



TOWN OF HARWICH

2023 PROPOSED BUDGET

For the Fiscal Year July 1, 2022 to June 30, 2023

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Joseph F. Powers, *Town Administrator*
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732 MAIN STREET, HARWICH, MA



MEMO

TO: Board of Selectmen

FROM: Joseph F. Powers, *Town Administrator*

CC: Meggan M. Eldredge, *Assistant Town Administrator*
Carol Coppola, *Finance Director*

RE: Budget Message for Fiscal Year 2023

DATE: Monday, February 7, 2022

This memorandum complies with the requirements of the Harwich Charter, Chapter 9, Section 2, Clause 9-2-4 which states, "On or before the second Tuesday of February, the town administrator shall submit to the board of selectmen a comprehensive budget for all town functions for the ensuing fiscal year and shall submit to the selectmen a budget message."

Philosophical approach

I am relying upon a philosophy of using the funds for items which may only be provided through the government.

If something can be obtained from another government or private source, then I would not prioritize using funds for the town to pursue that resource or program.

Headwinds and new realities

As we approach our Annual Town Meeting, there are several budgetary impacts either from past years' votes or current events that will impact on the overall budget over which the town may exercise little or no control. Such headwinds include:

- **Debt exclusions from past years** — one example is the debt related to the Phase II construction related to the CWMP which will impact on Fiscal Year 2023 as well as future years;
- **Public education assessments-** While we have been discussing the assessment mechanism of the Monomoy Regional School District wherein we have experienced rapid growth in Harwich's assessment over the years, we now anticipate an increase in the town's assessment for the Cape Cod Regional Vocational School District's budget in addition to the Monomoy Regional School District;
- **Negotiated cost-of-living-adjustment (COLA)** – The town is actively engaged in collective bargaining negotiations with each of the eight collective bargaining associations (CBA aka "unions"). The conclusion of those negotiations will have an impact on salaries and wages beyond what is presently budgeted for in Fiscal Year 2023. Additionally, the

town traditionally provides the same rate of COLA to employees covered under the Personnel Bylaws;

- **External impacts** — We know that our local economy as well as the national economy is facing inflation at rates not seen in thirty years as well as one of the tightest job markets in years. Additionally, as the workforce population ages and reaches retirement, we may see a double-edged impact with more retirees making Harwich their year-round home (therein increasing the need for services) as well as more Harwich employees retiring (therein creating vacancies in a tight labor market).

Priorities

As I say often, a municipal budget is a statement of a town's priorities. Mindful of my philosophical approach as well as the financial "headwinds" and new realities, I have prioritized the following areas in the Fiscal Year 2023 Budget:

- **Culture** – The town has been pursuing the establishment of two state-approved cultural center districts in Harwich Center and Harwich Port. This effort, which will hopefully culminate in the spring of 2022 with the designation of the two districts dates back several years. A map delineating the proposed districts was first discussed in 2014. The town, through the Board of Selectmen, voted in 2018 to establish the districts and sent a resolution in December 2021 to the Commonwealth of Massachusetts seeking formal approval by the Massachusetts Cultural Council.

The town has affirmed its support of the district goals of "attracting artists and cultural enterprises, encouraging businesses and job development, establishing visitor destinations, preserving and reusing historic buildings, enhance property values, and fostering cultural and economic development." Additionally, the town committed to appointing a town official to represent the town on behalf of the partnerships deriving from the district designation.

The effort to establish the two districts follows the town's prior efforts and ongoing commitment to cultural affairs in the town with:

- The creation of the Cultural Center presently housed in the former Harwich Middle School on Sisson Road; and
- The creation of the Artisan Shacks at Saquatucket Harbor.

I would be remiss if I did not take this opportunity to recognize Carolyn Carey, Community Center Director, Cyndi Williams, Harwich Chamber of Commerce Executive Director and the members (past and present) of the Harwich Cultural Council and their current Chair Bernadette Waystack as well as the countless artisans, craftspeople and supporters of our many cultural programs for their support and efforts.

Building off of the successes noted above and in anticipation of the two cultural districts becoming reality in the present fiscal year, I am proposed the creation of a new, full-time position of **Director of Cultural Affairs** in the budget for Fiscal Year 2023.

I am mindful of the process that must be undertaken with regard to creating new, full-time positions in accordance with the Harwich Charter and will be presenting this proposed role at a Board meeting in the coming weeks as part of the warrant article discussions.

- **Health & Human Services** – Prior to the onset of the pandemic, the town has supported the efforts of the Health Department and the many programs and services that can be classified as Human Services which is led primarily through our Council on Aging department. Since the pandemic, the Board of Selectmen has strived to strengthen the town’s commitment to health and humans services and the proposed continues that effort.

Both the Health Department and Council on Aging have identified critical enhancement of services by way of additional staffing and increased expenses in support of vital programs and services. In addition to elevating the part-time **Health Inspector** to full-time beginning in FY 2022, I am recommending an additional role for Council on Aging by adding a **Program Specialist II** position. While these positions are new to their respective departments, they are not new positions in the town and therefore do not require separate town meeting approval under the warrant articles.

The proposed budget also supports these department with additional support for **food code inspectional services** via software as well as a **supplemental nutrition program**.

- **Housing** – The town has relied upon the ongoing support of the Community Preservation Committee (CPC) and the allocated resources for affordable housing for the past several years in the form of a housing coordinator role funded for salary and wages only by CPC.

The Harwich Affordable Housing Trust (Trust) has been the primary beneficiary of the housing coordinator since its inception in 2018. The role has been filled in past years’ by representatives a local firm specializing in housing advocacy and support. The Trust’s recent acquisition of several parcels covering nearly 14 acres of land to be used in the future for affordable housing signals the proper time to move beyond a CPC-funded administrative support role. I propose the creation of the position of **Housing Advocate** funded directly within the town’s operating budget and working through administration to be a full-time proponent and subject-matter-expert on all things housing. This role will solidify the town’s commitment to seeking opportunities and outcomes to dramatically change our efforts toward truly affordable housing for Harwich.

Given that this is new to our current personnel structure, I will also be presenting this proposed role at a Board meeting in the coming weeks as part of the warrant article discussions.

- **Public Safety** – Fire Fighters and Police Officers have always had inherently dangerous and difficult jobs and the town has not wavered in supporting public safety. However, the pandemic, coupled with the ongoing discussion, as a nation, on policing and community engagement demonstrate the need for restoration of **community engagement** efforts, increased support for **training** and expanded **mental health resources** to aid our public safety officers as they navigate these unprecedented times.

In addition to these program restorations and/or enhancements, Administration is working with Fire Administration in evaluating the efficacy of moving forward on a grant opportunity to expand the ranks of firefighters with financial support for the first three fiscal years in which the positions are brought on board.

- **Technology** – Woven throughout our departmental organization and inherent in the priorities outlined above is a need to expand our present investment in **technology resources**. The Board has consistently emphasized the ongoing objective to utilize and enhance technology solutions to increase efficiencies in an effort to streamline processes and to allow for flexibility in operational processing. This budget prioritizes that effort.

Capital Outlay

Despite inconsistencies and omissions in the Harwich Charter relating to the development of a capital outlay program with requisite budgets for the next five fiscal years as well as a concurrent plan, the Capital Outlay Committee endorsed my proposed **Capital Outlay Budget for Fiscal Year 2023**. The Capital Outlay Committee will join me at meeting to be scheduled and held jointly between the Board of Selectmen and Finance Committee to review the proposed capital budget for the next fiscal year.

What is missing

Every department can and has made cogent arguments to support enhancements of services to support their departmental mission and/or program of services. Beyond what was outlined above, those enhancements are not incorporated into this budget. Furthermore, most departmental budgets are essentially level-funded with most operating below a 2% increase year over year.

Next steps

The presentment of the budget message of the Town Administrator serves not to end the budget discussion but rather to initiate and engage in substantive discussions. Although there has been much thought and effort into the proposed budget to this point, the real work begins now.

In accordance with the Harwich Charter, the Board of Selectmen have until **Tuesday, February 22, 2022** to discuss and other amendments to the proposal before sending the comprehensive budget over to the Finance Committee. The Finance Committee is obligated by charter to conduct discussions at their public meetings over the remainder of February and through March. They must provide their recommendation no later than **March 31, 2022**.

I will be submitting the supporting financial documents to you by the close of business on Tuesday, February 8, 2022.

Conclusion

As we set out to debate and discuss this proposed budget ahead of our **Annual Town Meeting on Monday, May 2, 2022**, I offer my sincerest expression of gratitude to our department heads, their staff, the Finance Director and the Administration team for their efforts on aiding me in the development of this proposed, comprehensive budget. It is my professional honor and privilege to offer this budget message to you for your review and consideration.



TOWN OF HARWICH

FINANCE DEPARTMENT

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Carol Coppola, CPA, CFE
Finance Director

Wendy A. Tulloch
Assistant Town Accountant

February 22, 2022

To: Board of Selectmen & Finance Committee

From: Carol Coppola

Subject: Proposed Operating Budgets

Memorandum

Introduction

The Municipal Budget for Fiscal Year 2023 is presented herein and is a product of thorough and thoughtful considerations of the needs of the community, goals and objectives and fiscal resources anticipated to be available. All elements of the budget represent the Town's commitment for a balanced budget for both the Operating Budget, Capital Budget and Water & Wastewater Enterprise Budgets. All projections were derived through multiple discussions with Department Heads, Administration and Finance. The proposed 2023 budget was originally presented to the Board of Selectmen on Monday, February 7, 2022.

The 2023 proposed budget is designed to sustain the Town's sound finances while addressing the public service needs of the community in a fiscally responsible manner. **The 2023 Proposed Budget, as presented, is balanced.** Two minor changes to the original Town Administrator proposed budget include a reduction to the draft proposed budget by Monomoy Regional School District and a slight increase to public safety budgeted expenses. Together these changes reflect a reduction of \$73,558 which are contained within the budget as presented. It is important to note the proposed budget does not include any cost of living increases for any current and future staff members.

Budget Overview

SUMMARY OF ALL APPROPRIATED FUNDS					
Fund	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
General Fund	66,461,575	69,362,920	72,462,421	3,099,501	4.47%
Water Enterprise	4,142,250	4,264,367	4,255,954	(8,413)	-0.20%
Sewer Enterprise	120,441	515,331	2,357,019	1,841,688	357.38%
Total All Budgeted Funds	70,724,266	74,142,617	79,075,393	4,932,776	6.65%
Full-time Equivalent Employees					
General Fund	216.7	216.4	219.4	3.0	1.39%
Water Enterprise	14.5	14.5	14.3	(0.1)	-1.04%
Wastewater Enterprise	0.6	0.6	0.7	0.2	27.27%
Total FTE Appropriated	231.7	231.4	234.4	3.0	1.30%

The Town of Harwich’s total FY 2023 proposed operating budget for all appropriated funds is \$79,075,393. This represents an increase over the FY 2022 budget of \$4,932,776 or 6.65%. In addition to the General Fund this figure also includes two enterprise funds – Water and Wastewater. Both General Fund and Enterprise Funds encompass the total annual appropriations.

The General Fund accounts for revenue and expenditures necessary to provide general government services. As the chief operating fund of the town, the General Fund contains uncommitted resources that may be used for general purposes. All financial resources that are not required to be accounted for in other funds are accounted for in the General Fund. The fund accounts for general municipal operations such as public safety, education, public works, parks and recreation, etc. User fees support the Water Enterprise Fund. Residents who access water services pay a fee to support the operation. The fees that are charged by the Water Enterprise Fund are set at levels that allow for them to cover all operational and capital costs. The Wastewater Enterprise Fund is currently funded through a General Fund subsidy, this subsidy supports the contract operations and ongoing maintenance of sewer infrastructure.

The General Fund budget is increasing \$3,099,501 in FY 2023 or 4.47%. Municipal operations are increasing by \$451,949, education costs are increasing \$1,222,955, debt on current and anticipated long term borrowings is increasing \$765,858, and employer sponsored benefits are increasing \$599,876. The major contributors to the overall increase in the operating budget are educational assessments, an increase in long term debt obligations to support the construction of sewer/wastewater infrastructure as well as employee benefits. Three new positions are proposed

within the operating budget, these positions support the Town Administrator's priorities supporting culture, housing and health & human services. Other budget expanses include public safety as well as emphasis on expansion and provisions for technology.

The Water Enterprise Fund budget is decreasing in FY 2023 largely due to debt extinguishment and a further shift of personnel costs to support wastewater fund administration and operations.

The Wastewater Enterprise Fund budget is increasing to include operation and maintenance costs as called for within the Inter Municipal Agreement with the Town of Chatham as well as anticipated internal operational costs. The Agreement with the Town of Chatham includes fixed and variable components, fixed costs include operation and maintenance of the wastewater plant located in Chatham; Harwich's agreed upon share is 23.08% of the total category cost. Variable costs consist of categories such as chemicals, utilities and solid waste disposal and are dependent on flow quantities. The Town anticipates flow to begin on or about the fourth quarter of fiscal year 2022.

GENERAL FUND REVENUE SUMMARY

Property Taxes:	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Tax Levy	53,357,522	54,677,319	57,257,585	2,580,265	4.72%
Reserve for Abatements & Exemptions	(400,000)	(450,000)	(450,000)	-	0.00%
Property Taxes Available for Operations	\$ 52,957,522	\$ 54,227,319	\$ 56,807,585	\$ 2,580,265	4.76%
Other Taxes:					
Motor Vehicle & Boat Excise Tax	\$ 2,486,432	\$ 2,375,000	\$ 2,375,000	-	0.00%
Motel/Hotel & Meals Excise Tax	1,458,237	915,000	1,100,000	185,000	20.22%
Payments in Lieu of Tax	65,256	55,000	60,000	5,000	9.09%
Total Other Taxes	\$ 4,009,926	\$ 3,345,000	\$ 3,535,000	190,000	5.68%
Other Resources:					
Intergovernmental	636,757	667,067	725,976	58,909	8.83%
Departmental Revenue - Public Safety	1,912,700	1,769,138	1,698,000	(71,138)	-4.02%
Departmental Revenue - Public Works	3,849,147	3,532,359	3,340,000	(192,359)	-5.45%
Departmental Revenue - Golf	2,168,649	1,950,000	1,960,000	10,000	0.51%
Departmental Revenue - Building, Conservation, Health & Planning	900,956	734,100	755,500	21,400	2.92%
Departmental Revenue - Finance	740,234	375,527	367,000	(8,527)	-2.27%
Departmental Revenue - Library	77	-	-	-	0.00%
Departmental Revenue -Comm Services	13,325	22,000	10,000	(12,000)	-54.55%
Departmental Revenue - Administration	240,557	275,000	250,000	(25,000)	-9.09%
Departmental Revenue - Harbor	1,217,267	1,193,500	1,046,000	(147,500)	-12.36%
Departmental Revenue - Tech & Ch 18				-	0.00%
Departmental Revenue - Recreation	455,499	412,500	362,000	(50,500)	-12.24%
Departmental Revenue - Town Clerk	42,954	36,250	34,700	(1,550)	-4.28%
Departmental Revenue - BOS	78,311	77,360	69,900	(7,460)	-9.64%
Departmental Revenue - Other	123,554	104,038	103,538	(500)	-0.48%
Special Revenue Funds	1,629,006	623,249	592,027	(31,222)	-5.01%
Enterprise Funds	730,290	758,750	790,965	32,215	4.25%
Free Cash	353,943	446,280	-	(446,280)	-100.00%
Total Other Resources	15,093,223	12,977,118	12,105,606	(871,513)	-6.72%
Total General Fund Resources	\$ 72,060,671	\$ 70,549,438	\$ 72,448,190	1,898,753	2.69%

Real Estate & Personal Property Taxes – Levy Calculation

FY 22 Base Levy	\$ 48,882,466
Prop 2 1/2 allowable increase (2.5% of base)	1,222,062
Estimated new property tax growth	400,000
Cape Cod Commission environmental tax	252,749
Debt exclusions - town	4,405,502
Debt exclusions - schools	2,094,806
Less reserve for abatements & exemptions	\$ 450,000
FY 23 Tax Levy available for operations	\$ 56,807,585

The Total General Fund Resources for FY 2023 are increasing \$1,898,753 over the FY 2022 budget or 2.69%, it is significant to note the proposed budget does not utilize free cash to support operations. Utilization of free cash in fiscal year 2022 and 2021 was largely to support a sewer/wastewater subsidies and education capital expenses, a public safety vehicle and small capital purchases. Taxes provide nearly 78% of the funding for the General Fund budget. This includes real estate and personal property taxes, motor vehicle excise, hotel/motel and meals excise tax. Most of the revenue growth in FY 2023 is comprised of property taxes and hotel/motel excise tax. The second largest funding group is charges for services. This category of revenue includes harbor, golf, disposal and recreational fees charged to participants as well as ambulance fees; the category encompasses just under 15% of total revenue. All other sources, comprise 2% of the total funding sources used to balance the budget.

Property Taxes:

Property taxes are projected to increase according to the provisions of Proposition 2 ½. Estimated new property tax growth is derived primarily from new building construction.

The Cape Cod Commission (CCC) assesses a tax that is added to the levy each year above the Proposition 2 ½ allowable increase. This tax assessment is required of each Cape Cod community.

Debt exclusions are voter approved projects and capital improvements that are added to the levy above the Proposition 2 ½ increase. These are equal to the respective debt service payments and they expire once the debt service obligation has been met.

Each year a provision for abatements and property tax exemptions is calculated, for FY 2022 a provision of \$450,000 is being set aside, this set aside reduces the available property taxes to fund operational costs.

Motor Vehicle Excise Tax:

Motor Vehicle Excise collections are authorized by Massachusetts General Law, Chapter 60A, Section 1. The excise tax is calculated by a formula of \$25 per \$1,000 of valuation. For FY 22 the Town is projecting a minimal increase in this tax.

Boat Excise Tax:

The boat excise tax has always been a relatively small revenue source to the Town and is set at \$10 per \$1,000 of valuation by the state. The state imposes a maximum taxable value of \$50,000 on vessels. This category is projected to be level in FY 22 based on prior year collections.

Motel/Hotel Excise Tax:

The Massachusetts Legislature enacted the Motel/Hotel Tax in 1985 as a local option excise tax on hotels, motels, and lodging houses (“bed and breakfasts”). The State has also enacted a tax on short term rentals, this excise tax is estimated at \$600,000 for FY 22 however the proposed budget does not include any estimated revenue for short term rentals, only traditional hotel/motel taxes totaling \$700,000. The Commonwealth administers the tax by collecting the local option portion from business establishments and sending them back to the cities and towns on a quarterly basis. Cities and towns now have the option of adopting up to a 6% local tax on room sales, at this time, Harwich has not adopted this option. This revenue source is projected to increase FY 22 by over \$200,000.

Payments in Lieu of Tax (PILOT):

The Town of Harwich has a number of tax-exempt entities that provide an annual payment to the Town. A payment for state owned land is included under Intergovernmental Aid.

Intergovernmental:

This category of revenue consists of several state aid classifications. The estimate used for the FY 22 budget proposal is based on the Governor’s proposed budget for FY 22, which was issued in January of 2021. The House and Senate will also propose budgets and then conference to reconcile their differences. Their budget is then sent to the Governor who can veto specific line items or make changes to state aid categories. The House and Senate can override any vetoes. Late June or early July, after the Town has already approved its budget, the state usually completes this process. As this is a political process, the Town has historically used the Governor’s proposal to develop its budget and make budget adjustments subsequent to the state budget passage if necessary.

Fines & Penalties:

This category is comprised of various charges by the Police Department (false alarms, and non-criminal violations), Town Collector and Treasurer (interest and penalties on the late payment of taxes).

Fees, Licenses, Permits:

This category is comprised of various fees charged by the Selectmen’s office (various licenses including beverage and franchise fees), Town Clerk (copies of vital statistics), Board of Health (sewerage permits and health inspection fees), Building Department (building, electrical, and plumbing permits) and renewable energy projects (solar arrays).

Charges for Services:

This category includes of recreational revenues (beach stickers and beach parking), ambulance fees, golf and harbor revenue as well as disposal area receipts.

Interest and Other:

This category is mainly comprised of revenue from investment income.

Special Revenue Funds:

This category includes revenue from Community Preservation Act to support land bank debt service, golf to support debt for Cranberry Valley golf course and various roadway betterments. The PEG access fund fully funds the Channel 18 budget and the FEMA fund supports Emergency Management budget. A summary of Special Revenue Funds to support the FY 23 budget are as follows:

Special Revenue Funds	Balance on June 30, 2020	FY 21 Revenue	FY 21 Expenses	Ending Balance on June 30, 2021
CPA (Land Bank Debt)	4,962,522	2,082,838	1,453,330	5,592,030
PEG Access Receipts Reserved	1,435,265	299,265	485,400	1,249,130
Waterways & Harbor Receipts Reserved	728,751	217,041	206,357	739,435
Golf Improvement Fund	143,408	111,545	100,000	154,953
Road Betterment Funds	183,169	45,297	40,500	187,966
Septic Loan Fund	5,224	3,674	8,899	-
Allen Harbor Betterment	32,529	60,240	92,770	-
FEMA Fund	30,576	-	13,855	16,721
Total	7,521,444	2,819,901	2,401,110	7,940,234

Enterprise Funds:

Enterprise funds require a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. Revenues and expenses of the service are segregated into a fund with financial statements separate from all other

governmental activities. Enterprise funds identify a total service cost that includes items such as pension assessments, health insurance, and organizational costs to support finance and administration services, and property and liability insurance which are budgeted as part of the General Fund. The mechanism used to identify and charge back these costs are contained within the indirect cost calculation. The FY 23 reimbursements from the Water and Wastewater Enterprise Funds are as follows:

Indirect Cost - Water Enterprise Fund	FY 2022	FY 2023
Town Administration	20,018	18,679
Finance Division	63,715	64,531
Water Department Employee Benefits	540,280	578,702
Property & Vehicle Insurance & Audit	58,395	61,145
Workers' Compensation Insurance	44,822	36,221
Total Indirect Cost - Water Enterprise Fund	727,230	759,278

Indirect Cost - Wastewater Enterprise Fund	FY 2022	FY 2023
Town Administration	-	-
Finance Division	-	-
Water Department Employee Benefits	31,443	31,687
Property & Vehicle Insurance	-	-
Workers' Compensation Insurance	-	-
Total Indirect Cost - Wastewater Enterprise Fund	31,443	31,687

Free Cash Reserves:

Annually, the Town of Harwich submits to the Department of Revenue internal financial statements prepared by the Finance Director. The Department of Revenue reviews and analyzes the information and then sets forth to certify the fiscal year financial results. This process also includes the certification of free cash for the general fund and retained earnings for each enterprise fund. This is typically completed during the month of September for the preceding fiscal year. The most recent free cash certification occurred on August 17, 2021 totaling \$6,302,898 for the general fund, water enterprise retained earnings were certified at \$1,603,029 and sewer certification totaled \$252,798. A Special Town Meeting was held on October 18, 2021 to address necessary capital needs, establish two special purpose stabilization funds and amend rooms excise tax raising the rate from 4 to 6%. At this meeting those in attendance authorized the use of free cash totaling \$3,226,696 to support various capital and operating needs leaving a balance of \$3,076,202. The proposed budget excludes the use of any free cash reserves to balance the FY 23 operating budget. Annually, unappropriated free cash expires at the end of each fiscal year.

Flow from sewers is anticipated to commence early in the fourth quarter of FY 22. Operation and maintenance costs to support the Wastewater Enterprise Fund have been included in the budget proposal. Beginning with fiscal year 2023 all wastewater related debt will be charged to the enterprise fund. Until the fund has amassed sufficient funding sources to support the debt the General Fund will continue to support the debt repayments, the mechanism utilized for this purpose is considered an interfund transfer. In fiscal year 2023, the Wastewater Enterprise Fund will begin collecting user fee revenue, however the estimated revenue from this source is deemed inconsequential and cannot support the operations, thus funding sources such as retained earnings and free cash will be necessary to balance the Wastewater Enterprise budget.

The Town of Harwich has established an Other Post Employment Benefit (OPEB) Trust Fund to support retired employee benefits other than pensions. The trust fund was established in May of 2013 and has been funded through general fund appropriations, water enterprise appropriations and appropriations from free cash. The balance, as of December 31, 2021 is \$4,885,937 which represents approximately 11.9% of the total liability of \$40,990,761 measured as of June 30, 2021.

On September 26, 2020 residents supported use of budget stabilization funds totaling just under \$575,000. Addressing a significant structural budget deficit, as well as future uncertainty, these funds were used to balance the fiscal year 2021 operating budget. Replenishment of these funds occurred in fiscal year 2022 along with an additional \$500,000 totaling \$1,074,171 all funded from free cash reserves. The town remains committed to building healthy and consistent stabilization and OPEB reserves to support current and future liabilities while providing for future budgetary flexibility. A summary of reserve balances is presented below:

Reserves				
Fiscal Year	Free Cash	Stabilization	OPEB Trust	Balance
FY 2013	\$1,453,985	\$993,730	\$300,440	\$2,748,155
FY 2014	\$445,804	\$1,099,244	\$303,512	\$1,848,560
FY 2015	\$1,353,050	\$1,099,440	\$404,673	\$2,857,163
FY 2016	\$4,023,702	\$1,100,521	\$510,000	\$5,634,223
FY 2017	\$1,984,792	\$1,101,635	\$667,252	\$3,753,679
FY 2018	\$3,576,156	\$2,855,862	\$866,987	\$7,299,005
FY 2019	\$3,492,074	\$3,355,862	\$1,716,987	\$8,564,923
FY 2020	\$1,466,115	\$4,540,652	\$3,346,942	\$9,353,709
FY 2021	\$3,915,365	\$4,321,597	\$4,044,180	\$12,281,142
FY 2022*	\$6,302,898	\$5,554,163	\$4,885,937	\$16,742,998
*As of December 31, 2021				

Revolving Funds:

In addition to annually appropriated funds the Town relies heavily on revolving funds to support programs offered for public consumption and to support the ongoing operations of the community. The chart below presents all revolving funds authorized within the Town.

Revolving Funds	FY 22 Spending Limit	Balance on June 30, 2020	FY 21 Revenue	FY 21 Expenses	Ending Balance on June 30, 2021
Recreation	175,000	3,208	96,706	35,259	64,655
Cranberry Valley Infrastructure Revitalization	140,000	93,218	81,362	108,200	66,380
Council on Aging	125,000	16,615	7,885	7,885	16,615
Golf Proshop & Restaurant	250,000	252,230	132,264	156,035	228,459
Community Center	100,000	239,783	4,367	18,607	225,543
Albro House	10,000	22,647	5,700	339	28,008
ADA Services	2,500	-	-	-	-
Sidewalk	50,000	53,405	16,554	-	69,959
Tax Title	36,000	1,007	21,340	16,647	5,701
Cultural Center	225,000	292,386	155,135	144,258	303,263
Cemetery	100,000	76,701	70,405	49,434	97,672
Wetlands	6,000	41,900	8,483	331	50,051
Total	1,219,500	1,093,100	600,200	536,993	1,156,307

Revolving Funds	FY 22 Spending Limit	Ending Balance on June 30, 2021	FY 22 Revenue as of December 31, 2021	FY 22 Expenses as of December 31, 2021	Ending Balance on December 31, 2021
Recreation	175,000	64,655	60,795	58,355	67,094
Cranberry Valley Infrastructure Revitalization	140,000	66,380	56,224	104,950	17,654
Council on Aging	125,000	16,615	12,458	12,098	16,975
Golf Proshop & Restaurant	250,000	228,459	103,340	65,630	266,169
Community Center	100,000	225,543	9,463	14,681	220,324
Albro House	10,000	28,008	3,300	-	31,308
ADA Services	2,500	-	-	-	-
Sidewalk	50,000	69,959	-	-	69,959
Tax Title	36,000	5,701	10,110	16,559	(749)
Cultural Center	225,000	303,263	77,297	53,226	327,333
Cemetery	100,000	97,672	29,570	41,417	85,825
Wetlands	6,000	50,051	13,333	-	63,384
Total	1,219,500	1,156,307	375,888	366,917	1,165,278

GENERAL FUND EXPENDITURE SUMMARY

Municipal Operations	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Public Safety	8,593,240	9,628,587	10,003,902	375,315	3.90%
Public Works	6,564,839	6,468,490	6,457,256	(11,234)	-0.17%
Golf	1,673,768	1,734,718	1,810,076	75,358	4.34%
Building, Conservation, Health & Planning	935,651	1,092,835	1,106,578	13,743	1.26%
Finance	1,023,168	1,087,066	1,144,600	57,534	5.29%
Library	965,750	1,015,977	1,035,215	19,238	1.89%
Community Services	836,655	978,716	1,066,262	87,546	8.95%
Administration	681,854	840,450	995,765	155,315	18.48%
Harbor & Natural Resources	575,039	762,323	768,388	6,065	0.80%
Technology & Channel 18	515,656	595,379	722,309	126,930	21.32%
Recreation	512,041	537,346	529,354	(7,992)	-1.49%
Town Clerk	319,596	272,954	299,803	26,849	9.84%
BOS/Moderator/Finance Committee	41,080	27,250	27,250	-	0.00%
Total Municipal Operations	\$ 23,238,336	\$ 25,042,090	\$ 25,966,758	\$ 924,668	3.69%
Education:					
Monomoy Regional School District	\$ 26,820,046	\$ 27,361,048	\$ 28,040,998	679,950	2.49%
Cape Cod Regional Technical High School	1,737,789	1,536,309	2,079,314	543,005	35.34%
Total Education	\$ 28,557,835	\$ 28,897,357	\$ 30,120,312	1,222,955	4.23%
Other Requirements/Costs:					
Employee Benefits	8,308,976	9,238,657	9,834,661	596,003	6.45%
Debt Service	4,461,774	4,146,161	3,092,196	(1,053,965)	-25.42%
State & County Assessments	764,538	798,759	825,267	26,508	3.32%
Property & Liability Insurance	425,779	515,443	590,396	74,953	14.54%
Celebrations & Other	9,833	14,844	17,990	3,146	21.19%
Veterans Benefits	120,138	144,277	145,018	741	0.51%
Reserve Fund	-	50,000	50,000	-	0.00%
Total Other Requirements	14,091,039	14,908,141	14,555,527	(352,614)	-2.37%
Total General Fund Before Transfers	\$ 65,887,210	\$ 68,847,589	\$ 70,642,597	1,795,009	2.61%
Transfer to Other Funds	574,365	515,331	1,819,824	1,304,493	253.14%
Grand Total General Fund	\$ 66,461,575	\$ 69,362,920	\$ 72,462,421	3,099,501	4.47%

Municipal Operations Full Time Equivalents

	FY 2021	FY 2022	FY 2023	Change FY 22- 23	Percent Change
Administration	4.0	4.0	6.0	2.0	
Community Services	9.7	9.7	10.7	1.0	
Community Development	6.7	6.7	6.7	-	
Public Works	43.7	43.7	43.7	-	
Engineering	1.0	1.0	1.0		
Cemetery	1.0	1.0	1.0		
Finance	10.1	10.1	10.1	-	
Golf	17.9	17.9	17.9	-	
Harbormaster	4.2	4.2	4.2	-	
Natural Resources	1.3	1.3	1.3	-	
Library	11.9	11.9	11.9	-	
Public Safety	83.7	83.4	83.4	-	
Technology	3.3	3.3	3.3	-	
Recreation	15.3	15.3	15.3	-	
Town Clerk	3.0	3.0	3.0	-	
Total FTE	216.7	216.4	219.4	3.0	1.40%

The Town Administrator’s budget proposal prioritizes culture, housing, health & human services, public safety along with the overarching technological needs to enhance and provide for heightened services and solutions.

Three new positions are being proposed to support the Town Administrator’s initiatives; all new positions are supported within the proposed tax levy. Further enhancements for health inspection services and an expanded COA nutrition program support essential core missions of each department. The proposal supports public safety in the area of training, community engagement and other mental health resources. Technology plays a vital role in the success of every department, as such, necessary budget increases to further enhance and support operations thereby elevating and prioritizing efficiencies and effectiveness of municipal services.

The proposed budget does not include any cost-of-living increases for any collective bargaining unit or any positions currently established by the Town. If the Board of Selectmen choose to fund and support negotiated and other standard wage increases this will likely require further budget reductions. A list of the collective bargaining units is presented below.

