. Public Comment
3. New Business
  - a. Discussion and possible vote on Town Operating Budget
  - b. Discussion and possible vote on Community Preservation Committee articles
  - c. Discussion and possible vote on Water Department Budget
  - d. Discussion and possible vote on Wastewater Department Budget
  - e. Discussion and possible vote on Monomoy Regional School District Budget
  - f. Discussion and possible vote on Town Warrant Articles
4. Other Business
5. Adjournment

Authorized Posting Officer:  
Jon Chorey, Chairman

Posted By:  
Date: March 23, 2021

*\* Per the Attorney General's Office: The committee may hold an open session for topics not reasonably anticipated by the Chair 48 hours in advance of the meeting following "New Business." If you are deaf or hard of hearing or a person with a disability who requires an accommodation, contact the Selectmen's Office at 508-430-7513. In accordance with state law, this legal notice will also be available electronically at 'www.masspublicnotices.org'. The Town of Harwich is not responsible for any errors in the electronic posting of this legal notice.*

# Interim Town Administrator's Proposed Budget

## Town of Harwich BUDGET 2022

Line #		Budget <u>FY 2021</u>	Budget <u>FY 2022</u>	<u>%</u>
	<b>SOURCES OF FUNDS</b>			
1	Tax Levy Limit (R/E & PP)	53,357,522	55,648,711	4.3%
2	Local Receipts	11,986,520	12,680,198	5.8%
3	<u>State Aid</u>			
4	Cherry Sheet	664,352	667,067	0.4%
5	Overlay Surplus	200,000	200,000	0.0%
6	<u>Transfers:</u>			
7	Total Transfers In from Other Sources:	2,713,239	2,184,137	-19.5%
8	<b>TOTAL SOURCES</b>	<u>68,921,633</u>	<u>71,380,114</u>	3.6%
9	<b>USES OF FUNDS</b>			
10	<u>Charges:</u>			
11	State-Cherry Sheet Charges (ccc & BC Tax)	764,539	778,830	1.9%
12	Overlay (Abatements- Taxes)	400,000	450,000	12.5%
13	<b>TOTAL CHARGES</b>	<u>1,123,358</u>	<u>1,228,830</u>	9.4%
14	<b>NET AVAILABLE Sources</b>	<u>67,798,275</u>	<u>70,151,284</u>	3.5%
15	Town Operating Budget	25,739,671	25,895,226	0.6%
16	<u>Semi-Fixed Cost</u>			
17	Barnstable County Retirement	3,144,894	3,242,673	3.1%
18	Debt Service	4,617,408	5,178,305	12.1%
19	Health Insurance	4,833,551	4,938,071	2.2%
20	OPEB	-	250,000	0.0%
21	Property & Liab. Insurance	874,470	897,726	2.7%
23	Unemployment	20,000	20,000	0.0%
24	<b>Total Fixed Cost</b>	<u>13,490,322</u>	<u>14,526,775</u>	7.7%
25	Cape Cod Tech HS	1,737,789	1,688,437	-2.8%
26	Monomoy Regional School District	<u>26,820,046</u>	<u>27,825,543</u>	3.7%
27	<b>TOTAL USES</b>	<u>68,911,186</u>	<u>71,164,811</u>	3.3%
29	<b>NET SOURCES &amp; USES</b>	<u>\$ 10,447</u>	<u>\$ 215,302</u>	

**BUDGET  
FY 2022 REVENUES**

**Town Meeting**

	<b>Actual FY2018</b>	<b>Actual FY2019</b>	<b>Actual FY2020</b>	<b>Budget FY2021</b>	<b>Budget FY2022</b>	<b>% Change</b>
<b>Real Estate &amp; Personal Property Taxes</b>	<b>\$46,774,148</b>	<b>\$50,127,321</b>	<b>\$51,445,928</b>	<b>\$53,299,729</b>	<b>\$55,648,711</b>	<b>4.4%</b>
Local Receipts:						
Excise Tax	2,372,767	2,407,537	2,294,565	1,925,000	2,025,000	5.2%
Hotel/Motel & Meals	1,098,022	1,124,753	1,350,894	671,000	915,000	36.4%
Ambulance	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	0.0%
Waste Disposal	3,110,693	3,372,701	3,209,426	3,002,500	3,102,500	3.3%
Beach, Recreation & Youth	413,637	435,548	425,634	330,000	362,500	9.8%
Harbors & Landings	929,773	806,754	1,173,879	1,024,500	1,059,500	3.4%
Golf Operations	1,856,221	1,895,899	1,518,934	1,585,000	1,800,000	13.6%
Other Local Receipts	2,231,851	3,016,935	2,618,408	1,848,520	1,815,698	-1.8%
<b>Total Local Receipts</b>	<b>13,465,072</b>	<b>14,724,316</b>	<b>14,192,766</b>	<b>11,986,520</b>	<b>12,680,198</b>	<b>5.8%</b>
<b>State Aid:</b>						
Cherry Sheet	705,430	676,162	1,792,161	664,352	667,067	0.4%
<b>Other:</b>						
Free Cash	305,244	378,038	639,034	353,943	833,591	135.5%
Stabilization Fund				574,171	-	0.0%
Overlay Surplus	100,000	100,000	200,000	200,000	200,000	0.0%
Harbor Capital Improvement - Wychmere	110,930	62,808	72,227	0	0	0.0%
Cable Fund (Comcast)	143,417	156,450	144,398	210,107	210,100	0.0%
Septic Loan	17,358	17,358	13,574	17,171	6,121	-64.4%
Water Enterprise Indirect Costs	650,178	732,843	720,295	730,290	727,304	-0.4%
Sewer Enterprise Indirect Costs					31,446	0.0%
FEMA	13,508	13,608	13,815	13,855	13,855	0.0%
Road Betterments	49,194	58,277	56,973	51,100	55,166	8.0%
Allan Harbor Betterments	185,550	182,250	29,325	98,508	0	0.0%
Golf Infrastructure Revitalization Fund		139,000	249,000	108,200	104,950	-3.0%
Golf Improvement Fund				100,000	0	0.0%
SAQ Mooring		101,188	136,888	50,000	0	0.0%
SAQ Waterways		136,888	101,188	50,000	0	0.0%
CPA Funds (Land Bank)	608,950	588,750	553,700	341,750	233,050	-31.8%
Dog License Fund				2,144	0	0.0%
Town Clerk State Aid		15,585		12,000	0	0.0%
<b>Total Revenue</b>	<b>\$63,128,979</b>	<b>\$68,210,840</b>	<b>\$70,361,273</b>	<b>\$68,863,840</b>	<b>\$71,411,560</b>	<b>3.7%</b>

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Actual	Budget	Budget	2021 vs 2022 Variance
	FY2018	FY2019	FY2020	FY2021	FY2022	
010004 432029 PRIOR YEAR RECOVERY	-	-	9,252	-	-	9,252
010004 458902 FEMA SNOW REIMBURSEMENT	-	-	46,865	-	-	46,865
010004 481005 CC REG TECH FEE/(RES OFFICER)	20,000	20,000	20,000	20,000	20,000	-
010004 484099 GEN FUND MISC REVENUE	(3,912)	156,569	180,768	82,760	83,538	97,230
<b>TOTAL GENERAL FUND - MISC REVENUE</b>	<b>16,088</b>	<b>176,569</b>	<b>256,886</b>	<b>102,760</b>	<b>103,538</b>	153,348
<b>011224 SELECTMEN - REV</b>						
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011224-432003 PHOTOCOPIES	-	5,000	29	-	-	29
011224-436008 OLD REC BLDG/JR THEATER LEASE	11,388	4,015	4,862	5,000	5,000	(138)
011224 436005 FRANCISE FEES	39,614	82,154	-	-	-	-
011224 441000 LIQUOR LICENSES	69,616	73,178	67,214	65,000	65,000	2,214
011224 442001 HOTEL, MOTEL, INN	785	750	800	700	700	100
011224 442004 JUNK COLLECTOR, DEALER	140	105	35	100	100	(65)
011224 442005 USED CAR DEALER	2,200	2,100	900	1,000	1,000	(100)
011224 442006 AMUSEMENT DEVICE LICENSE	100	-	-	-	-	-
011224 442009 ENTERTAINMENT LICENSE	3,990	3,775	3,535	3,500	3,500	35
011224 442012 COMMON VICTUALLER LICENSE	2,250	2,000	2,150	2,000	2,000	150
011224 445016 VEHICLE REPAIRMAN	-	-	1,100	-	-	1,100
011224 45005 MISCELLANEOUS LIC/PERMITS	60	60	60	60	60	-
011224 469900 OTHER STATE REVENUE	-	-	-	-	-	-
011224 484012 INSURANCE RECOVERY	-	-	74,758	-	-	74,758
<b>TOTAL SELECTMEN - REV</b>	<b>130,143</b>	<b>173,137</b>	<b>155,443</b>	<b>77,360</b>	<b>77,360</b>	78,083
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011414 432003 PHOTOCOPIES	856	1,007	794	850	850	(57)
011414-432045 ABUTTERS FEES	9,262	11,284	10,938	11,000	11,000	(62)
<b>TOTAL ASSESSORS - REV</b>	<b>10,118</b>	<b>12,291</b>	<b>11,732</b>	<b>11,850</b>	<b>11,850</b>	(119)
<b>011454 TREASURER - REV</b>						
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011454 432003 PHOTOCOPIES	26	-	-	-	-	-
011454 432007 BOUNCED CHECK FEE	750	525	725	500	500	225
011454 482001 INVESTMENT REVENUE	157,972	281,825	213,117	100,000	100,000	113,117
011454 484099 MISCELLANEOUS REVENUE	-	14,737	2,696	-	-	2,696
<b>TOTAL TREASURER - REV</b>	<b>158,748</b>	<b>297,088</b>	<b>216,537</b>	<b>100,500</b>	<b>100,500</b>	116,037
<b>011464 COLLECTOR REV</b>						
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011464-414200 TAX TITLE	254,864	351,715	235,130	-	-	235,130
011464-414400 TAX DEFERRED REDEEMED	-	6,207	11	-	-	11
011464 417001 PEN & INT REAL ESTATE TAXES	106,388	117,964	94,988	100,000	100,000	(5,012)
011464 417002 PEN & INT PERS PROP TAXES	10,724	12,495	8,353	8,000	8,000	353
011464 417003 PEN & INT MV EXCISE TAXES	107,332	101,383	73,664	75,000	75,000	(1,336)
011464 417004 PEN & INT BOAT EXCISE TAXES	2,428	4,535	2,619	2,000	2,000	619
011464 417005 PEN & INT TAX TITLE	152,658	237,586	109,095	100,000	100,000	9,095
011464 417006 PEN & INT DEFERRED TAXES	1,176	4,373	57	-	-	57
011464 417009 PENALTY & INTEREST LAND BANK	-	-	-	-	-	-
011464 417010 PEN & INT SEPTIC BETTERMENT	1,036	-	-	-	-	-
011464 417013 INTEREST CPC	-	-	-	-	-	-
011464 418001 IN LIEU OF TAXES LOCAL	58,616	61,960	62,471	55,000	55,000	7,471
011464 432008 MARKING FEES	10,680	10,320	8,160	10,000	10,000	(1,840)
011464 432009 MUNICIPAL LIEN CERTIFICATES	18,375	18,425	26,200	18,000	18,000	8,200
011464 484001 MISC	-	(20)	1	-	-	1
<b>TOTAL COLLECTOR - REV</b>	<b>724,276</b>	<b>926,942</b>	<b>620,749</b>	<b>368,000</b>	<b>368,000</b>	252,749
<b>011614 TOWN CLERK - REV</b>						
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011614 432003 PHOTOCOPIES	1,115	454	477	500	500	(23)