Town of Harwich - Collective Bargaining Units	
Contract Title	Expiration
Dispatch	6/30/2022
Fire Fighters	6/30/2022
Harwich Employee Association	6/30/2021
Harwich Maintenance Employee Association	6/30/2021
Police Federation	6/30/2022
Police Superior	6/30/2022
Harwich Department Managers - SEIU	6/30/2021
Water Department	6/30/2022

Departments submitted enhanced services requests to address known deficiencies or other departmental needs in support of the mission of each division. Discussions ensued with many departments however not all enhancements were funded. Summaries of items not supported in the proposed budget include:

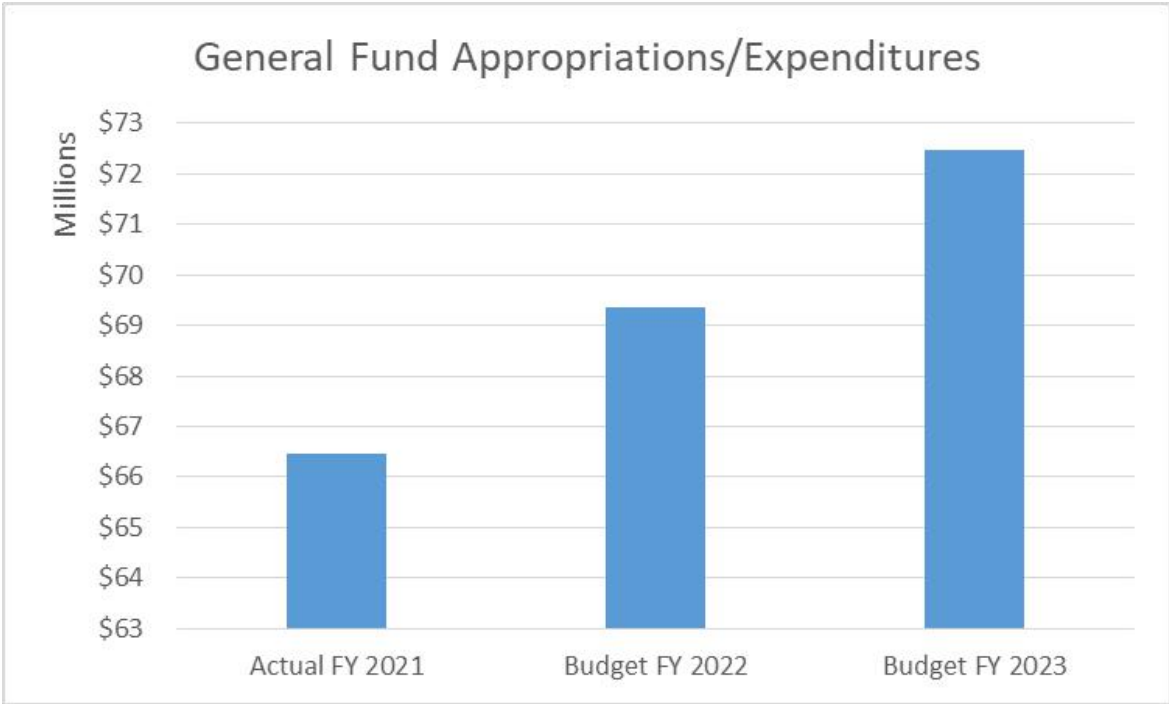
Personnel		
Department	Description	Amount
Building	FT Building Inspector fr PT	35,175
Building	Zoning Administrator	57,811
Cemetery	PT Admin Assistant	22,836
Conservation	PT Admin Assistant	25,451
DPW	Cemetery Laborer	53,550
Harbor	Seasonal Assistant Harbormaster	11,700
Planning	Board Clerk Increase Hrs	326
Planning	Planning Assist Grade Change	2,331
Planning	Safety Clothing	300
Total Personnel		209,480
Expenses		
Finance	Munis Implementation Specialist	30,000
Finance	Title Research	100,000
Finance	Professional Training	25,000
Community Center	Family Fun Events	4,800
Conservation	Necessary safety equip/tools	3,300
DPW	Comfort Station Sanitation	60,000
Planning	AICP Membership	1,000
Total Expenses		224,100
Unsuported Enhancement of Services		433,580

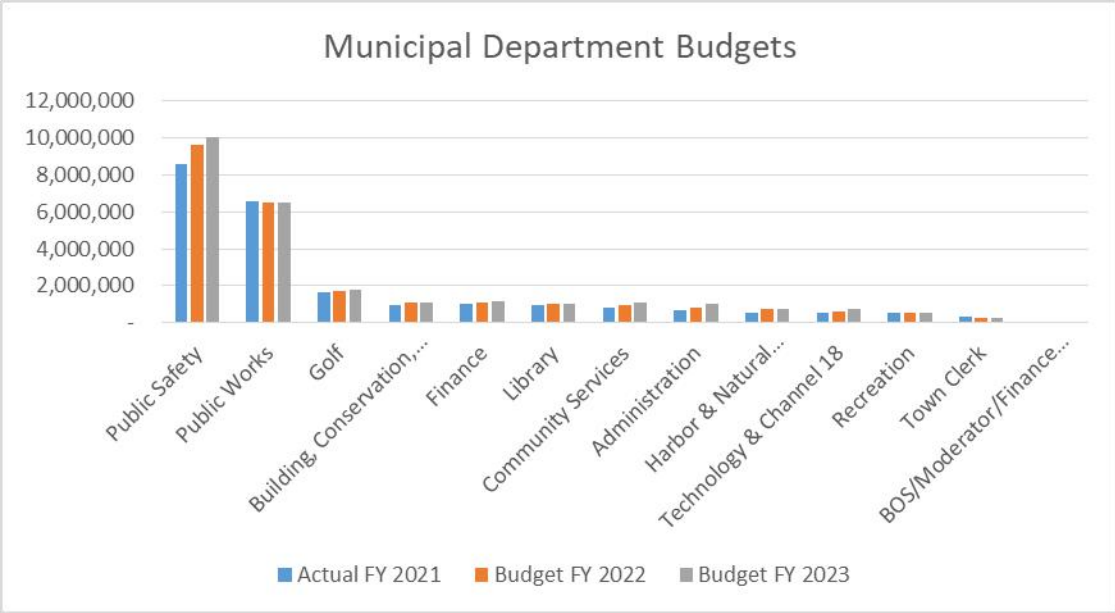
The total amount of wages proposed in the operating budget is just over 18.7 million which represents nearly 44% of the total budgeted appropriations for municipal operations, excluding education. Budgets supporting employer sponsored benefits for employees totals \$9,474,975, when combined with personnel wages the proposed operating budget associated with wages and benefits equals \$28,192,880 or 66.6% of the total proposed municipal budget.

The municipal operations budget is increasing \$924,668 or 3.69%. Total spending on education is increasing \$1,222,955 or 4.23%. Monomoy Regional School District assessment is increasing \$679,950 or 2.49% and Cape Cod Regional Technical High School’s assessment is also increasing by \$543,005 or 35.34% due to increased enrollment of Harwich students from 51 to 71 students.

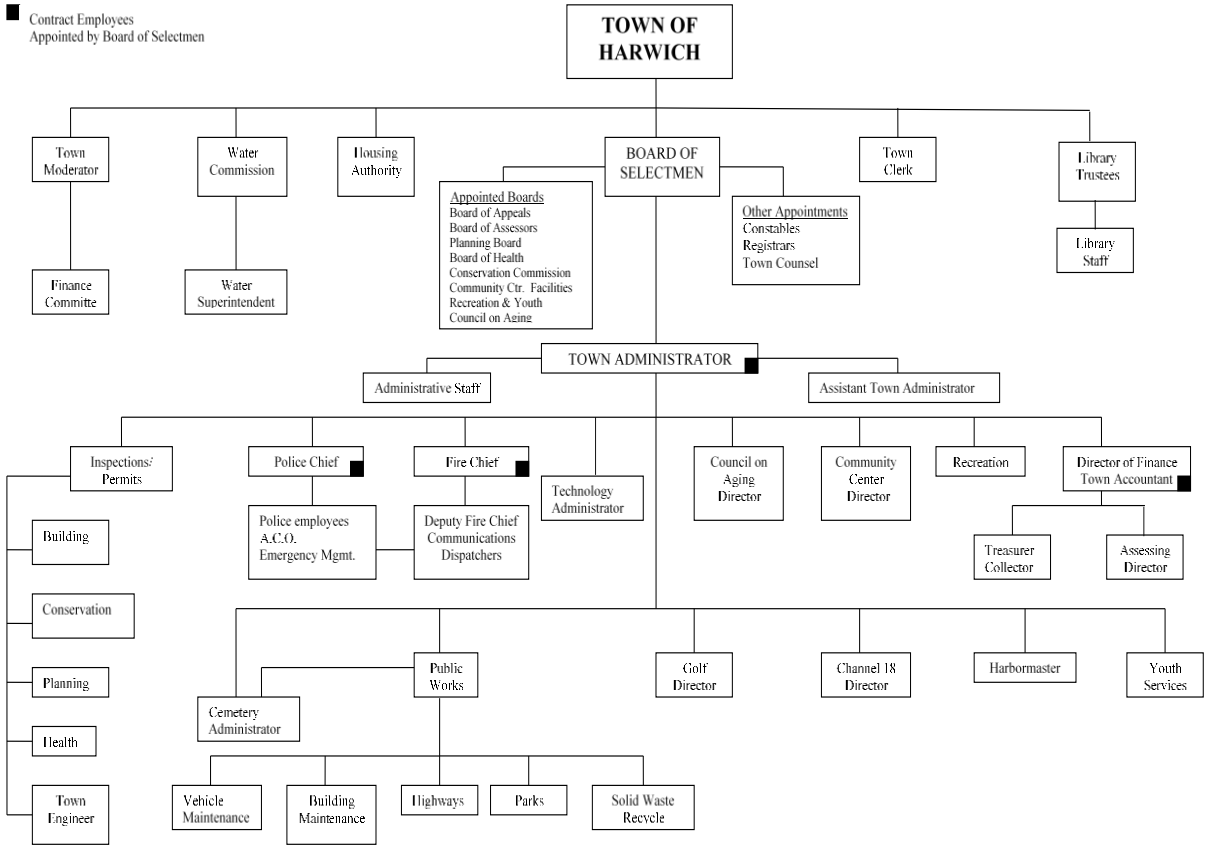
While other costs are decreasing \$352,614 or (2.37%) this is due to a transfer of all wastewater debt to the enterprise fund. Funding to support the debt payments will still reside as a responsibility of the General Fund until operations are sufficient to self-support the debt obligations. For fiscal year 2023 wastewater debt obligations total \$1,819,824.

The county retirement assessment increased 8.10% and health insurance for active employees was recently finalized at 3% for Harvard Pilgrim plan holders and for Blue Cross participants as well.





■ Contract Employees
 Appointed by Board of Selectmen



Departmental Budgets

The budget process clarifies and provides an outline as to how resources coming from many different sources will be allocated. The budget process in Harwich incorporates a long-term perspective, establishes links to organizational goals, is focused on results and outcomes, includes open and effective communication advances and provides dedicated commitments to the citizens, businesses, visitors and employees of the community. The annual budget is the foundation on which all other elements of municipal finance are built. Appropriations are not a forecast of the amount the town expects to spend; with limited exception, it is the maximum amount that management is allowed to spend. This process is one of the most important tasks any municipality undertakes and is vital to its ongoing success.

The budget process in Harwich provides an opportunity for individual departments to submit budget proposals that reflect the individual department needs. During this process the Town Administrator provides guidance to employees as they build their budgets. Department leaders are asked to separate new programs/services in a specific category titled Enhancement of Services (EOS). Unfortunately the Town Administrator was not able to support most of the departmental proposed enhancements.

The Town Administrator proposed a responsible budget that falls within the limits of Proposition 2 ½ to the Board of Selectmen in accordance with Harwich Charter, Chapter 9, Section 2, Clause 9-2-4 on February 7, 2022. Since that time the Monomoy Regional School District reduced their proposed budget by \$81,958 and it was necessary to increase the Police Department's budget by \$7,500 to rectify an error and enhance support of technology services and training. The budget as presented within this document includes both of these changes.

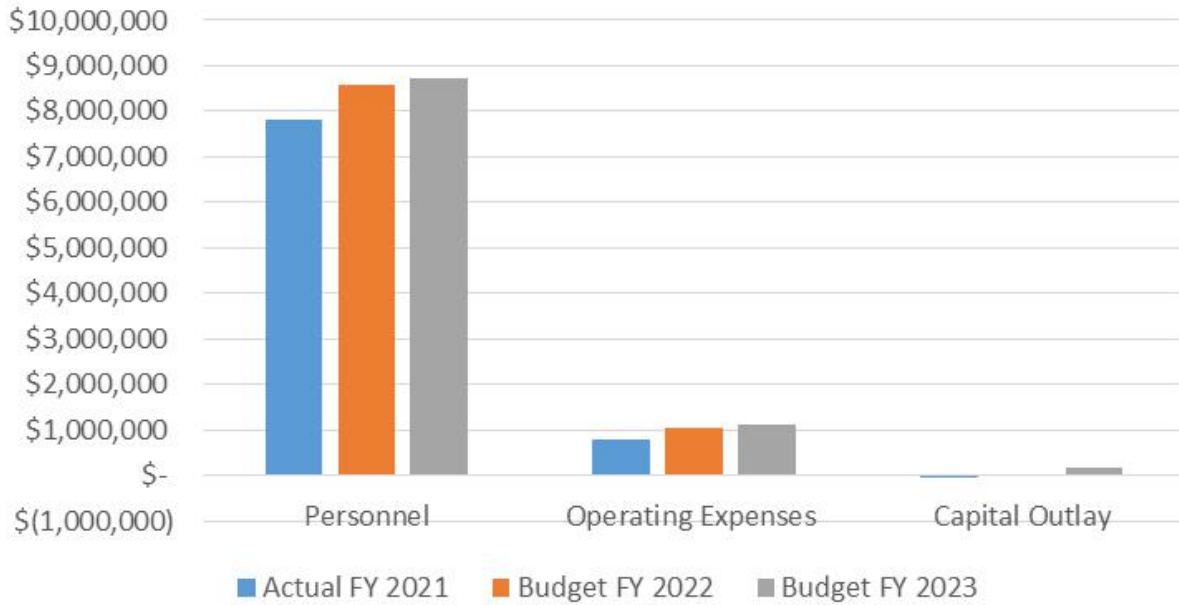
The proposed budget is presented to the Board of Selectmen and Finance Committee by the Town Administrator. Public meetings are scheduled with department managers, administration, the Board of Selectmen and the Finance Committee to review, in detail, budget proposals to support each department. Public participation is greatly encouraged at these meetings. Once the Board of Selectmen have deliberated over the proposed budget, changes may be necessary to reflect the results of discussions and deliberations.

PUBLIC SAFETY - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	5,799,332	7,161,090	7,568,523	407,433	
Hotel/Motel & Meals Excise	561,798	352,511	423,784	71,273	
Intergovernmental	265,316	276,993	299,688	22,695	
Departmental Revenue	1,912,700	1,769,138	1,698,000	(71,138)	
Special Revenue Funds	13,855	13,855	13,908	53	
Free Cash/Reserves	40,240	55,000	-	(55,000)	
Total Operating Source of Funding	\$ 8,593,240	\$ 9,628,587	\$ 10,003,902	\$ 375,315	3.90%
Expenditure Category					
Personnel	\$ 7,832,040	\$ 8,575,021	\$ 8,712,666	137,645	1.61%
Operating Expenses	807,127	1,053,566	1,134,237	80,670	7.66%
Capital Outlay	(45,927)	-	157,000	157,000	100.00%
Total Appropriation	\$ 8,593,240	\$ 9,628,587	\$ 10,003,902	375,315	3.90%
Employee Benefits Allocation:					
Life Insurance			5,091		
Medicare			117,250		
Health Insurance			1,933,651		
Workers Comp & Unemployment			109,000		
Other Post Employment Benefits (OPEB)			-		
County Retirement			1,323,243		
Retiree Payout Vacation & Sick Benefit			110,639		
Total Employee Benefits (1)			3,598,873		
Debt Service (1)					
			1,191,248		
Total Expenditures + Benefits & Debt Service	\$ 8,593,240	\$ 9,628,587	\$ 14,794,023		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

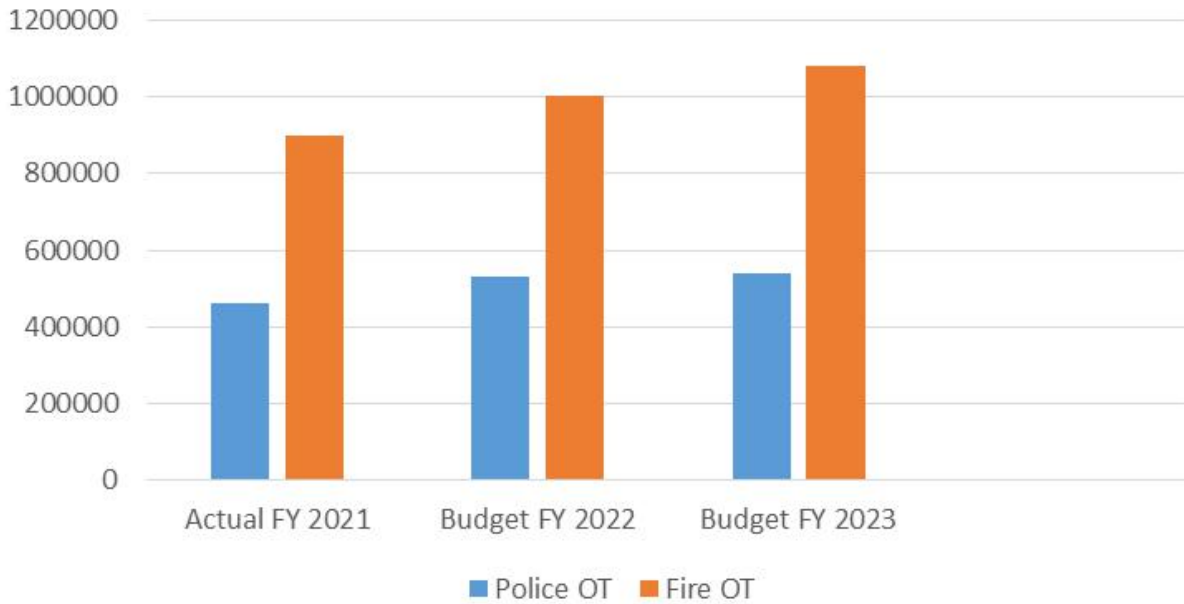
Summary of Significant Budget Increases/Decreases

The Public Safety budget includes budgets for police, fire, ambulance and emergency response departments. . Public Safety’s FY 23 proposed budget is increasing \$375,315 or 3.90% over the FY 22 budget. Personnel costs are increasing \$137,645 largely due to the restoration of overtime to support community engagement and ongoing union contracts. In fiscal year 2022 police cruiser replacements were removed from the budget to comply with budget directives, given the unsustainability of this reduction three cruisers are proposed as necessities for the safe operation of public safety.

Public Safety 3 Year Comparison



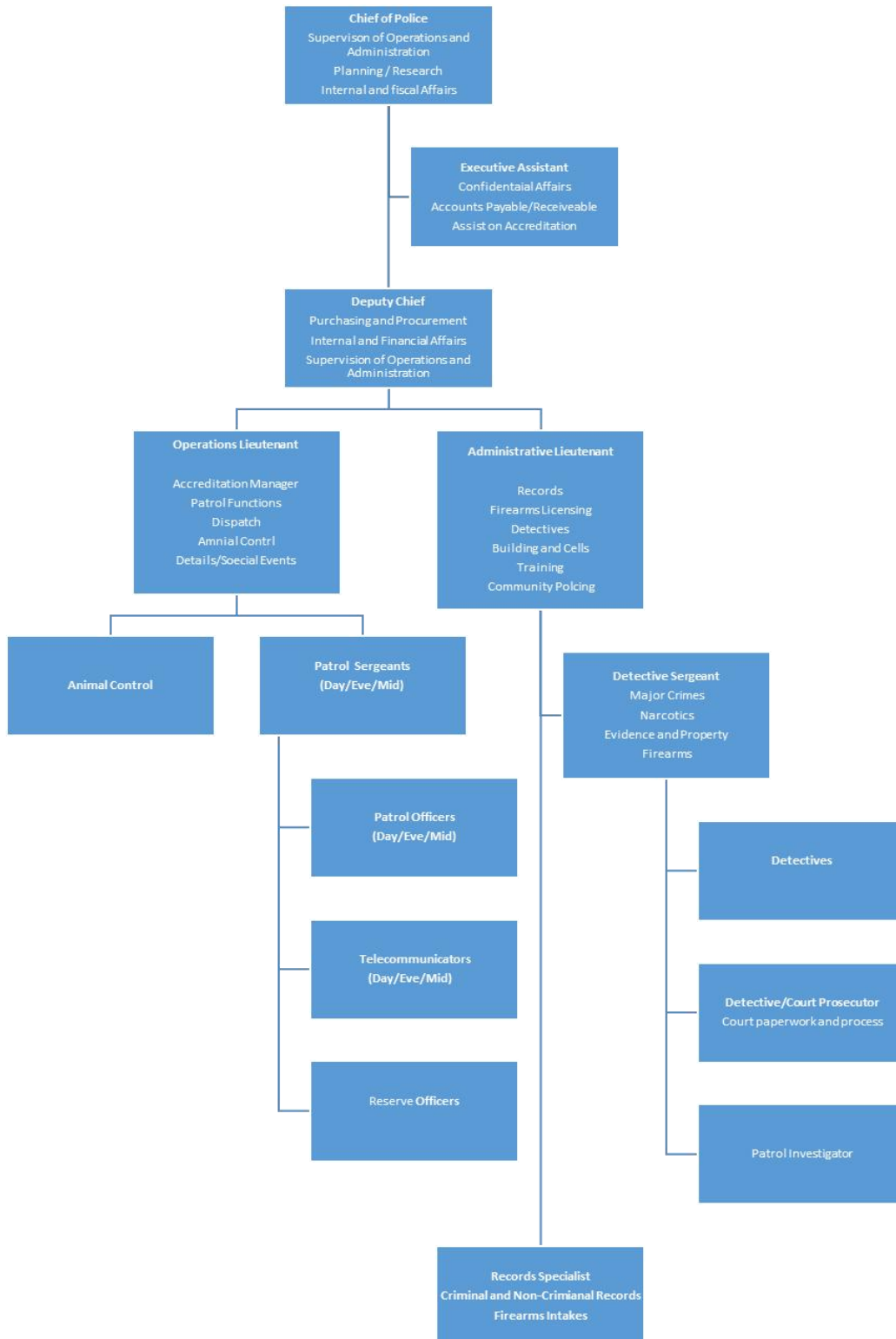
Public Safety Overtime



Full Time Equivalents - Police

Job Title	FY 2020	FY 2021	FY 2022	Change
Animal Control Officer	1.0	1.0	1.0	-
Assistant to the Police Chief	1.0	1.0	1.0	-
Detective	2.0	2.0	2.0	-
Deputy Police Chief	1.0	1.0	1.0	-
Dispatch	5.0	5.0	5.0	-
Emergency Management	0.1	0.1	0.1	-
Lieutenant	2.0	2.0	2.0	-
Police Chief	1.0	1.0	1.0	-
Office Assistant	0.3	-	-	-
Officer	26.0	26.0	26.0	-
Records Specialist	1.0	1.0	1.0	-
Sergeant	5.0	5.0	5.0	-
Special Officers	0.2	0.2	0.2	-
Telecommunications	0.2	0.2	0.2	-
Full-time Equivalent Employees	45.8	45.5	45.5	-

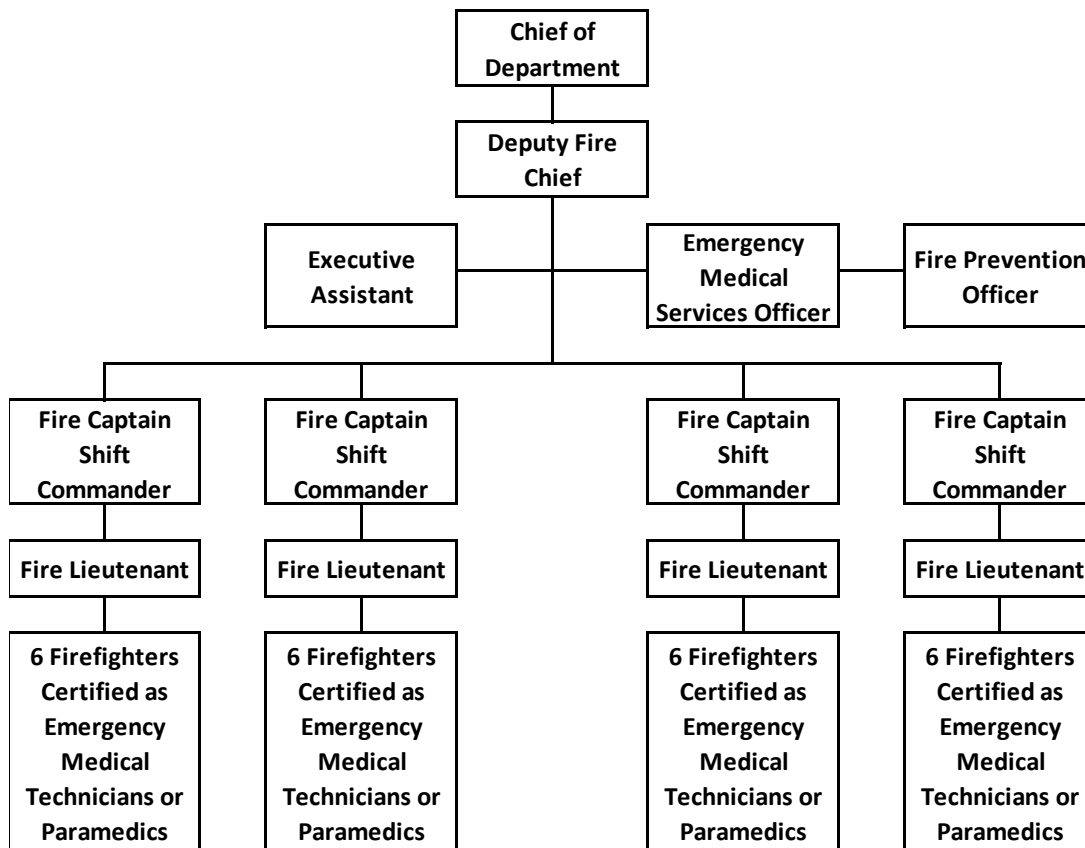
Harwich Police Department – Organizational Chart 2022



Full Time Equivalents - Fire

Job Title	FY 2020	FY 2021	FY 2022	Change
Assistant to the Fire Chief	0.6	0.6	0.6	-
Captain	4.0	4.0	4.0	-
Deputy Fire Chief	1.0	1.0	1.0	-
EMS Officer	1.0	1.0	1.0	-
Fire Chief	1.0	1.0	1.0	-
Fire Fighter	24.0	24.0	24.0	-
Fire Inspector	1.0	1.0	1.0	-
Lieutenant	4.0	4.0	4.0	-
Full-time Equivalent Employees	36.6	36.6	36.6	-

Harwich Fire Department - Organizational Chart - 2021

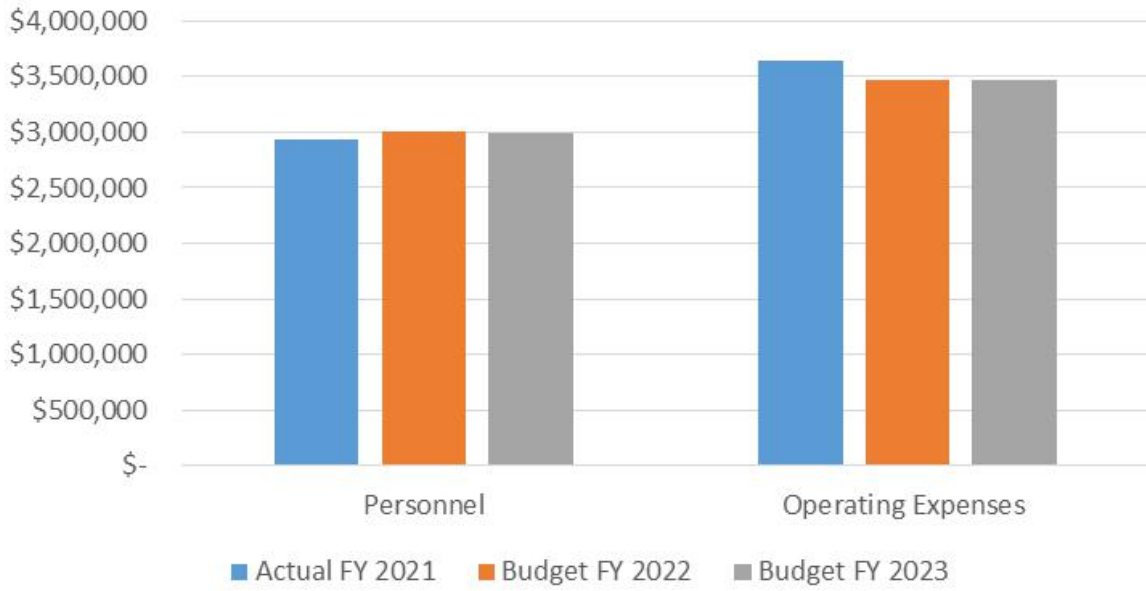


PUBLIC WORKS, ENGINEERING & CEMETERY- GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	(310,595)	192,712	313,183	120,471	
Motor Vehicle Excise	2,458,617	2,350,000	2,350,000	-	
Hotel/Motel & Meals Excise	362,626	227,537	273,541	46,005	
Intergovernmental	158,345	165,882	180,531	14,649	
Departmental Revenue	3,845,847	3,532,359	3,340,000	(192,359)	
Free Cash/Reserves	50,000	-	-	-	
Total Operating Source of Funding	\$ 6,564,839	\$ 6,468,490	\$ 6,457,256	\$ (11,234)	-0.17%
Expenditure Category					
Personnel	\$ 2,925,894	\$ 3,003,307	\$ 2,991,831	(11,476)	-0.38%
Operating Expenses	3,638,945	3,465,184	3,465,425	242	0.01%
Total Appropriation	\$ 6,564,839	\$ 6,468,490	\$ 6,457,256	(11,234)	-0.17%
Employee Benefits Allocation:					
Life Insurance			1,243		
Medicare			39,791		
Health Insurance			805,131		
Other Post Employment Benefits (OPEB)			-		
County Retirement			527,134		
Total Employee Benefits (1)			1,373,300		
Debt Service (1)	455,375	416,250	256,050		
Total Expenditures + Benefits & Debt Service	\$ 7,020,214	\$ 6,884,740	\$ 8,086,606		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

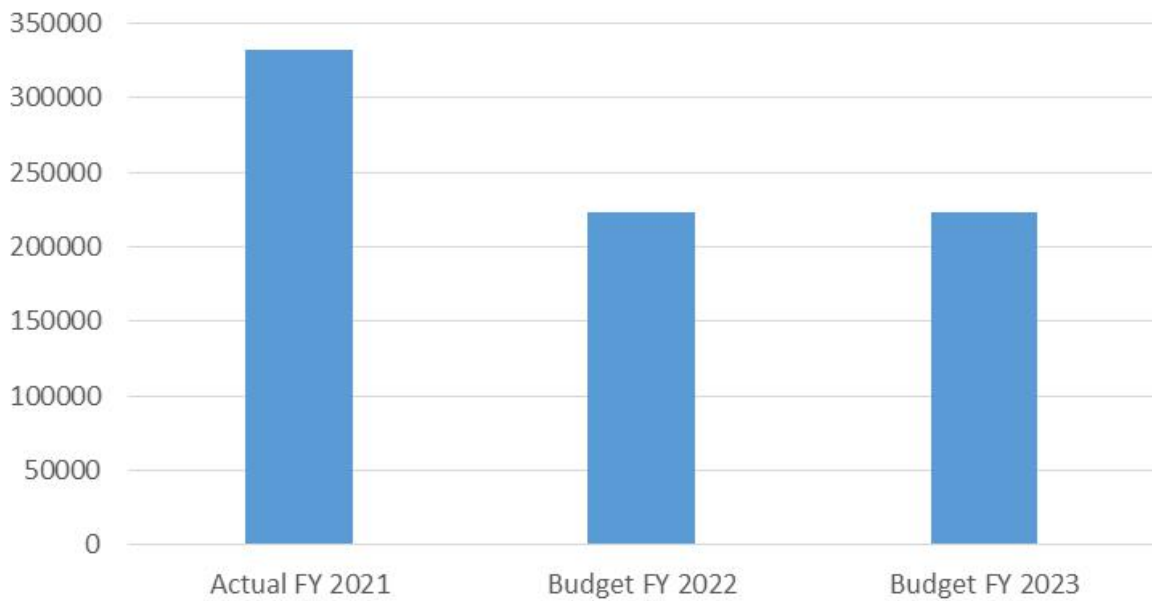
Summary of Significant Budget Increases/Decreases

The Public Works Division is comprised of the Department of Public Works which includes roadways, facilities, parks and cemetery maintenance, disposal and custodial services. For presentation purposes, the division also includes cemetery administration and engineering, snow and ice removal and street lighting. There is a slight decrease in the proposed FY 23 budget of \$11,234 or a decrease of .17% largely due to reduced funding for contracted services to support comfort station cleaning/disinfection.