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Actual	Budget	Budget	2021 vs 2022 Variance
	FY2018	FY2019	FY2020	FY2021	FY2022	
011614 432011 DOG LICENCES	14,289	13,530	12,035	12,000	12,000	35
011614 432039 UTILITY POLES	40	320	-	100	100	(100)
011614 442017 BIRTH, MARRIAGE, DEATH CERT	16,240	21,140	17,640	16,000	16,000	1,640
011614 442018 BUSINESS CERTIFICATE	3,800	4,920	3,450	3,000	3,000	450
011614 442020 MEDICAL CERTIFICATES		-				-
011614 445002 RAFFLE PERMIT	120	60	40	50	50	(10)
011614 445007 GASOLINE STORAGE	375	350	250	300	300	(50)
011614 445015 BURIAL	1,120	1,530	1,370	1,000	1,000	370
011614 468500 INCREASE POLLING HOURS						-
011614 477000 NON CRIMINAL FINES FIRE	300	-	-	-	-	-
011614 477001 NON CRIMINAL FINES POLICE	125	100	325	-	-	325
011614 477002 NON CRIMINAL FINES HEALTH	-	25	2,150	-	-	2,150
011614 477006 NON CRIMINAL FINES HARBOR	500	50	100	-	-	100
011614 477007 NON CRIMINAL FINES CONSERVAT	1,500	2,100	11,400	1,500	1,500	9,900
011614 484099 TOWN CLERK MISC		62	900			900
<b>TOTAL TOWN CLERK - REV</b>	<b>39,524</b>	<b>44,641</b>	<b>50,137</b>	<b>34,450</b>	<b>34,450</b>	15,687
<b>011714 CONSERVATION - REV</b>						-
011714 432038 GARDEN PLOTS	2,983	3,140	3,280	2,900	2,900	380
011714 436003 BOG LEASE	4,780	5,211	3,804	4,000	4,000	(196)
011714 437001 HEARINGS	10,661	10,333	9,120	10,000	7,500	1,620
011714 484099 COMSERV MISC REVENUE	5,420	3,845	4,050	3,500	3,500	550
<b>TOTAL CONSERVATION - REV</b>	<b>23,844</b>	<b>22,529</b>	<b>20,254</b>	<b>20,400</b>	<b>17,900</b>	2,354
<b>011744 TOWN PLANNER - REV</b>						-
011744 432003 PHOTOCOPIES	20					-
011744 432040 PLANNING LOCAL FILING FE	9,458	6,100	5,990	6,000	6,000	(10)
011744 437001 HEARINGS	16,786	36,037	37,785	25,000	25,000	12,785
011744 445005 MISC LICENSES/PERMITS	265	265	265	-	-	265
<b>TOTAL TOWN PLANNER - REV</b>	<b>26,529</b>	<b>42,402</b>	<b>44,040</b>	<b>31,000</b>	<b>31,000</b>	13,040
<b>011764 BOARD OF APPEALS - REV</b>						-
011764 437001 HEARINGS	10,395	15,120	12,600	10,000	10,000	2,600
<b>TOTAL BOARD OF APPEALS - REV</b>	<b>10,395</b>	<b>15,120</b>	<b>12,600</b>	<b>10,000</b>	<b>10,000</b>	2,600
<b>011994-421000 CVEC ELECTRIC FEES</b>	<b>270,608</b>	<b>272,162</b>	<b>288,800</b>	<b>275,000</b>	<b>275,000</b>	13,800
<b>012104 POLICE - REV</b>						-
012104 432015 POLICE ADMINISTRATION FEES	59,684	57,201	45,625	45,000	45,000	625
012104 432016 POLICE INSURANCE CO FEES	-	-	-	-	-	-
012104 432017 USE OF CRUISER POLICE	10,370	6,570	13,240	6,500	6,500	6,740
012104 445003 GUN PERMITS	6,525	5,525	6,400	5,400	5,400	1,000
012104 468000 REG OF MV FINES	6,589	8,714	4,899	4,500	4,500	399
012104 469501 COURT FINES	825	968	1,215	800	800	415
012104 477004 PARKING VIOLATIONS	-	375	665	-	-	665
012104 477005 RESTITUTION		-	-	-	-	-
<b>TOTAL POLICE - REV</b>	<b>83,993</b>	<b>79,353</b>	<b>72,044</b>	<b>62,200</b>	<b>62,200</b>	9,844
<b>012204 FIRE - REV</b>						-
012204 432003 PHOTOCOPIES	100	230	125	-	-	125
012204 432018 FIRE/OIL BURNER INSPECTIONS	37,240	39,820	39,130	35,000	35,000	4,130
12204 4445006 BURN PERMITS	5,040	4,750	2,349	3,000	3,000	(651)
012204 445005 MISCELLANEOUS LICENSES/PERMITS	3,770	2,860	3,270	2,500	2,500	770
012204 445007 GASOLINE STORAGE	310	1,120	225	500	500	(275)
012204 469900 OTHER STATE REVENUE		63,565	6,800			6,800
012204 484099 MISCELLANEOUS REVENUE	2,875	2,925	2,275	-	-	2,275
<b>TOTAL FIRE - REV</b>	<b>49,335</b>	<b>115,270</b>	<b>54,174</b>	<b>41,000</b>	<b>41,000</b>	13,174

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual FY2018	Actual FY2019	Actual FY2020	Budget FY2021	Budget FY2022	2021 vs 2022 Variance
<b>012314 AMBULANCE - REV</b>						-
-----						-
012314 437000 AMBULANCE FEES	1,452,109	1,664,188	1,601,026	1,600,000	1,600,000	1,026
<b>TOTAL AMBULANCE - REV</b>	<b>1,452,109</b>	<b>1,664,188</b>	<b>1,601,026</b>	<b>1,600,000</b>	<b>1,600,000</b>	1,026
<b>012414 BUILDING - REV</b>						-
-----						-
012414 432003 PHOTOCOPIES	1,649	1,679	1,123	1,600	1,600	(477)
012414 432019 BUILDING INSPECTION	3,966	6,210	171	1,000	1,000	(829)
012414 432048 BLDG. APPLICATION FEES	-	-	-	-	-	-
012414 455008 BUILDING PERMITS	278,699	394,330	371,296	350,000	350,000	21,296
012414 455009 SIGN PERMITS	2,695	3,125	2,025	2,500	2,500	(475)
012414 455010 DEMO PERMITS	-	-	-	-	-	-
012414 455011 RENTAL DENSITY PERMIT	1,100	2,900	1,750	1,000	1,000	750
012414 455012 HVAC SHEET METAL	-	-	41,110	-	-	41,110
012414 477000 NON CRIMINAL FINE	-	-	340	-	-	340
012414 494099 MISC REVENUE + Trenching	3,565	4,445	-	-	-	-
<b>TOTAL BUILDING - REV</b>	<b>291,674</b>	<b>412,689</b>	<b>417,815</b>	<b>356,100</b>	<b>356,100</b>	61,715
<b>012424 GAS INSPECTION - REV</b>						-
-----						-
012424 432020 GAS INPECTION &Trench Permits	47,545	53,595	57,550	50,000	50,000	7,550
<b>TOTAL GAS INSPECTION - REV</b>	<b>47,545</b>	<b>53,595</b>	<b>57,550</b>	<b>50,000</b>	<b>50,000</b>	7,550
<b>012434 PLUMBING</b>						-
-----						-
012434 432021 PLUMBING INSPECTION	49,765	61,040	58,945	55,000	55,000	3,945
<b>TOTAL PLUMBING</b>	<b>49,765</b>	<b>61,040</b>	<b>58,945</b>	<b>55,000</b>	<b>55,000</b>	3,945
<b>012454 ELECTRICAL REVENUE</b>						-
-----						-
012454 432023 ELECTRICAL INSPECTION	75,745	86,455	77,471	75,000	75,000	2,471
<b>TOTAL ELECTRICAL REVENUE</b>	<b>75,745</b>	<b>86,455</b>	<b>77,471</b>	<b>75,000</b>	<b>75,000</b>	2,471
<b>012914 468600 EMERGENCY MGMT GRANT</b>						-
<b>012964 445001 SHELLFISH</b>	<b>9,645</b>	<b>9,363</b>	<b>9,466</b>	<b>9,000</b>	<b>9,000</b>	466
<b>014394 WASTE DISPOSAL REVENUE</b>						-
-----						-
014394 424701 DISPOSAL AREA STICKERS	894,280	896,360	886,605	900,000	900,000	(13,396)
014394 424702 DISPOSAL REGULAR FEES	848,525	917,012	1,008,645	850,000	950,000	58,645
014394 424703 DISPOSAL COMMERCIAL FEES	1,252,243	1,483,134	1,270,694	1,200,000	1,200,000	70,694
014394 427010 RECYCLE NEWSPAPER	25,700	(11,696)	(18,985)	-	-	(18,985)
014394 427011 RECYCLE BOTTLES	16,588	22,662	18,745	12,500	12,500	6,245
014394 427012 RECYCLE OTHER ITEMS	4,352	2,283	1,653	-	-	1,653
014394 427013 RECYCLE METAL	69,005	62,946	42,070	40,000	40,000	2,070
<b>TOTAL WASTE DISPOSAL REVENUE</b>	<b>3,110,693</b>	<b>3,372,701</b>	<b>3,209,426</b>	<b>3,002,500</b>	<b>3,102,500</b>	106,926
<b>015104 BOARD OF HEALTH</b>						-
-----						-
015104 432003 PHOTOCOPIES	1,638	1,214	952	-	-	952
015104 432025 TEST HOLES	17,600	21,670	15,950	15,000	15,000	950
015104 442001 HOTEL, MOTEL, INN	525	825	675	500	500	175
015104 442002 STABLE	2,640	1,360	1,310	800	800	510
015104 442004 JUNK COLLECTOR/RUBBISH HAULE	1,000	1,250	1,375	1,000	1,000	375
015104 442007 MASSAGE LICENSE	-	-	-	-	-	-
015104 442013 OTHER FOOD SERVICE LICENSE	21,995	19,445	19,410	18,000	18,000	1,410
015104 442014 TOBACCO LICENSE	1,175	1,275	1,350	500	500	850
015104 442015 FUNERAL DIRECTOR LICENSE	150	150	100	-	-	100
015104 445005 MISC LIC/PERMITS	13,300	13,675	12,925	12,000	12,000	925

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Actual	Budget	Budget	2021 vs 2022 Variance
	FY2018	FY2019	FY2020	FY2021	FY2022	
015104 445010 SEPTAGE CARRIER	3,725	3,855	2,875	2,000	2,000	875
015104 445011 SEWERAGE PERMITS	36,315	32,283	30,380	30,000	30,000	380
015104 445012 WELL PERMITS	1,485	1,140	840	1,000	1,000	(160)
015104 445027 SWIMMING POOL	2,850	3,990	3,310	2,000	2,000	1,310
015104 445029 HEALTH INSPECTION FEES	41,317	37,950	38,830	35,000	35,000	3,830
015104 484099 MISC REVENUE/ TRENCH INSP.	6,545	8,290	5,770	5,500	5,500	270
<b>TOTAL BOARD OF HEALTH</b>	<b>152,261</b>	<b>148,372</b>	<b>136,052</b>	<b>123,300</b>	<b>123,300</b>	12,752
<b>015394 CHANNEL 18 TELEVISION STATION</b>						-
-----						-
015394 432041 VIDEO TAPE COPIES	-	5	-	-	-	-
<b>TOTAL CHANNEL 18 TELEVISION STATION</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	-
<b>015404 COMMUNITY CENTER REVENUE</b>						-
-----						-
015404-432003 PHOTOCOPIES	78	102	60	-	-	60
015404 432044 PROGRAM FEES	2,890	3,815	2,717	2,000	1,000	1,717
015404 42049 PASSPORT FEES	14,570	18,264	12,200	12,000	6,000	6,200
015404 436004 BUILDING USE	20,970	20,435	12,165	10,000	5,000	7,165
015404 484098 COM CENTER WEIGHT ROOM USE	-	-	11,702	15,000	1,000	10,702
<b>TOTAL COMMUNITY CENTER REVENUE</b>	<b>38,508</b>	<b>42,616</b>	<b>38,845</b>	<b>39,000</b>	<b>13,000</b>	25,845
<b>015414 COUNCIL ON AGING</b>						-
-----						-
015414 432044 PROGRAM FEES	15,684	15,846	12,389	5,000	1,000	11,389
015414 483003 CATERING REVENUE	1,145	2,428	2,684	1,100	-	2,684
<b>TOTAL COUNCIL ON AGING</b>	<b>16,829</b>	<b>18,274</b>	<b>15,073</b>	<b>6,100</b>	<b>1,000</b>	14,073
016104 LIBRARY REVENUE						-
-----						-
016104 447003 FINES	5,565	5,814	3,026	-	-	3,026
<b>TOTAL LIBRARY REVENUE</b>	<b>5,565</b>	<b>5,814</b>	<b>3,026</b>	<b>-</b>	<b>-</b>	3,026
<b>016304 RECREATION &amp; YOUTH REVENUE</b>						-
-----						-
016304 427014 BEACH CONCESSIONS	17,798	11,507	12,334	10,000	10,000	2,334
016304 432030 SUMMER PROGRAM FEES	9,425	15,250	7,790	2,000	2,000	5,790
016304 432044 PROGRAM FEES	1,695	2,130	495	500	500	(5)
016304 445013 BEACH STICKERS	296,164	319,246	315,915	275,000	300,000	15,915
016304 445014 BEACH PARKING	88,555	87,415	89,100	42,500	50,000	39,100
<b>TOTAL RECREATION &amp; YOUTH REVENUE</b>	<b>413,637</b>	<b>435,548</b>	<b>425,634</b>	<b>330,000</b>	<b>362,500</b>	63,134
<b>016334 HARBORMASTER REVENUE</b>						-
-----						-
016334 432042 MOORING AGENT FEES	600	600	1,200	500	500	700
016334 436000 OTHER DOCKAGE LATE FEES	10,064	10,640	11,444	10,000	10,000	1,444
016334 436001 HARBOR FUEL CONCESSION	6,449	7,597	9,316	9,000	9,000	316
016334 436002 ALLEN HARBOR PARKING RENTAL	10,900	10,900	22,785	20,000	20,000	2,785
016334 436010 ARTISAN AND TICKET BOOTH	-	-	9,400	-	5,000	4,400
016334 436012 SNACK SHACK LEASE	-	-	32,737	-	30,000	2,737
016334 436300 SEASONAL DOCKAGE	729,951	551,950	739,889	725,000	725,000	14,889
016334 436400 VISITOR DOCKAGE	112,738	154,163	235,711	200,000	200,000	35,711
016334 445014 PARKING	-	1,970	-	-	-	-
016334 445200 OFFLOAD/WEIR PERMITS	28,106	35,013	40,182	35,000	35,000	5,182
016334 454012 RAMP FEES/PASSES	-	32,142	32,327	25,000	25,000	7,327
016334 469900 OTHER STATE REVENUE	29,285	-	34,425	-	-	34,425
016334 454010 Misc	1,680	1,780	4,464	-	-	4,464
<b>TOTAL HARBORMASTER REVENUE</b>	<b>929,773</b>	<b>806,754</b>	<b>1,173,879</b>	<b>1,024,500</b>	<b>1,059,500</b>	114,379
<b>016914 HISTORIC COMM REVENUE</b>						-

# TOWN OF HARWICH

## Local Receipts

Local Receipts General Fund	Actual	Actual	Actual	Budget	Budget	2021 vs 2022 Variance
	FY2018	FY2019	FY2020	FY2021	FY2022	
016914 437001 HEARINGS	715	1,210	770	500	500	270
<b>TOTAL HISTORIC COMM REVENUE</b>	<b>715</b>	<b>1,210</b>	<b>770</b>	<b>500</b>	<b>500</b>	270
<b>016954 GOLF OPERATIONS REVENUE</b>						-
016954 427002 SNACK BAR CONCESSION	-	15,000	-	-	-	-
016954 432031 GREENS FEES	787,622	754,762	500,160	650,000	750,000	(249,840)
016954 432032 DRIVING RANGE	71,523	72,858	55,930	50,000	65,000	(9,070)
016954 432033 PULL CARTS	8,625	8,087	5,239	5,000	5,000	239
016954 432034 RESIDENTS FEES	690,839	718,012	670,032	650,000	700,000	(29,968)
016954 432035 CART RENTAL	246,824	265,011	210,450	200,000	250,000	(39,550)
016954 432046 NON RESIDENT GOLF MEMBERS	32,375	16,765	20,250	20,000	20,000	250
016954 432047 GOLF RANGE MEMBERSHIP	14,500	18,255	12,255	10,000	10,000	2,255
016954 432056 MEMBER CAPITAL FEE		21,428	20,215			20,215
016954 484099 MISC REVENUE	3,914	5,720	24,404	0	0	24,404
<b>TOTAL GOLF OPERATIONS REVENUE</b>	<b>1,856,221</b>	<b>1,895,899</b>	<b>1,518,934</b>	<b>1,585,000</b>	<b>1,800,000</b>	(281,066)
<b>Sub Total Local Receipts</b>	<b>\$ 9,994,283</b>	<b>\$ 11,192,026</b>	<b>\$ 10,547,307</b>	<b>\$ 9,390,520</b>	<b>\$ 9,740,198</b>	807,109
011464-484099 MOTOR VECH. & BOAT	\$ 2,372,767	\$ 2,407,537	\$ 2,294,565	\$ 1,925,000	\$ 2,025,000	269,565
011414-469901 MOTEL & HOTEL TAX	674,717	684,793	905,397	456,000	700,000	205,397
<b>Total Local Receipts</b>	<b>\$ 13,041,767</b>	<b>\$ 14,284,356</b>	<b>\$ 13,747,270</b>	<b>\$ 11,771,520</b>	<b>\$ 12,465,198</b>	1,282,072
011414 699001 MEALS TAX	423,305	439,960	445,497	215,000	215,000	230,497
<b>Total LOCAL RECEIPTS</b>	<b>\$ 13,465,072</b>	<b>\$ 14,724,316</b>	<b>\$ 14,192,766</b>	<b>\$ 11,986,520</b>	<b>\$ 12,680,198</b>	1,512,568