Department of Public Works 3 Year Comparison



Department of Public Works Overtime



Public Works Division, Cemetery & Engineering – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Custodian	5.4	5.4	5.4	-
DPW Director	1.0	1.0	1.0	-
Head Clerk	2.0	3.0	3.0	-
Heavy Equip Oper/Truck Driver/Craftsman	8.0	8.0	8.0	-
Maintenance Manager	5.0	5.0	5.0	-
Mechanic	3.3	3.3	3.3	-
Scalehouse Operator	1.0	-	-	-
Seasonal Operations	3.9	3.9	3.9	-
Senior Heavy Equipment Operator	2.0	2.0	2.0	-
Senior Administrative Assistant	1.0	1.0	1.0	-
Substitute Custodian	0.8	0.8	0.8	-
Tractor Trailer Driver	5.0	5.0	5.0	-
Transfer/Scale Monitors	1.4	1.4	1.4	-
Working Foreman	4.0	4.0	4.0	-
Full-time Equivalent Employees	43.7	43.7	43.7	-
Job Title	FY 2021	FY 2022	FY 2023	Change
Cemetery Administrator	1.0	1.0	1.0	-
Administrative Assistant	-	-	-	-
Full-time Equivalent Employees	1.0	1.0	1.0	-
Job Title	FY 2021	FY 2022	FY 2023	Change
Town Engineer	1.0	1.0	1.0	-
Town Surveyor	-	-	-	-
Full-time Equivalent Employees	1.0	1.0	1.0	-

Cemetery Administration

Cemetery Administration						
Revenue	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	Total Revenue
Lot Sales into Revolving	\$25,380.00	\$34,920.00	\$40,815.00	\$44,010.00	\$60,480.00	
Lot Sales into Perpetual Care	\$2,820.00	\$3,870.00	\$4,535.00	\$4,890.00	\$6,720.00	
Administration Fees	\$7,900.00	\$6,500.00	\$6,800.00	\$5,600.00	\$8,300.00	
Monument Markout Fees	\$2,025.00	\$2,625.00	\$2,775.00	\$2,250.00	\$3,525.00	
TOTAL	\$38,125.00	\$47,915.00	\$54,925.00	\$56,750.00	\$79,025.00	\$276,740.00
Expenditures						
Expenses	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	Total Expenditures
Lot Returns	-\$1,400.00	-\$2,000.00	\$0.00	-\$650.00	-\$1,900.00	-\$5,950.00
Expenditures from Revolving Acct	-\$44,448.41	-\$18,920.87	-\$47,678.41	-\$50,563.27	-\$49,548.16	-\$211,159.12
Articles Awarded	2017 Town Meeting	2018 Town Meeting	2019 Town Meeting	2020 Town Meeting	2021 Town Meeting	Total Articles
#31 Fence Rails Evergreen CPC	\$39,000.00					
#50 Mount Pleasant Gravestone CPC		\$49,900.00				
#32 Cemetery Mapping Software CR			\$30,110.00			
#32 Pine Grove Gravestones CPC				\$75,000.00		
#18 Memorial Tree Replace PC				\$20,000.00		
#29 Veterans Memorial Circle CPC					\$48,385.00	
TOTAL	\$39,000.00	\$49,900.00	\$30,110.00	\$95,000.00	\$48,385.00	\$262,395.00
Burials	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	
Traditional Casket Burials	37	27	32	23	34	
Cremation Burials	43	34	46	38	66	
TOTAL	80	61	78	61	100	380

DEPARTMENT OF PUBLIC WORKS VEHICLE REPLACEMENT PLAN - FY23

DIVISION	MODEL	MILEAGE	REGISTRATION	REPLACEMENT	REP.	ANNUAL				
UNIT #	DEPT	YEAR	MAKE/DESCRIPTION	VIN #	OR HOURS	NUMBER	VALUE	CONDITION	DATE	COST
25	VEHICLE MAINT	2008	FORD F - 150	1FTRX14WX8FC14350	197,372	M-56138	\$75,000	POOR	2023	
3	HIGHWAY	2005	PETERBILT DUMP TRUCK	2NPLHD7X15M860573	35,881	M-72606	\$190,000	POOR	2023	
L-35	LANDFILL	2002	MACK TRACTOR	1M2AA18Y02W148629	334,502	M4056A	\$155,000	POOR	2023	
40	PARK	2008	HI-TRACK SKID STEER	N7M480661	1,697	NOT REG.	\$75,000	POOR	2023	\$495,000
39	CEMETERY	2008	FORD F-350 DUMP TRUCK	1FDWF37R38EE42439	106,371	M-81577	\$87,500	POOR	2024	
DT1	DISPOSAL	1998	STECO DUMP TRAILER	159DSF2T1W1252937	N/A	M-60948	\$80,000	POOR	2024	
23	PARK	2008	FORD F-350 DUMP TRUCK	1FDWF37R38EE42440	83,461	M-81605	\$87,500	FAIR	2024	
8	HIGHWAY	2005	PETERBILT DUMP TRUCK	2NPLHD7X35M860574	39,602	M-72607	\$190,000	GOOD	2024	\$445,000
2	HIGHWAY	2008	FORD F-350 DUMP TRUCK	1FDWF37R68ED23722	51,604	M-92622	\$87,500	FAIR	2025	
41	HIGHWAY	2007	FORD F-250 PICK UP	1FTWF31P67EA47004	172,766	M-70858	\$65,000	FAIR	2025	
TT1	DISPOSAL	2010	STECO SEMI-TRAILER	5EWES4528A1254736	N/A	M-65446	\$80,000	FAIR	2025	
20	PARK	2009	FORD F-350 PICK UP TRUCK	1FTWF31R59EB25423	105,464	M-55459	\$65,000	FAIR	2025	
11	HIGHWAY	2011	PETERBILT DUMP TRUCK	2NPLH8X6CM168553	22,011	M-83479	\$190,000	GOOD	2025	\$487,500
L32	DISPOSAL	2016	MACK TRACTOR	1M1AN07Y7GM025241	351,072	M-95028	\$155,000	GOOD	2026	
5	HIGHWAY	2015	FORD F550 HOOK TRUCK	1FDUF5HT6FEB24941	62,764	M-72608	\$130,000	FAIR	2026	
31	HIGHWAY	2009	MORBARK WOODCHIPPER	4S8S216179W4918	1,189	M-46997	\$50,000	FAIR	2026	
TT2	DISPOSAL	2010	STECO SEMI-TRAILER	5EWES452XA1254737	N/A	M-65447	\$80,000	FAIR	2026	
TT3	DISPOSAL	2011	STECO SEMI-TRAILER	5EWES4527C1254875	N/A	M-60949	\$80,000	FAIR	2026	\$495,000
L36	DISPOSAL	2009	PETERBILT ROLLOFF TRUCK	1NPTL40X69D786457	329,156	M-77536	\$210,000	GOOD	2027	
L34	DISPOSAL	2017	MACK TRACTOR	1M1AN079HMO26389	309,326	M-97083	\$155,000	GOOD	2027	
29	HIGHWAY	2009	HOLDER TRACTOR	204000317	2,502	M-24485	\$120,000	FAIR	2027	\$485,000
12	HIGHWAY	2014	PETERBILT DUMP TRUCK	1NPTL70X2ED236801	18,277	M-86289	\$200,000	EXCELLENT	2028	
ACT1	HIGHWAY	2005	INGERSOLL-RAND COMP.	351987	340	M-75892	\$35,000	GOOD	2028	
9	HIGHWAY	2014	VOLVO LOADER	L70GA00002822	5,000	M-81607	\$190,000	EXCELLENT	2028	\$425,000
TT4	DISPOSAL	2018	STECO TRAILER	1PLZ04525JPB61231	N/A	M-98298	\$80,000	EXCELLENT	2029	
14	HIGHWAY	2015	FORD F-350 DUMP TRUCK	1FDRF3HT4FEA98785	51,378	M-91402	\$87,500	GOOD	2029	
22	HIGHWAY	2017	FORD F-350 DUMP TRUCK	1FDRF3HT6HEC11669	28,242	M-98297	\$87,500	EXCELLENT	2029	
C&D3	DISPOSAL	2018	STECO TRAILER	1PLZ0452XKPA61711	N/A	M-1810A	\$80,000	GOOD	2029	
21	CEMETERY	2015	FORD F-350 DUMP TRUCK	1FDRF3HT6FEA98786	54,745	M-91401	\$87,500	GOOD	2029	
AR1	HIGHWAY	2014	FALCON ASPHALT RECYCLER	1F9P31622EM339186	N/A	M-70782	\$50,000	EXCELLENT	2029	\$472,500
30	HIGHWAY	2007	JOHNSTON SWEEPER	1FVAB6BV97DW94947	47,633	M-63572	\$290,000	EXCELLENT	2030	
L90H	DISPOSAL	2017	VOLVO LOADER	VCE0L90HVO5623792	9,494	M-40991	\$200,000	GOOD	2030	\$490,000
16	HIGHWAY	2019	FORD F-450 DUMP	1FDUF4HT1KEC92250	15,764	M3030A	\$87,500	EXCELLENT	2032	
C7D5	DISPOSAL	2022	STECO TRAILER	1PLZ04525NPB63857	N/A	M-7317A	\$80,000	EXCELLENT	2032	
C&D4	DISPOSAL	2021	STECO TRAILER	1PLZ04523NPB63856	N/A	M-7315A	\$80,000	EXCELLENT	2032	
18	HIGHWAY	2019	FORD F-350 PICKUP	1FTRF3B7K7KEC92248	25,197	M3028A	\$55,000	EXCELLENT	2032	
24	PARK	2016	CASE TR340 HI-TRAC	N7M480661	512	NOT REG.	\$75,000	EXCELLENT	2032	
44	HIGHWAY	2017	JOHN DEER TRACTOR	1L06110MAHG895934	1248	M-98781	\$80,000	EXCELLENT	2032	\$457,500
42	HIGHWAY	2021	FORD F-450 DUMP TRUCK	1FDUF4HT2MEC32464	153	M-73018	\$85,000	EXCELLENT	2033	
PT2	DISPOSAL	2021	GREAT LAKES SR2440	1G9CD2427MS139843	N/A	M-7278A	\$35,000	EXCELLENT	2033	
L90H2	DISPOSALA	2021	VOLVO LOADER	VCE0L90HVO5625868	100 HRS	M-7314A	\$200,000	EXCELLENT	2033	
27	HIGHWAY	2022	MACK CATCH BASIN CLEANER				\$215,000	EXCELLENT	2033	\$535,000
28	BLDG MAINT	2006	FORD VAN	1FTNE24L36DB04412	98392	M-66972	\$35,000	POOR	2033	In process
7	HIGHWAY	1999	STERLING DUMP TRUCK	2F2HDLBB0XAB07870	57,877	M-49240	\$180,000	POOR	2033	In process
1	HIGHWAY	2005	FORD F150 PICK UP	1FTPX14595NA52677	187,334	M-82215	\$50,000	POOR	2033	In process
ET#1	HIGHWAY	2018	CAM SUPERLINE TRAILER	5JPBU3120JP055853	N/A	M-75900	\$12,000	GOOD	N/R	
ET#2	HIGHWAY	1987	INTERSTATE TRAILER	1JK00S243HA040092	N/A	M-75900	\$8,000	POOR	NRFF	
33	HIGHWAY	1998	MACK TRACTOR	1M1AA18Y8VW093146	644,000	M81606	\$155,000	POOR	N/R	
10	HIGHWAY	1991	CHIPPER TRUCK	1E9EAAA75ME105145	47629 HRS	M-24483	\$170,000	POOR	N/R	
UT#3	CEMETERY	1998	UTILITY TRAILER	N/A	N/A	M-75899	\$3,500	POOR	NRFF	
UT#1	PARK	1998	UTILITY TRAILER	N/A	N/A	M-75898	\$3,500	POOR	NRFF	
UT#2	PARK	1998	UTILITY TRAILER	N/A	N/A	M-75897	\$3,500	POOR	NRFF	
43	BLDG MAINT	2007	FORD RANGER	1FTYR15E37PA19484	132,888	M-70864	\$35,000	FAIR	***	
AL1	BLDG MAINT	2016	NIFTY LIFT	2132517	107	NOT REG.	\$120,000	EXCELLENT	N/R	
L-19	LANDFILL	2005	FORD F-350 UTILITY	1FTWF31555EC45536	140,660	M81602	\$65,000	FAIR	NRFF	
4	HIGHWAY	2013	FORD TAURUS	1FAHP2M89DG157765	144,639	M-44888	\$30,000	FAIR	***	
CMT#1	HIGHWAY	2006	CEMENT MIXER	BF751276	N/A	M-76174	\$2,500	GOOD	NRFF	
UT#4	HIGHWAY	2007	UTILITY TRAILER	N/A	N/A	M-76173	\$3,500	GOOD	NRFF	
ET#4	PARK	2007	CAM SUPERLINE TRAILER	5JPBU23237P015962	N/A	M-56909	\$5,500	GOOD	N/R	
DT#2	BLDG MAINT	2007	LOAD TRAIL TRAILER	4ZEDT102371038371	N/A	M-78873	\$5,500	GOOD	NRFF	
CT#1	HIGHWAY	2007	INTERSTATE TRAILER	1UK500D2971062143	N/A	M-78864	\$5,500	GOOD	NRFF	
UT#5	CEMETERY	2018	INTERSTATE TRAILER	1UK500E21J1095451	N/A	M-806A	\$5,500	EXCELLENT	NRFF	
26	HIGHWAY	1996	NEW HOLDAND TRACTOR	042369B	7,554	M-56128	\$80,000	POOR	N/R	
C&D1	DISPOSAL	2008	STECO TRAILER	5EWES452381254380	N/A	M-81236	\$75,000	POOR	2020	
C&D2	DISPOSAL	2008	STECO TRAILER	5EWES452581254381	N/A	M-57247	\$75,000	POOR	2020	
L90E	LANDFILL	2005	VOLVO LOADER	L90EV66897	29,399	M-74409	\$200,000	POOR	2022	
PT1	DISPOSAL	2009	GREAT LAKES PUP TRAILER	1G9CD24299S139057	N/A	M-81604	\$40,000	POOR	2020	
15	BEACH	2012	FORD VAN	NM0LS6AN0CT118800	53,161	M-82213	\$22,000	GOOD	***	

*** Will replace when vehicles become available

TOTAL REPLACEMENT COST \$6,178,000

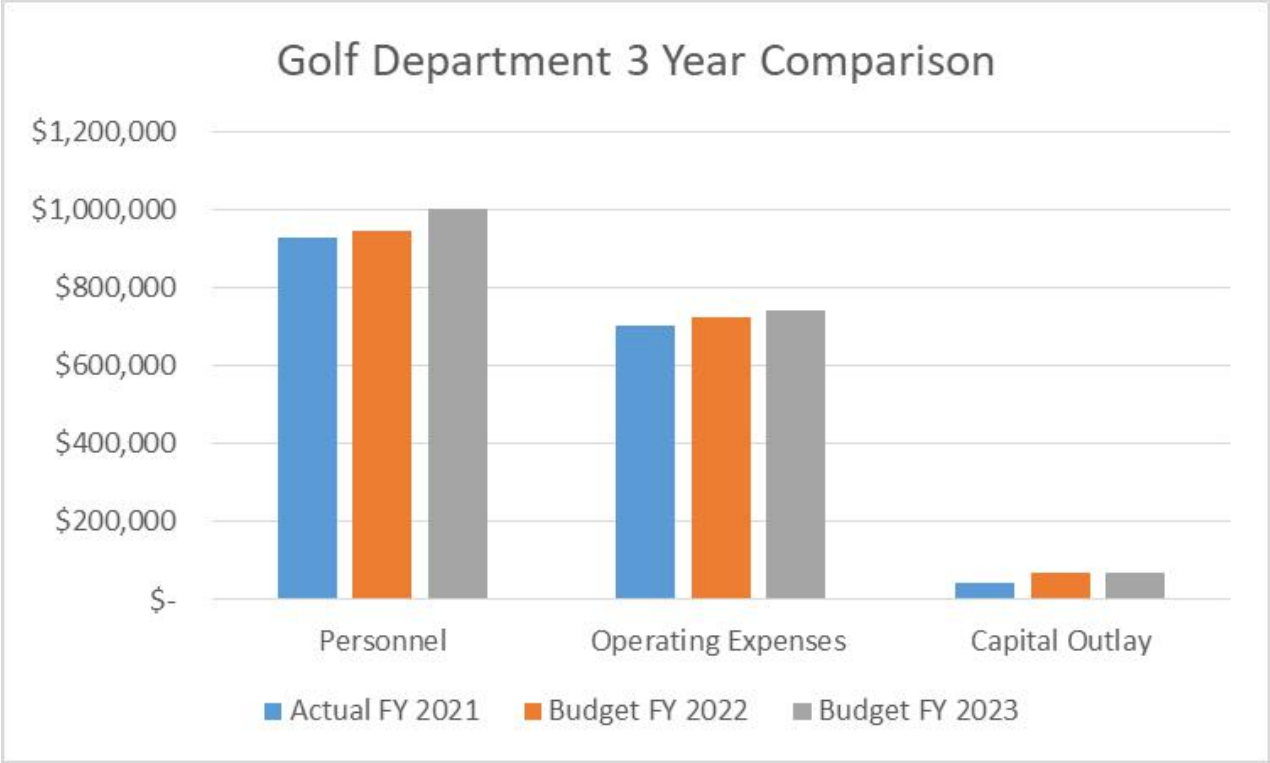
N/R Will not be replaced

NRFF No replacement anticipated in the foreseeable future

GOLF - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	(931,117)	(514,052)	(462,446)	51,606	
Hotel/Motel & Meals Excise	101,650	63,782	76,678	12,896	
Intergovernmental	126,387	130,038	134,144	4,106	
Charges for Services	2,168,649	1,950,000	1,960,000	10,000	
Special Revenue Funds	208,200	104,950	101,700	(3,250)	
Total Operating Source of Funding	\$ 1,673,768	\$ 1,734,718	\$ 1,810,076	\$ 75,358	4.34%
Expenditure Category					
Personnel	\$ 928,704	\$ 943,957	\$ 1,002,424	58,467	6.19%
Operating Expenses	700,750	722,761	739,652	16,891	2.34%
Capital Outlay	44,314	68,000	68,000	-	0.00%
Total Appropriation	\$ 1,673,768	\$ 1,734,718	\$ 1,810,076	75,358	4.34%
Employee Benefits Allocation:					
Life Insurance			255		
Medicare			13,332		
Health Insurance			199,860		
Other Post Employment Benefits (OPEB)			-		
County Retirement			87,266		
Retiree Payout Vacation & Sick Benefit			22,736		
Total Employee Benefits (1)			323,448		
Debt Service (1)	314,500	243,525	101,700		
Total Expenditures + Benefits & Debt Service	\$ 1,988,268	\$ 1,978,243	\$ 2,235,225		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The Golf Department proposes an increase to the proposed FY 23 budget totaling \$75,358 largely due to minimum wage increase for seasonal employees.

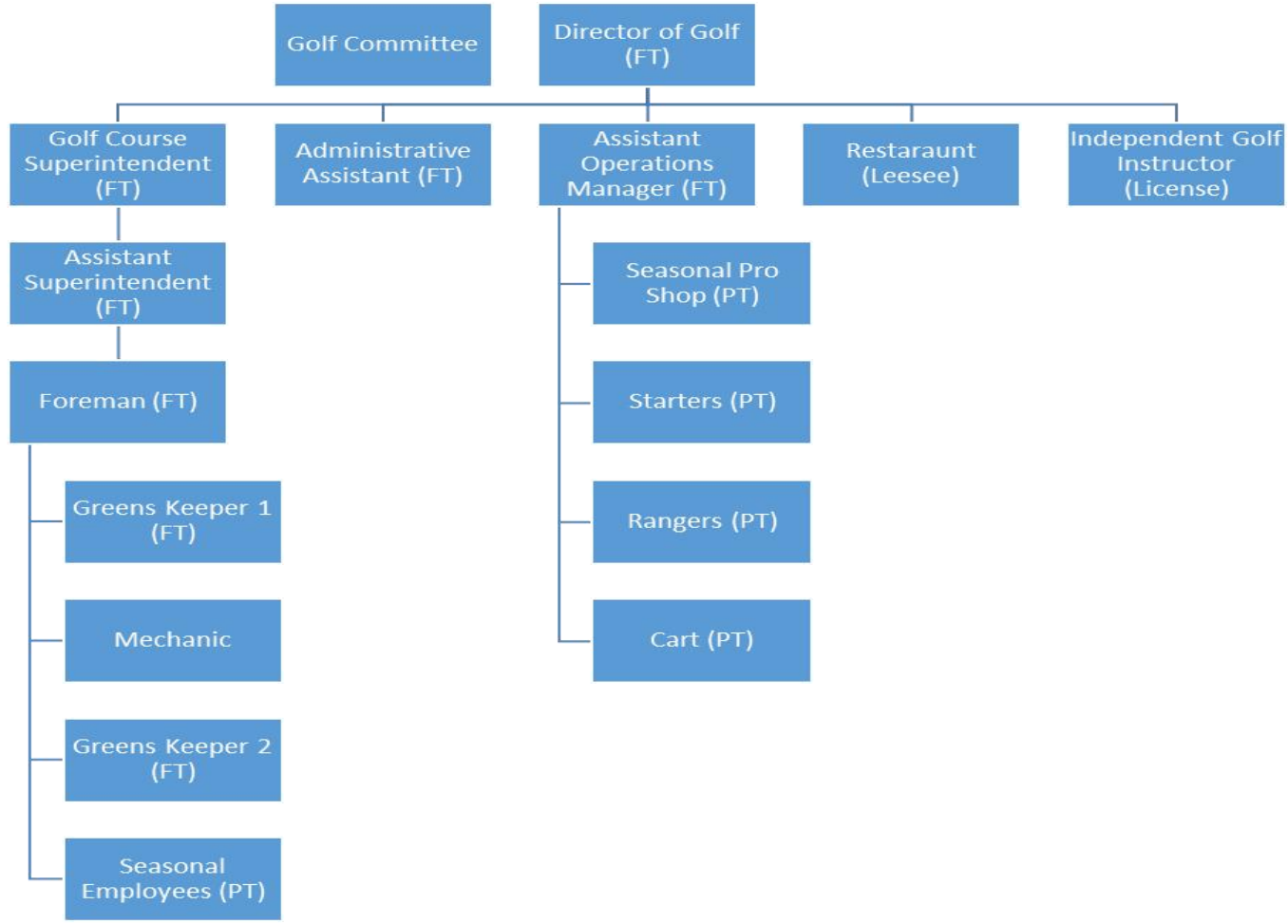


Golf Department - Full Time Equivalents

Job Title	FY 2020	FY 2021	FY 2022	Change
Administrative Assistant	0.8	0.8	0.8	-
Assistant Golf Operations Manager	1.0	1.0	1.0	-
Assistant Golf Superintendent	1.0	1.0	1.0	-
Foreman	1.0	1.0	1.0	-
Golf Director	1.0	1.0	1.0	-
Golf Superintendent	1.0	1.0	1.0	-
Greenskeeper I	1.0	1.0	1.0	-
Greenskeeper II	1.0	1.0	1.0	-
Mechanic	1.0	1.0	1.0	-
Seasonal Golf Operations	5.3	5.3	5.3	-
Seasonal Golf Maintenance	3.7	3.7	3.7	-
Full-time Equivalent Employees	17.9	17.9	17.9	-

Golf Department Revenue							
	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Greens Fee	\$ 773,381	\$ 799,923	\$ 710,614	\$ 787,621	\$ 754,762	\$ 500,160	\$ 772,146
Cart Fee	\$ 229,696	\$ 253,352	\$ 239,069	\$ 246,823	\$ 265,010	\$ 210,449	\$ 312,589
Membership	\$ 632,340	\$ 668,720	\$ 715,574	\$ 690,839	\$ 718,012	\$ 670,864	\$ 821,067
Non-Res Member	\$ 17,024	\$ 21,870	\$ 21,535	\$ 32,375	\$ 16,765	\$ 20,250	\$ 39,400
Range	\$ 60,417	\$ 66,240	\$ 64,571	\$ 71,522	\$ 72,858	\$ 55,929	\$ 107,538
Range Member	\$ 4,765	\$ 9,500	\$ 10,750	\$ 14,500	\$ 18,255	\$ 12,255	\$ 29,750
Misc	\$ 19,371	\$ 22,054	\$ 12,735	\$ 12,538	\$ 28,806	\$ 49,859	\$ 17,822
Total	\$ 1,736,994	\$ 1,841,659	\$ 1,774,848	\$ 1,856,220	\$ 1,874,468	\$ 1,519,766	\$ 2,100,312

Cranberry Valley Organizational Chart

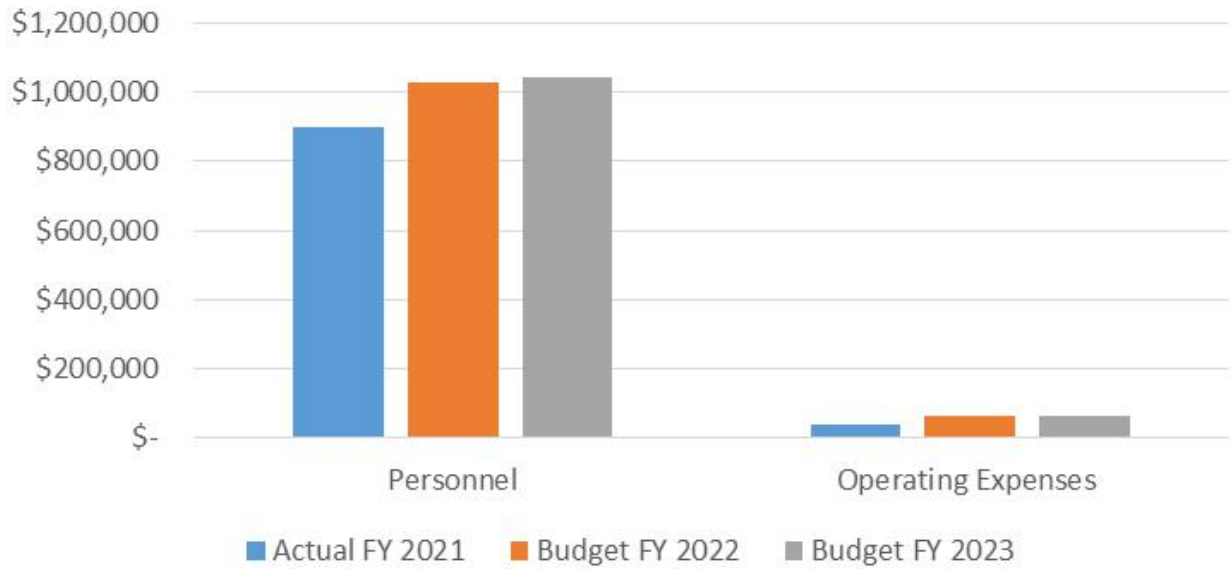


BUILDING, CONSERVATION, HEALTH & PLANNING - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	(54,583)	291,315	273,263	(18,051)	
Hotel/Motel & Meals Excise	62,143	38,993	46,877	7,884	
Intergovernmental	27,136	28,427	30,938	2,510	
Departmental Revenue	900,956	734,100	755,500	21,400	
Total Operating Source of Funding	\$ 935,651	\$ 1,092,835	\$ 1,106,578	\$ 13,743	1.26%
Expenditure Category					
Personnel	\$ 899,623	\$ 1,029,505	\$ 1,041,283	11,777	1.14%
Operating Expenses	36,028	63,329	65,295	1,966	3.10%
Total Appropriation	\$ 935,651	\$ 1,092,835	\$ 1,106,578	13,743	1.26%
Employee Benefits Allocation:					
Life Insurance			270		
Medicare			13,849		
Health Insurance			190,969		
Other Post Employment Benefits (OPEB)			-		
County Retirement			95,075		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			300,163		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 935,651	\$ 1,092,835	\$ 1,406,740		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

Presented herein is the former Community Development Division which encompasses Conservation, Planning, Building and Health Departments. Overall the proposed FY 23 budget proposes an increase of \$13,743 or 1.26%, the increase is largely due to personnel changes and the elevation of a part-time health inspector to full-time status late in fiscal year 2022.

Building, Conservation, Health & Planning 3 Year Comparison



Building, Conservation, Health & Planning – Full Time Equivalents

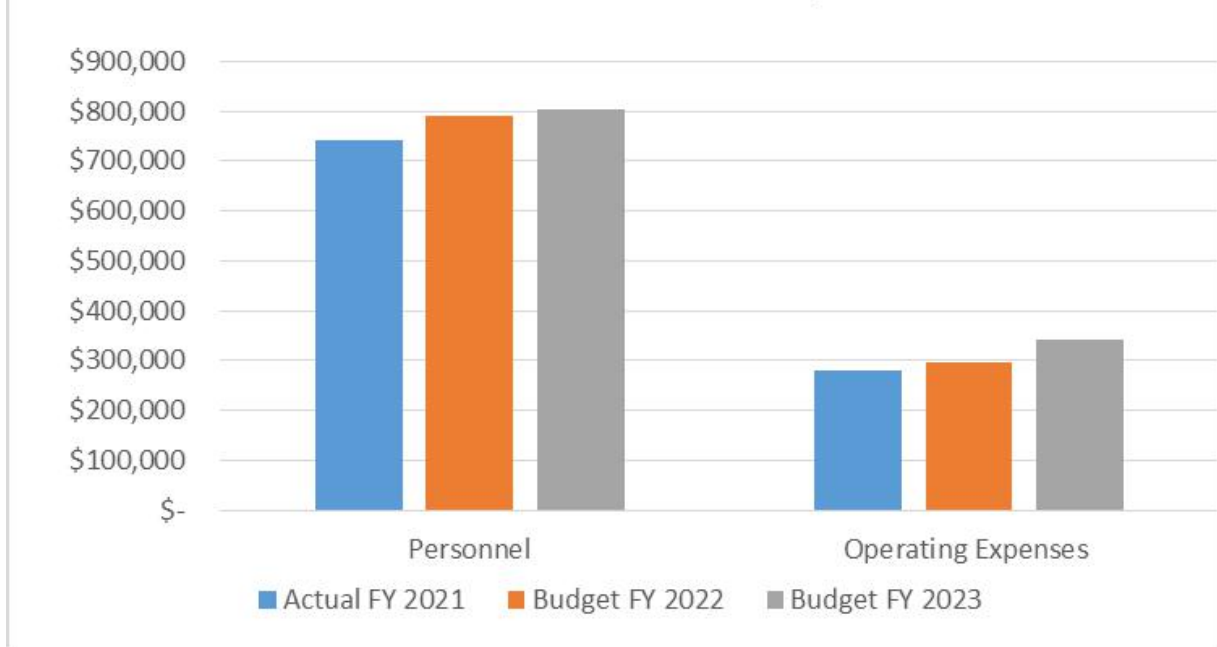
Building				
Job Title	FY 2021	FY 2022	FY 2023	Change
Alternative Building Commissioner	0.1	0.1	0.1	-
Building Commissioner	1.0	1.0	1.0	-
Building Inspector	1.6	1.6	1.6	-
Executive Assistant	2.0	2.0	2.0	-
Gas, Plumbing & Electrical Inspector	2.0	2.0	2.0	-
Full-time Equivalent Employees	6.7	6.7	6.7	-
Conservation				
Job Title	FY 2021	FY 2022	FY 2023	Change
Assistant Conservation Agent	1.0	1.0	1.0	-
Conservation Administrator	1.0	1.0	1.0	-
Shorebird Monitor	0.2	0.2	0.2	-
Full-time Equivalent Employees	2.2	2.2	2.2	-
Health				
Job Title	FY 2021	FY 2022	FY 2023	Change
Executive Assistant	1.0	1.0	1.0	-
Health Director	1.0	1.0	1.0	-
Health Inspector	0.5	1.0	1.0	-
Senior Health Agent	1.0	1.0	1.0	-
Full-time Equivalent Employees	3.5	4.0	4.0	-
Planning				
Job Title	FY 2021	FY 2022	FY 2023	Change
Executive Assistant	1.0	1.0	1.0	-
Town Planner	1.0	1.0	1.0	-
Full-time Equivalent Employees	2.0	2.0	2.0	-

FINANCE DIVISION - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	67,251	523,365	572,581	49,216	
Hotel/Motel & Meals Excise	64,278	40,333	48,487	8,155	
PILOT	65,256	55,000	60,000	5,000	
Intergovernmental	28,068	29,404	32,001	2,597	
Departmental Revenue	740,234	375,249	367,000	(8,249)	
Enterprise Fund	58,081	63,715	64,531	816	
Total Operating Source of Funding	\$ 1,023,168	\$ 1,087,066	\$ 1,144,600	\$ 57,534	5.29%
Expenditure Category					
Personnel	\$ 742,958	\$ 792,157	\$ 802,517	10,361	1.31%
Operating Expenses	280,210	294,909	342,082	47,173	16.00%
Total Appropriation	\$ 1,023,168	\$ 1,087,066	\$ 1,144,600	57,534	5.29%
Employee Benefits Allocation:					
Life Insurance			405		
Medicare			10,673		
Health Insurance			281,434		
Other Post Employment Benefits (OPEB)			-		
County Retirement			123,898		
Retiree Payout Vacation & Sick Benefit			50,979		
Total Employee Benefits (1)			467,390		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 1,023,168	\$ 1,087,066	\$ 1,611,990		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The Finance Division includes functions of Treasury, Collections, Assessing and Accounting. The proposed FY 23 budget is \$57,534 higher than the FY 22 budget largely due to contracted assessing service cost increases.

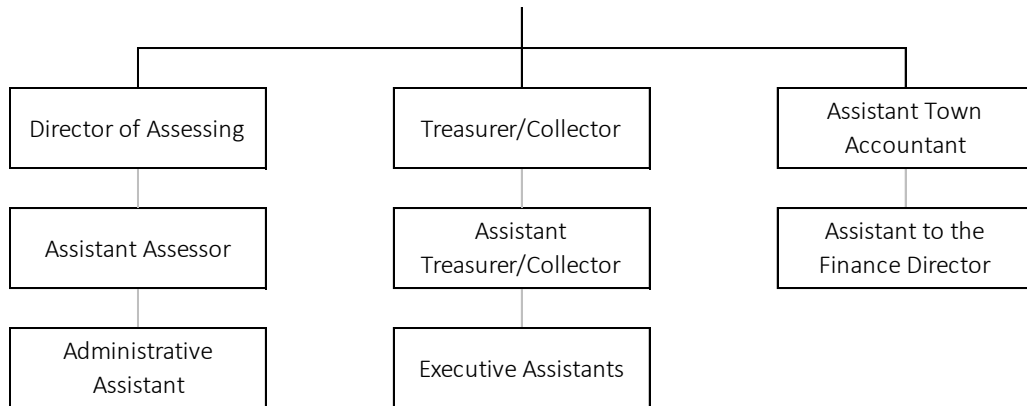
Finance Division 3 Year Comparison



Finance Division – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	1.0	1.0	1.0	-
Assistant Assessor	1.0	1.0	1.0	-
Assistant Treasurer/Collector	1.0	1.0	1.0	-
Assistant Town Accountant	1.0	1.0	1.0	-
Assessing Director	1.0	1.0	1.0	-
Executive Assistant	2.0	2.0	2.0	-
Executive Assistant to the Finance Director	1.0	1.0	1.0	-
Finance Director	1.0	1.0	1.0	-
Seasonal - Customer Service	0.1	0.1	0.1	-
Treasurer/Collector	1.0	1.0	1.0	-
Full-time Equivalent Employees	10.1	10.1	10.1	-

Finance Director/Town Accountant



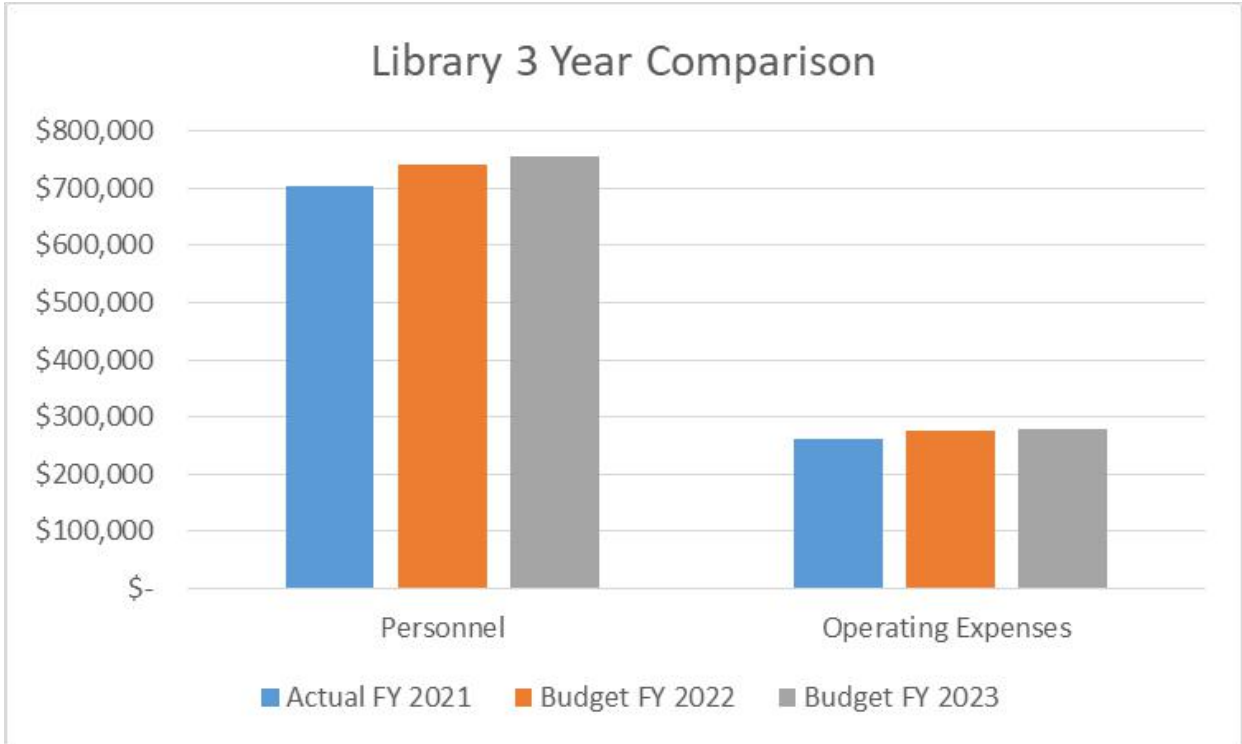
Finance Department				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Workload Indicators				
Vendor Invoices Processed	15233	15449	13624	13315
General Ledger Accounts Maintained	N/A	15257	15636	15794
General Journal Transactions Processed	4957	4672	4482	4167
Treasury Department				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Workload Indicators				
Vendor Checks/Wires Processed	7446	7541	6331	6455
Payroll Checks Processed	1499	1212	985	521
Direct Deposits	13697	14298	14465	14620
Performance Measures				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Percentage of the net property tax levy collected in the fiscal year levied	99.30%	98.50%	98.26%	99.40%
Percentage of the new property tax levy collected to date including the amounts collected subsequent to the fiscal year levied	99.80%	98.50%	99.68%	99.70%
Assessing Department				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Performance Measures				
Total Properties Assessed	10919	11362	11372	11382
Number of RE Abatements Filed	27	38	24	16
% of Properties Filing Abatements	0.25%	0.33%	0.21%	0.14%
Number of Abatements Granted	20	22	9	3
Average Abatement Dollar per Appeal	1,155	1,945	616	1,066
Total Tax Dollar Value for Appeals Granted	23,106	42,784	5,541	3,197
Percentage of FY Tax Levy for Appeals Granted	0.05%	0.09%	0.01%	1.00%
Workload Indicators				
	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Appellate Tax Board Appeals Settled	3	2	2	2
Exemptions Processed	294	326	259	257
RE/PP Abatements Processed	33	68	31	26
MVE Abatements Processed	670	736	599	554
Building Permits Inspected	1250	1072	1502	1823
Re-listing Inspections	2008	2770	1030	1833
Property Transfers (Deeds) Processed	889	879	795	999

LIBRARY - GENERAL FUND

Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	882,152	952,905	962,419	9,514	
Hotel/Motel & Meals Excise	58,135	36,478	43,854	7,375	
Intergovernmental	25,386	26,594	28,942	2,349	
Departmental Revenue	77	-	-	-	
Total Operating Source of Funding	\$ 965,750	\$ 1,015,977	\$ 1,035,215	\$ 19,238	1.89%
Expenditure Category					
Personnel	\$ 703,073	\$ 741,157	\$ 755,032	13,875	1.87%
Operating Expenses	262,677	274,820	280,183	5,363	1.95%
Total Appropriation	\$ 965,750	\$ 1,015,977	\$ 1,035,215	19,238	1.89%
Employee Benefits Allocation:					
Life Insurance			239		
Medicare			10,042		
Health Insurance			151,040		
Other Post Employment Benefits (OPEB)			-		
County Retirement			48,924		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			210,245		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 965,750	\$ 1,015,977	\$ 1,245,460		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The Library's proposed budget for FY 23 represents an increase of \$19,238 or 1.89%. Increases support personnel expenditures in accordance with minimum spending requirements imposed as part of annual certification thereby meeting eligibility requirements for state grant funding.

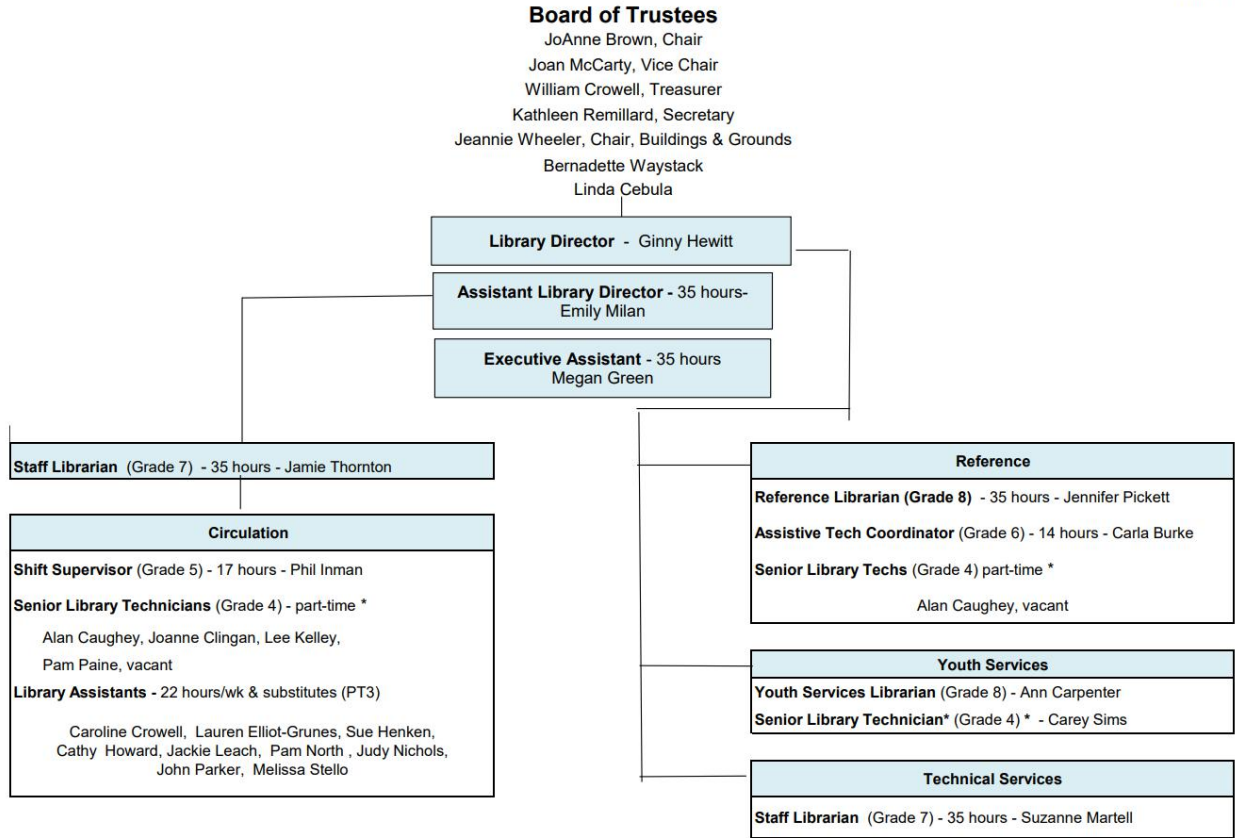


Library – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Assistant Director	1.0	1.0	1.0	-
Assistive Tech Coordinator	0.3	0.3	0.3	-
Executive Assistant	1.0	1.0	1.0	-
Library Assistant	0.6	0.6	0.6	-
Library Director	1.0	1.0	1.0	-
Senior Library Technician	3.1	3.1	3.1	-
Shift Supervisor	0.5	0.5	0.5	-
Staff Librarian	2.0	2.0	2.0	-
Substitutes	0.2	0.2	0.2	-
Summer Library Assistant	0.2	0.2	0.2	-
Reference Librarian	1.0	1.0	1.0	-
Youth Librarian	1.0	1.0	1.0	-
Full-time Equivalent Employees	11.9	11.9	11.9	0.0

FY22 Brooks Free Library Organizational Chart

12.1.21



* Note: Senior Library Technicians -may work in multiple departments; 110 hours/week total in all departments

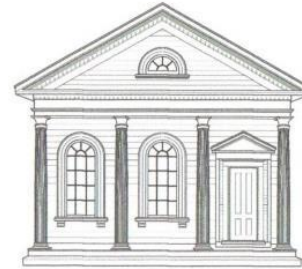
BROOKS FREE LIBRARY - PERFORMANCE MEASURES AND STATISTICS

	FY17	FY18	FY19	FY20	FY21
Open Hours	1931	2357	2367	1669	371
Items Checked Out	218229	223840	227722	196445	170589
Use of Electronic Resources	25028	25278	30629	69206	97869
Total Use of Collection	243257	249118	258351	265651	268458
Inter-library Loans	60831	55670	56550	37989	47139
Items in Collection	131973	138677	107511	103803	109704
Number of Cardholders	13831	13410	13617	12810	9897
Library Visits	152760	156688	159405	137892	19257
Reference Questions	17738	18304	18780	13146	11941
Number of Programs	1212	1278	1251	976	349
Attendance at Programs	16724	18227	19486	13376	5386

Note: also offered 1928 hours of curbside only service, for a total of 2299 service hours in FY21

Note: also provided 15026 curbside pickup appointments for a total of 34283 visits in FY21.

Pandemic Effect on Library Operations



FY20 - 7.1.19 to 6.30.20

The Library was closed to the public on March 13, 2020 at the start of the pandemic. All in-person services and the loaning of physical items was ordered to cease. No-contact curbside pickup service began on June 1, 2020.

FY21 - 7.1.20 to 6.30.21

In September 2020 the Library began offering "Grab and Go" visits on the first floor 3 days per week. Inside visits were suspended in December when community conditions worsened and the Library operated in curbside-only mode until pandemic restrictions were lifted by the Governor in May. The Library re-opened on May 17, 2021. Patrons were no longer restricted to the first floor and there were no limits on length of visits or number of patrons allowed at one time. The Library was open Monday to Saturday for 36 hours/week while we re-trained returning staff and hired additional part-time/intermittent staff. Programs for children, youth and adults in FY21 were held online in FY21. On June 1, 2021 programs for children and youth and Knit-Lit for adults resumed in-person meetings that were held outside in Brooks Park.

FY22 - beginning 7.1.21

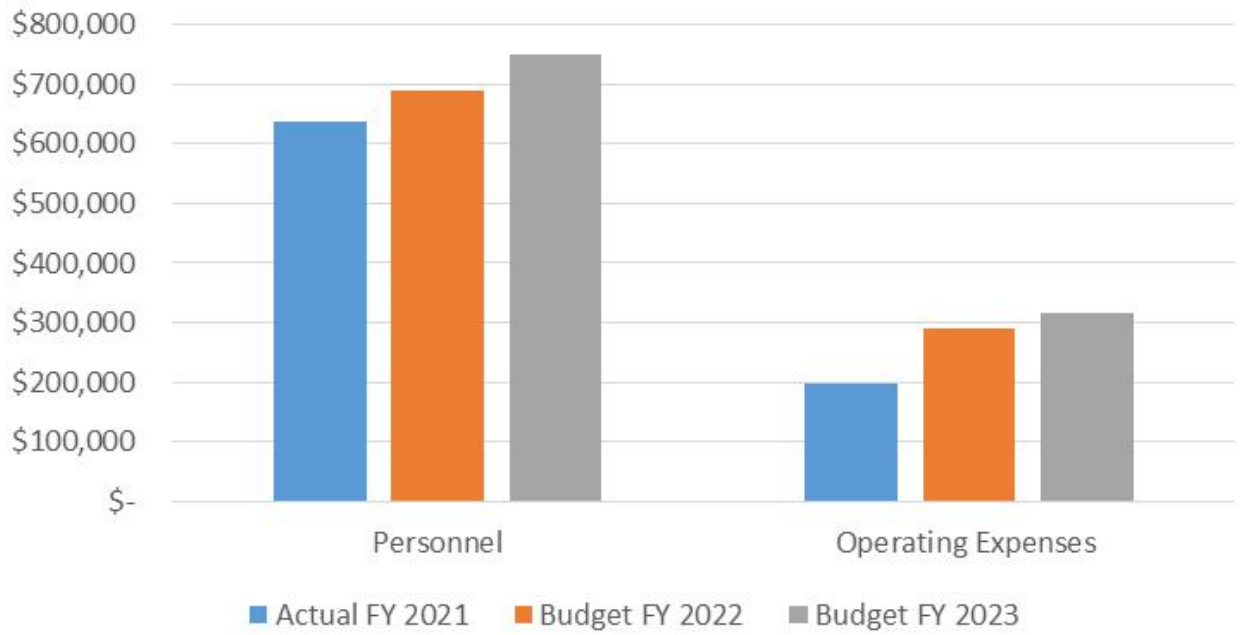
The Library resumed full pre-pandemic hours of Monday to Saturday 48 hours/week on July 1, 2021. Library activity has been returning to more normal levels every month, but the pandemic continues to impact operations. Adult programs resumed in-person meetings in October, followed by children's programs in January 2022. One outside story-time continues to be offered. The VITAL program resumed in-person instruction in the use of assistive technology for people with sight loss this fall and in-person technology assistance and eBook Help for the general public has also resumed.

COMMUNITY SERVICES - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	737,304	891,752	981,283	89,531	
Hotel/Motel & Meals Excise	59,879	37,572	45,169	7,597	
Intergovernmental	26,147	27,391	29,810	2,419	
Departmental Revenue	13,325	22,000	10,000	(12,000)	
Total Operating Source of Funding	\$ 836,655	\$ 978,716	\$ 1,066,262	\$ 87,546	8.95%
Expenditure Category					
Personnel	\$ 638,053	\$ 687,965	\$ 749,607	61,642	8.96%
Operating Expenses	198,602	290,751	316,655	25,904	8.91%
Total Appropriation	\$ 836,655	\$ 978,716	\$ 1,066,262	87,546	8.95%
Employee Benefits Allocation:					
Life Insurance			345		
Medicare			9,970		
Health Insurance			211,526		
Other Post Employment Benefits (OPEB)			-		
County Retirement			95,871		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			317,711		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 836,655	\$ 978,716	\$ 1,383,974		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The Community Services Division includes Council on Aging, the Community Center, Youth Service and Human Service Departments. The increased budget reflects a new Program Specialist II position and the expanded nutritional program both within the Council on Aging department.

Community Services 3 Year Comparison

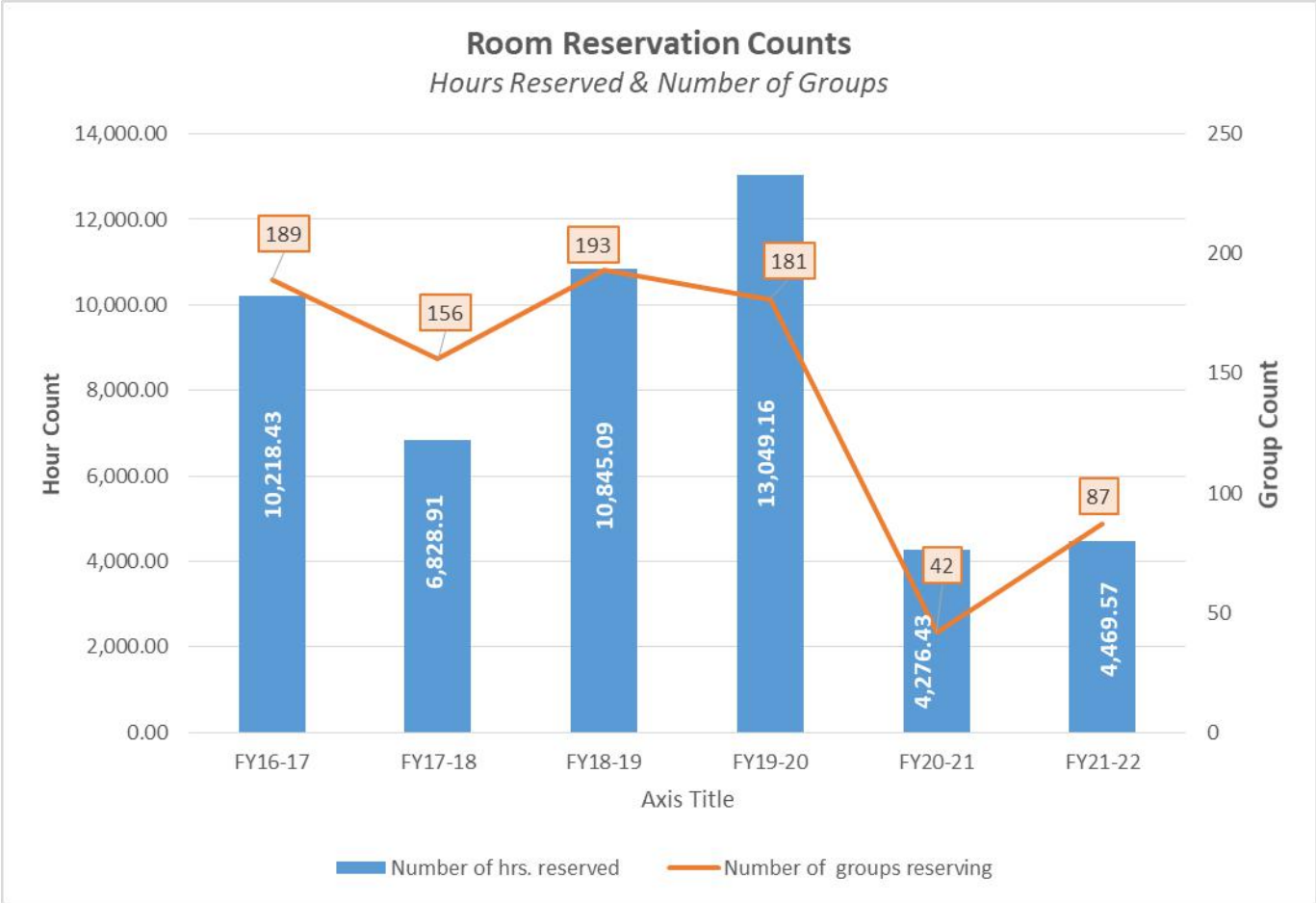


Community Services – Full Time Equivalents

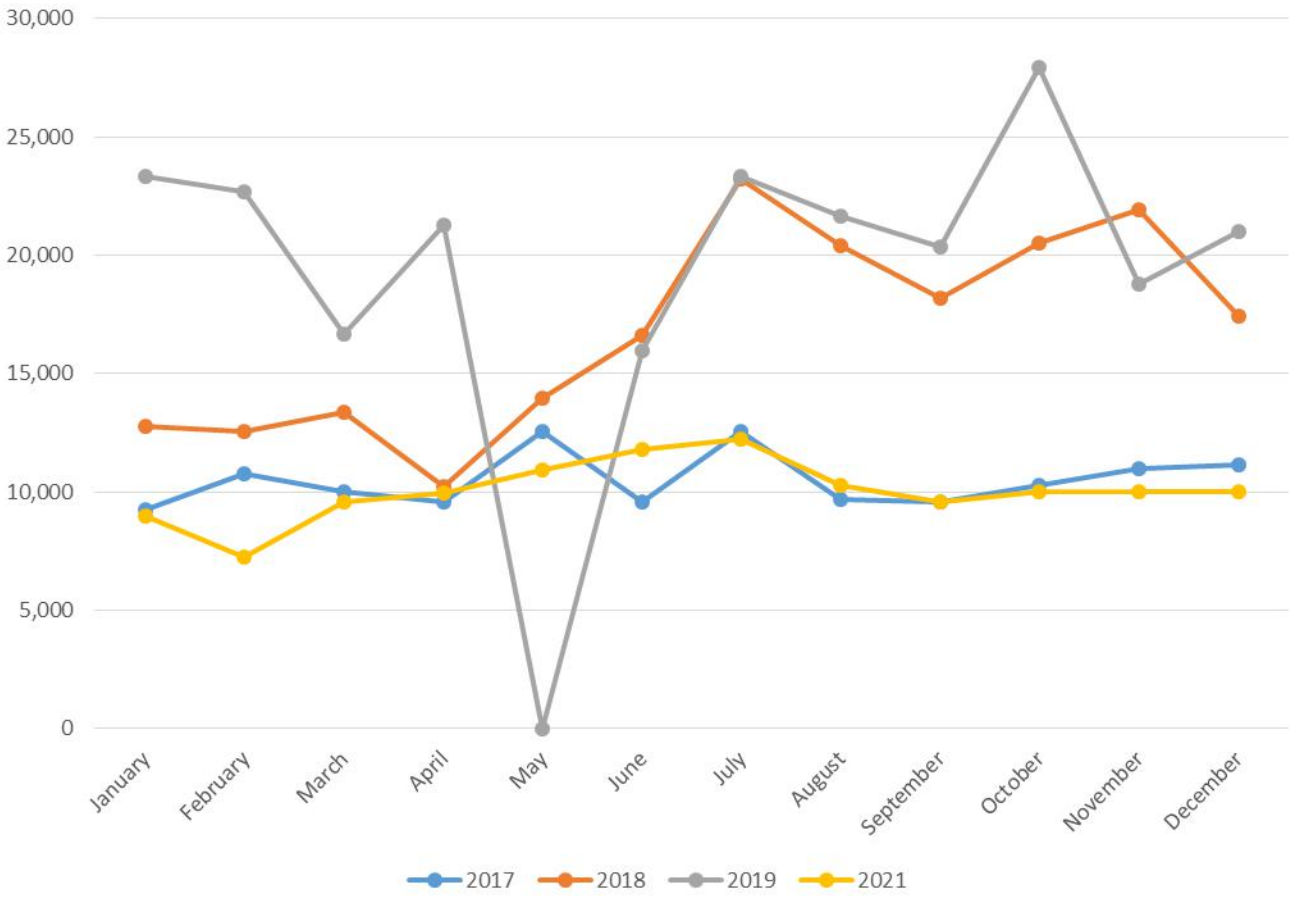
Community Center				
Job Title	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	0.5	0.5	0.5	-
Community Center Director	1.0	1.0	1.0	-
Executive Assistant	1.0	1.0	1.0	-
Full-time Equivalent Employees	2.5	2.5	2.5	-
Council on Aging				
Job Title	FY 2021	FY 2022	FY 2023	Change
Executive Assistant	1.0	1.0	1.0	-
Council on Aging Director	1.0	1.0	1.0	-
Nurse	1.0	1.0	1.0	-
Van Driver	0.9	0.9	0.9	-
Chef	1.1	1.1	1.1	-
Social Services Coordinator	1.0	1.0	1.0	-
Program Specialist	0.2	0.2	1.2	1.0
Full-time Equivalent Employees	6.3	6.3	7.3	1.0
Youth Services				
Job Title	FY 2021	FY 2022	FY 2023	Change
Youth Counselor	1.0	1.0	1.0	-
Full-time Equivalent Employees	1.0	1.0	1.0	-

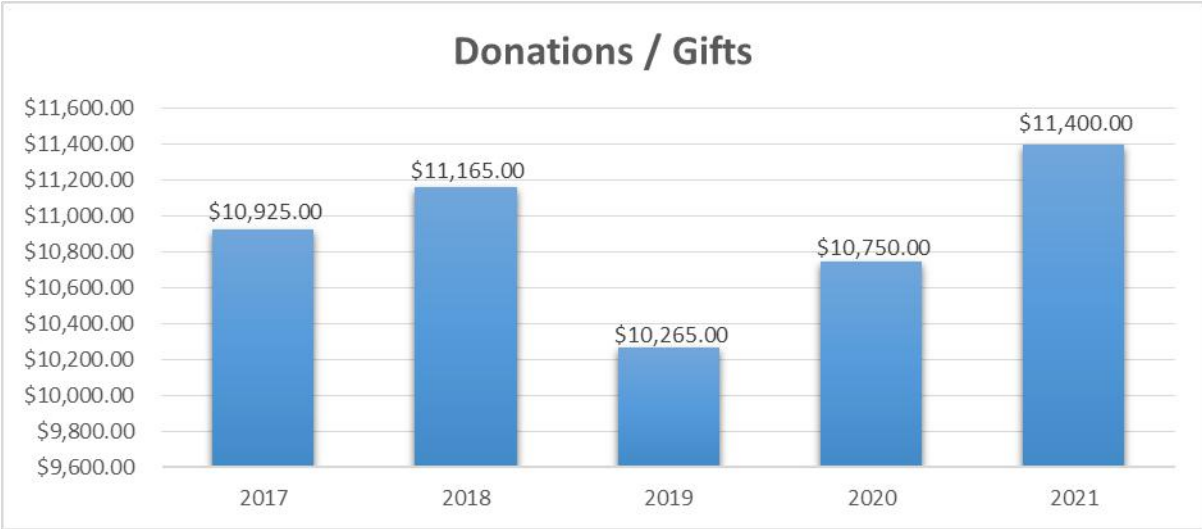
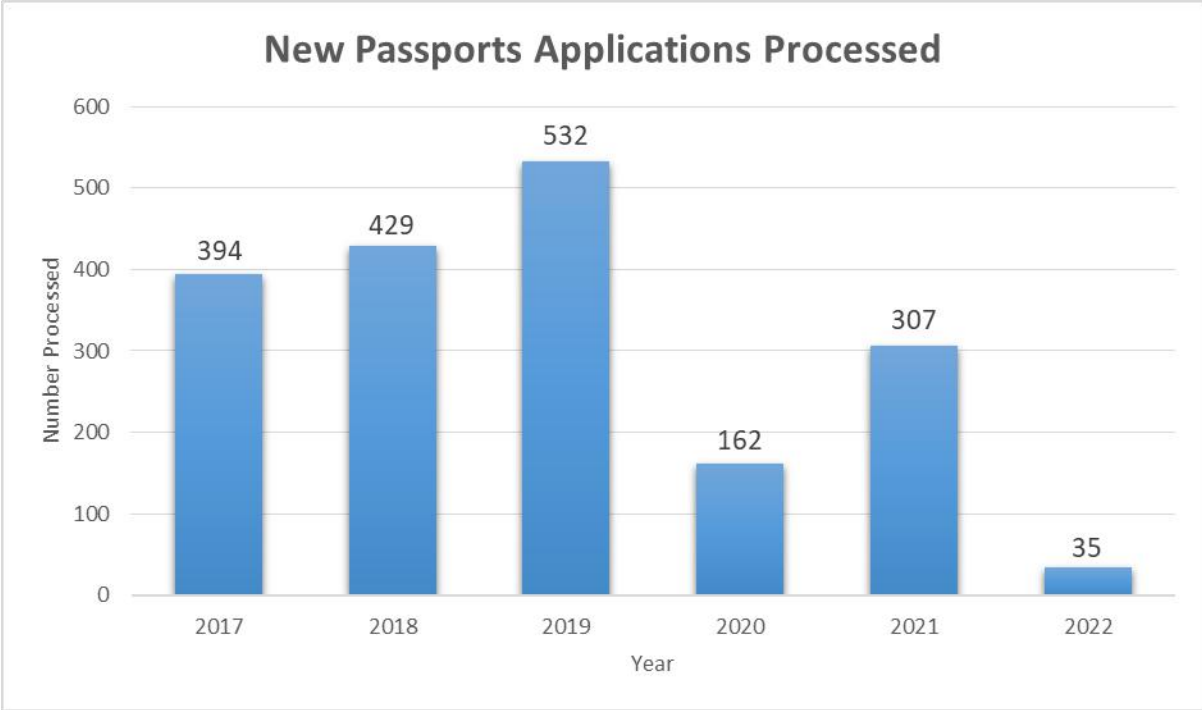
Harwich Community Center Fiscal Year Room Reservation Comparison

FY	Number of hrs. reserved	Number of groups reserving
FY17 (7/2016 - 6/2017)	10,218.43	189
FY18 (7/2017 - 6/2018)	6,828.91	156
FY19 (7/2018 - 6/2019)	10,845.09	193
FY20 (7/2019 - 6/2020)	13,049.16	181
FY21 (7/2020 - 6/2021)	4,276.43	42
FY22 (7/2021 - 6/2022)	4,469.57	87



Visitors to the Community Center (Door Count)





Council on Aging

The mission of the Council on Aging is support and advocate for older adults, their families, and caregivers. We serve this mission in a variety of ways. In ordinary circumstances, the COA organizes or sponsors programs designed to meet the health and fitness, entertainment, education, socialization, nutrition, and special interest needs of older adults. We also provide professional outreach, advocacy, and health services, as well as accessible transportation to local destinations.

With the onset of COVID-19 in March 2020, the COA overhauled all operations. We switched from an onsite to a community distribution service model and reprioritized resources to focus on the most essential needs. We implemented a lunch distribution program, expanded transportation services, enhanced grocery and pharmacy support, and developed new ways to provide both social and professional outreach services remotely. Beginning in the summer of 2021 as public health trends grew more favorable, we began our transition back to more ordinary operations, scaling up onsite programming and scaling back some of the community based services, while still prioritizing highest needs. At the midpoint of FY 22, statistics documenting program and service utilization capture these operational transitions.

More than 50% of the town population is over age 60 and that percentage is growing. Older adults are living longer, remaining independent in the community for longer, and grappling with increasingly complex and often co-occurring mental, physical, and cognitive health concerns. They are facing these obstacles with a pervasive shortage of community resources to meet these needs. The COVID-19 pandemic has highlighted and exacerbated these needs. Against this backdrop, the role of the COA only continues to expand.