<b>TOWN OPERATION BUDGET 2022</b>		<b>Actual FY2018</b>	<b>Actual FY2019</b>	<b>Actual FY2020</b>	<b>Budget FY2021</b>	<b>TA Proposed FY2022</b>	<b>\$\$ Change</b>	<b>PCT CHANGE</b>
52	BOARD OF APPEALS - EXP	594	15	124	735	735	-	0.0%
53	<b>Sub-Total</b>	<b>594</b>	<b>15</b>	<b>124</b>	<b>735</b>	<b>735</b>	<b>-</b>	<b>0.0%</b>
54	ALBRO HOUSE - EXP	3,148	2,928	2,177	6,355	6,355	-	0.0%
55	OLD RECR BUILDING - EXP	5,321	4,123	5,001	7,627	7,627	-	0.0%
56	W. HARWICH SCHOOL - EXP	408	404	365	1,424	1,424	-	0.0%
57	<b>Sub-Total</b>	<b>8,876</b>	<b>7,455</b>	<b>7,543</b>	<b>15,405</b>	<b>15,405</b>	<b>-</b>	<b>0.0%</b>
58	COMMUNITY DEVELOPMENT - S&W	218,879	225,761	211,842	242,945	235,150	(7,795)	-3.2%
59	COMMUNITY DEVELOPMENT - EXP	10,834	9,207	6,596	13,113	13,113	-	0.0%
60	<b>Sub-Total</b>	<b>229,713</b>	<b>234,968</b>	<b>218,438</b>	<b>256,058</b>	<b>248,263</b>	<b>(7,795)</b>	<b>-3.0%</b>
61	PUBLIC BUILDINGS REPAIRS	-	-	-	2,133	2,133	-	0.0%
62	TOWN/FIN COM REPORTS	7,658	7,766	5,961	10,000	10,000	-	0.0%
63	ADVERTISING	21,671	22,229	4,788	22,750	22,750	-	0.0%
64	POLICE - S&W	3,384,205	3,716,952	3,554,438	4,041,890	4,135,495	93,605	2.3%
65	POLICE - EXP	544,305	484,541	375,889	506,643	473,037	(33,606)	-6.6%
66	POLICE - CAP OUTLAY	121,482	131,100	85,811	60,000	-	(60,000)	0.0%
67	<b>Sub-Total</b>	<b>4,049,992</b>	<b>4,332,593</b>	<b>4,016,139</b>	<b>4,608,533</b>	<b>4,608,533</b>	<b>(1)</b>	<b>0.0%</b>
68	FIRE - S&W	3,353,682	3,872,857	3,744,052	4,129,052	4,209,768	80,716	2.0%
69	FIRE - EXP	394,875	362,291	356,867	406,192	551,329	145,137	35.7%
71	<b>Sub-Total</b>	<b>3,748,556</b>	<b>4,235,148</b>	<b>4,100,920</b>	<b>4,535,244</b>	<b>4,761,097</b>	<b>225,852</b>	<b>5.0%</b>
72	AMBULANCE - S&W	112,767	137,969	86,233	131,607	Merged w/Fire	(131,607)	-100.0%
73	EMS - EXP	136,314	118,467	122,332	124,095	Merged w/Fire	(124,095)	-100.0%
74	<b>Sub-Total</b>	<b>249,081</b>	<b>256,436</b>	<b>208,565</b>	<b>255,702</b>	<b>-</b>	<b>(255,702)</b>	<b>-100.0%</b>
75	BUILDING - S&W	246,408	291,192	283,536	337,190	336,170	(1,020)	-0.3%
76	BUILDING - EXP	11,349	13,822	10,568	24,976	26,475	1,499	6.0%
77	<b>Sub-Total</b>	<b>257,757</b>	<b>305,013</b>	<b>294,104</b>	<b>362,166</b>	<b>362,645</b>	<b>479</b>	<b>0.1%</b>
78	EMERG. MGMT - S&W	2,444	1,032	2,300	5,355	5,355	-	0.0%
79	EMERG. MGMT - EXP	3,317	4,562	7,075	8,500	8,500	-	0.0%
80	<b>Sub-Total</b>	<b>5,761</b>	<b>5,593</b>	<b>9,375</b>	<b>13,855</b>	<b>13,855</b>	<b>-</b>	<b>0.0%</b>
81	NATURAL RESOURCES - S&W	96,343	102,223	110,546	113,631	114,714	1,083	1.0%
82	NATURAL RESOURCES - EXP	26,998	27,835	21,525	28,200	27,100	(1,100)	-3.9%
83	<b>Sub-Total</b>	<b>123,341</b>	<b>130,058</b>	<b>132,071</b>	<b>141,831</b>	<b>141,814</b>	<b>(17)</b>	<b>0.0%</b>
84	PLEASANT BAY ALLIANCE	17,343	20,160	23,760	23,760	23,760	-	0.0%
85	TOWN ENGINEER - S&W	174,256	131,618	115,709	114,549	114,549	-	0.0%
86	TOWN ENGINEER - EXP	9,831	22,695	28,677	80,310	30,310	(50,000)	-62.3%
87	<b>Sub-Total</b>	<b>184,088</b>	<b>154,313</b>	<b>144,386</b>	<b>194,859</b>	<b>144,859</b>	<b>(50,000)</b>	<b>-25.7%</b>
88	HIGHWAY - S&W	2,495,639	2,623,322	2,578,958	2,848,196	2,771,009	(77,186)	-2.7%
89	HIGHWAY - EXP	2,501,442	2,805,897	2,690,057	3,226,579	3,303,765	77,186	2.4%
90	<b>Sub-Total</b>	<b>4,997,081</b>	<b>5,429,219</b>	<b>5,269,015</b>	<b>6,074,775</b>	<b>6,074,775</b>	<b>(0)</b>	<b>0.0%</b>
91	SNOW/ICE - S&W	104,576	81,499	25,914	40,000	40,000	-	0.0%
92	SNOW/ICE - EXP	260,924	190,965	66,955	95,000	95,000	-	0.0%
93	<b>Sub-Total</b>	<b>365,500</b>	<b>272,463</b>	<b>92,870</b>	<b>135,000</b>	<b>135,000</b>	<b>-</b>	<b>0.0%</b>
94	STREET LIGHTS	31,372	22,731	30,356	35,000	31,000	(4,000)	-11.4%
95	INTERGOVERNMENTAL TRANS - WW		70,000	125,000	200,000	515,331	315,331	157.7%
96	COUNTY WW SUPPORT FUND			100,000	-	-	-	0.0%
97	CEMETERY ADMIN - S&W	63,203	65,070	70,040	71,434	71,434	-	0.0%
98	CEMETERY ADMIN - EXP	3,164	4,546	4,670	5,075	5,718	643	12.7%
99	<b>Sub-Total</b>	<b>66,367</b>	<b>69,617</b>	<b>74,710</b>	<b>76,509</b>	<b>77,152</b>	<b>643</b>	<b>0.8%</b>
100	BOARD OF HEALTH - S&W	139,795	163,782	183,249	203,881	193,196	(10,685)	-5.2%
101	BOARD OF HEALTH - EXP	16,209	13,241	8,331	16,390	12,560	(3,830)	-23.4%
102	<b>Sub-Total</b>	<b>156,004</b>	<b>177,023</b>	<b>191,579</b>	<b>220,272</b>	<b>205,756</b>	<b>(14,515)</b>	<b>-6.6%</b>
103	COMMUNITY CENTER S&W	165,498	176,286	185,474	193,389	196,876	3,487	1.8%

<b>TOWN OPERATION BUDGET 2022</b>		<b>Actual FY2018</b>	<b>Actual FY2019</b>	<b>Actual FY2020</b>	<b>Budget FY2021</b>	<b>TA Proposed FY2022</b>	<b>\$\$ Change</b>	<b>PCT CHANGE</b>
104	COMMUNITY CENTER EXP	131,306	117,063	109,175	125,354	121,190	(4,164)	-3.3%
105	<b>Sub-Total</b>	<b>296,804</b>	<b>293,349</b>	<b>294,649</b>	<b>318,743</b>	<b>318,066</b>	<b>(678)</b>	<b>-0.2%</b>
106	COUNCIL ON AGING - S&W	370,042	352,597	361,824	396,169	393,012	(3,157)	-0.8%
107	COUNCIL ON AGING - EXP	63,690	63,932	55,274	79,232	82,326	3,094	3.9%
108	<b>Sub-Total</b>	<b>433,732</b>	<b>416,529</b>	<b>417,099</b>	<b>475,401</b>	<b>475,338</b>	<b>(63)</b>	<b>0.0%</b>
109	YOUTH COUNSELOR - S&W	81,511	85,203	93,443	96,255	95,905	(350)	-0.4%
110	YOUTH COUNSELOR - EXP	4,017	4,604	4,221	3,485	3,485	-	0.0%
111	<b>Sub-Total</b>	<b>85,528</b>	<b>89,807</b>	<b>97,663</b>	<b>99,740</b>	<b>99,390</b>	<b>(350)</b>	<b>-0.4%</b>
112	VETERANS EXPENSE/BENEFITS	99,997	97,461	133,899	128,058	144,277	16,219	12.7%
113	DISABILTY RIGHT - EXP	-	300	-	500	500	-	0.0%
114	HUMAN SERVICES	72,605	78,690	79,450	83,250	83,250	-	0.0%
115	LIBRARY - S&W	630,719	665,422	696,848	730,885	737,977	7,092	1.0%
116	LIBRARY - EXP	269,410	267,370	248,848	274,820	274,820	-	0.0%
117	<b>Sub-Total</b>	<b>900,128</b>	<b>932,792</b>	<b>945,695</b>	<b>1,005,705</b>	<b>1,012,797</b>	<b>7,092</b>	<b>0.7%</b>
118	RECREATION - SEASONAL - S&W	174,725	216,097	208,379	218,026	213,213	(4,813)	-2.2%
119	RECREATION - S&W	228,268	245,726	253,706	272,618	274,076	1,457	0.5%
120	RECREATION - EXP	41,735	46,281	52,966	45,575	45,575	-	0.0%
121	RECREATION - CAP OUTLAY	-	9,029	-	-	-	-	0.0%
122	<b>Sub-Total</b>	<b>444,728</b>	<b>517,133</b>	<b>515,051</b>	<b>536,219</b>	<b>532,864</b>	<b>(3,356)</b>	<b>-0.6%</b>
123	HARBORMASTER -S&W	289,490	311,293	324,299	343,404	342,729	(675)	-0.2%
124	HARBORMASTER - EXP	171,596	203,466	107,197	252,580	253,230	650	0.3%
125	<b>Sub-Total</b>	<b>461,086</b>	<b>514,759</b>	<b>431,496</b>	<b>595,984</b>	<b>595,959</b>	<b>(25)</b>	<b>0.0%</b>
126	BROOKS ACAD MUSEUM COMMISSION	10,754	9,440	7,842	12,894	12,894	-	0.0%
127	HISTORICAL COMMISSION	540	-	-	-	-	-	0.0%
128	HISTORICAL COMMISSION	-	198	-	350	350	-	0.0%
129	<b>Sub-Total</b>	<b>540</b>	<b>198</b>	<b>-</b>	<b>350</b>	<b>350</b>	<b>-</b>	<b>0.0%</b>
130	CELEBRATIONS	1,299	992	-	1,600	1,600	-	0.0%
131	GOLF - S&W	798,628	865,827	795,295	919,180	937,540	18,360	2.0%
132	GOLF - EXP	621,381	614,144	535,217	665,271	639,223	(26,048)	-3.9%
133	GOLF CAP OUTLAY	66,277	66,199	13,829	68,000	68,000	-	0.0%
134	<b>Sub-Total</b>	<b>1,486,286</b>	<b>1,546,170</b>	<b>1,344,341</b>	<b>1,652,451</b>	<b>1,644,763</b>	<b>(7,688)</b>	<b>-0.5%</b>
135	GOLF IMA MRSD	-	82,000	82,000	83,538	83,538	-	0.0%
136	ELECTRICITY - CVEC	66,254	68,140	71,705	73,900	75,750	1,850	2.5%
137	INTERFUND TRANSFERS	-	-	100,558	-	-	-	0.0%
138	<b>Total Departmental Budgets</b>	<b>21,532,254</b>	<b>23,350,924</b>	<b>23,502,145</b>	<b>25,739,671</b>	<b>25,895,226</b>	<b>155,555</b>	<b>0.6%</b>
139	<b>Total Debt Service (Prin &amp; Int)</b>	<b>2,494,459</b>	<b>4,710,046</b>	<b>4,920,069</b>	<b>4,617,408</b>	<b>5,178,305</b>	<b>560,897</b>	<b>12.1%</b>
140	STATE ASSESSMENTS	261,135	269,883	285,138	300,901	308,390	7,489	2.5%
141	BARNS CTY RETIREMENT	2,681,194	2,763,836	3,024,763	3,144,894	3,242,673	97,779	3.1%
142	CAPE COD COMMISSION ASSESSMENT	217,944	223,393	234,056	240,570	246,584	6,014	2.5%
143	BARNSTABLE COUNTY ASSESSMENT	203,280	208,362	218,307	223,101	228,679	5,578	2.5%
144	UNEMPLOYMENT COMPENSATION	5,087	32,401	16,281	20,000	20,000	-	0.0%
145	GROUP HEALTH INSURANCE	4,296,270	4,514,731	4,551,199	4,833,551	4,938,071	104,520	2.2%
146	OPEB	100,000	125,000	150,000	-	250,000	250,000	100.0%
147	GENERAL INSURANCE	656,366	726,142	805,793	854,470	877,726	23,256	2.7%
148	GENERAL INSURANCE DEDUCTIBLE	4,603	7,018	3,696	20,000	20,000	-	0.0%
149	<b>TOTAL TOWN</b>	<b>32,452,592</b>	<b>36,931,737</b>	<b>37,711,447</b>	<b>39,994,565</b>	<b>41,205,654</b>	<b>1,211,089</b>	<b>3.0%</b>
150	<b>OVERLAY (Abatements/Exemptions)</b>	<b>413,262</b>	<b>450,000</b>	<b>437,775</b>	<b>400,000</b>	<b>450,000</b>	<b>50,000</b>	<b>12.5%</b>
151	<b>C C REGIONAL TECH HIGH</b>	<b>1,487,362</b>	<b>1,581,236</b>	<b>2,317,475</b>	<b>1,737,789</b>	<b>1,688,437</b>	<b>(49,352)</b>	<b>-2.8%</b>
152	<b>MONOMOY REG. SCH. DISTRICT</b>							
153	<b>TOTAL MRSD ASSESMENT</b>	<b>24,759,749</b>	<b>25,609,390</b>	<b>26,643,415</b>	<b>26,820,046</b>	<b>27,825,543</b>	<b>1,005,497</b>	<b>3.7%</b>
154	<b>TOTAL</b>	<b>59,112,965</b>	<b>64,572,363</b>	<b>67,110,112</b>	<b>68,952,400</b>	<b>71,169,634</b>	<b>2,217,234</b>	<b>3.2%</b>