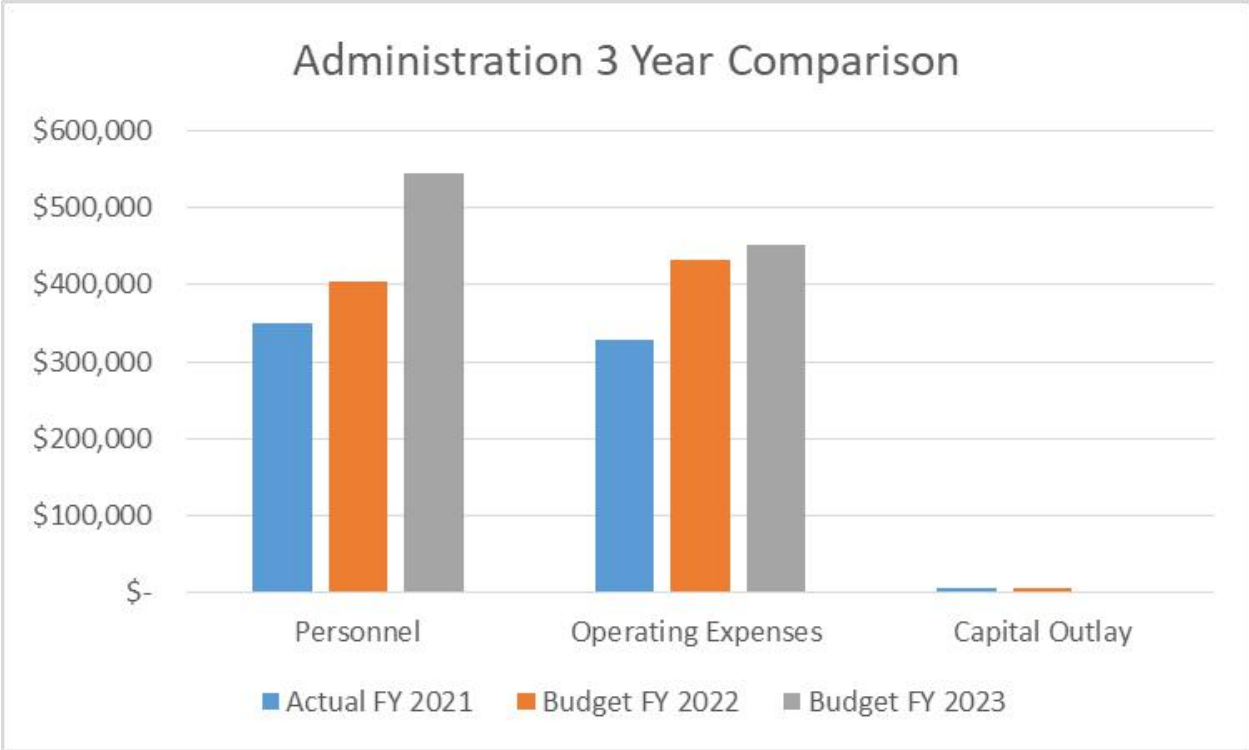
The table below highlights the programs and services provided by the COA in FY 19, FY 20, FY 21, and the first half of FY 22:

	FY 19	FY 20	FY 21	FY 22 (7/1/21 - 12/31/21)
Program & Event Attendance	5943	6251	529	2274
COA Van Rides	4010	3941	1457	1190
Meals	3709	5884	14696	5919
Groceries Delivered	516	540	761	328
Durable Medical Equipment*	800	800	900	450
Outreach Contacts*	8000	9000	9500	5000
Nurse Contacts*	1800	2000	2500	1000
Volunteer Hours	5714	5567	5637	2612
*Figures are best approximations				

ADMINISTRATION - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	291,444	484,763	657,064	172,301	
Hotel/Motel & Meals Excise	55,920	35,088	42,182	7,094	
Intergovernmental	24,418	25,580	27,839	2,259	
Departmental Revenue	240,557	275,000	250,000	(25,000)	
Enterprise Fund	19,515	20,018	18,679	(1,339)	
Free Cash/Reserves	50,000	-	-	-	
Total Operating Source of Funding	\$ 681,854	\$ 840,450	\$ 995,765	\$ 155,315	18.48%
Expenditure Category					
Personnel	\$ 348,964	\$ 403,532	\$ 544,521	140,989	34.94%
Operating Expenses	328,340	431,418	451,244	19,826	4.60%
Capital Outlay	4,550	5,500	-	(5,500)	-100.00%
Total Appropriation	\$ 681,854	\$ 840,450	\$ 995,765	155,315	18.48%
Employee Benefits Allocation:					
Life Insurance			60		
Medicare			7,242		
Health Insurance			102,944		
Other Post Employment Benefits (OPEB)			-		
County Retirement			48,444		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			158,690		
Debt Service (1)	11,000	10,600	-		
Total Expenditures + Benefits & Debt Service	\$ 692,854	\$ 851,050	\$ 1,154,455		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

Department budgets included within Administration include the Town Administrator, Legal Counsel, Constable, utility and maintenance budgets supporting the Albro House, Old Recreation Building and the West Harwich School. In addition the budgets include town reports, advertising and solar array reimbursement for property tax assessments. Overall the proposed budget for FY 23 is increasing \$155,315 or 18.48% largely supporting the addition of two new positions – Director of Cultural Affairs and Housing Advocate. The proposed positions are both new and full-time. Currently the positions are included in the overall proposed budget, if it is determined the positions will continue to be supported then the Board of Selectmen may choose to remove the funding to address the additional personnel in separate warrant article(s).



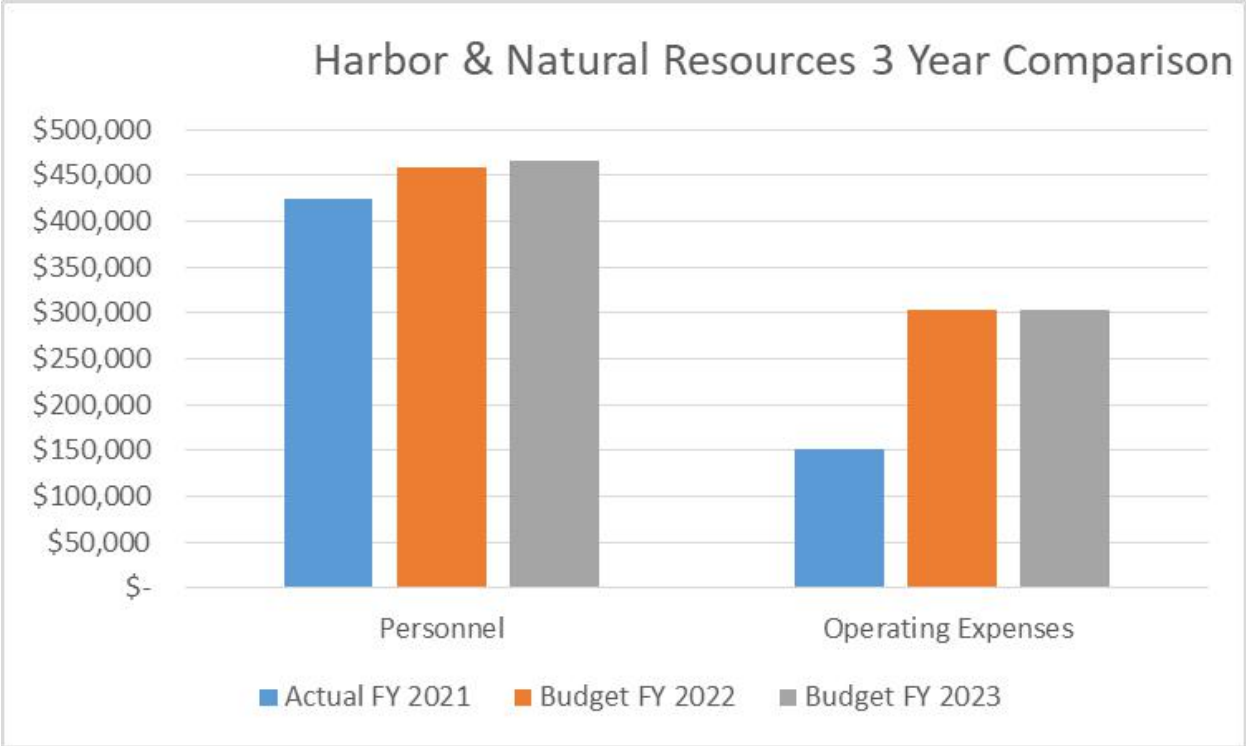
Administration – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	1.0	1.0	1.0	-
Assistant Town Administrator	1.0	1.0	1.0	-
Cultural Center Director	-	-	1.0	1.0
Executive Assistant to the Town Administrator	1.0	1.0	1.0	-
Housing Advocate	-	-	1.0	1.0
Town Administrator	1.0	1.0	1.0	-
Full-time Equivalent Employees	4.0	4.0	6.0	2.0

HARBOR & NATURAL RESOURCES - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	(970,113)	(502,992)	(356,645)	146,347	
Boat Excise	27,816	25,000	25,000	-	
Hotel/Motel & Meals Excise	43,151	27,076	32,550	5,474	
Intergovernmental	18,842	19,739	21,483	1,743	
Departmental Revenue	1,217,267	1,193,500	1,046,000	(147,500)	
Special Revenue Funds	238,076	-	-	-	
Total Operating Source of Funding	\$ 575,039	\$ 762,323	\$ 768,388	\$ 6,065	0.80%
Expenditure Category					
Personnel	\$ 423,957	\$ 458,233	\$ 465,177	6,944	1.52%
Operating Expenses	151,082	304,090	303,211	(879)	-0.29%
Total Appropriation	\$ 575,039	\$ 762,323	\$ 768,388	6,065	0.80%
Employee Benefits Allocation:					
Life Insurance			120		
Medicare			6,187		
Health Insurance			80,727		
Other Post Employment Benefits (OPEB)			-		
County Retirement			73,208		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			160,241		
Debt Service (1)	1,079,052	927,875	863,625		
Total Expenditures + Benefits & Debt Service	\$ 1,654,091	\$ 1,690,198	\$ 1,792,254		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

Budgets for both Town Harbors and Natural Resources are included within the budget presented above. Overall the proposed budget supports an increase of \$6,065 which in turn supports ongoing union contract obligations.



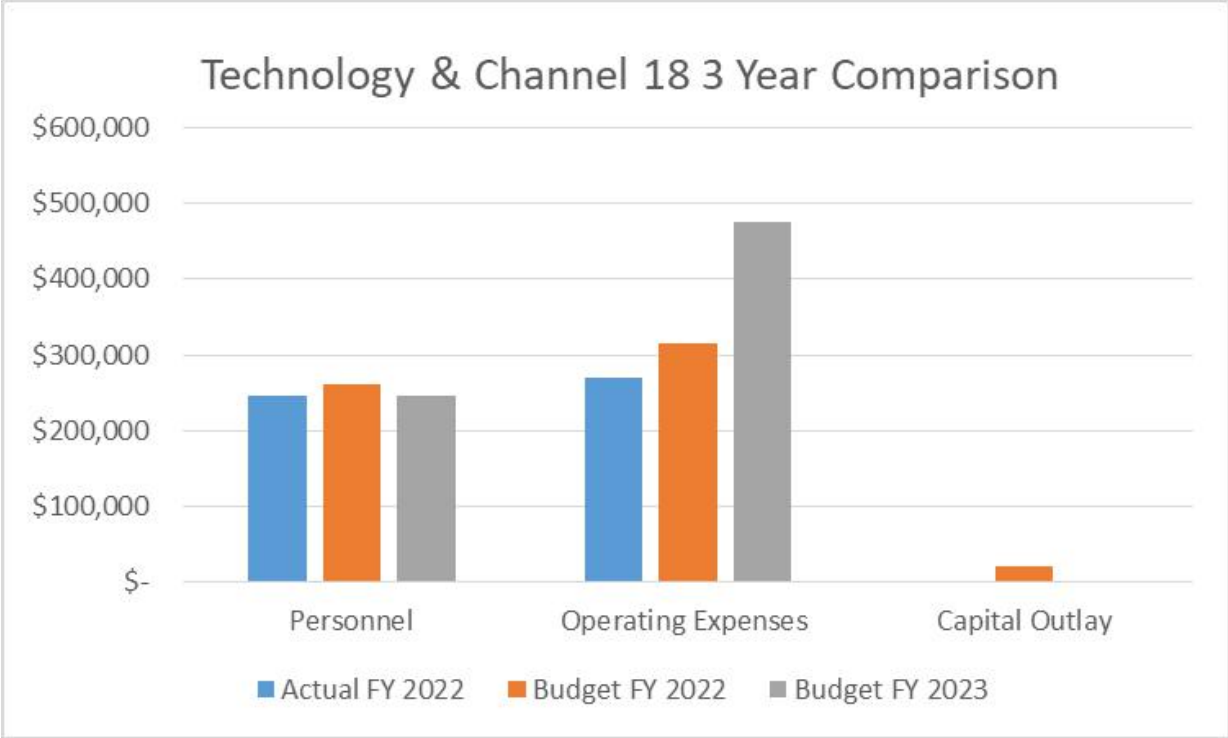
Harbor & Natural Resources – Full Time Equivalents

Harbor				
Job Title	FY 2021	FY 2022	FY 2023	Change
Assistant Harbormaster	1.0	1.0	1.0	-
Dockhand	1.0	1.0	1.0	-
Harbormaster	1.0	1.0	1.0	-
Substitute Custodian	0.2	0.2	0.2	
Waterways Specialist	1.0	1.0	1.0	-
Full-time Equivalent Employees	4.2	4.2	4.2	-
Natural Resources				
Job Title	FY 2021	FY 2022	FY 2023	Change
Natural Resources Director	1.0	1.0	1.0	-
Shellfish Lab Workers	0.3	0.3	0.3	-
Full-time Equivalent Employees	1.3	1.3	1.3	-

TECHNOLOGY AND CHANNEL 18 - GENERAL FUND					
Source of Funding	Actual FY 2022	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	197,273	296,264	480,647	184,383	
Hotel/Motel & Meals Excise	40,563	25,452	30,598	5,146	
Intergovernmental	17,712	18,556	20,194	1,639	
Special Revenue Funds	210,107	210,107	190,869	(19,238)	
Free Cash/Reserves	50,000	45,000	-	(45,000)	
Total Operating Source of Funding	\$ 515,656	\$ 595,379	\$ 722,309	\$ 126,930	21.32%
Expenditure Category					
Personnel	\$ 245,027	\$ 260,634	\$ 245,569	(15,065)	-5.78%
Operating Expenses	270,629	314,745	476,740	161,995	51.47%
Capital Outlay	-	20,000	-	(20,000)	
Total Appropriation	\$ 515,656	\$ 595,379	\$ 722,309	126,930	21.32%
Employee Benefits Allocation:					
Life Insurance			75		
Medicare			3,266		
Health Insurance			44,923		
Other Post Employment Benefits (OPEB)			-		
County Retirement			15,866		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			64,130		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 515,656	\$ 595,379	\$ 786,439		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

Budgets for the Technology Department and Channel 18 are presented for FY 23. Overall the proposed budget is \$126,930 more than the current FY 22 budget. This increase is largely in support of additional contracted services necessary to enhance and upgrade the infrastructure, provide ongoing support for all departments within the town. For Channel 18, 100% of the budget is funded through Public, Education & Government (PEG) Access funds which are derived from a 10 year contract with Comcast.



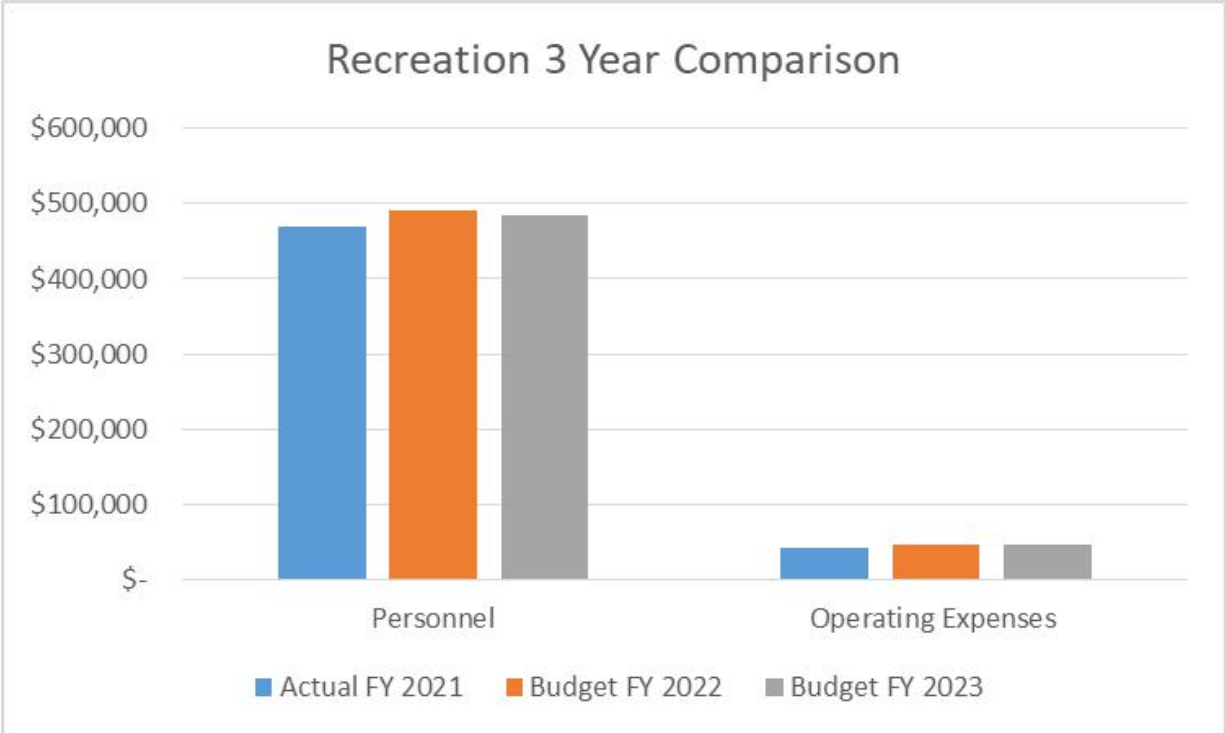
Technology and Channel 18 – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Ch 18 Station Manager	1.0	1.0	1.0	-
Ch 18 Information Specialist	1.0	1.0	1.0	-
Technology Director	1.0	1.0	1.0	-
Videographer	0.3	0.3	0.3	-
Full-time Equivalent Employees	3.3	3.3	3.3	-

RECREATION - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	13,834	92,594	130,130	37,536	
Hotel/Motel & Meals Excise	29,727	18,653	22,424	3,771	
Intergovernmental	12,981	13,599	14,800	1,201	
Departmental Revenue	455,499	412,500	362,000	(50,500)	
Total Operating Source of Funding	\$ 512,041	\$ 537,346	\$ 529,354	\$ (7,992)	-1.49%
Expenditure Category					
Personnel	\$ 470,433	\$ 491,771	\$ 483,779	(7,992)	-1.63%
Operating Expenses	41,608	45,575	45,575	-	0.00%
Total Appropriation	\$ 512,041	\$ 537,346	\$ 529,354	(7,992)	-1.49%
Employee Benefits Allocation:					
Life Insurance			105		
Medicare			6,434		
Health Insurance			82,473		
Other Post Employment Benefits (OPEB)			-		
County Retirement			29,630		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			118,642		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 512,041	\$ 537,346	\$ 647,996		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

Overall the Recreation Department’s proposed FY 23 budget is lower than the current year by \$7,992 or a decrease of 1.49%. This decrease is a result of closure of open gym on Sunday’s.



Recreation – Full Time Equivalents

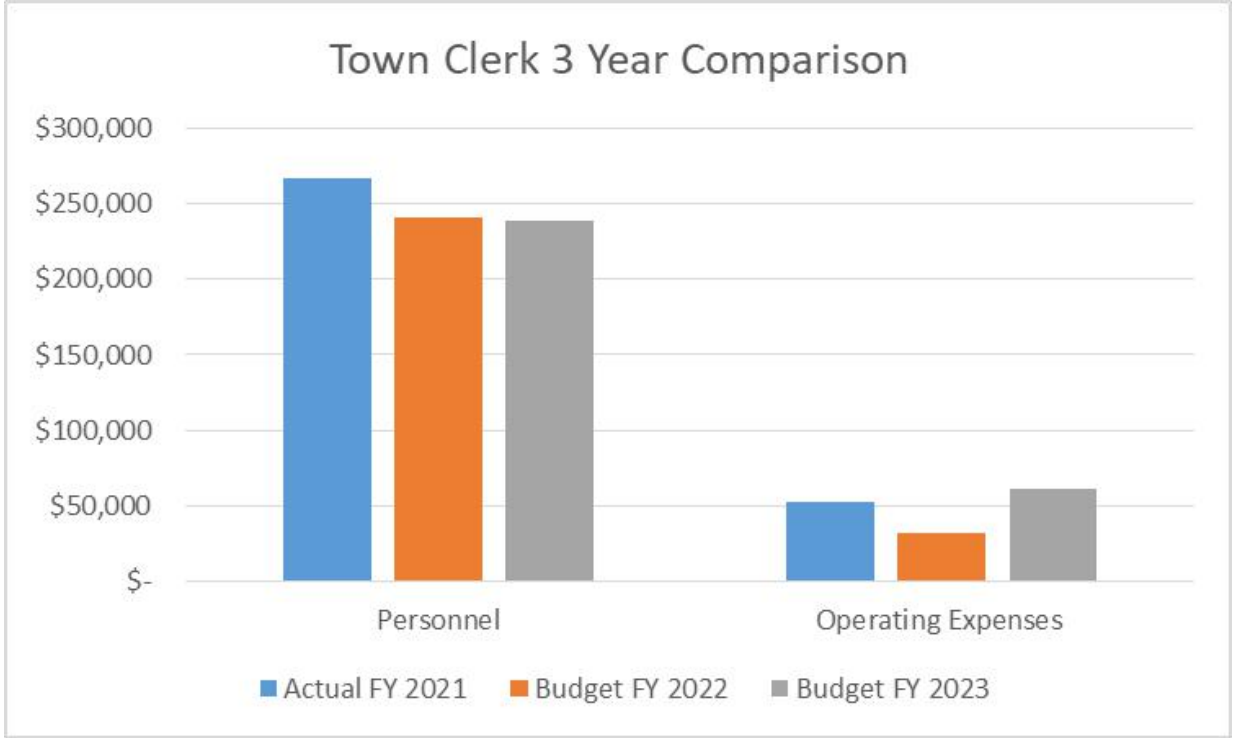
Job Title	FY 2021	FY 2022	FY 2023	Change
Assistant Beach Supervisor	0.3	0.3	0.3	-
Beach Supervisor	0.3	0.3	0.3	-
Executive Assistant	1.0	1.0	1.0	-
Lifeguard	8.4	8.4	8.4	-
Parking Attendant	2.1	2.1	2.1	-
Parking Enforcement Officers	0.3	0.3	0.3	-
Program Specialist II	1.4	1.4	1.4	-
Recreation Director	1.0	1.0	1.0	-
Swimming Instructor	0.4	0.4	0.4	-
Waterfront Director	0.2	0.2	0.2	-
Full-time Equivalent Employees	15.3	15.3	15.3	-

TOWN CLERK - GENERAL FUND

Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	238,311	218,438	244,021	25,583	
Hotel/Motel & Meals Excise	16,836	10,564	12,700	2,136	
Intergovernmental	7,352	7,702	8,382	680	
Departmental Revenue	42,954	36,250	34,700	(1,550)	
Special Revenue Funds	14,144	-	-	-	
Total Operating Source of Funding	\$ 319,596	\$ 272,954	\$ 299,803	\$ 26,849	9.84%
Expenditure Category					
Personnel	\$ 267,340	\$ 240,726	\$ 238,499	(2,227)	-0.92%
Operating Expenses	52,256	32,228	61,304	29,076	90.22%
Total Appropriation	\$ 319,596	\$ 272,954	\$ 299,803	26,849	9.84%
Employee Benefits Allocation:					
Life Insurance			90		
Medicare			3,172		
Health Insurance			70,907		
Other Post Employment Benefits (OPEB)			-		
County Retirement			33,857		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			108,026		
Debt Service (1)	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 319,596	\$ 272,954	\$ 407,829		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The Town Clerk budget for FY 23 reflects an increase in expenses to support statewide and local elections.



Town Clerk – Full Time Equivalents

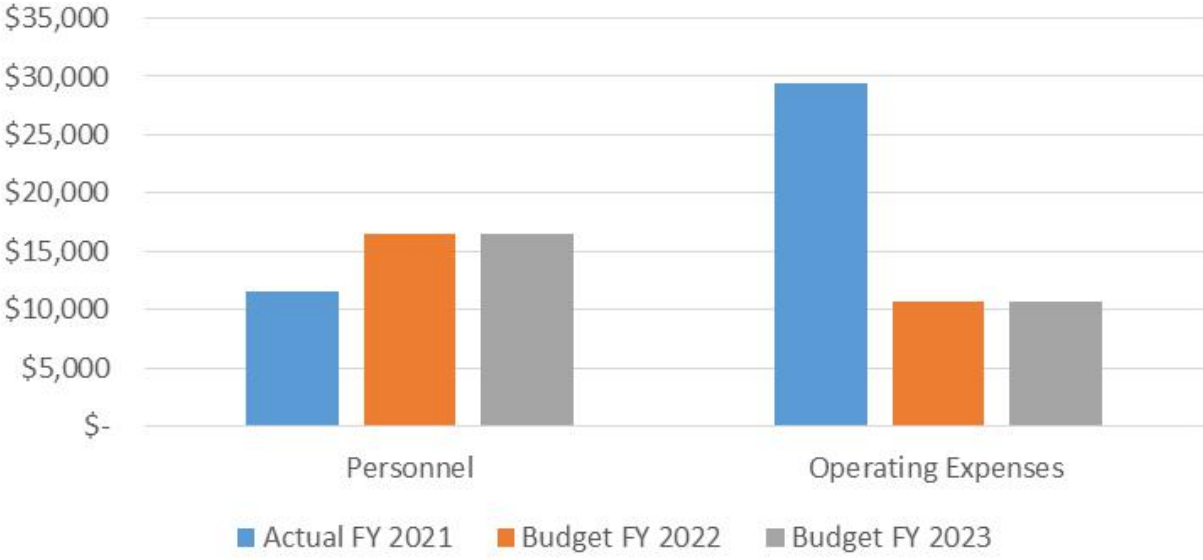
Job Title	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	1.0	1.0	1.0	-
Assistant Town Clerk	1.0	1.0	1.0	-
Town Clerk	1.0	1.0	1.0	-
Full-time Equivalent Employees	3.0	3.0	3.0	-

BOS/MODERATOR/FINANCE COMMITTEE - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	(39,429)	(51,770)	(44,566)	7,204	
Hotel/Motel & Meals Excise	1,530	960	1,154	194	
Intergovernmental	668	700	762	62	
Departmental Revenue	78,311	77,360	69,900	(7,460)	
Total Operating Source of Funding	\$ 41,080	\$ 27,250	\$ 27,250	\$ -	0.00%
Expenditure Category					
Personnel	\$ 11,600	\$ 16,500	\$ 16,500	-	0.00%
Operating Expenses	29,480	10,750	10,750	-	0.00%
Total Appropriation	\$ 41,080	\$ 27,250	\$ 27,250	-	0.00%
Employee Benefits Allocation:					
Life Insurance			-		
Medicare			219		
Health Insurance			-		
County Retirement			-		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			219		
Debt Service (1)					
	-	-	-		
Total Expenditures + Benefits & Debt Service	\$ 41,080	\$ 27,250	\$ 27,469		
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases

Budgets supporting the Moderator, Board of Selectmen and Finance Committee are presented within the above table. No increases are proposed for the FY 23 budget.

BOS/Moderator/Finance Committee 3 Year Comparison



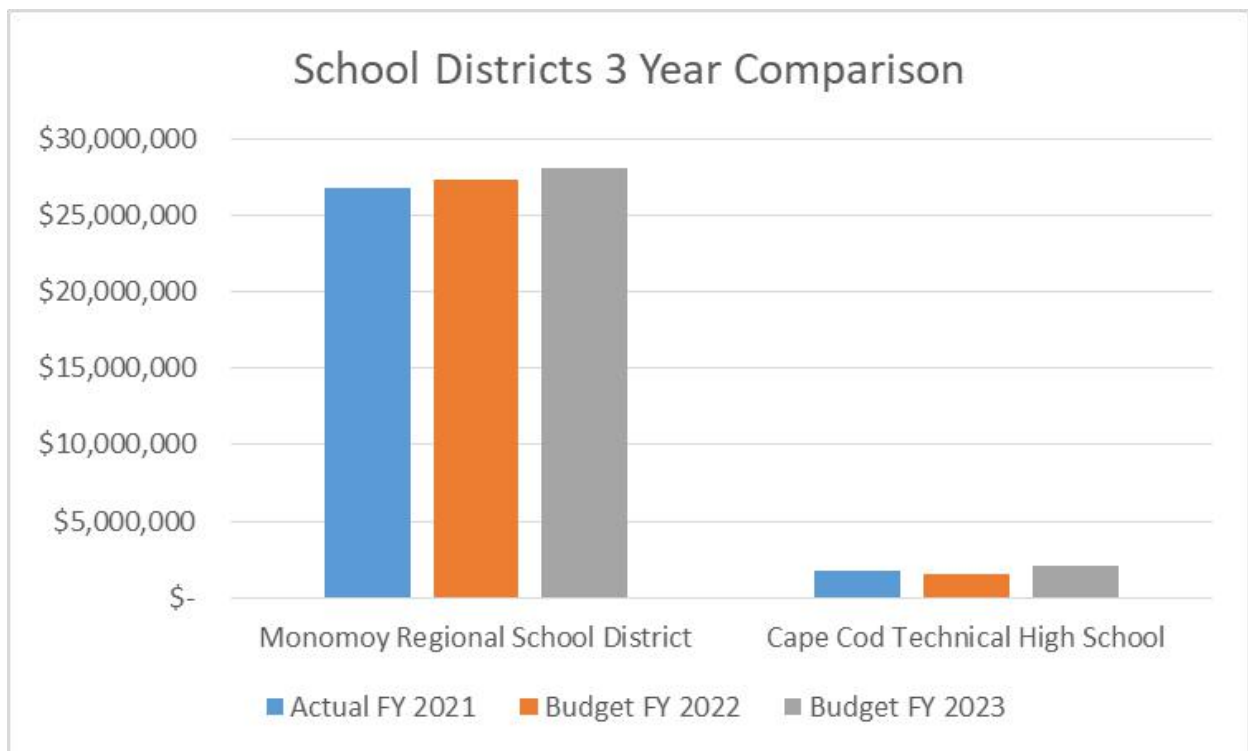
SCHOOL DISTRICTS - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	28,433,892	28,624,097	30,120,312	1,496,215	
Free Cash/Reserves	123,943	273,260	-	(273,260)	
Total Operating Source of Funding	\$28,557,835	\$ 28,897,357	\$ 30,120,312	\$ 1,222,955	4.23%
Expenditure Category					
Monomoy Regional School District	\$26,820,046	\$ 27,361,048	\$ 28,040,998	679,950	2.49%
Cape Cod Technical High School	1,737,789	1,536,309	2,079,314	543,005	35.34%
Total Appropriation	\$28,557,835	\$ 28,897,357	\$ 30,120,312	1,222,955	4.23%
Employee Benefits Allocation:					
Life Insurance			1,300		
Medicare			-		
Health Insurance			741,908		
Other Post Employment Benefits (OPEB)			-		
County Retirement			-		
Retiree Payout Vacation & Sick Benefit			-		
Total Employee Benefits (1)			743,208		
Debt Service (1)					
			-		
	0	\$ 28,557,835	\$ 28,897,357	\$ 30,863,520	
(1) Employee benefits and debt service costs are not included in the department's appropriation and are allocated for informational purposes only.					

Summary of Significant Budget Increases/Decreases

The total proposed budget for school district assessment increases accounts for \$1,222,955 or 4.23%. Of these increases Monomoy Regional School District’s budget increase is \$679,950 or 2.49% and Cape Cod Regional Technical High School’s proposed budget represents an increase over the current year assessment of \$543,005 or 35.34% due to increased Harwich enrollment.

A three year rolling average for enrollment drives the educational assessment for Monomoy Regional School District; for FY 23 Harwich will be assessed at 76.17%, a 1.06% increase over FY 22.

Monomoy Regional	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
Operating	21,644,248	22,508,423	23,282,215	24,265,940	24,355,820	25,043,121	25,972,783
Capital	224,723	175,692	260,038	223,794	263,942	273,260	111,354
Transportation	412,558	367,275	430,896	495,663	630,818	591,570	523,271
Debt	1,776,772	1,708,359	1,636,241	1,658,018	1,569,466	1,453,097	1,433,590
MRSD Assessment	24,058,301	24,759,749	25,609,390	26,643,415	26,820,046	27,361,048	28,040,998
Cape Cod Regional Technical High School							
Operating	1,437,053	1,487,362	1,581,237	1,407,040	1,148,308	1,026,670	1,418,098
Debt				910,435	589,481	509,639	661,216
CCRTHS Assessment	1,437,053	1,487,362	1,581,237	2,317,475	1,737,789	1,536,309	2,079,314
Education Assessments	25,495,354	26,247,111	27,190,627	28,960,890	28,557,835	28,897,357	30,120,312



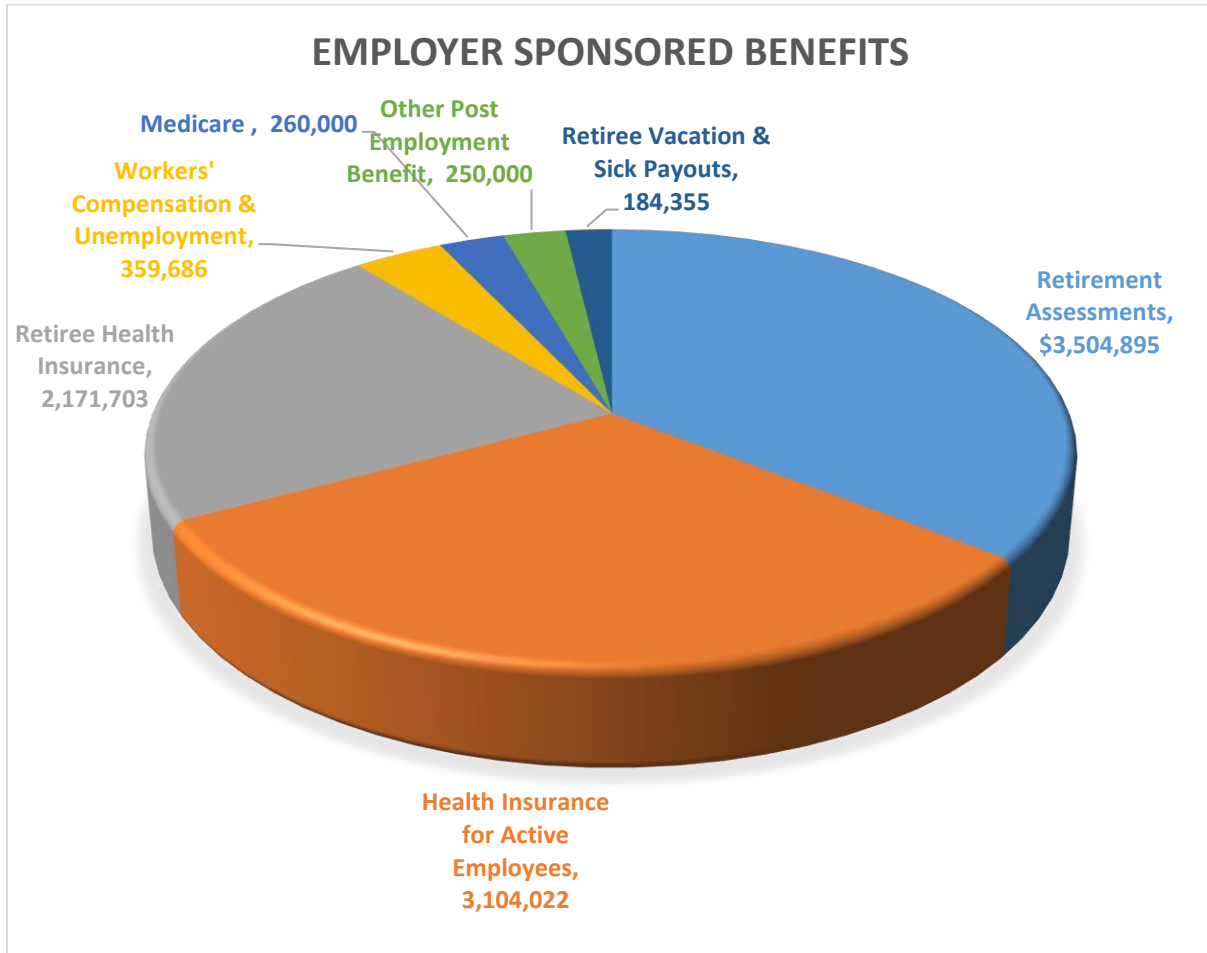
OTHER REQUIREMENTS - GENERAL FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Taxes	13,582,704	15,129,135	16,089,801	960,665	
Special Revenue Funds	1,082,700	294,337	285,550	(8,787)	
Total Operating Source of Funding	\$ 14,665,404	\$ 15,423,472	\$ 16,375,351	\$ 951,878	6.17%
Expenditure Category					
Employee Benefits					
Retirement Assessments	\$ 3,144,894	\$ 3,242,673	\$ 3,504,895	262,222	8.09%
Health Insurance for Active Employees	2,786,661	2,911,278	3,104,022	192,744	6.62%
Retiree Health Insurance	1,729,605	2,016,793	2,171,703	154,910	7.68%
Workers' Compensation & Unemployment	333,466	402,283	359,686	(42,597)	-10.59%
Medicare	259,545	265,008	260,000	(5,008)	-1.89%
Other Post Employment Benefit	-	250,000	250,000	-	0.0%
Retiree Vacation & Sick Payouts	54,805	150,622	184,355	33,733	22.40%
Total	\$ 8,308,976	\$ 9,238,657	\$ 9,834,661	596,003	6.45%
Debt Service, Assessments & Other					
Debt Service	4,461,774	4,146,161	3,092,196	(1,053,965)	-25.42%
Property & Liability Insurance	425,779	515,443	590,396	74,953	14.54%
Celebrations/Brooks Museum/Historical	9,833	14,844	17,990	3,146	21.19%
Veterans' District Assessment & Benefit Payme	120,138	144,277	145,018	741	0.51%
State & County Assessments	764,538	798,759	825,267	26,508	3.32%
Finance Committee Reserve	-	50,000	50,000	-	0.00%
Total	5,782,063	5,669,484	4,720,867	(948,618)	-16.73%
Subtotal Before Transfers	\$ 14,091,039	\$ 14,908,141	\$ 14,555,527	\$ (352,614)	-2.37%
Transfers					
Fund Transfers	574,365	515,331	1,819,824	1,304,493	253.1%
Total	\$ 574,365	\$ 515,331	\$ 1,819,824	1,304,493	253.14%
Grand Total Other Requirements	\$ 14,665,404	\$ 15,423,472	\$ 16,375,351	\$ 951,878	6.17%

Summary of Significant Budget Increases/Decreases

The categories of expenses within this table represent employer sponsored benefit programs for all employees of the Town. The Town of Harwich, along with many other municipalities on Cape Cod, are experiencing an aging of population and employees. Budget increases support retirement of long term employees as well as additional costs of health insurance to be incurred upon their retirement. Modest increases in Medicare and workers' compensation support the workforce of over 200 full time equivalent employees.

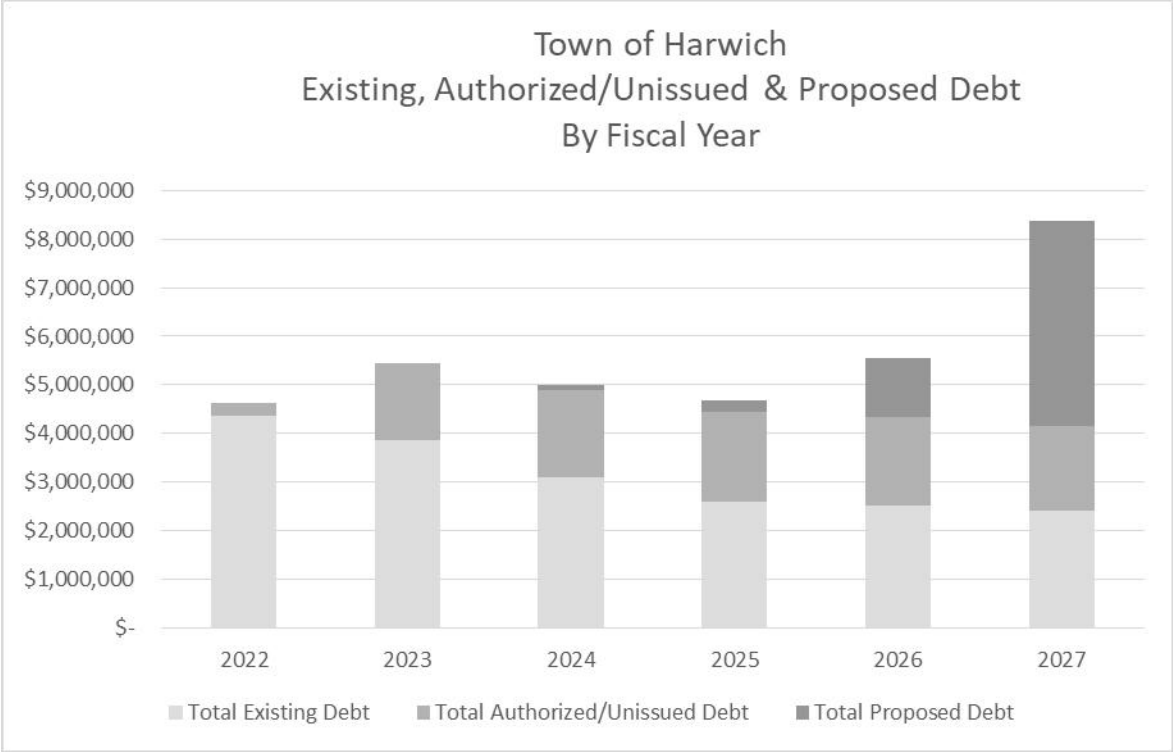
The Town is required by federal and state law as well as negotiated labor contracts to provide employer sponsored benefits. This category of expenses include Barnstable County retirement

assessment, health insurance for active and retired employees, Medicare, life insurance, unemployment and workers' compensation, and an annual contribution to Other Post-Employment Benefits (OPEB) Trust Fund.



Long and Short Term Debt Obligations

The Town of Harwich is fortunate to meet eligibility requirements to participate in the State Revolving Loan Fund, borrowing through the Massachusetts Clean Water Trust (MCWT) will be finalized in the spring of 2022 which requires increased debt service obligations in the fiscal year 2023 budget. A summary of debt obligations is presented below, additional detailed information is presented within the later portion of this document.



During the later part fiscal year 2022 we anticipate flow of sewage to the Chatham wastewater plant to begin. Funding in support of operations and maintenance is also included as a transfer to the sewer enterprise fund.

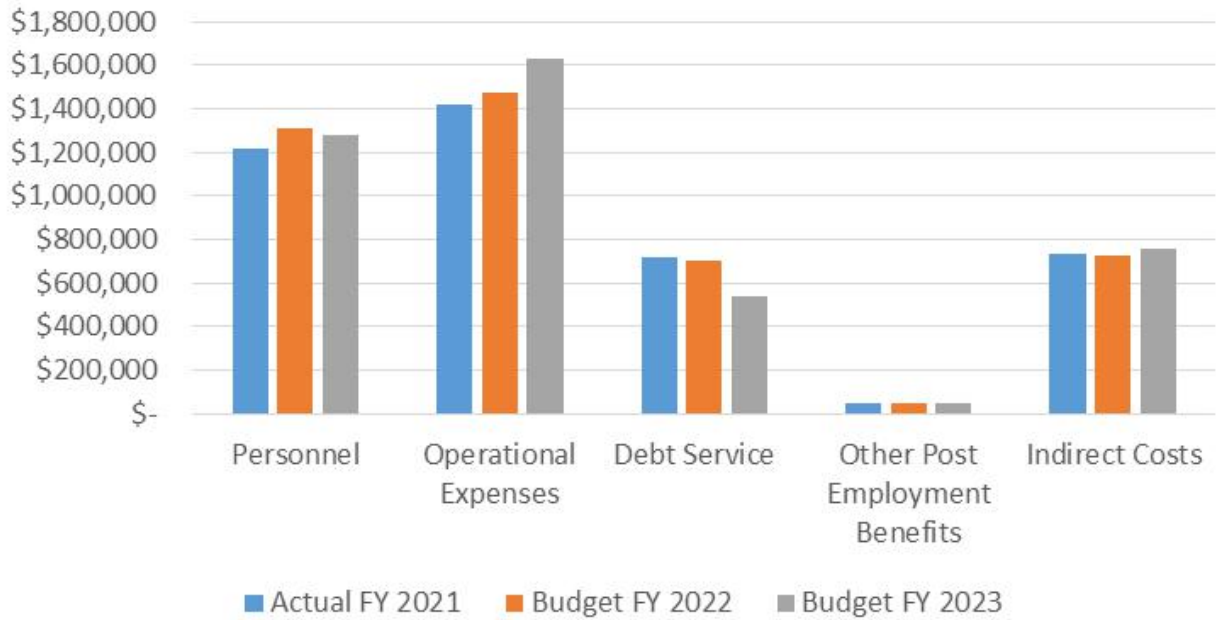
WATER - ENTERPRISE FUND

Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
User Fees	5,066,565	4,980,130	5,059,792		
Interest & Other	64,038	56,909	57,447		
Transfer In	127,503	-			
Investment Revenue	9,144	21,200	21,200	-	-
Total Operating Source of Funding	\$ 5,267,250	\$ 5,037,039	\$ 5,117,239	\$ 80,200	1.59%
Expenditure Category					
Personnel	\$ 1,218,643	\$ 1,311,765	\$ 1,280,901	(30,864)	-2.35%
Operational Expenses	1,422,154	1,470,995	1,629,127	158,132	10.75%
Debt Service	721,164	704,377	536,648	(167,729)	-23.81%
Other Post Employment Benefits	50,000	50,000	50,000	-	0.00%
Indirect Costs	730,290	727,230	759,278	32,048	4.41%
Total Appropriation	\$ 4,142,250	\$ 4,264,367	\$ 4,255,954	(8,413)	-0.20%

Summary of Significant Budget Increases/Decreases

The Water Enterprise Fund proposes an overall budget decrease of \$8,413 or -.2%. The Water Enterprise Fund budget is decreasing in FY 2023 largely due to debt extinguishment.

Water Department 3 Year Comparison



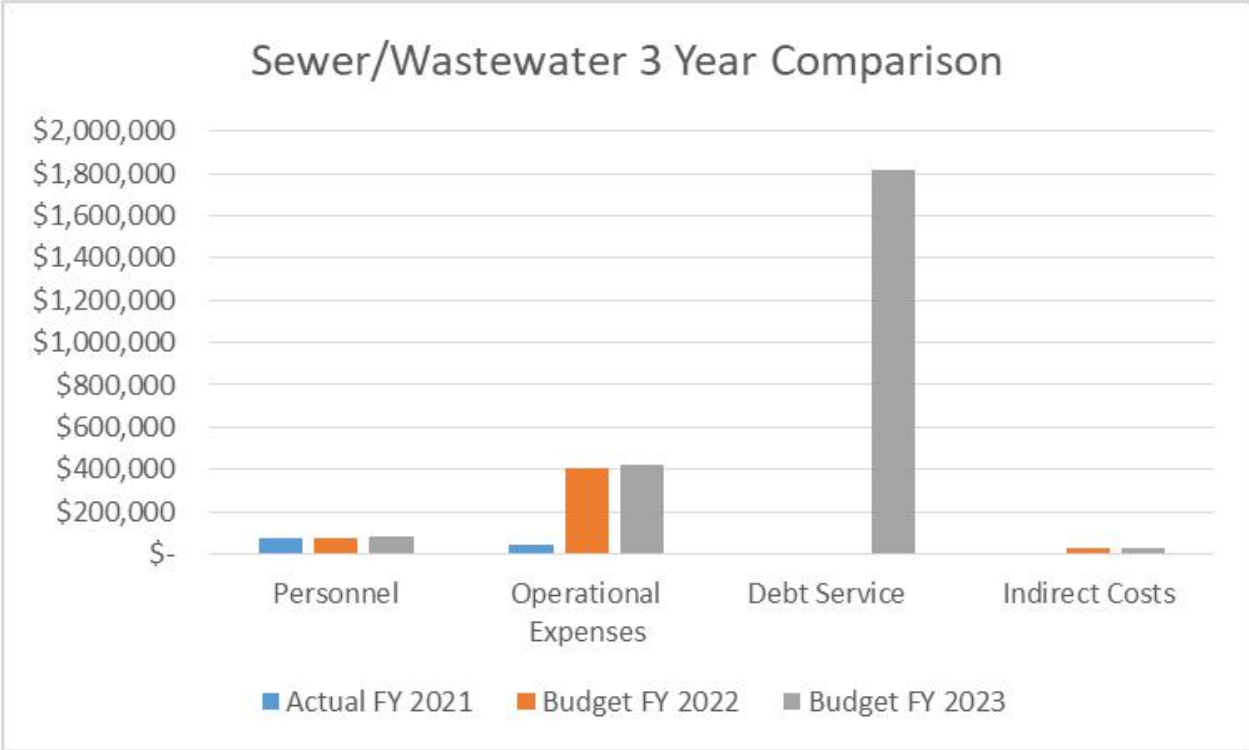
Water Enterprise Fund – Full Time Equivalents

Water Enterprise	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	1	1	0.95	-0.05
Assistant Superintendent	1	1	1	0
Distribution Mechanic/Operator II	1	1	2	2
Distribution Mechanic/Operator III	1	1	1	0
Distribution Operations Foreman	1	1	1	0
Electrician Journeyman	1	1	1	0
Executive Assistant	0.95	0.95	0.95	0
Laborer		1	1	0
Primary Distribution Operator	1	1	0	-1
Secondary Distribution Operator D1OIT		0	1	1
Secondary Distribution Operator D1	1	0	0	-1
Secondary Distribution Operator D2			0.95	0.95
Secondary Distribution Operator D3	2	2	0	-2
Superintendent (Water & Wastewater)	0.5	0.5	0.5	0
Treatment Operator T2	2	2	2	0
Water Comptroller	1	1	0.95	-0.05
Full-time Equivalent Employees	14.45	14.45	14.3	-0.15

SEWER - ENTERPRISE FUND					
Source of Funding	Actual FY 2021	Budget FY 2022	Budget FY 2023	Change FY 22 - 23	Percent Change
Departmental Revenue	-	-	-	-	
Retained Earnings		-	-	-	
Transfer In - General Fund	200,000	515,331	1,819,824	1,304,493	
Investment Revenue	1,327			-	
Total Operating Source of Funding	\$ 201,327	\$ 515,331	\$ 1,819,824	\$ 1,304,493	253.14%
Expenditure Category					
Personnel	\$ 77,968	\$ 78,099	\$ 80,848	2,749	
Operational Expenses	42,473	405,789	424,660	18,871	
Debt Service	-	-	1,819,824	1,819,824	
Other Post Employment Benefits	-	-	-	-	
Indirect Costs	-	31,443	31,687	244	
Total Appropriation	\$ 120,441	\$ 515,331	\$ 2,357,019	1,841,688	357.38%

Summary of Significant Budget Increases/Decreases

Beginning in FY 22 the Town of Harwich will begin sending the flow of sewage to the Town of Chatham. In accordance with the Inter Municipal Agreement a milestone payment will be incurred in the amount of \$1,500,000 upon acceptance of the flow. In addition to this payment the Town will also compensate Chatham for a pump station located in their community that will be utilized by Harwich, the estimated cost of the pump station is \$2,900,000. In addition to the milestone and pump station payment Harwich will be responsible for operation and maintenance expenses to the Town of Chatham for both fixed and variable costs incurred. Further the Town of Harwich will experience internal operating costs to test, maintain, insure, repair and provide utilities to the pump stations located in the community. The table below provides summarized information of these estimated costs for operation.



Sewer/Wastewater Enterprise Fund – Full Time Equivalents

Job Title	FY 2021	FY 2022	FY 2023	Change
Administrative Assistant	0	0	0.05	0.05
Executive Assistant	0.05	0.05	0.05	0
Secondary Distribution Operator D2	0	0	0.05	0.05
Superintendent (Water & Wastewater)	0.5	0.5	0.5	0
Water Comptroller	0	0	0.05	0.05
Full-time Equivalent Employees	0.55	0.55	0.7	0.15

		FY 2023	HARWICH FY23 WASTEWATER BUDGET (2-Year Order to Connect)			
		CHATHAM Request with Supplement	HARWICH Only Expenses	IMA Fixed O&M Expenses	23.08%	Harwich FY23 Budget Request
Operating Expenses						
	Indirects					
HAR	OFUS		\$32,076.00		\$32,076.00	
A	Personal Services					
HAR	Superintendent		\$67,772.00		\$67,772.00	
HAR	HWD Support (Admin/Mtr Reading)		\$13,076.00		\$13,076.00	
A	Personal Services				\$80,848.00	
B	Expenses					
IMA	Regular Wages	31,421		23.08%	\$7,251.97	
IMA	Testing	27,700			\$4,613.17	
IMA	Electric WWFT	154,000			\$25,647.21	
IMA	Gas Heat	41,000			\$6,828.15	
IMA	Plant Maintenance	200,000		23.08%	\$46,160.00	
IMA	Solid Waste Disposal	159,000			\$26,479.91	
IMA	Contract Services	666,000		*% Cal Sys	\$97,100.00	
IMA	Operational Supplies	750		23.08%	\$173.10	
IMA	Building & Grounds Maintenance	250		23.08%	\$57.70	
IMA	Chemicals	69,300			\$11,541.24	
IMA	Ground Water Monitoring	10,000		23.08%	\$2,308.00	
HAR	Contract Operations		\$150,000.00		\$150,000.00	
HAR	Generator Maintenance (450*5)		\$2,250.00		\$2,250.00	
HAR	Electric Utility		\$20,000.00		\$20,000.00	
HAR	Nat Gas		\$600.00		\$600.00	
HAR	Printing & Postage & Office Services		\$650.00		\$650.00	
HAR	SCADA		\$3,000.00		\$3,000.00	
HAR	Collections System Maintenance		\$20,000.00		\$20,000.00	
B	Expenses				\$424,660.44	
	Department Total					
TOTAL	Operating Expense		\$309,424.00		\$153,050.77	
					\$537,584.44	

Long Term Debt Obligations

Town of Harwich, Massachusetts General Obligation Bonds & SRF Loans Outstanding as of June 30, 2021

\$121,316 Massachusetts Water Abatement Trust Dated August 1, 2004

Issue Year	Final Maturity Year	TIC	Par Amount	Principal Outstanding
2004	2023	0%	\$121,316	\$18,363

\$3,140,000 General Obligation Bonds Dated October 15, 2006

Issue Year	Final Maturity Year	TIC ¹	Par Amount	Principal Outstanding
2006	2021	3.69%	\$3,140,000	\$130,000

\$1,592,000 General Obligation Bonds Dated March 15, 2010

Issue Year	Final Maturity Year	TIC ¹	Par Amount	Principal Outstanding
2010	2030	3.26%	\$1,592,000	\$675,000

\$4,962,000 General Obligation Bonds Dated October 1, 2011

Issue Year	Final Maturity Year	TIC ¹	Par Amount	Principal Outstanding
2011	2036	2.71%	\$4,962,000	\$2,250,000

\$5,485,000 General Obligation Refunding Bonds Dated October 30, 2012

Issue Year	Final Maturity Year	TIC ¹	Par Amount	Principal Outstanding
2012	2033	1.54%	\$5,485,000	\$1,845,000

\$2,900,000 General Obligation Allen Harbor Dredging Bonds Dated July 15, 2013

Issue Year	Final Maturity Year	TIC ¹	Par Amount	Principal Outstanding
2013	2022	1.71%	\$2,900,000	\$615,000

\$1,721,937.46 Massachusetts Water Pollution Abatement Trust Dated February 21, 2018

Issue Year	Final Maturity Year	TIC	Par Amount	Principal Outstanding
2018	2036	2.0%	\$1,721,937.46	\$1,479,162.80

\$12,525,000 General Obligation Municipal Purpose Loan of 2018 Bonds Dated June 21, 2018

<u>Issue Year</u>	<u>Final Maturity Year</u>	<u>TIC</u>	<u>Par Amount</u>	<u>Principal Outstanding</u>
2018	2038	2.79%	\$12,525,000	\$9,845,000

\$9,105,000 General Obligation Municipal Purpose Loan of 2019 Bonds Dated June 20, 2019

<u>Issue Year</u>	<u>Final Maturity Year</u>	<u>TIC</u>	<u>Par Amount</u>	<u>Principal Outstanding</u>
2019	2039	2.31%	\$9,105,000	\$7,515,000

\$3,815,000 General Obligation Refunding Bonds Dated August 20, 2019

<u>Issue Year</u>	<u>Final Maturity Year</u>	<u>TIC</u>	<u>Par Amount</u>	<u>Principal Outstanding</u>
2019	2029	1.09%	\$3,815,000	\$3,010,000

¹ Does not include underwriter's spread or costs of issuance.

Town of Harwich Existing Debt Obligations
General, Water and Wastewater Enterprise Funds
Principal & Interest Obligations

Purpose	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 - FY 40	Total
MCWT Title V	6,121	6,121	6,121					18,363
School Roof Repairs	25,500							25,500
School Roof Repairs	20,400	-						20,400
Brooks Academy Repairs	10,200	-						10,200
Golf Course Renovations	76,500	-						76,500
Water Treatment Plant	100,125	97,688	95,063	92,438	89,813	87,000	243,000	805,125
McGuerty Road Betterment	15,300							15,300
Greensand Water Treatment Facility	194,870	190,808	187,655	184,178	180,440	176,540	1,529,580	2,644,070
Water Storage Tank	158,100							158,100
Land Acquisition - Shea	180,800	170,775	166,650	-	-	-	-	518,225
Land Acquisition - Copelas	52,250	50,750	-	-	-	-	-	103,000
Police Station Planning	5,225	5,075	-	-	-	-	-	10,300
Water Storage Tank	134,831	131,681	129,056	121,881	119,631	112,438	682,553	1,432,072
Dredging	327,188	304,125	-	-	-	-	-	631,313
MCWT Water Improvements	116,269	116,289	116,310	116,330	116,351	116,372	1,048,400	1,746,320
Downey Land Acquisition	59,700	57,950	56,200	54,450	52,700	50,950	429,963	761,913
Muddy Creek Bridge	32,775	31,775	30,775	29,775	28,775	27,775	206,081	387,731
Saquatucket Building/Boardwalk	229,850	223,100	216,350	209,600	202,850	196,100	1,644,513	2,922,363
Gingery Plum Way Betterment	15,500	15,000	14,500	14,000	13,500	13,000	62,800	148,300
Skinequit Road Betterment	18,450	17,700	6,950	6,700	6,450	6,200	22,300	84,750
Saquatucket Harbor Improvements	564,275	546,025	527,775	504,525	481,525	463,775	2,367,700	5,455,600
Saquatucket Harbor Design	99,000	94,500	-	-	-	-	-	193,500
Sewer Interconnection & Planning	755,475	655,475	468,975	220,475	213,475	206,475	1,823,981	4,344,331
Sewer - Cold Brook Planning	12,250	11,750	11,250	5,750	5,500	5,250		51,750
Fire Station #2 Construction	520,700	523,500	490,700	475,700	460,700	445,700	4,318,250	7,235,250
Cranberry Valley Infrastructure Imp	104,950	101,700	98,450	95,200	91,950	83,700	645,050	1,221,000
Police Station Construction	520,400	504,400	488,400	467,400	451,600	435,800	659,400	3,527,400
Existing Debt Obligations	\$ 4,357,004	\$ 3,856,186	\$ 3,111,179	\$ 2,598,401	\$ 2,515,259	\$ 2,427,075	\$ 15,683,570	\$ 34,548,675

Town of Harwich Authorized/Unissued Debt
Estimated Principal & Interest Obligations

Purpose	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 - FY 52	Total
Road Maintenance FY 17	70,616	72,350	65,400	63,600	61,800			333,766
Fire Station #2 Planning	36,755	31,800	30,900	-				99,455
Wastewater IMA - Chatham	-	102,500	215,550	326,000	318,850	311,700	3,891,650	5,166,250
Road Maintenance FY 18	79,488	86,250	84,000	81,750	79,500	77,250		488,238
Road Maintenance FY 19	89,986	97,450	94,900	92,350	84,800	82,400		541,886
Cold Brook Design & Construction	199	40,278	171,850	168,100	164,350	155,600	1,980,000	2,680,377
Phase 2 Construction	-	802,472	691,054	691,056	691,056	691,056	17,276,666	20,843,360
Chatham Pump Station	299	207,349	202,900	199,000	195,100	191,200	2,364,200	3,360,048
Fire Equipment - Quint		144,273	139,250	135,950	132,650	129,350	582,700	1,264,173
Road Maintenance FY 22			98,000	95,200	92,400	89,600	478,800	854,000
Total Authorized/Unissued Debt Authorizations	\$ 277,343	\$ 1,584,722	\$ 1,793,804	\$ 1,853,006	\$ 1,820,506	\$ 1,728,156	\$ 26,574,016	\$ 35,631,553

Town of Harwich Proposed Debt Authorizations Estimated Principal & Interest Potential Obligations

Purposed	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28 - FY 52	Total
Road Maintenance FY 23	-	-	98,000	92,500	92,400	89,600	481,500	854,000
Road Maintenance FY 24	-	-	-	128,240	121,632	115,136	633,472	998,480
New Well Construction	-	-	-	-	59,163	56,345	448,122	563,630
Route 28 Water Main Replacement	-	-	-	-	477,097	438,165	7,802,324	8,717,586
Wastewater Sewer Main Upgrade	-	-	-	-	136,313	125,190	2,229,235	2,490,738
Road Maintenance FY 25	-	-	-	-	105,000	101,500	686,000	892,500
Allen Harbor Jetty	-	-	-	-	235,000	228,250	2,330,500	2,793,750
Pipe Discontinuity Upgrade	-	-	-	-	-	102,235	1,765,819	1,868,054
E. Harwich Phase 3 Construction Phase 4 Design	-	-	-	-	-	2,044,702	35,316,382	37,361,084
Road Maintenance FY 26						105,000	787,500	892,500
Golf Irrigation	-	-	-	-	-	180,000	1,350,000	1,530,000
Distribution Upgrade							12,453,694	12,453,694
Pleasant Lake Ave Tank Impr							1,972,705	1,972,705
Major Facility Equip Upgrade							1,477,000	1,477,000
Road Maintenance FY 27							892,500	892,500
DPW Maintenance Building	-	-	-	-	-	-	4,880,000	4,880,000
Proposed Debt Obligations	\$ -	\$ -	\$ 98,000	\$ 220,740	\$ 1,226,605	\$ 4,211,123	\$ 77,756,753	\$ 83,513,221

The Town's credit rating was upgraded in May 2019 to AAA stable rating by Standard & Poor's. The rating reflects Harwich's consecutive years of positive operating results leading to very strong reserves stemming from increased operating revenue, which is in turn based on its favorable location along southeast Cape Cod with high-end development and redevelopment. Standard & Poor's highlighted numerous areas of strength from the town's management and budgetary performance to a strong liquidity position with appropriate management policies and practices.

In FY 22 the Town will be extinguishing long term debt obligations for municipal building repairs, road betterments, water infrastructure and golf course improvements. As the debt service continues to mature the budget reflects reductions in required principal and interest payments for existing debt.

A number of authorized and unissued debt exclusions are outstanding as of December 31, 2021. The majority support wastewater projects currently underway totaling over \$31M. Of these outstanding debt items \$4.5M was authorized for the Inter Municipal Agreement with the Town of Chatham. \$2.9M supports the construction of a pumping station located in Chatham, \$1.9M was previously authorized for the Cold Brook design and construction of sewers and \$22.2M is allocated to the Pleasant Bay Watershed sewers. The Town has received approval to secure funding with the Massachusetts Clean Water Trust at 0% interest for the Pleasant Bay Watershed project. Long term debt is calculated with interest rates in the vicinity of 3 – 3.5%, likely the actual debt will differ from the estimates provided.

The remaining proposed debt table provided above includes projects and infrastructure improvements identified within the comprehensive capital plan. For sewer projects the above table includes projects through phase 4 of the Comprehensive Wastewater Management Plan. Within this category General Obligation Debt is calculated with interest rates also in the vicinity of 3 – 3.5%, these will also fluctuate as economic conditions continue to change.

Historical/Estimated Property Tax Barnstable County Assessments

Single Family Home Value

	Average				Median			
	Value	% Incr	Tax \$\$	\$\$ Incr	Value	% Incr	Tax \$\$	\$\$ Incr
Est FY 23	\$ 636,600	0.00%	\$ 5,411	\$ 248	\$ 468,500	0.00%	\$ 3,982	\$ 183
FY 22	\$ 636,600	8.88%	\$ 5,163	\$ 134	\$ 468,500	9.82%	\$ 3,800	\$ 131
FY 21	\$ 584,700	2.92%	\$ 5,028	\$ 69	\$ 426,600	3.09%	\$ 3,669	\$ 56
FY 20	\$ 568,100	4.83%	\$ 4,960	\$ 261	\$ 413,800	4.81%	\$ 3,612	\$ 190
FY 19	\$ 541,900	7.01%	\$ 4,698	\$ 242	\$ 394,800	6.04%	\$ 3,423	\$ 147
FY 18	\$ 506,400	6.61%	\$ 4,456	\$ 196	\$ 372,300	6.83%	\$ 3,276	\$ 150

Commercial/Industrial/Mixed Use (CIM)

	Average				Median			
	Value	% Incr	Tax \$\$	\$\$ Incr	Value	% Incr	Tax \$\$	\$\$ Incr
Est FY 23	\$ 741,500	0.00%	\$ 6,303	\$ 289	\$ 374,500	0.00%	\$ 3,183	\$ 146
FY 22	\$ 741,500	5.76%	\$ 6,014	\$ (16)	\$ 374,500	5.29%	\$ 3,037	\$ (22)
FY 21	\$ 701,100	4.44%	\$ 6,029	\$ 169	\$ 355,700	2.86%	\$ 3,059	\$ 40
FY 20	\$ 671,300	4.43%	\$ 5,860	\$ 287	\$ 345,800	4.95%	\$ 3,019	\$ 162
FY 19	\$ 642,800	3.23%	\$ 5,573	\$ 93	\$ 329,500	4.64%	\$ 2,857	\$ 86
FY 18	\$ 622,700	6.61%	\$ 5,480	\$ 196	\$ 314,900	6.83%	\$ 2,771	\$ 150

Barnstable County Assessments			
FY 2022 Average Residential Assessments			
Town	Valuation	Taxes	Tax Rate
Barnstable	560,493	\$ 4,843	8.64
Bourne	524,788	\$ 5,295	10.09
Brewster	648,595	\$ 5,091	7.85
Chatham	1,117,752	\$ 5,164	4.62
Dennis	578,915	\$ 3,242	5.60
Eastham	573,468	\$ 4,920	8.58
Falmouth	631,112	\$ 5,080	8.05
Harwich	636,549	\$ 5,162	8.11
Mashpee	641,465	\$ 5,151	8.03
Orleans	931,009	\$ 6,703	7.20
Provincetown	1,214,006	\$ 8,085	6.66
Sandwich	497,470	\$ 6,547	13.16
Truro	828,119	\$ 6,401	7.73
Wellfleet	692,680	\$ 5,389	7.78
Yarmouth	453,153	\$ 4,160	9.18

Capital Investments

Planning for capital investments has many objectives – as an instrument of fiscal policy, an avenue for economic infrastructure planning, to improve the quality of life for residents and visitors and protect the Town’s investment in assets such as buildings, roadways and equipment. One of the most vital functions of a capital plan is to construct and maintain the public works infrastructure within the community. Without this network of capital investments including roadways, bridges, sewers, water mains, and other essential public facilities, a wide range of negative impacts are likely to be felt by the residents and commercial businesses which places heavy reliance on the Town for both physical well-being and economic success.