TOWN OF HARWICH  
COMMUNITY PRESERVATION COMMITTEE

## 2020-2021 Community Preservation Act Funding

Projects were voted in during the Community Preservation Committee 1.28.2021 Meeting

Housekeeping items:

Land Bank Debt Service.

Approved amount: \$233,050.00

Administrative Fund

Approved amount: \$25,000

Submitted applications - projects:

HP 1 East Harwich Methodist Cemetery Gravestone Conservation & Preservation Project

Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers

Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator

Amount Requested: ~~\$102,000~~ REVISED \$112,200

Approved amount: \$112,200

HP 2 Historic Restoration of Fence Posts & Rails at East Harwich Methodist Cemetery Project

Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers

Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator

Amount Requested: ~~\$127,750~~ REVISED \$135,025

No motion to support project – not enough funds remaining in account to fund project this year

HP 3 Veterans Memorial Circle at Evergreen Cemetery, Flag Poles Project

Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers

Project Manager: Robbin Kelley, Town of Harwich Cemetery Administrator

Amount Requested: ~~\$28,209~~ REVISED ~~\$43,000~~ REVISED \$48,385

Approved amount: \$48,385

HP 4 Brooks Academy Structural Improvements Project

Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers

Project Manager: REVISED Griffin Ryder, PE Town Engineer and David Spitz, Chair, Brooks Academy Museum Commission (BAMC)

Amount Requested: ~~\$785,000~~ REVISED \$1,150,000

Approved amount: \$1,150,000

CH 5 Lower Cape Community Housing Institute

Applicant: Community Development Partnership (CDP)

Project Manager: Ann C. Robinson, CDP Chief Program Officer

Amount Requested: \$15,000 over two years, \$7,500 per year

Approved amount: \$7,500

TOWN OF HARWICH  
COMMUNITY PRESERVATION COMMITTEE

CH 6 Veterans Home in Dennis Project  
Applicant: Cape & Islands Veterans Outreach Center  
Project Manager: Adam Gracia, Director of Development, Cape & Islands Veterans Outreach Center  
Amount Requested: \$25,000  
Approved amount: \$15,000

CH 7 Funding for the Part-time Housing Coordinator  
Applicant: Town of Harwich, Harwich Affordable Housing Trust  
Project Manager: Don Howell, Chair of the Harwich Affordable Housing Trust  
Amount Requested: \$50,000  
Approved amount: \$50,000

OS 8 Hinckleys Pond Watershed Preservation Project  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Elaine Shovlin, Chair, Harwich Real Estate & Open Space Committee (REOS)  
Amount Requested: \$360,000  
Approved amount: \$360,000

R 9 Harwich Natural Heritage Trail Project, Phase 1  
Applicant: Harwich Conservation Trust (HCT)  
Project Manager: Michael Lach, Executive Director, Harwich Conservation Trust  
Amount Requested: \$150,000  
Approved amount: \$150,000

R 10 Hydration Stations for Outdoor Recreational Facilities in Harwich Project  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: REVISED Dan Pelletier, Town Superintendent of Water and Wastewater  
Amount Requested: \$20,000  
WITHDRAWN BY APPLICANT

R 11 Bikeways Crossing Lights at Depot Road South Project  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Griffin Ryder PE, Town Engineer and Paul Gazaille, Harwich Bikeways Committee  
Amount Requested: \$15,000  
Approved amount: \$15,000

R 12 Old Colony Rail Trail Harwich/Chatham Town Border Marker Project  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Griffin Ryder PE, Town Engineer and Paul Gazaille, Harwich Bikeways Committee  
Amount Requested: \$1,000  
Approved amount: \$1,000

TOWN OF HARWICH  
COMMUNITY PRESERVATION COMMITTEE

- R 13 Brooks Park Lighting Project, Phase 5, Part 2  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Eric Beebe, Harwich Recreation Director and Griffin Ryder PE, Town Engineer  
Amount Requested: \$125,000  
Approved amount: \$125,000
- R 14 Sand Pond Revitalization Project, Phase 2  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Eric Beebe, Harwich Recreation Director  
Amount Requested: \$83,500  
Approved amount: \$83,500
- R 15 Senior Memorial Field Fencing Project  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Eric Beebe, Harwich Recreation Director  
Amount Requested: \$40,181  
Approved amount: \$40,181
- R 16 Whitehouse Field Lighting Project, Phase 2  
Applicant: REVISED Town of Harwich, Interim Town Administrator Joseph Powers  
Project Manager: Eric Beebe, Harwich Recreation Director and Griffin Ryder PE, Town Engineer  
Amount Requested: \$100,000  
WITHDRAWN BY APPLICANT

**Town of Harwich  
Water Department  
Budget 2022**

<b>Expenditures</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Budget FY 2021</b>	<b>Budget FY 2022</b>
Water Salaries & Wages	1,186,101	1,247,495	1,284,716	1,329,300	1,279,529
Water Expenses	1,281,198	1,289,949	1,048,389	1,460,140	1,462,195
OPEB	50,000	50,000	50,000	50,000	50,000
Debt Obligations	768,427	752,366	739,688	721,345	704,377
Retained Earnings	1,635,175	150,179			
Indirect Cost	650,178	732,843	720,295	730,290	727,304
	<u>5,571,078</u>	<u>4,222,832</u>	<u>3,843,088</u>	<u>4,291,075</u>	<u>4,223,405</u>

<b>Revenue</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Budget FY 2021</b>	<b>Budget FY 2022</b>
Water User Fees	3,562,136	3,621,354	3,672,392	4,384,189	4,298,631
Water Liens	17,059	25,019	11,400	20,241	17,826
Penalties & Interest	1,501	3,618	2,616	2,211	2,578
Other Water Services	299,054	330,677	306,987	347,341	355,195
Solar & Cell Revenue	295,153	275,660	230,454	198,903	208,955
Investment Revenue	-	24,088	25,086	21,200	21,200
Miscellaneous Revenue	77,479	54,981	41,740	54,331	54,331
Transfer In from Other Fund:	-	59,768	18,277	-	-
	<u>4,252,382</u>	<u>4,395,163</u>	<u>4,308,952</u>	<u>5,028,416</u>	<u>4,958,716</u>

**Town of Harwich  
Wastewater Department  
Budget 2022**

<b>DESCRIPTION</b>	<b>Actual FY 2018</b>	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Budget FY 2021</b>	<b>Budget FY 2022</b>
Salaries & Wages	-	-	-	80,489	78,099
Electric Utility	-	-	-	-	4,000
Gas Utility	-	-	-	-	600
Professional Services	-	-	6,000	192,443	398,286
Prof/Architectural Services	-	-	19,642	-	-
Printing Services & Supplies	-	-	-	-	650
Generator Maintenance	-	-	-	-	2,250
Indirect Cost	-	-	-	-	31,446
<b>Total</b>	-	-	<b>25,642</b>	<b>272,932</b>	<b>515,331</b>




# Monomoy Regional School District FY22 Budget

SCHOOL COMMITTEE

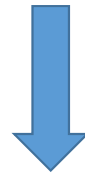
March 11, 2021

## FY22 Budget Development Timeline

Date	Activity
10/08/2020	Preliminary FY22 Budget Discussion
10/27/2020	Chatham Budget Kick Off Summit
Oct/Nov	FY22 Budget Development with Principals/Directors
Nov/Dec	Budget meetings with SC budget sub-committee
12/10/2020	First Draft Budget to School Committee
01/14/2021	School Committee Budget Discussion
01/15/2021	Proposed Budget Provided to towns and placed in library
1/28/2021	School Committee Budget Discussion
Jan / Feb / March	Presentation to Harwich/Chatham BOS & FinComm
2/11/2020	FY22 Budget Public Hearing
3/11/2020	FY22 School Committee Budget Vote 
3/12/2020	FY22 Budget submitted to both Towns.
May	Town Meetings

The current budget proposal includes an increase of less than one percent when compared to the FY21 budget. Despite this small increase there is a significant increase in the assessment for Harwich.

	FY22 Draft	Increase from FY21
Total Budget	\$41,669,545	\$408,411 (0.99%)



Assessment	Harwich	<i>Change from FY21</i>	Chatham	<i>Change from FY21</i>
<b>Total</b>	<b>\$27,667,807</b>	<b>\$847,761 3.16%</b>	<b>\$8,626,350</b>	<b>(\$272,845) -3.07%</b>

## Why has Harwich's assessment gone up so much?

- The pie has got a little bigger:
  - 0.99% budget increase - \$408,411
  - Reduction in revenue offset by \$166,504
- Harwich's slice of the pie has got bigger:
  - Chatham's minimum local contribution has gone down. This increases the 'operating assessment beyond minimum contribution', of which Harwich pays around 75%.
  - Harwich's **share** of the district's enrollment has gone up.

We are just at the beginning of the process to agree a new assessment methodology – in the meantime we have to use the current method.



Recognizing the significant increase in the FY22 assessment for Harwich and the difficulty in changing the assessment methodology, the district has identified two ways to reduce the FY22 assessments.

1. Reduce the budget by increasing the use of School Choice funds by \$108,411.

- The draft budget included using school choice funds for \$1,359,000 of salaries.
- The current balance of the school choice fund is ahead of previous years.
- Increasing school choice funding to \$1,459,000 would reduce the budget.