By charter, the Town of Harwich maintains a comprehensive Capital Improvement Program which serves as its planning document to ensure that its facilities, equipment, and infrastructure are well maintained and operating in peak condition. Under the guidance of the Capital Outlay Committee, this process gives the Town of Harwich the ability to plan for its capital needs and allocate short- and long-term resources appropriately. As part of this process, the Town identifies and quantifies the operational costs associated with its capital projects and budgets resources accordingly. The current plan anticipates over \$79 million in capital projects. Included in this \$79 million is \$7 million for necessary roadway improvements, \$34.5 million for public wastewater design and construction, \$21.2 million for water system upgrades and \$2.5 million for harbor capital improvements. The remainder of the program will finance improvements to the Town’s parks, preservation of properties and bodies of water, equipment and technology.

The first year of the Capital Improvement Plan (Capital Budget) as well as the full five year comprehensive plan are presented below. Recommended funding sources are identified for the fiscal year 2023 projects, historically they have appeared on the warrant contained within separate articles for discussion, deliberation and decision by town meeting attendees and, when appropriate, ballot votes.

Department	Title	Funding Source for FY 2023	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total
Administration	Brooks Academy Renovation Project	Free Cash	250,000	600,000	560,000	75,000	0	1,485,000
Administration	Beautify the villages of Harwich	Free Cash	50,000	50,000	50,000	50,000	50,000	250,000
Administration								
Accounting			0	0	0	0	0	0
Cemetery			0	0	0	0	0	0
Channel 18	Main Control equipment	Public, Education & Government (PEG) Funds	0	0	0	17,650	0	17,650
Channel 18	Equip meeting rooms & field equipment	Public, Education & Government (PEG) Funds	66,470	4,388	47,863	7,247	45,000	170,968
Channel 18								
Community Center	Green community utilities	Free Cash	437,400	0	0	0	0	437,400
Community Center	Privacy fence	Free Cash	75,000	0	0	0	0	75,000
Community Center	A/C replacement	Free Cash	0	0	180,000	0	0	180,000
Community Center	Generator	Free Cash	0	0	0	0	140,000	140,000
Community Center	Weight room equipment replacement	Revolving Fund	30,000	0	30,000	0	30,000	90,000
Community Center	Gymnasium replacements	Free Cash	0	108,400	0	0	0	108,400
Community Center	Roof	Free Cash	0	0	0	0	264,000	264,000
Community Center								
Cultural Center	Equipment upgrades		0	0	0	1,160,000	0	1,160,000
Cultural Center								
Emergency Management			0	0	0	0	0	0
Engineering (via Admin.)	Stormwater EPA MS4 compliance	Free Cash	100,000	40,000	40,000	100,000	100,000	380,000
Engineering (via Admin.)								
Facility Maintenance	ADA compliance requirements		0	121,000	0	0	0	121,000
Facility Maintenance								
Fire Department	Ambulances		0	0	403,860	0	428,092	831,952
Fire Department	Engines/Other Fire Equipped Vehicles	Free Cash	450,000	0	0	0	0	450,000
Fire Department	Vehicles	Free Cash	130,000	0	70,000	0	0	200,000
Fire Department								
Golf	Irrigation Update		0	0	1,200,000	0	0	1,200,000
Golf	Vehicle purchase	Free Cash	90,000	0	0	0	0	90,000
Golf								
Harbormaster	Allen Harbor Jetty		0	2,000,000	0	0	0	2,000,000
Harbormaster	Herring River Ramp replacement		0	0	30,000	0	300,000	330,000
Harbormaster	Saquatucket Bulkheads replacements		0	0	0	175,000	0	175,000
Harbormaster	Wychmere Outer Harbor Dredge		0	0	0	0	0	0
Harbormaster	Vehicle replacement		0	0	0	42,000	0	42,000
Harbors								
Health			0	0	0	0	0	0
IT Department (Via Admin.)			0	0	0	0	0	0
Library	Interior modifications		0	0	40,000	150,000	0	190,000
Library								
Natural Resources			0	0	0	0	0	0
Planning Department			0	0	0	0	0	0
Police Department	Equipment replacements	Free Cash	49,200	45,500	18,000	18,000	12,600	143,300
Police Department	Technology replacement	Free Cash	14,138	0	18,000	0	0	32,138
Police Department								
Public Works	Ballfields mower	Free Cash	64,473	0	0	0	0	64,473
Public Works	Road maintenance/improvements	Ch. 90 Funds/General Fund Debt Exclusion	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7,000,000
Public Works	Vehicle replacements	Free Cash	495,000	445,000	487,500	495,000	485,000	2,407,500
Public Works	Transfer station generator		0	143,000	0	0	0	143,000
Public Works	Construct maintenance building		0	0	0	0	3,200,000	3,200,000
Public Works								
Recreation			0	0	0	0	0	0
Town Clerk	Voting Equipment replacement	Free Cash	75,000	0	0	0	0	75,000
Town Clerk								
Treasurer/Collector								
Water Department	Vehicle replacements	Retained Earnings	90,000	0	125,000	0	0	215,000
Water Department	Equipment replacements		0	0	125,000	0	0	125,000
Water Department	Pavement management plan		0	175,000	0	0	0	175,000
Water Department	New well construction		0	500,000	0	0	0	500,000
Water Department	Rt. 28 water main replacemenet		0	7,000,000	0	0	0	7,000,000
Water Department	Paint Pleasant Lake Ave. tank		0	0	1,750,000	0	0	1,750,000
Water Department	Distribution system upgrades		0	0	10,000,000	0	0	10,000,000
Water Department	Pipe discontinuity upgrade		0	0	0	1,500,000	0	1,500,000
Water Department								
Wastewater Department	E. Harwich Collection System Expans.		0	30,000,000	0	0	0	30,000,000
Wastewater Department	Phase 4 Collection System design		0	0	2,500,000	0	0	2,500,000
Wastewater Department	Rt. 28 sewer main installation		0	2,000,000	0	0	0	2,000,000
Waste water De partment								
ANNUAL TOTALS			3,866,681	44,632,288	19,075,223	5,189,897	6,454,692	79,218,781

FUNDING SOURCES	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total
ARPA Funds						-
Chapter 90 Funds	700,000	700,000	700,000	700,000	700,000	3,500,000
General Fund Debt Exclusions	700,000	2,700,000	1,900,000	1,860,000	3,900,000	11,060,000
Free Cash	2,280,211	1,552,900	1,867,360	930,000	1,479,692	8,110,163
Other State/Federal Grants						-
Public, Education & Government (PEG) Funds	66,470	4,388	47,863	24,897	45,000	188,618
Waterways Fund			30,000	175,000	300,000	505,000
Water Retained Earnings	90,000	175,000	250,000			515,000
Water Debt (User Fee Funded)		7,500,000	11,750,000	1,500,000		20,750,000
Wastewater Fund Debt Exclusions		32,000,000	2,500,000			34,500,000
Weight Room Revolving Fund	30,000		30,000		30,000	90,000
TOTAL	3,866,681	44,632,288	19,075,223	5,189,897	6,454,692	79,218,781

Proposed Budget Summary
Revenue & Expenses

FY 2023 Town Administrator Proposed Budget

Estimated

FY 2023 REVENUES	Actual FY2019	Actual FY2020	Actual FY2021	Budget FY2022	TA Proposed FY2023	% Change
Real Estate & Personal Property Taxes	\$50,127,321	\$52,165,222	\$53,357,522	\$54,677,319	\$57,257,585	4.7%
Local Receipts:						
Excise Tax	2,407,537	2,294,565	2,486,432	2,375,000	2,375,000	0.0%
Hotel/Motel & Meals	1,124,753	1,350,894	1,458,237	915,000	1,100,000	20.2%
Ambulance	1,664,188	1,601,026	1,789,175	1,651,500	1,600,000	-3.1%
Waste Disposal	3,372,701	3,209,426	3,845,847	3,532,359	3,340,000	-5.4%
Beach, Recreation & Youth	435,548	425,634	455,499	412,500	362,000	-12.2%
Harbors & Landings	806,754	1,173,879	1,206,735	1,184,500	1,037,000	-12.5%
Golf Operations	1,895,899	1,518,934	2,168,649	1,950,000	1,960,000	0.5%
Other Local Receipts	3,016,935	2,618,408	2,342,579	1,805,913	1,757,638	-2.7%
Total Local Receipts	14,724,316	14,192,766	15,753,153	13,826,772	13,531,638	-2.1%
State Aid:						
Cherry Sheet	676,162	1,792,161	636,757	667,067	725,976	8.8%
Other:						
Free Cash	378,038	639,034	353,943	446,280	-	0.0%
Stabilization Fund			574,171	-	-	0.0%
Overlay Surplus	100,000	200,000	200,000	200,000	200,000	0.0%
Harbor Capital Improvement	62,808	72,227	0	0	0	0.0%
Cable Fund (Comcast)	156,450	144,398	210,107	210,107	190,869	-9.2%
Septic Loan	17,358	13,574	17,171	6,121	0	0.0%
Water Enterprise Indirect Costs	732,843	720,295	730,290	727,304	759,278	4.4%
Sewer Enterprise Indirect Costs			0	31,446	31,687	0.8%
FEMA	13,608	13,815	13,855	13,855	13,908	0.4%
Road Betterments	58,277	56,973	51,100	55,166	32,700	-40.7%
Allan Harbor Betterments	182,250	29,325	98,508	0	31,325	0.0%
Golf Improvement & Infrastructure Funds	139,000	249,000	208,200	104,950	101,700	-3.1%
SAQ Mooring	101,188	136,888	50,000	0	0	0.0%
SAQ Waterways	136,888	101,188	50,000	0	0	0.0%
CPA Funds (Land Bank)	588,750	553,700	341,750	233,050	221,525	-4.9%
Dog License Fund			2,144	0	0	0.0%
Town Clerk State Aid	15,585		12,000	0	0	0.0%
Total Revenue	\$68,210,840	\$71,080,566	\$72,660,671	\$71,199,438	\$73,098,190	2.7%

FY 2023 Town Administrator Proposed Budget

<u>TOWN OPERATION BUDGET 2022</u>		<u>Actual FY2019</u>	<u>Actual FY2020</u>	<u>Actual FY2021</u>	<u>Budget FY2022</u>	<u>TA Proposed FY2023</u>	<u>\$\$ Change</u>	<u>PCT CHANGE</u>
1	MODERATOR S&W	-	-	-	1,000	1,000	-	0.0%
2	SELECTMEN S&W	12,000	12,000	11,600	12,500	12,500	-	0.0%
3	SELECTMEN - EXP	7,237	5,737	29,211	8,750	8,750	-	0.0%
4	Sub-Total	19,237	17,737	40,811	21,250	21,250	-	0.0%
5	FINANCE COMMITTEE S&W	229	76	-	3,000	3,000	-	0.0%
6	FINANCE COMMITTEE - EXP	1,516	1,824	268	2,000	2,000	-	0.0%
7	Sub-Total	1,744	1,900	268	5,000	5,000	-	0.0%
8	FINANCE COMMITTEE RESERVE FUND	-	-	-	50,000	50,000	-	0.0%
9	TOWN ACCOUNTANT - SAL	246,777	258,180	280,757	278,184	284,406	6,222	2.2%
10	TOWN ACCOUNTANT - EXP	2,570	6,990	3,409	8,139	8,139	-	0.0%
11	AUDIT - EXP	40,505	40,000	40,000	40,000	45,000	5,000	12.5%
12	Sub-Total	289,853	305,170	324,166	326,323	337,545	11,222	3.4%
13	ASSESSORS - S&W	182,201	178,746	169,527	206,287	206,844	557	0.3%
14	ASSESSORS - EXP	132,171	85,332	90,976	108,220	140,450	32,230	29.8%
15	Sub-Total	314,371	264,078	260,503	314,507	347,294	32,787	10.4%
16	TOWN COLLECTIONS - S&W	12,837	9,425	8,161	16,000	15,000	(1,000)	-6.3%
17	TOWN COLLECTIONS - EXP	3,760	3,700	4,578	5,500	6,140	640	11.6%
18	Sub-Total	16,597	13,125	12,739	21,500	21,140	(360)	-1.7%
19	POSTAGE	39,128	47,487	59,265	41,500	50,000	8,500	20.5%
20	Sub-Total	39,128	47,487	59,265	41,500	50,000	8,500	20.5%
21	TREASURER - S&W	254,705	276,730	284,513	291,686	296,268	4,582	1.6%
22	TREASURER - EXP	103,516	101,573	81,981	91,550	92,353	803	0.9%
23	Sub-Total	358,221	378,303	366,494	383,236	388,621	5,385	1.4%
24	VACATION & SICK LEAVE BUY BACK	46,074	84,023	54,805	150,622	184,355	33,733	22.4%
25	MEDICARE	236,704	253,229	250,769	255,008	260,000	4,992	2.0%
26	ADMINISTRATION - S&W	425,860	494,694	348,401	402,824	543,821	140,997	35.0%
27	ADMINISTRATION - EXP	74,692	85,053	65,974	119,879	133,000	13,121	10.9%
28	ADMINISTRATION - CAP OUTLAY	4,801	3,013	4,550	5,500	-	(5,500)	-100.0%
29	WEATHER EVENT	-	844,876	-	-	-	-	0.0%
30	Sub-Total	505,352	1,427,636	418,925	528,203	676,821	148,618	28.1%
32	LEGAL SERVICES - EXP	170,825	140,192	157,016	185,000	185,000	-	0.0%
33	CLAIMS & SUITS	-	-	-	500	500	-	0.0%
34	Sub-Total	170,825	140,192	157,016	185,500	185,500	-	0.0%
35	INFORMATION TECHNOLOGY - S&W	101,439	108,577	110,748	111,098	91,940	(19,158)	-17.2%
36	INFORMATION TECHNOLOGY - EXP	244,542	202,496	240,677	274,141	439,500	165,359	60.3%
37	Sub-Total	345,981	311,073	351,426	385,239	531,440	146,201	38.0%
38	IT CHANNEL 18 - S&W	117,843	128,625	134,278	149,536	153,629	4,093	2.7%
39	IT CHANNEL 18 - EXP	28,089	15,772	29,952	60,604	37,240	(23,364)	-38.6%
40	Sub-Total	145,933	144,397	164,230	210,140	190,869	(19,271)	-9.2%
41	CONSTABLE S & W	188	375	563	708	700	(8)	-1.1%
42	TOWN CLERK - S&W	229,276	240,754	267,340	240,726	238,499	(2,227)	-0.9%
43	TOWN CLERK - EXP	36,965	51,130	52,256	32,228	61,304	29,076	90.2%
44	Sub-Total	266,242	291,884	319,596	272,954	299,803	26,849	9.8%
45	CONSERVATION - S&W	138,789	148,974	162,999	165,506	160,786	(4,720)	-2.9%
46	CONSERVATION - EXP	8,198	4,891	4,833	5,915	6,686	771	13.0%
47	Sub-Total	146,987	153,865	167,832	171,421	167,472	(3,949)	-2.3%
48	TOWN PLANNER - S&W	87,324	93,093	63,545	95,305	153,036	57,731	60.6%
49	TOWN PLANNER - EXP	3,580	3,428	1,275	4,531	5,601	1,070	23.6%
50	Sub-Total	90,904	96,520	64,820	99,836	158,637	58,801	58.9%
51	BOARD OF APPEALS - S&W	-	-	-	-	2,050	2,050	200.0%
52	BOARD OF APPEALS - EXP	15	124	-	735	800	65	8.8%
53	Sub-Total	15	124	-	735	2,850	2,115	287.8%
54	ALBRO HOUSE - EXP	2,928	2,177	2,076	6,355	5,000	(1,355)	-21.3%
55	OLD RECR BUILDING - EXP	4,123	5,001	3,457	7,627	6,500	(1,127)	-14.8%
56	W. HARWICH SCHOOL - EXP	404	365	396	1,424	1,600	176	12.4%
57	Sub-Total	7,455	7,543	5,929	15,406	13,100	(2,306)	-15.0%
58	COMMUNITY DEVELOPMENT - S&W	225,761	211,842	211,492	235,150	-	(235,150)	-100.0%
59	COMMUNITY DEVELOPMENT - EXP	20,076	6,596	8,218	13,113	5,898	(7,215)	-55.0%
60	Sub-Total	245,837	218,438	219,710	248,263	5,898	(242,365)	-97.6%
61	PUBLIC BUILDINGS REPAIRS	-	-	-	2,133	2,000	(133)	-6.2%

FY 2023 Town Administrator Proposed Budget

<u>TOWN OPERATION BUDGET 2022</u>		<u>Actual FY2019</u>	<u>Actual FY2020</u>	<u>Actual FY2021</u>	<u>Budget FY2022</u>	<u>TA Proposed FY2023</u>	<u>\$\$ Change</u>	<u>PCT CHANGE</u>
62	TOWN/FIN COM REPORTS	7,766	5,961	1,540	10,000	10,000	-	0.0%
63	ADVERTISING	22,229	4,788	27,138	22,750	30,000	7,250	31.9%
64	POLICE - S&W	3,716,952	3,554,438	3,824,384	4,270,381	4,310,121	39,739	0.9%
65	POLICE - EXP	485,462	375,889	316,691	493,737	528,237	34,500	7.0%
66	POLICE - CAP OUTLAY	131,100	85,811	(45,927)	-	157,000	157,000	200.0%
67	Sub-Total	4,333,514	4,016,139	4,095,148	4,764,118	4,995,358	231,239	4.9%
68	FIRE - S&W	3,872,857	3,744,052	3,906,676	4,299,285	4,397,138	97,853	2.3%
69	FIRE - EXP	362,366	356,867	364,589	551,329	597,499	46,170	8.4%
71	Sub-Total	4,235,223	4,100,920	4,271,265	4,850,614	4,994,637	144,023	3.0%
72	AMBULANCE - S&W	137,969	86,233	100,343	-	-	-	0.0%
73	EMS - EXP	118,467	122,332	123,874	-	-	-	0.0%
74	Sub-Total	256,436	208,565	224,217	-	-	-	0.0%
75	BUILDING - S&W	291,192	283,536	301,442	340,348	455,518	115,169	33.8%
76	BUILDING - EXP	13,822	10,568	15,851	26,475	27,885	1,410	5.3%
77	Sub-Total	305,013	294,104	317,293	366,823	483,402	116,579	31.8%
78	EMERG. MGMT - S&W	1,032	2,300	637	5,355	5,408	53	1.0%
79	EMERG. MGMT - EXP	4,562	7,075	1,974	8,500	8,500	-	0.0%
80	Sub-Total	5,593	9,375	2,611	13,855	13,908	53	0.4%
81	NATURAL RESOURCES - S&W	102,223	110,546	113,474	114,714	116,307	1,593	1.4%
82	NATURAL RESOURCES - EXP	27,835	21,525	12,108	27,100	27,100	-	0.0%
83	Sub-Total	130,058	132,071	125,583	141,814	143,407	1,593	1.1%
84	PLEASANT BAY ALLIANCE	20,160	23,760	23,760	23,760	25,232	1,472	6.2%
85	TOWN ENGINEER - S&W	131,618	115,709	119,404	114,549	101,589	(12,960)	-11.3%
86	TOWN ENGINEER - EXP	35,871	28,677	46,762	30,310	39,350	9,040	29.8%
87	Sub-Total	167,489	144,386	166,166	144,859	140,939	(3,920)	-2.7%
88	HIGHWAY - S&W	2,623,322	2,578,958	2,642,033	2,777,324	2,778,807	1,484	0.1%
89	HIGHWAY - EXP	2,806,797	2,690,057	3,352,557	3,303,765	3,295,968	(7,798)	-0.2%
90	Sub-Total	5,430,119	5,269,015	5,994,589	6,081,089	6,074,775	(6,314)	-0.1%
91	SNOW/ICE - S&W	81,499	25,914	93,372	40,000	40,000	-	0.0%
92	SNOW/ICE - EXP	190,965	66,955	211,695	95,000	95,000	-	0.0%
93	Sub-Total	272,463	92,870	305,067	135,000	135,000	-	0.0%
94	STREET LIGHTS	22,731	30,356	24,504	31,000	30,000	(1,000)	-3.2%
95	CEMETERY ADMIN - S&W	65,070	70,040	71,084	71,434	71,434	0	0.0%
96	CEMETERY ADMIN - EXP	4,546	4,670	3,428	5,108	5,108	(1)	0.0%
97	Sub-Total	69,617	74,710	74,512	76,542	76,542	(0)	0.0%
98	BOARD OF HEALTH - S&W	163,782	183,249	160,145	193,196	269,893	76,697	39.7%
99	BOARD OF HEALTH - EXP	13,241	8,331	5,851	12,560	18,425	5,865	46.7%
100	Sub-Total	177,023	191,579	165,996	205,757	288,318	82,561	40.1%
101	COMMUNITY CENTER S&W	176,286	185,474	190,465	198,100	203,327	5,227	2.6%
102	COMMUNITY CENTER EXP	117,063	109,175	97,068	121,190	115,882	(5,308)	-4.4%
103	Sub-Total	293,349	294,649	287,533	319,290	319,209	(81)	0.0%
104	COUNCIL ON AGING - S&W	352,597	361,824	351,333	393,012	448,127	55,115	14.0%
105	COUNCIL ON AGING - EXP	63,932	55,274	22,392	82,326	112,773	30,447	37.0%
106	Sub-Total	416,529	417,099	373,725	475,338	560,900	85,562	18.0%
107	YOUTH COUNSELOR - S&W	85,203	93,443	96,254	96,853	98,154	1,301	1.3%
108	YOUTH COUNSELOR - EXP	4,604	4,221	3,243	3,485	4,250	765	22.0%
109	Sub-Total	89,807	97,663	99,497	100,338	102,404	2,066	2.1%
110	VETERANS EXPENSE/BENEFITS	97,507	133,899	120,138	144,277	145,018	741	0.5%
111	DISABILTY RIGHT - EXP	300	-	-	500	500	-	0.0%
112	HUMAN SERVICES	78,690	79,450	75,900	83,250	83,250	-	0.0%
113	LIBRARY - S&W	665,422	696,848	703,073	741,157	755,032	13,875	1.9%
114	LIBRARY - EXP	267,610	248,848	262,677	274,820	280,183	5,363	2.0%
115	Sub-Total	933,032	945,695	965,750	1,015,977	1,035,215	19,238	1.9%
116	RECREATION - SEASONAL - S&W	216,097	208,379	223,664	217,695	219,179	1,484	0.7%
117	RECREATION - S&W	245,726	253,706	246,770	274,076	264,600	(9,476)	-3.5%
118	RECREATION - EXP	46,281	52,966	41,608	45,575	45,575	-	0.0%
119	RECREATION - CAP OUTLAY	9,029	-	-	-	-	-	0.0%
120	Sub-Total	517,133	515,051	512,041	537,346	529,354	(7,992)	-1.5%
121	HARBORMASTER -S&W	311,293	324,299	310,483	343,519	348,871	5,351	1.6%
122	HARBORMASTER - EXP	203,466	107,197	115,214	253,230	250,879	(2,351)	-0.9%
123	Sub-Total	514,759	431,496	425,697	596,749	599,749	3,000	0.5%

FY 2023 Town Administrator Proposed Budget

<u>TOWN OPERATION BUDGET 2022</u>		<u>Actual FY2019</u>	<u>Actual FY2020</u>	<u>Actual FY2021</u>	<u>Budget FY2022</u>	<u>TA Proposed FY2023</u>	<u>\$\$ Change</u>	<u>PCT CHANGE</u>
124	BROOKS ACAD MUSEUM COMMISSION	9,440	7,842	9,833	12,894	14,000	1,106	8.6%
125	HISTORICAL COMMISSION	-	-	-	-	2,040	2,040	200.0%
126	HISTORICAL COMMISSION	198	-	-	350	350	-	0.0%
127	Sub-Total	198	-	-	350	2,390	2,040	582.9%
128	CELEBRATIONS	992	-	-	1,600	1,600	-	0.0%
129	GOLF - S&W	865,827	795,295	928,704	943,957	1,002,424	58,467	6.2%
130	GOLF - EXP	614,144	535,217	671,367	639,223	656,114	16,891	2.6%
131	GOLF CAP OUTLAY	66,199	13,829	44,314	68,000	68,000	-	0.0%
132	Sub-Total	1,546,170	1,344,341	1,644,385	1,651,180	1,726,538	75,358	4.6%
133	GOLF IMA MRSD	82,000	82,000	29,383	83,538	83,538	-	0.0%
134	ELECTRICITY - CVEC	68,140	71,705	70,744	75,750	77,644	1,894	2.5%
137	INTERFUND TRANSFERS	73,600	325,558	574,365	515,331	-	(515,331)	0.0%
138	Total Departmental Budgets	23,424,730	23,502,145	24,248,246	26,172,172	26,624,121	451,949	1.7%
139	Total Debt Service (Prin & Int)	4,710,046	4,920,069	4,461,774	4,146,161	4,912,019	765,858	18.5%
140	STATE ASSESSMENTS	269,883	285,138	300,868	308,390	322,639	14,249	4.6%
141	BARNSTABLE RETIREMENT	2,763,836	3,024,763	3,144,894	3,242,673	3,504,895	262,222	8.1%
142	CAPE COD COMMISSION ASSESSMENT	223,393	234,056	239,906	253,720	252,749	(971)	-0.4%
143	BARNSTABLE COUNTY ASSESSMENT	208,362	218,307	223,764	236,649	249,879	13,230	5.6%
144	UNEMPLOYMENT COMPENSATION	32,401	16,281	6,518	20,000	20,000	-	0.0%
145	GROUP HEALTH INSURANCE	4,514,731	4,551,199	4,525,043	4,938,071	5,275,725	337,654	6.8%
146	OPEB	125,000	150,000	-	250,000	250,000	-	0.0%
147	GENERAL INSURANCE	726,142	805,793	750,505	877,726	910,082	32,356	3.7%
148	GENERAL INSURANCE DEDUCTIBLE	7,018	3,696	2,222	20,000	20,000	-	0.0%
149	TOTAL TOWN	37,005,542	37,711,447	37,903,740	40,465,563	42,342,109	1,876,546	4.6%
150	OVERLAY (Abatements/Exemptions)	450,000	437,775	400,000	450,000	450,000	-	0.0%
151	C C REGIONAL TECH HIGH	1,581,236	2,317,475	1,737,789	1,536,309	2,079,314	543,005	35.3%
152	MONOMOY REG. SCH. DISTRICT							