2. Increase budgeted general fund revenue from **Excess and Deficiency** by \$300,000.

- The proposed budgeted from E&D was \$500,000 – this was a reduction of \$350,440 from FY21 budget.
- E&D has been certified at \$2,142,688.
- Increasing the revenue from E&D to \$800,000 would reduce the assessments.

The only change to the budget previously presented is a reduction of \$108,411 from instruction salaries. No positions are reduced as this is funded from school choice.

Cost Center	Name	2022*	Change	2021*
<b>1000</b>	<b>District Leadership &amp; Administration</b>	<b>\$ 1,190,874</b>	<b>\$ 78,277</b>	<b>\$ 1,112,597</b>
	<i>Salaries</i>	\$ 722,538	\$ (18,764)	\$ 741,302
	<i>Expenses</i>	\$ 468,336	\$ 97,041	\$ 371,295
<b>2000</b>	<b>Instruction</b>	<b>\$ 20,666,079</b>	<b>\$ 507,468</b>	<b>\$ 20,158,611</b>
	<i>Salaries</i>	\$ 19,616,526	\$ 508,239	\$ 19,108,286
	<i>Expenses</i>	\$ 1,049,553	\$ (771)	\$ 1,050,324
<b>4000</b>	<b>Operations &amp; Maintenance</b>	<b>\$ 3,314,529</b>	<b>\$ (88,217)</b>	<b>\$ 3,402,746</b>
	<i>Salaries</i>	\$ 1,396,369	\$ (111,800)	\$ 1,508,169
	<i>Expenses</i>	\$ 1,918,160	\$ 23,583	\$ 1,894,577
<b>3000</b>	<b>Other School Services</b>	<b>\$ 2,964,292</b>	<b>\$ 142,879</b>	<b>\$ 2,821,413</b>
	<i>Salaries</i>	\$ 1,185,244	\$ 162,862	\$ 1,022,382
	<i>Expenses</i>	\$ 1,779,048	\$ (19,983)	\$ 1,799,031
<b>9000</b>	<b>Programs With Other School Districts and Transfers Out</b>	<b>\$ 3,480,128</b>	<b>\$ (77,025)</b>	<b>\$ 3,557,153</b>
<b>5000</b>	<b>Fixed Charges</b>	<b>\$ 7,646,794</b>	<b>\$ (95,905)</b>	<b>\$ 7,742,699</b>
<b>7000</b>	<b>Capital</b>	<b>\$ 363,813</b>	<b>\$ 8,813</b>	<b>\$ 355,000</b>
<b>8000</b>	<b>Debt Retirement &amp; Service</b>	<b>\$ 1,934,625</b>	<b>\$ (176,291)</b>	<b>\$ 2,110,916</b>
	<b>Grand Total</b>	<b>\$ 41,561,134</b>	<b>\$ 300,000</b>	<b>\$ 41,261,134</b>

## General Fund Revenue and State Aid

General Fund Revenue and State Aid	Forecast	Change from FY21
Chapter 70	\$3,850,274	\$51,960
Excess And Deficiency	\$800,000	-\$50,440
Charter School	\$100,028	\$24,311
Medicaid	\$100,000	-\$55,000
Interest	\$80,000	\$72,500
Misc Revenues	\$13,562	\$-
Transportation	\$731,525	\$90,165
<b>General Fund Revenue and State Aid</b>	<b>\$5,675,389</b>	<b>\$133,496</b>



## Revised Assessment

Assessment	Harwich	Change from FY21	Chatham	Change from FY21
Local Minimum Contribution	\$13,246,021	\$89,361	\$3,856,063	(\$334,506)
Operating assessment beyond minimum contribution	\$11,797,107	\$597,947	\$3,909,333	\$45,736
Transportation	\$591,564	(\$39,254)	\$187,219	(\$25,302)
Capital / Stabilization	\$273,260	\$9,317	\$90,553	(\$504)
Debt	\$1,453,097	(\$116,369)	\$481,528	(\$59,922)
<b>Total</b>	<b>\$27,361,048</b>	<b>\$541,002 2.02%</b>	<b>\$8,524,697</b>	<b>(\$374,498) (4.2%)</b>

**Monomoy Regional School District  
Budget and Assessment Summary**

<b>FY22 Budget (DRAFT)</b>		<b>3/11 Vote</b>		
	<b>Total Budget \$</b>	<b>41,561,134</b>		
<b>Revenue</b>				
Chapter 70		(\$3,850,274.00)	This version uses the traditional methodology, Chapter 70/NSS FY21 budget, updated health ins rates as of 2/3/21 and the enrollment averages rounded to 2 decimal figures. Budget and E&D revised as of 3/11.	
Excess And Deficiency		(\$800,000.00)		
Charter School		(\$100,028.00)		
Medicaid		(\$100,000.00)		
Interest		(\$80,000.00)		
Misc Revenues		(\$13,562.00)		
		<b>TOTAL</b>	<b>(\$4,943,864)</b>	
<b>Non Operating Expenditures</b>				
Transportation		(\$1,510,308)		
Capital/Stabilization		(\$363,813)		
Debt		(\$1,934,625)		
		<b>TOTAL</b>	<b>(\$3,808,746)</b>	
<b>Total Operating Assessment</b>			<b>\$32,808,524</b>	
		<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Required Minimum Contribution		\$13,246,021	\$3,856,063	\$17,102,084
- Set by DESE				
		<b>Harwich</b>	<b>Chatham</b>	
		75.11%	24.89%	
Additional Funds Needed to Support District Budget		\$11,797,107	\$3,909,333	\$15,706,440
<b>Operating Assessment Per Member</b>		<b>\$25,043,128</b>	<b>\$7,765,396</b>	<b>\$32,808,524</b>
<b>Transportation Assessment</b>				
		<b>Harwich</b>	<b>Chatham</b>	<b>\$1,510,308</b>
		75.96%	24.04%	
Total Transportation Aid				\$731,525.00
<b>Transportation Assessment Per Member</b>		<b>\$591,564</b>	<b>\$187,219</b>	<b>\$778,783</b>
<b>Debt Assessment</b>				
		<b>Harwich</b>	<b>Chatham</b>	
		75.11%	24.89%	
MRHS Bond (principal and interest)		\$1,453,097	\$481,528	\$1,934,625
Final Financing		\$0	\$0	\$0
<b>Debt Assessment Per Member</b>		<b>\$1,453,097</b>	<b>\$481,528</b>	<b>\$1,934,625</b>
<b>Capital Assessment</b>				
		<b>Harwich</b>	<b>Chatham</b>	
		75.11%	24.89%	
<b>Capital/Stabilization Assessment Per Member</b>		<b>\$273,260</b>	<b>\$90,553</b>	<b>\$363,813</b>
<b>Summary</b>				
		<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget		\$25,043,128	\$7,765,396	\$32,808,524
Transportation		\$591,564	\$187,219	\$778,783
Capital		\$273,260	\$90,553	\$363,813
	Total before Debt:	\$25,907,952	\$8,043,168	\$33,951,120
Debt		\$1,453,097	\$481,528	\$1,934,625
<b>Add back in Elementary School Costs</b>				
	Amendment	\$0	\$0	\$0
<b>TOTAL FY22 Assessment</b>		<b>\$27,361,048.43</b>	<b>\$8,524,696.57</b>	<b>\$35,885,745</b>
<b>TOTAL FY21 Assessment</b>		<b>\$26,820,046</b>	<b>\$8,899,195</b>	<b>\$35,719,241</b>
		<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
<b>Change in Assessment</b>		<b>\$541,002</b>	<b>(\$374,498)</b>	<b>\$166,504</b>
<b>% Change</b>		<b>2.02%</b>	<b>-4.21%</b>	

## FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
<b>ADMINISTRATION</b>					
Admin	Harwich Center ADA Sidewalk Project	FC	\$	50,000	
	Harwich Center ADA Sidewalk Pro. ADA/CDBG Grant (\$1 Million)	Grant			No activity underway to acquire grant
Admin	Walkway Design & Construction Rte 28 SAQ to Harwichport	FC	\$	200,000	Rescinded original allocation of \$250K for FY 2021 balance
Admin	Walkway Design & Construction Rte 28 Project - Supplemental Funding	Grant	\$	400,000	CCC TIP Project Eligible
Admin	Green/Fuel Efficient Fleet Replacement Schedule (Need Revisions)	Oper.Budget			Project to be eliminated (\$30,000)
Brooks Academy Museum Comm. (BAMC)	Brooks Academy Structural Improvements Project	CPC - HP4	\$	1,150,000	Revised amount per CPC
Real Estate & Open Space (REOS) Committee	Hinckleys Pond Watershed Preservation Project	CPC - OS8	\$	360,000	
Bikeways Committee	Bikeways crossing lights at Depot Road South project	CPC - R11	\$	15,000	
Bikeways Committee	Old Colony Rail Trail Harwich/Chatham Town Border marker project	CPC - R12	\$	1,000	
<b>ADMIN SUB-TOTAL</b>			\$ -	\$ 2,176,000	
<b>AFFORDABLE HOUSING TRUST (AHT)</b>					
AHT	AHT Funding for Housing and Part Time Coordinator (\$50K PT) [CH7]	CPC Housing	\$	50,000	
<b>AHT SUB-TOTAL</b>			\$ -	\$ 50,000	
<b>CEMETERY</b>					
Cemetery Department	East Harwich Methodist Cemetery Gravestone Project	CPC Historic	\$	112,000	Revised amount per CPC
Cemetery Department	Restoration of fence posts & rails at East Harwich Methodist Cemetery	CPC - HP2			Deferred by CPC; insufficient funds available (\$135,025)
Cemetery Department	Flag Poles project at Veterans Memorial Circle at Evergreen Cemetery	CPC - HP3	\$	48,385	Revised amount per CPC
Cemetery	Island Pond Arboretum Implementation of Master Plan (Construction)	Grant			COC voted 4-1 to move both items to FY '23
Cemetery	Island Pond Arboretum Master Plan (Study)	Grant			\$100k for construction; \$43k for master plan
<b>Cemetery SUB-TOTAL</b>			\$	160,385	
<b>CHANNEL 18</b>					
Channel 18	Production Studio: Cameras/Lighting	PEG Grant	\$	32,784	
Channel 18	Meeting Rooms (5 - various locations)	PEG Grant	\$	66,470	
<b>Channel 18 SUB-TOTAL</b>			\$	99,254	
<b>COMMUNITY CENTER</b>					
<b>COMMUNITY CENTER SUB-TOTAL</b>			\$	-	
<b>CONSERVATION</b>					
Conservation	Harwich Artificial Reef (Additional Project)	GRANT			Will seek grant when sufficient material is available (\$250K)
<b>CONSERVATION SUB-TOTAL</b>			\$ -	\$ -	
<b>ENGINEERING</b>					
Engineering	MS4 Municipal Surface Drainage Plan and Improvements [Per Permit]	FC	\$	200,000	
<b>ENGINEERING SUB-TOTAL</b>			\$	200,000	
<b>Facility Main.-DPW</b>					
Facility Main.-DPW	Brooks Library Roof	FC	\$	148,500	
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements	FC			FY 23 \$11,605 - Priority #2
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements (MOD Grant)	GRANT			Defer grant opportunity until \$350K
Facility Main.-DPW	5 Bells Neck Roof Repair	FC	\$	50,000	Administration working on RFP for lease or ATM sale
Facility Main.-DPW	Cultural Center Systems Generator	FC			FY 23 \$70k per Facilities Maintenance Manager
Facility Main.-DPW	Cultural Center - Boiler Replacement	FC			FY 23 \$160k per Facilities Maintenance Manager
Facility Main.-DPW	Remove and Replace Privacy Fence	FC			FY 23 \$55k per Facilities Maintenance Manager
<b>FACILITY MAINTENANCE SUB-TOTAL</b>			\$	198,500	

## FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
<b>FIRE</b>					
Fire	Phased Police and Fire Radio System	FC		\$ 223,204	Fire Dept pursuing FY 22 grant for \$450,000
Fire	Air Pack Replacement Program - (Town Funded Portion)				Full grant amount in FY'21 negates need
Fire	Staff Car				Question if presently needed
Fire	Pumper and Ladder Request converted to Pumper/Ladder called Quint	DE		\$ 1,138,000	Increased by \$138,000 due to delay in purchase
<b>FIRE SUB-TOTAL</b>				\$ 1,361,204	
<b>GOLF</b>					
Golf	Tree Work Front 9 (Final year of 6 Year Project)				
Golf	Design and Feasibility of 3 hole Practice and Putting Course				
Golf	Renovate Cart Path (Following Mungeam Plan) Hole 10 FY21 & Hole 1 FY 22				Golf Committee revising their capital plan and presently focusing on building up balances.
Golf	Various Mowing Equipment per Lease				
Golf	Improvements to Nets at Driving Range (Back FY 22 & Main FY 23)				
Golf	Golf Course Irrigation Update				
<b>GOLF SUB-TOTAL</b>				\$ -	
<b>HARBORMASTER</b>					
Harbormaster	Allen Harbor Jetty Reconstruction (Construction)				Voted 5-0 to push to FY '2024 (\$2M)
<b>HARBORMASTER SUB-TOTAL</b>					
<b>LIBRARY</b>					
Library	Library Interior Modifications/Renovations				Trustees voted to move to FY '24 (\$40,000)
<b>LIBRARY SUB-TOTAL</b>				\$ -	
<b>NATURAL RESOURCES</b>					
<b>NATURAL RESOURCES SUB-TOTAL</b>					
<b>PLANNING</b>					
<b>PLANNING SUB-TOTAL</b>					
<b>POLICE</b>					
Police	Digital Fingerprint Machine (Normal Replacement)	FC		\$ 18,000	Under \$50,000
<b>POLICE SUB-TOTAL</b>				\$ 18,000	
<b>PUBLIC WORKS</b>					
Public Works	5 Year Road Maintenance Plan (Traditionally funded by DE & Chapter 90)	DE		\$ 700,000	
	Harwich portion of State Gas Tax Allocation	Ch. 90		\$ 678,322	Matches Gov. Baker's apportionment for FY 2022
Public Works	Route 39/Pleasant Bay Road Roundabout (If Needed)				Voted 5-0 to remove from plan (\$600k)
Public Works	6 Wheel Dump Truck #7	FC		\$ 175,000	Deferred from FY 2021
Public Works	Ford E-250 Van #28	FC		\$ 35,000	Deferred from FY 2021
Public Works	Vehicle Listing (FY 22 to 27) Summary	FC		\$ 250,000	Volvo Loader \$200k and Ford F-150 (\$50k)
<b>PUBLIC WORKS SUB-TOTAL</b>				\$ 1,838,322	
<b>RECREATION &amp; YOUTH</b>					
Recreation Department	Brooks Park Lighting Project, Phase 5, Part 2	CPC - R13		\$ 125,000	
Recreation Department	Sand Pond Revitalization Project, Phase 2	CPC - R14		\$ 83,500	
Recreation Department	Senior Memorial Field fencing project	CPC - R15		\$ 40,181	
Recreation Department	Whitehouse Field Lighting project, Phase 2	CPC - R16			Withdrawn; funded by Harwich Mariners (\$100K)
<b>RECREATION AND YOUTH SUB-TOTAL</b>				\$ 248,681	
<b>TOWN CLERK</b>					
<b>TOWN CLERK SUB-TOTAL</b>					

FISCAL YEAR 2022 CAPITAL OUTLAY PLAN - February 8, 2021

<u>Department</u>	<u>Project</u>	<u>Funding Source</u>	<u>BOS/CPC Approved</u>	<u>FY 2022</u>	<u>NOTES</u>
<b>WASTEWATER</b>					
Wastewater	DHY Community Partnership - CWMP Revisions				
Wastewater	DHY - CWMP Revisions Phase 3 Harwich Share of Treatment				Hold until at least FY 2023 - per BOS @ 1/26/21 mtg (\$1.5M)
Wastewater	DHY - CWMP Phase 1 Sewers (planning, engineering and legal costs)				Recommend holding until at least FY 2023 (\$1.5M)
Wastewater	CWMP Phase 2 Contract 3 Pleasant Bay South				Hold until at least FY '23; increase to \$10m per BOS 1/26/21
<b>WASTEWATER SUB-TOTAL</b>				<b>\$ -</b>	
<b>WATER</b>					
Water	Hydration stations for outdoor recreational facilities	CPC - R10	\$ -		Project withdrawn from CPC consideration
Water	Acquisition of parcels adjacent to town wellfields	Retained Earnings	\$	175,000	Reimbursable via CCC DRI Mitigation Funds
Water	New Source Exploration (Planning 2021/Development 2023)	Retained Earnings	\$	250,000	
Water	Route 28 Water Main Replacement Design [Construction FY 2023 (bond)]	Retained Earnings	\$	500,000	Design increased from \$100,000 to \$500,000 per WS
Water	Station 8 Generator	Retained Earnings	\$	50,000	
<b>WATER SUB-TOTAL</b>				<b>\$ 975,000</b>	
<b>SUBTOTALS OF CAPITAL REQUESTS</b>				<b>\$ 7,325,346</b>	
<b>Non-Town/Private CPC Applications</b>					
Community Development Partnership (CDP)	Lower Cape Community Housing Institute	CPC - CH5	\$	7,500	
Cape & Islands Veterans Outreach Ctr	Veterans Home (to be located in Dennis, MA)	CPC - CH6	\$	20,000	
Harwich Conservation Trust (HCT)	Harwich Natural Heritage Trail Project (Phase 1)	CPC - R9	\$	150,000	
Other/Private	TOTAL CPC Requests		\$	177,500	
<b>GRAND TOTALS (Including Other/Private CPC Listed below)</b>				<b>\$ 7,502,846</b>	

ANTICIPATED FUNDING SOURCES

	<u>Source</u>	<u>Amount</u>	<u>Present balances</u>
1 = Matches Gov. Baker's apportionment for FY 2022	Chapter 90 Funds	\$ 678,322	\$678,322
	Community Preservation Comm.	\$ 2,162,566	
	Debt Exclusions (proposed)	\$ 1,838,000	
4 = Certified for FY 2020	Free Cash	\$ 1,349,704	\$3,915,365
	Potential Grants	\$ 400,000	
6 = Reconciled as of 12/31/2020	Public Education & Gov't Grant	\$ 99,254	\$1,103,951
7 = Certified in FY 2020	Retained Earnings	\$ 975,000	\$1,429,733
		<b>\$ 7,502,846</b>	<b>\$7,127,371</b>

FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
<b>ADMINISTRATION</b>									
Admin	Harwich Center ADA Sidewalk Project	FC		\$ 50,000					
Admin	Harwich Center ADA Sidewalk Pro. ADA/CDBG Grant (\$1 Million)	Grant			\$ 1,000,000				No activity underway to acquire grant
Admin	Walkway Design & Construction Rte 28 SAQ to Harwichport	FC		\$ 200,000					Rescinded original allocation of \$250K for FY 2021 balance
Admin	Walkway Design & Construction Rte 28 Project - Supplemental Funding	Grant		\$ 400,000					CCC TIP Project Eligible
Admin	Green/Fuel Efficient Fleet Replacement Schedule (Need Revisions)				\$ 30,000	\$ 32,000	\$ 35,000	\$ 35,000	\$30,000 eliminated in FY'22
Admin	Walkway Reconstruction Bank Street Harwich Center to Rte 28				\$ 450,000				
Brooks Academy Museum Comm. (BAMC)	Brooks Academy Structural Improvements Project	CPC - HP4		\$ 1,150,000					Revised amount per CPC
Real Estate & Open Space (REOS) Committee	Hinckleys Pond Watershed Preservation Project	CPC - OS8		\$ 360,000					
Bikeways Committee	Bikeways crossing lights at Depot Road South project	CPC - R11		\$ 15,000					
Bikeways Committee	Old Colony Rail Trail Harwich/Chatham Town Border marker project	CPC - R12		\$ 1,000					
<b>ADMIN SUB-TOTAL</b>				\$ -	\$ 2,176,000	\$ 1,480,000	\$ 32,000	\$ 35,000	\$ 35,000
<b>AFFORDABLE HOUSING TRUST (AHT)</b>									
AHT	AHT Funding for Housing and Part Time Coordinator (\$50K PT) [CH7]	CPC Housing		\$ 50,000					
<b>AHT SUB-TOTAL</b>				\$ -	\$ 50,000				
<b>CEMETERY</b>									
Cemetery Department	East Harwich Methodist Cemetery Gravestone Project	CPC Historic		\$ 112,000					Revised amount per CPC
Cemetery Department	Restoration of fence posts & rails at East Harwich Methodist Cemetery	CPC - HP2							Deferred by CPC; insufficient funds available (\$135,025)
Cemetery Department	Flag Poles project at Veterans Memorial Circle at Evergreen Cemetery	CPC - HP3		\$ 48,385					Revised amount per CPC
Cemetery	Island Pond Arboretum Implementation of Master Plan (Construction)	Grant				\$ 43,000	\$ 100,000		COC voted 4-1 to move both items to FY '23
Cemetery	Island Pond Arboretum Master Plan (Study)	Grant							\$100k for construction; \$43k for master plan
<b>Cemetery SUB-TOTAL</b>				\$ 160,385	\$ 43,000	\$ -	\$ 100,000	\$ -	
<b>CHANNEL 18</b>									
Channel 18	Main Control (playback, servers)							\$ 17,650	
Channel 18	Field Production Equipment					\$ 4,388		\$ 4,388	
Channel 18	Edit Computers							\$ 2,859	
Channel 18	Production Studio: Cameras/Lighting	PEG Grant		\$ 32,784					
Channel 18	Meeting Rooms (5 - various locations)	PEG Grant		\$ 66,470	\$ 66,470		\$ 47,863		
<b>Channel 18 SUB-TOTAL</b>				\$ 99,254	\$ 66,470	\$ 4,388	\$ 47,863	\$ 24,897	
<b>COMMUNITY CENTER</b>									
<b>COMMUNITY CENTER SUB-TOTAL</b>				\$ -	\$ -	\$ -	\$ -	\$ -	
<b>CONSERVATION</b>									
Conservation	Harwich Artificial Reef (Additional Project)	GRANT							Will seek grant when sufficient material is available (\$250K)
<b>CONSERVATION SUB-TOTAL</b>				\$ -	\$ -	\$ -	\$ -	\$ -	
<b>ENGINEERING</b>									
Engineering	MS4 Municipal Surface Drainage Plan and Improvements [Per Permit]	FC		\$ 200,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 100,000	
<b>ENGINEERING SUB-TOTAL</b>				\$ 200,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 100,000	
<b>FACILITY MAINTENANCE</b>									
Facility Main.-DPW	Brooks Library Roof	FC		\$ 148,500					
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements	FC			\$ 86,840				Deferred to FY'23 (\$11,605) as Priority 2 requirements
Facility Main.-DPW	Implement Facilities Wide ADA Compliance Plan Improvements (MOD Grant)	GRANT			\$ 350,000				Deferred until Town can secure grant funding
Facility Main.-DPW	5 Bells Neck Roof Repair			\$ 50,000					Increased to \$50k per TA; seeking sale proposals in Spring '21
Facility Main.-DPW	Cultural Center Systems Generator				\$ 70,000				Deferred to FY'23 pending discussion later in 2021 on reuse
Facility Main.-DPW	Cultural Center - Boiler Replacement				\$ 160,000				Deferred to FY'23 pending discussion later in 2021 on reuse
Facility Main.-DPW	Remove and Replace Privacy Fence	FC			\$ 55,000				Deferred to FY'23
Facility Main.-DPW	Cultural Center - Window Replacement Sash Windows that Failed						\$ 200,000	\$ 200,000	
Facility Main.-DPW	Community Center Roof Replacement					\$ 240,000	\$ -	\$ -	
Facility Main.-DPW	Community Center Boiler Replacement						\$ 120,000	\$ -	
Facility Main.-DPW	Community Center Systems Generator						\$ 115,000	\$ -	
Facility Main.-DPW	DPW Facilities and Mechanic Shop							\$ 1,200,000	
<b>FACILITY MAINTENANCE SUB-TOTAL</b>				\$ 198,500	\$ 721,840	\$ 240,000	\$ 435,000	\$ 1,400,000	



FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
<b>FIRE</b>									
Fire	Phased Police and Fire Radio System	FC		\$ 223,204					Fire Dept pursuing FY 22 grant for \$450,000
Fire	Air Pack Replacement Program - (Town Funded Portion)	FC							Full grant amount in FY'21 negates need
Fire	Ambulance Replacement Program				\$ 386,636	\$ 405,969	\$ -		
Fire	Air Pack Replacement Program - (Town Funded Portion)				\$ -				
Fire	Air Pack Replacement Program - (Federal/State Grant Funded Portion)								
Fire	Staff Car								
Fire	Pumper and Ladder Request converted to Pumper/Ladder called Quint	DE		\$ 1,138,000					Increased by \$138,000 due to delay in purchase
<b>FIRE SUB-TOTAL</b>				\$ 1,361,204	\$ 386,636	\$ 405,969	\$ -	\$ -	
<b>GOLF</b>									
Golf	Tree Work Front 9 (Final year of 6 Year Project)								
Golf	Design and Feasibility of 3 hole Practice and Putting Course								
Golf	Renovate Cart Path (Following Mungeam Plan) Hole 10 FY21 & Hole 1 FY 22								
Golf	Various Mowing Equipment per Lease				\$ 87,050	\$ 87,050	\$ 87,050		Golf Committee revising their capital plan and presently focusing on building up balances.
Golf	Improvements to Nets at Driving Range (Back FY 22 & Main FY 23)				\$ 34,800				
Golf	New Tee Box Improvements - Mungeam Plan (Two Year Project)				\$ -		\$ 149,000	\$ 149,000	
Golf	Golf Course Irrigation Update				\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
<b>GOLF SUB-TOTAL</b>				\$ -	\$ 196,850	\$ 162,050	\$ 311,050	\$ 224,000	
<b>HARBORMASTER</b>									
Harbormaster	Allen Harbor Jetty Reconstruction (Construction)						\$ 2,000,000		Voted 3-2 to push to FY '2025 (\$2M)
Harbormaster	Round Cove Bulkhead Replacement (Study, Design and Construction)				\$ 42,000	\$ 42,000			
Harbormaster	Herring River Ramp Replacement (Study, Design and Construction)					\$ 21,000	\$ 210,000		
Harbormaster	SAQ Harbor North & East Bulkhead (Offloading Area) Reconstruction						\$ 157,500		
Harbormaster	Harbormaster Truck Replacement						\$ 42,000		
<b>HARBORMASTER SUB-TOTAL</b>				\$ -	\$ 42,000	\$ 63,000	\$ 2,409,500	\$ -	
<b>LIBRARY</b>									
Library	Library Interior Modifications/Renovations					\$ 40,000	\$ 150,000		Trustees voted to move to FY '24 (\$40,000)
<b>LIBRARY SUB-TOTAL</b>				\$ -	\$ -	\$ 40,000	\$ 150,000	\$ -	
<b>NATURAL RESOURCES</b>									
<b>PLANNING</b>									
<b>PLANNING SUB-TOTAL</b>									
<b>POLICE</b>									
Police	Digital Fingerprint Machine (Normal Replacement)	FC		\$ 18,000					Under \$50,000
Police	Taser Replacement (5 year Program - 3 of 3 years to Pay)				\$ -	\$ 37,000	\$ 15,000	\$ 15,000	
Police	Replacement of Bullet Resistant Vests (Town Portion (Project 60%))				\$ 24,000	\$ -	\$ -	\$ -	
Police	Replacement of Bullet Resistant Vests (Federal 40% State ? Has been 40%)				\$ 16,000	\$ -	\$ -	\$ -	
Police	Ballistic Helmets				\$ -	\$ -	\$ -	\$ 20,000	
Police	Electronic Sign Board					\$ 24,000			
<b>POLICE SUB-TOTAL</b>				\$ 18,000	\$ 40,000	\$ 61,000	\$ 15,000	\$ 35,000	
<b>PUBLIC WORKS</b>									
Public Works	5 Year Road Maintenance Plan (Traditionally funded by DE & Chapter 90)	DE		\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	
	Harwich portion of State Gas Tax Allocation	Ch. 90		\$ 678,322	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	Matches Gov. Baker's apportionment for FY 2022
Public Works	Route 39/Pleasant Bay Road Roundabout (If Needed)								Voted 5-0 to remove from plan (\$600k)
Public Works	West Harwich Route 28 Design(\$125K in FY 20 & Construction via Fed Funds)					\$ 50,000			Design questions for FY 2023
Public Works	West Harwich Route 28 Design(Construction via Fed Funds)					\$ 5,600,000			
Public Works	6 Wheel Dump Truck #7	FC		\$ 175,000					Deferred from FY 2021
Public Works	Ford E-250 Van #28	FC		\$ 35,000					Deferred from FY 2021
Public Works	Volvo	FC		\$ 200,000					
Public Works	Ford F-150 Pick Up	FC		\$ 50,000					
Public Works	Vehicle Listing (FY 22 to 26) Summary				\$ 320,000	\$ 315,000	\$ 320,000	\$ 355,000	Volvo Loader \$200k and Ford F-150 (\$50k)
<b>PUBLIC WORKS SUB-TOTAL</b>				\$ 1,838,322	\$ 1,720,000	\$ 7,365,000	\$ 1,720,000	\$ 1,755,000	
<b>RECREATION &amp; YOUTH</b>									
Recreation Department	Brooks Park Lighting Project, Phase 5, Part 2	CPC - R13		\$ 125,000					
Recreation Department	Sand Pond Revitalization Project, Phase 2	CPC - R14		\$ 83,500					
Recreation Department	Senior Memorial Field fencing project	CPC - R15		\$ 40,181					
Recreation Department	Whitehouse Field Lighting project, Phase 2	CPC - R16							
Recreation Department	Cahoon Road Beach Restroom					\$ 125,000			Withdrawn; funded by Harwich Mariners (\$100K)
<b>RECREATION AND YOUTH SUB-TOTAL</b>				\$ 248,681	\$ -	\$ 125,000	\$ -	\$ -	
<b>TOWN CLERK</b>									
Town Clerk	Voting Machines - Updates & Enhancements			\$ -	\$ 32,500				
<b>TOWN CLERK SUB-TOTAL</b>				\$ -	\$ 32,500	\$ -	\$ -	\$ -	

## FULL CAPITAL OUTLAY PLAN FOR FISCAL YEARS 2022 THROUGH 2026

Department	Project	Funding Source	BOS/CPC Approved	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	NOTES
WASTEWATER									
Wastewater	Evaluate Phosphorus issues in Seymour Pond & Restoration				\$ 75,000		\$ 350,000		
Wastewater	DHY Community Partnership - CWMP Revisions								
Wastewater	DHY - CWMP Revisions Phase 3 Harwich Share of Treatment				\$ 17,400,000				Hold until at least FY 2023 - per BOS @ 1/26/21 mtg (\$1.5M)
Wastewater	DHY - CWMP Phase 1 Sewers (planning, engineering and legal costs)					\$ 11,200,000			Recommend holding until at least FY 2023 (\$1.5M)
Wastewater	CWMP Phase 2 Contract 3 Pleasant Bay South								Hold until at least FY '23; increase to \$10m per BOS 1/26/21
WASTEWATER SUB-TOTAL				\$ -	\$ 17,475,000	\$ 11,200,000	\$ 350,000	\$ -	
WATER									
Water	Hydration stations for outdoor recreational facilities	CPC - R10	\$ -						Project withdrawn from CPC consideration
Water	Acquisition of parcels adjacent to town wellfields	Retained Earnings		\$ 175,000					Reimbursable via CCC DRI Mitigation Funds
Water	New Source Exploration (Planning 2021/Development 2023)	Retained Earnings		\$ 250,000					
Water	Route 28 Water Main Replacement Design [Construction FY 2023 (bond)]	Retained Earnings		\$ 500,000	\$ 7,500,000				Design increased from \$100,000 to \$500,000 per WS
Water	Station 8 Generator	Retained Earnings		\$ 50,000					
WATER SUB-TOTAL				\$ 975,000	\$ 7,500,000	\$ -	\$ -	\$ -	
<b>TOTALS OF CAPITAL REQUESTS</b>				\$ 7,325,346	\$ 29,729,796	\$ 19,675,407	\$ 3,203,913	\$ 3,573,897	