Proposed Budget Detail
Revenue & Expenses

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
01	GENERAL FUND - BAL							
01	497000 TRANSFR IN	2,778,089.17	1,381,992.00	1,632,240.00	1,632,240.00	.00	1,382,992.00	-15.3%
	TOTAL GENERAL FUND - BAL	2,778,089.17	1,381,992.00	1,632,240.00	1,632,240.00	.00	1,382,992.00	-15.3%
010004	GENERAL FUND - MISC REVENUE							
010004	432029 PRIOR YR R	538.27	.00	.00	15,504.84	.00	.00	.0%
010004	481005 CC TECH FE	20,000.00	20,000.00	20,000.00	20,000.00	.00	20,000.00	.0%
010004	484099 GEN FD REV	102,575.75	83,538.00	83,538.00	84,133.21	.00	83,538.00	.0%
	TOTAL GENERAL FUND - MISC RE	123,114.02	103,538.00	103,538.00	119,638.05	.00	103,538.00	.0%
011224	SELECTMEN - REV							
011224	436008 OLD REC LS	3,934.64	5,000.00	5,000.00	1,286.31	.00	3,500.00	-30.0%
011224	441000 LIQUOR LIC	65,271.00	65,000.00	65,000.00	53,793.00	.00	60,000.00	-7.7%
011224	442001 HOTEL MOTE	500.00	700.00	700.00	350.00	.00	500.00	-28.6%
011224	442004 JUNK COLL	35.00	100.00	100.00	.00	.00	.00	-100.0%
011224	442005 USED CAR	900.00	1,000.00	1,000.00	800.00	.00	900.00	-10.0%
011224	442006 AMUSEMNET	650.00	.00	.00	.00	.00	.00	.0%
011224	442009 ENTERTAIN	3,210.00	3,500.00	3,500.00	1,670.00	.00	3,000.00	-14.3%
011224	442012 COM VICT	2,250.00	2,000.00	2,000.00	1,350.00	.00	2,000.00	.0%
011224	445005 MISC LIC	60.00	60.00	60.00	50.00	.00	.00	-100.0%
011224	445016 VEH REPRMN	1,500.00	.00	.00	1,400.00	.00	.00	.0%
	TOTAL SELECTMEN - REV	78,310.64	77,360.00	77,360.00	60,699.31	.00	69,900.00	-9.6%
011414	ASSESSORS - REV							
011414	432003 PHOTOCOPY	458.60	850.00	850.00	261.60	.00	500.00	-41.2%
011414	432045 ABUTTERS	12,206.00	11,000.00	11,000.00	7,830.00	.00	11,000.00	.0%
011414	461100 LOSS TAX	84,165.00	84,165.00	84,165.00	55,993.00	.00	96,393.00	14.5%
011414	461400 ABATE VETS	70,596.00	45,183.00	45,183.00	32,325.00	.00	54,355.00	20.3%
011414	461600 ELDERLY AB	24,598.00	80,321.00	80,321.00	101,739.00	.00	89,039.00	10.9%
011414	467100 LOTT/BEANO	457,398.00	457,398.00	457,398.00	351,128.00	.00	486,189.00	6.3%
011414	469901 HOTEL TAX	1,132,926.28	700,000.00	600,000.00	1,460,318.07	.00	750,000.00	25.0%
011414	469906 MEALS TAX	325,311.05	215,000.00	315,000.00	437,185.07	.00	350,000.00	11.1%
	TOTAL ASSESSORS - REV	2,107,658.93	1,593,917.00	1,593,917.00	2,446,779.74	.00	1,837,476.00	15.3%
011454	TREASURER - REV							
011454	431455 ADMIN FEES	1,423.00	.00	.00	925.00	.00	.00	.0%
011454	432007 BOUNCED CK	925.00	500.00	500.00	325.00	.00	500.00	.0%
011454	480999 MISCINDENT	-.01	.00	.00	.00	.00	.00	.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011454 482001 INVEST REV	47,281.93	100,000.00	38,176.55	8,230.14	.00	40,000.00	4.8%
TOTAL TREASURER - REV	49,629.92	100,500.00	38,676.55	9,480.14	.00	40,500.00	4.7%
011464 COLLECTOR - REV							
011464 411016 PP TX 2016	5.65	.00	.00	.00	.00	.00	.0%
011464 411017 PP 2017	92.92	.00	.00	33.64	.00	.00	.0%
011464 411018 PP REV	123.20	.00	.00	58.70	.00	.00	.0%
011464 411019 PP TAX 19	679.93	.00	.00	150.98	.00	.00	.0%
011464 411020 PP TAX 20	9,528.83	.00	.00	297.25	.00	.00	.0%
011464 411021 PP FY 2021	1,214,826.23	.00	.00	3,508.37	.00	.00	.0%
011464 411022 PP FY 22	.00	900,000.00	900,000.00	944,821.96	.00	.00	-100.0%
011464 411023 PP FY 23	.00	.00	.00	.00	.00	1,000,000.00	.0%
011464 412019 RE TAX 19	20,441.88	.00	.00	.00	.00	.00	.0%
011464 412020 RE TAX 20	680,315.46	.00	.00	.00	.00	.00	.0%
011464 412021 RE FY 2021	51,348,189.34	.00	.00	244,256.48	.00	.00	.0%
011464 412022 RE FY 22	.00	53,609,653.34	53,609,653.34	39,384,128.78	.00	.00	-100.0%
011464 412023 RE FY 23	.00	.00	.00	.00	.00	56,257,585.00	.0%
011464 414200 T T REDEEM	166,659.32	.00	.00	126,687.69	.00	.00	.0%
011464 415009 MV FY09	35.00	.00	.00	-35.00	.00	.00	.0%
011464 415015 MVTAXFY15	290.14	.00	.00	-12.64	.00	.00	.0%
011464 415016 MVE 2016	739.68	.00	.00	244.26	.00	.00	.0%
011464 415017 MVE 2017	1,426.66	.00	.00	864.38	.00	.00	.0%
011464 415018 MVE	3,619.93	.00	.00	651.25	.00	.00	.0%
011464 415019 MV TAX 19	20,948.94	.00	.00	3,076.97	.00	.00	.0%
011464 415020 MV TAX 20	321,367.12	.00	.00	12,577.13	.00	.00	.0%
011464 415021 MV FY 2021	2,107,877.80	.00	.00	351,335.60	.00	.00	.0%
011464 415022 MV FY 22	.00	2,000,000.00	2,350,000.00	647,925.92	.00	.00	-100.0%
011464 415023 MV FY 23	.00	.00	.00	.00	.00	2,350,000.00	.0%
011464 416115 BTECFY15	20.00	.00	.00	.00	.00	.00	.0%
011464 416116 BOAT 2016	12.50	.00	.00	.00	.00	.00	.0%
011464 416118 BT EXCISE	12.50	.00	.00	.00	.00	.00	.0%
011464 416119 BOAT 19	99.50	.00	.00	.00	.00	.00	.0%
011464 416120 BOAT 20	392.71	.00	.00	.00	.00	.00	.0%
011464 416121 BOAT FY21	27,233.52	.00	.00	12,506.69	.00	.00	.0%
011464 416122 BOAT FY 22	.00	25,000.00	25,000.00	.00	.00	.00	-100.0%
011464 416123 BOAT 23	.00	.00	.00	.00	.00	25,000.00	.0%
011464 417001 PEN&INT RE	187,733.31	100,000.00	100,000.00	74,318.84	.00	100,000.00	.0%
011464 417002 PEN&INT PP	13,321.07	8,000.00	8,000.00	6,361.52	.00	8,000.00	.0%
011464 417003 PEN&INT MV	116,922.63	75,000.00	75,000.00	49,197.57	.00	100,000.00	33.3%
011464 417004 PENINT BOA	3,724.20	2,000.00	2,000.00	276.14	.00	2,000.00	.0%
011464 417005 PEN&INT TT	88,553.85	100,000.00	100,000.00	72,585.48	.00	75,000.00	-25.0%
011464 417006 PENINTDEFE	21,488.47	.00	.00	.00	.00	.00	.0%
011464 418001 LEIU TAXES	65,255.92	55,000.00	55,000.00	63,702.90	.00	60,000.00	9.1%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011464 432008 MARK FEES	10,860.00	10,000.00	15,000.00	5,740.00	.00	10,000.00	-33.3%
011464 432009 MUN LIEN	29,925.00	18,000.00	25,000.00	14,750.00	.00	20,000.00	-20.0%
TOTAL COLLECTOR - REV	56,462,723.21	56,902,653.34	57,264,653.34	42,020,010.86	.00	60,007,585.00	4.8%
011614 TOWN CLERK - REV							
011614 432003 PHOTOCOPY	195.00	500.00	500.00	7.15	.00	.00	-100.0%
011614 432011 DOG LICENS	13,105.00	12,000.00	12,000.00	3,730.00	.00	12,000.00	.0%
011614 432039 UTIL POLES	80.00	100.00	100.00	40.00	.00	.00	-100.0%
011614 442017 BIR/MAR/DE	17,550.00	16,000.00	16,000.00	11,440.00	.00	16,000.00	.0%
011614 442018 BUSNI CERT	5,680.00	3,000.00	3,000.00	2,840.00	.00	4,000.00	33.3%
011614 445002 RAFFLE	.00	50.00	50.00	30.00	.00	.00	-100.0%
011614 445007 GAS STOREA	250.00	300.00	300.00	.00	.00	200.00	-33.3%
011614 445015 BURIAL PER	1,360.00	1,000.00	1,000.00	390.00	.00	1,000.00	.0%
011614 477001 NONCRIMPOL	100.00	.00	.00	225.00	.00	.00	.0%
011614 477002 NONCROMHEA	1,000.00	.00	.00	.00	.00	.00	.0%
011614 477006 NON CRIM H	100.00	.00	.00	350.00	.00	.00	.0%
011614 477007 N CRIM CON	1,200.00	1,500.00	3,300.00	1,800.00	.00	1,500.00	-54.5%
TOTAL TOWN CLERK - REV	40,620.00	34,450.00	36,250.00	20,852.15	.00	34,700.00	-4.3%
011714 CONSERVATION - REV							
011714 432038 GARDEN PLO	3,675.00	2,900.00	2,900.00	3,210.00	.00	3,000.00	3.4%
011714 436003 BOG LEASE	.00	4,000.00	4,000.00	.00	.00	.00	-100.0%
011714 437001 HEARINGS	13,560.00	7,500.00	7,500.00	5,905.00	.00	12,000.00	60.0%
011714 484099 ADMIN REV	5,525.00	3,500.00	3,500.00	2,950.00	.00	4,000.00	14.3%
TOTAL CONSERVATION - REV	22,760.00	17,900.00	17,900.00	12,065.00	.00	19,000.00	6.1%
011744 TOWN PLANNER - REV							
011744 432003 PHOTOCOPY	18.40	.00	.00	75.00	.00	.00	.0%
011744 432040 LOCAL FEE	7,140.00	6,000.00	6,000.00	2,415.00	.00	6,000.00	.0%
011744 437001 HEARINGS	13,860.21	25,000.00	25,000.00	8,190.00	.00	12,000.00	-52.0%
011744 445005 MISC LIC	530.00	.00	.00	265.00	.00	.00	.0%
TOTAL TOWN PLANNER - REV	21,548.61	31,000.00	31,000.00	10,945.00	.00	18,000.00	-41.9%
011764 BOARD OF APPEALS - REV							
011764 437001 HEARINGS	17,010.00	10,000.00	10,000.00	8,505.00	.00	10,000.00	.0%
TOTAL BOARD OF APPEALS - REV	17,010.00	10,000.00	10,000.00	8,505.00	.00	10,000.00	.0%
011994 CVEC ELECTRIC REVENUE							
011994 421000 CVEC ELECT	240,556.67	275,000.00	275,000.00	212,439.01	.00	250,000.00	-9.1%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
TOTAL CVEC ELECTRIC REVENUE		240,556.67	275,000.00	275,000.00	212,439.01	.00	250,000.00	-9.1%
012104	POLICE - REV							
012104	432015 POL ADMIN	40,648.41	45,000.00	50,000.00	20,971.02	.00	40,000.00	-20.0%
012104	432017 CRUIS USE	13,282.60	6,500.00	9,638.00	3,230.83	.00	10,000.00	3.8%
012104	445003 GUN PERMIT	7,887.50	5,400.00	5,400.00	2,750.00	.00	6,000.00	11.1%
012104	468000 MV FINES	4,828.03	4,500.00	10,000.00	2,613.17	.00	4,000.00	-60.0%
012104	469501 COURT FINE	1,088.00	800.00	1,600.00	175.00	.00	1,000.00	-37.5%
012104	477004 PARK VIO	125.00	.00	.00	250.00	.00	.00	.0%
TOTAL POLICE - REV		67,859.54	62,200.00	76,638.00	29,990.02	.00	61,000.00	-20.4%
012204	FIRE - REV							
012204	432003 PHOTOCOPY	95.00	.00	.00	90.00	.00	.00	.0%
012204	432018 FIRE INPEC	44,820.00	35,000.00	35,000.00	27,895.00	.00	35,000.00	.0%
012204	445005 MISC LIC	2,095.00	3,000.00	3,000.00	1,240.00	.00	2,000.00	-33.3%
012204	445006 BURN PERMT	.00	2,500.00	2,500.00	.00	.00	.00	-100.0%
012204	445007 GAS STOREA	410.00	500.00	500.00	190.00	.00	.00	-100.0%
012204	469900 O/STATEREV	5,520.06	.00	.00	.00	.00	.00	.0%
012204	484099 FIRE REV	2,725.00	.00	.00	.00	.00	.00	.0%
TOTAL FIRE - REV		55,665.06	41,000.00	41,000.00	29,415.00	.00	37,000.00	-9.8%
012314	AMBULANCE - REV							
012314	437000 AMB FEES	1,789,175.03	1,600,000.00	1,651,500.00	997,397.58	.00	1,600,000.00	-3.1%
TOTAL AMBULANCE - REV		1,789,175.03	1,600,000.00	1,651,500.00	997,397.58	.00	1,600,000.00	-3.1%
012414	BUILDING - REV							
012414	432003 PHOTOCOPY	145.10	1,600.00	1,600.00	463.80	.00	.00	-100.0%
012414	432019 BLDG INSP	4,306.00	1,000.00	1,000.00	100.00	.00	3,000.00	200.0%
012414	455008 BLDG PERM	474,978.49	350,000.00	365,800.00	274,380.00	.00	400,000.00	9.3%
012414	455009 SIGH PERM	2,325.00	2,500.00	2,500.00	225.00	.00	2,000.00	-20.0%
012414	455011 RENTDENSTY	1,550.00	1,000.00	1,000.00	650.00	.00	1,000.00	.0%
012414	455012 HVAC SHMET	5,288.51	.00	.00	675.00	.00	.00	.0%
TOTAL BUILDING - REV		488,593.10	356,100.00	371,900.00	276,493.80	.00	406,000.00	9.2%
012424	GAS INSPECTION - REV							
012424	432020 GAS INSP	58,685.00	50,000.00	50,000.00	31,645.00	.00	50,000.00	.0%
012424	477000 FINES	75.00	.00	.00	525.00	.00	.00	.0%
TOTAL GAS INSPECTION - REV		58,760.00	50,000.00	50,000.00	32,170.00	.00	50,000.00	.0%
012434	PLUMBING							
012434	432021 PLUMB INSP	55,915.00	55,000.00	55,000.00	36,270.00	.00	50,000.00	-9.1%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
012434	477000	FINES	.00	.00	.00	575.00	.00	.00	.0%
TOTAL PLUMBING			55,915.00	55,000.00	55,000.00	36,845.00	.00	50,000.00	-9.1%
012454	ELECTRICAL REVENUE								
012454	432023	ELEC INSP	90,963.00	75,000.00	75,000.00	55,852.80	.00	80,000.00	6.7%
012454	477000	FINES	210.00	.00	.00	1,710.00	.00	.00	.0%
TOTAL ELECTRICAL REVENUE			91,173.00	75,000.00	75,000.00	57,562.80	.00	80,000.00	6.7%
012964	Shellfish Revenues								
012964	445001	SHELLFISH	10,532.00	9,000.00	9,000.00	6,456.00	.00	9,000.00	.0%
TOTAL Shellfish Revenues			10,532.00	9,000.00	9,000.00	6,456.00	.00	9,000.00	.0%
014114	TOWN ENGINEER REVENUE								
014114	445017	STORMWTR	3,300.00	.00	.00	.00	.00	.00	.0%
TOTAL TOWN ENGINEER REVENUE			3,300.00	.00	.00	.00	.00	.00	.0%
014394	WASTE DISPOSAL REVENUE								
014394	424701	DISP STICK	985,245.00	900,000.00	950,000.00	289,968.37	.00	900,000.00	-5.3%
014394	424702	DISPOS FEE	1,167,656.71	950,000.00	1,000,000.00	758,858.86	.00	1,000,000.00	.0%
014394	424703	DIS COM FE	1,610,660.90	1,200,000.00	1,529,859.00	1,366,751.35	.00	1,400,000.00	-8.5%
014394	427010	REC NEWSPA	.00	.00	.00	11,147.39	.00	.00	.0%
014394	427011	RECYBOTTLE	.00	12,500.00	12,500.00	15,951.25	.00	.00	-100.0%
014394	427012	RECY OTHER	2,191.00	.00	.00	695.00	.00	.00	.0%
014394	427013	RECY METAL	71,625.25	40,000.00	40,000.00	55,760.16	.00	40,000.00	.0%
TOTAL WASTE DISPOSAL REVENUE			3,837,378.86	3,102,500.00	3,532,359.00	2,499,132.38	.00	3,340,000.00	-5.4%
015104	BOARD OF HEALTH								
015104	432003	PHOTOCOPY	8.00	.00	.00	176.00	.00	.00	.0%
015104	432025	TEST HOLES	17,490.00	15,000.00	15,000.00	14,685.00	.00	15,000.00	.0%
015104	442001	HOTEL MOTE	675.00	500.00	500.00	150.00	.00	.00	-100.0%
015104	442002	STABLE	1,330.00	800.00	800.00	1,410.00	.00	1,000.00	25.0%
015104	442004	JUNK COLL	1,375.00	1,000.00	1,000.00	1,250.00	.00	1,000.00	.0%
015104	442013	OTHER FOOD	18,215.00	18,000.00	18,000.00	13,035.00	.00	18,000.00	.0%
015104	442014	TOBACCO LI	1,125.00	500.00	500.00	1,050.00	.00	1,000.00	100.0%
015104	442015	FUNERAL DI	100.00	.00	.00	.00	.00	.00	.0%
015104	445005	MISC LIC	14,880.00	12,000.00	12,000.00	13,125.00	.00	12,000.00	.0%
015104	445010	SETAGE CAR	3,000.00	2,000.00	2,000.00	2,500.00	.00	2,000.00	.0%
015104	445011	SEWER PERM	36,688.00	30,000.00	30,000.00	20,285.00	.00	30,000.00	.0%
015104	445012	WELL PERM	720.00	1,000.00	1,000.00	840.00	.00	.00	-100.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
015104	445027	SWIM POOL	3,560.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
015104	445029	HEALTH INP	39,380.00	35,000.00	35,000.00	22,770.00	.00	35,000.00	.0%
015104	455012	TRENCH EXC	3,600.00	3,500.00	3,500.00	2,490.00	.00	3,000.00	-14.3%
015104	484099	HEATH REV	4,050.00	2,000.00	2,000.00	2,250.00	.00	2,500.00	25.0%
TOTAL BOARD OF HEALTH			146,196.00	123,300.00	123,300.00	96,016.00	.00	122,500.00	-.6%
015404	COMMUNITY CENTER REVENUE								
015404	432003	PHOTOCOPY	23.00	.00	.00	28.00	.00	.00	.0%
015404	432044	PROGRAM FE	125.15	1,000.00	1,000.00	943.27	.00	.00	-100.0%
015404	432049	PASSPORT	7,825.00	6,000.00	10,000.00	10,585.00	.00	6,000.00	-40.0%
015404	436004	BLDG USE	3,155.00	5,000.00	5,000.00	7,955.00	.00	3,000.00	-40.0%
015404	484098	CC WT RM	.00	1,000.00	1,000.00	.00	.00	.00	-100.0%
TOTAL COMMUNITY CENTER REVEN			11,128.15	13,000.00	17,000.00	19,511.27	.00	9,000.00	-47.1%
015414	COUNCIL ON AGING REVENUE								
015414	432044	COA PROGRA	1,015.00	1,000.00	5,000.00	7,252.30	.00	1,000.00	-80.0%
015414	483003	CATER REV	1,181.92	.00	.00	.00	.00	.00	.0%
TOTAL COUNCIL ON AGING REVEN			2,196.92	1,000.00	5,000.00	7,252.30	.00	1,000.00	-80.0%
016304	RECREATION & YOUTH REVENUE								
016304	427014	BEACH CONC	12,334.00	10,000.00	10,000.00	9,639.65	.00	10,000.00	.0%
016304	432030	SUMMER PRO	3,050.00	2,000.00	2,000.00	7,335.00	.00	2,000.00	.0%
016304	432044	PROGRAM FE	600.00	500.00	500.00	900.00	.00	.00	-100.0%
016304	445013	BEACH STIC	352,130.00	300,000.00	350,000.00	109,020.00	.00	300,000.00	-14.3%
016304	445014	BEACH PKIG	67,890.00	50,000.00	50,000.00	71,270.00	.00	50,000.00	.0%
016304	477004	PARK VIO	19,455.00	.00	.00	11,375.00	.00	.00	.0%
TOTAL RECREATION & YOUTH REV			455,459.00	362,500.00	412,500.00	209,539.65	.00	362,000.00	-12.2%
016334	HARBORMASTER REVENUE								
016334	432042	MOOR AGENT	1,200.00	500.00	500.00	1,100.00	.00	.00	-100.0%
016334	436000	OTHER DOCK	12,450.00	10,000.00	10,000.00	6,500.00	.00	10,000.00	.0%
016334	436001	HARBORFUEL	7,326.88	9,000.00	9,000.00	7,054.85	.00	7,000.00	-22.2%
016334	436002	ALLEN HARB	22,785.00	20,000.00	20,000.00	24,035.00	.00	20,000.00	.0%
016334	436010	ART SHACK	2,068.75	.00	.00	250.00	.00	.00	.0%
016334	436011	TICKET BTH	8,000.00	5,000.00	5,000.00	6,320.00	.00	5,000.00	.0%
016334	436012	SNACK SHK	31,267.00	30,000.00	30,000.00	4,000.00	.00	30,000.00	.0%
016334	436300	SEASONAL	747,973.09	725,000.00	850,000.00	543,010.70	.00	750,000.00	-11.8%
016334	436400	VISITOR	294,589.97	200,000.00	200,000.00	235,328.27	.00	200,000.00	.0%
016334	445200	OFFLOAD	36,753.00	35,000.00	35,000.00	37,068.30	.00	35,000.00	.0%
016334	454012	RAMP FEES	36,515.00	25,000.00	25,000.00	14,402.00	.00	30,000.00	20.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
016334 477004 PARK VIO	3,050.00	.00	.00	5,175.00	.00	.00	.0%
016334 481000 SALE SAND	.00	.00	.00	128,984.50	.00	.00	.0%
016334 484099 HARB REV	2,755.87	.00	.00	1,581.07	.00	.00	.0%
TOTAL HARBORMASTER REVENUE	1,206,734.56	1,059,500.00	1,184,500.00	1,014,809.69	.00	1,087,000.00	-8.2%
016914 HISTORIC COMM REVENUE							
016914 437001 HEARINGS	440.00	500.00	500.00	110.00	.00	.00	-100.0%
TOTAL HISTORIC COMM REVENUE	440.00	500.00	500.00	110.00	.00	.00	-100.0%
016954 GOLF OPERATIONS REVENUE							
016954 432031 GREENS FEE	771,653.57	750,000.00	900,000.00	521,676.90	.00	750,000.00	-16.7%
016954 432032 DRIVE RANG	107,538.93	65,000.00	65,000.00	73,083.11	.00	80,000.00	23.1%
016954 432033 PULL CARTS	7,114.59	5,000.00	5,000.00	4,301.70	.00	5,000.00	.0%
016954 432034 RESID FEE	820,272.00	700,000.00	700,000.00	124,685.00	.00	800,000.00	14.3%
016954 432035 CAR RENTAL	312,482.36	250,000.00	250,000.00	213,990.72	.00	275,000.00	10.0%
016954 432046 NON-RESIDE	38,405.00	20,000.00	20,000.00	7,175.00	.00	30,000.00	50.0%
016954 432047 RANGE MEMB	29,750.00	10,000.00	10,000.00	5,700.00	.00	20,000.00	100.0%
016954 432056 CAPITAL FE	23,420.00	.00	.00	3,200.00	.00	.00	.0%
016954 484099 GOLF OP RE	58,012.45	.00	.00	1,342.56	.00	.00	.0%
TOTAL GOLF OPERATIONS REVENUE	2,168,648.90	1,800,000.00	1,950,000.00	955,154.99	.00	1,960,000.00	.5%
TOTAL GENERAL FUND	72,391,176.29	69,238,910.34	70,635,731.89	52,821,510.74	.00	72,948,191.00	3.3%

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TOWN OF HARWICH - LIVE DATA
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FOR PERIOD 99

ACCOUNTS FOR:

WATER	ENTERPRISE FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
1320	WATER ENTERPRISE FUND							
1320	497000 TRANSFR IN	127,502.92	.00	2,790.51	2,790.51	.00	.00	-100.0%
	TOTAL WATER ENTERPRISE FUND	127,502.92	.00	2,790.51	2,790.51	.00	.00	-100.0%
13204504	WATER REVENUE ENTERP FUND							
13204504	414600 WATER LIEN	26,326.43	17,826.00	17,826.00	7,529.61	.00	20,915.00	17.3%
13204504	417008 P&I WATER	3,114.94	2,578.00	2,578.00	791.84	.00	3,116.00	20.9%
13204504	421100 WATER R&S	4,356,298.43	4,298,631.00	4,298,631.00	3,579,828.00	.00	4,420,975.00	-2.8%
13204504	421200 METERS	5,324.98	9,339.00	9,339.00	7,658.85	.00	7,252.00	-22.3%
13204504	421300 SVCAPPL	700.00	2,053.00	2,053.00	869.92	.00	1,645.00	-19.9%
13204504	421400 SVINSTALL	238,409.87	160,101.00	160,101.00	110,626.55	.00	190,659.00	19.1%
13204504	421450 MKOUTSVC	26,627.42	5,059.00	5,059.00	11,926.03	.00	16,753.00	231.2%
13204504	421550 PROPTRAN	24,592.86	16,837.00	16,837.00	14,497.25	.00	23,681.00	40.6%
13204504	421600 WIRELESS	130,164.41	138,393.00	138,393.00	135,483.28	.00	143,903.00	4.0%
13204504	421650 SOLREV	94,451.44	70,562.00	70,562.00	117,021.95	.00	70,562.00	.0%
13204504	431100 SVC TIGHT	88,015.38	90,780.00	90,780.00	69,245.81	.00	96,016.00	5.8%
13204504	433007 LATE FEE	52,982.05	50,660.00	50,660.00	34,999.83	.00	47,065.00	-7.1%
13204504	441100 ELECT SVC	3,200.00	.00	.00	1,000.00	.00	.00	.0%
13204504	451100 BACKFLOW	19,471.51	20,366.00	20,366.00	23,513.49	.00	20,366.00	.0%
13204504	482001 INVEST REV	9,144.11	21,200.00	21,200.00	489.72	.00	21,200.00	.0%
13204504	484099 WATER MISC	60,923.15	54,331.00	54,331.00	42,673.16	.00	54,331.00	.0%
	TOTAL WATER REVENUE ENTERP F	5,139,746.98	4,958,716.00	4,958,716.00	4,158,155.29	.00	5,138,439.00	3.6%
	TOTAL WATER ENTERPRISE FUND	5,267,249.90	4,958,716.00	4,961,506.51	4,160,945.80	.00	5,138,439.00	3.6%

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ACCOUNTS FOR:

WASTEWATER ENTERPRISE		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
1330	WASTEWATER FUND							
1330	497000 TRANSFR IN	200,000.00	515,331.00	515,331.00	515,331.00	.00	1,819,823.53	253.1%
	TOTAL WASTEWATER FUND	200,000.00	515,331.00	515,331.00	515,331.00	.00	1,819,823.53	253.1%
13304404	WASTEWATER REVENUE							
13304404	422200 USER FEES	.00	.00	.00	150.00	.00	.00	.0%
13304404	482001 INVEST REV	1,326.76	.00	.00	197.77	.00	.00	.0%
	TOTAL WASTEWATER REVENUE	1,326.76	.00	.00	347.77	.00	.00	.0%
	TOTAL WASTEWATER ENTERPRISE	201,326.76	515,331.00	515,331.00	515,678.77	.00	1,819,823.53	253.1%

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ACCOUNTS FOR:

CPC/LAND BANK TRUST FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
80271464 CPA REVENUE							
80271464 412619 CPC 19	608.41	.00	.00	.00	.00	.00	.0%
80271464 412620 CPC 20	19,369.61	.00	.00	.00	.00	.00	.0%
80271464 412621 CPC FY 21	1,538,332.68	.00	.00	7,515.87	.00	.00	.0%
80271464 412622 CCPA FY22	.00	1,611,710.00	1,611,710.00	1,186,325.48	.00	.00	-100.0%
80271464 412623 CPA 23	.00	.00	.00	.00	.00	1,600,000.00	.0%
80271464 414201 TT RE LD B	4,718.13	.00	.00	3,557.05	.00	.00	.0%
80271464 417005 PEN&INT TT	2,076.97	.00	.00	1,816.33	.00	.00	.0%
80271464 417013 INT CPC	4,961.15	.00	.00	2,039.21	.00	.00	.0%
80271464 469904 CPC STATE	505,537.00	240,000.00	240,000.00	791,824.00	.00	500,000.00	108.3%
80271464 482001 INVEST REV	7,234.30	5,000.00	5,000.00	1,717.86	.00	2,500.00	-50.0%
TOTAL CPA REVENUE	2,082,838.25	1,856,710.00	1,856,710.00	1,994,795.80	.00	2,102,500.00	13.2%
TOTAL CPC/LAND BANK TRUST FU	2,082,838.25	1,856,710.00	1,856,710.00	1,994,795.80	.00	2,102,500.00	13.2%
GRAND TOTAL	79,942,591.20	76,569,667.34	77,969,279.40	59,492,931.11	.00	82,008,953.53	5.2%

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ACCOUNTS FOR:

GENERAL FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
01	GENERAL FUND - BAL							
01	596000 TRANSF OUT	574,364.82	515,331.00	3,497,289.49	3,497,289.49	.00	1,819,823.53	-48.0%
	TOTAL GENERAL FUND - BAL	574,364.82	515,331.00	3,497,289.49	3,497,289.49	.00	1,819,823.53	-48.0%
011141	MODERATOR S&W							
011141	511100 S&WELECTED	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
	TOTAL MODERATOR S&W	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
011221	SELECTMEN S&W							
011221	511100 S&WELECTED	11,600.00	12,500.00	12,500.00	6,400.00	.00	12,500.00	.0%
	TOTAL SELECTMEN S&W	11,600.00	12,500.00	12,500.00	6,400.00	.00	12,500.00	.0%
011222	SELECTMEN - EXP							
011222	542000 OFF SUPPLS	.00	250.00	250.00	.00	.00	250.00	.0%
011222	573000 DUE,SB,TRV	4,047.00	7,350.00	7,350.00	4,122.00	.00	7,350.00	.0%
011222	578000 OTHER UNCL	164.42	1,150.00	1,150.00	74.16	.00	1,150.00	.0%
	TOTAL SELECTMEN - EXP	4,211.42	8,750.00	8,750.00	4,196.16	.00	8,750.00	.0%
011311	FINANCE COMMITTEE S&W							
011311	511800 PTS&WYRROU	.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%
	TOTAL FINANCE COMMITTEE S&W	.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%
011312	FINANCE COMMITTEE - EXP							
011312	542000 OFF SUPPLS	58.38	250.00	250.00	6.94	.00	250.00	.0%
011312	573000 DUE,SB,TRV	210.00	1,750.00	1,750.00	592.50	.00	1,750.00	.0%
	TOTAL FINANCE COMMITTEE - EX	268.38	2,000.00	2,000.00	599.44	.00	2,000.00	.0%
011322	Finance Committee Reserve Fund							
011322	578001 RES FUND	.00	50,000.00	50,000.00	.00	.00	50,000.00	.0%
	TOTAL Finance Committee Rese	.00	50,000.00	50,000.00	.00	.00	50,000.00	.0%
011351	TOWN ACCOUNTANT - SAL							
011351	511800 PTS&WYRROU	.00	.00	.00	8,575.28	.00	.00	.0%
011351	511900 S&W	277,544.46	274,411.26	274,411.26	152,739.40	.00	279,863.87	2.0%
011351	513000 OVERTIME	133.95	1,000.00	1,000.00	.00	.00	1,000.00	.0%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

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ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011351	514000	LONGEVITY	1,868.02	2,422.57	2,422.57	270.68	.00	2,842.11	17.3%
011351	515007	SCKLVBONUS	350.00	350.00	350.00	350.00	.00	700.00	100.0%
TOTAL TOWN ACCOUNTANT - SAL			279,896.43	278,183.83	278,183.83	161,935.36	.00	284,405.98	2.2%
011352	TOWN ACCOUNTANT - EXP								
011352	530900	OTH PROFES	1,560.00	4,264.00	4,264.00	.00	.00	4,264.00	.0%
011352	538000	OTHPURCHSV	.00	505.00	505.00	.00	.00	505.00	.0%
011352	542000	OFF SUPPLS	565.29	600.00	600.00	471.05	.00	600.00	.0%
011352	573000	DUE,SB,TRV	1,284.00	2,770.00	2,770.00	35,425.00	.00	2,770.00	.0%
TOTAL TOWN ACCOUNTANT - EXP			3,409.29	8,139.00	8,139.00	35,896.05	.00	8,139.00	.0%
011362	AUDIT - EXP								
011362	530900	OTH PROFES	40,000.00	40,000.00	40,000.00	.00	.00	45,000.00	12.5%
TOTAL AUDIT - EXP			40,000.00	40,000.00	40,000.00	.00	.00	45,000.00	12.5%
011411	ASSESSORS - S&W								
011411	511800	PTS&WYRROU	1,500.00	1,500.00	1,500.00	875.07	.00	1,500.00	.0%
011411	511900	S&W	166,863.00	197,237.15	197,237.15	104,738.55	.00	205,080.66	4.0%
011411	513000	OVERTIME	1,163.61	6,500.00	6,500.00	1,982.89	.00	.00	-100.0%
011411	515007	SCKLVBONUS	.00	1,050.00	1,050.00	.00	.00	263.00	-75.0%
TOTAL ASSESSORS - S&W			169,526.61	206,287.15	206,287.15	107,596.51	.00	206,843.66	.3%
011412	ASSESSORS - EXP								
011412	530200	BK. MICRO	960.51	1,000.00	1,000.00	.00	.00	1,000.00	.0%
011412	530300	DATA PROC.	81,879.96	101,220.00	101,220.00	107,039.00	.00	133,450.00	31.8%
011412	542000	OFF SUPPLS	256.68	2,000.00	2,000.00	245.82	.00	2,000.00	.0%
011412	548100	BULK FUEL	50.44	200.00	200.00	13.39	.00	200.00	.0%
011412	573000	DUE,SB,TRV	1,060.00	3,800.00	3,800.00	615.00	.00	3,800.00	.0%
TOTAL ASSESSORS - EXP			84,207.59	108,220.00	108,220.00	107,913.21	.00	140,450.00	29.8%
011431	TOWN COLLECTIONS - S&W								
011431	511800	PTS&WYRROU	7,746.49	14,000.00	14,000.00	5,285.60	.00	13,000.00	-7.1%
011431	511900	S&W	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
011431	513000	OVERTIME	414.51	1,000.00	1,000.00	36.44	.00	1,000.00	.0%
TOTAL TOWN COLLECTIONS - S&W			8,161.00	16,000.00	16,000.00	5,322.04	.00	15,000.00	-6.3%
011432	TOWN COLLECTIONS - EXP								
011432	538000	OTHPURCHSV	1,912.95	1,500.00	1,500.00	1,635.95	.00	2,140.00	42.7%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011432	558000	UNCLSUPPLS	2,665.42	4,000.00	4,000.00	20.00	.00	4,000.00	.0%
	TOTAL TOWN COLLECTIONS - EXP		4,578.37	5,500.00	5,500.00	1,655.95	.00	6,140.00	11.6%
011442	POSTAGE								
011442	534300	POSTAGE	59,265.11	41,500.00	41,500.00	10,712.97	.00	50,000.00	20.5%
	TOTAL POSTAGE		59,265.11	41,500.00	41,500.00	10,712.97	.00	50,000.00	20.5%
011451	TREASURER - S&W								
011451	511900	S&W	278,181.86	283,860.66	283,860.66	166,320.66	.00	288,742.73	1.7%
011451	513000	OVERTIME	962.38	5,000.00	5,000.00	528.38	.00	5,000.00	.0%
011451	514000	LONGEVITY	1,425.00	1,425.00	1,425.00	905.96	.00	1,125.00	-21.1%
011451	515000	VAC S&W	.00	.00	.00	7,016.89	.00	.00	.0%
011451	515005	Sick By-Bk	.00	.00	.00	4,163.23	.00	.00	.0%
011451	515007	SCKLVBONUS	700.00	1,400.00	1,400.00	1,400.00	.00	1,400.00	.0%
	TOTAL TREASURER - S&W		281,269.24	291,685.66	291,685.66	180,335.12	.00	296,267.73	1.6%
011452	TREASURER - EXP								
011452	524200	OFF EQU RE	1,375.00	1,350.00	1,350.00	1,420.00	.00	1,350.00	.0%
011452	527000	RENT&LEASE	2,993.04	3,000.00	3,000.00	1,496.52	.00	3,823.20	27.4%
011452	530900	OTH PROFES	23,570.23	17,400.00	17,400.00	1,638.83	.00	17,980.00	3.3%
011452	538000	OTHPURCHSV	44,003.69	46,600.00	46,600.00	27,938.06	.00	46,000.00	-1.3%
011452	542000	OFF SUPPLS	3,555.65	4,000.00	4,000.00	2,487.01	.00	4,000.00	.0%
011452	573000	DUE, SB, TRV	372.40	500.00	500.00	240.83	.00	500.00	.0%
011452	574000	GEN INS PR	2,707.50	2,700.00	2,700.00	2,707.50	.00	2,700.00	.0%
011452	578000	UNCLASS	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
011452	578010	FORCL CH60	3,403.26	15,000.00	15,000.00	4,702.73	.00	15,000.00	.0%
	TOTAL TREASURER - EXP		81,980.77	91,550.00	91,550.00	42,631.48	.00	92,353.20	.9%
011482	MEDICARE & VACATION								
011482	515000	VAC S&W	25,489.67	98,068.10	98,068.10	22,128.89	.00	101,616.42	3.6%
011482	515005	SICK BY-BK	29,315.16	52,553.93	52,553.93	17,523.53	.00	82,738.40	57.4%
011482	517500	MEDICARE	250,768.75	255,008.00	255,008.00	154,282.86	.00	260,000.00	2.0%
	TOTAL MEDICARE & VACATION		305,573.58	405,630.03	405,630.03	193,935.28	.00	444,354.82	9.5%
011491	ADMINISTRATION - S&W								
011491	511800	PTS&WYRROU	4,934.49	10,404.00	10,404.00	8,223.49	.00	10,299.25	-1.0%
011491	511900	S&W	342,058.20	381,691.10	386,569.95	219,064.23	.00	377,048.04	-2.5%
011491	512500	COMP TIME	708.60	.00	.00	428.47	.00	.00	.0%
011491	512501	STIPEND	.00	.00	.00	.00	.00	2,500.00	.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011491	513000	OVERTIME	.00	5,500.00	5,500.00	91.66	.00	5,500.00	.0%
011491	514000	LONGEVITY	.00	.00	.00	67.04	.00	.00	.0%
011491	515007	SCKLVBONUS	700.00	350.00	350.00	548.12	.00	1,050.00	200.0%
011491	516000	EOS	.00	.00	.00	.00	.00	147,424.00	.0%
TOTAL ADMINISTRATION - S&W			348,401.29	397,945.10	402,823.95	228,423.01	.00	543,821.29	35.0%
011492	ADMINISTRATION - EXP								
011492	521100	ELECTRIC	32,743.82	39,600.00	39,600.00	16,495.93	.00	40,000.00	1.0%
011492	521200	GAS	8,769.98	15,125.00	15,125.00	3,815.28	.00	15,000.00	-.8%
011492	523000	WATER	1,239.15	1,700.00	1,700.00	342.77	.00	1,700.00	.0%
011492	524300	OTHER REPR	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
011492	529000	O/PROP SER	2,782.08	.00	.00	1,281.36	.00	2,500.00	.0%
011492	530900	PROG/TECH	3,769.47	43,500.00	43,500.00	18,580.40	.00	42,500.00	-2.3%
011492	534100	ADV	1,101.72	1,500.00	1,500.00	10,359.76	.00	1,500.00	.0%
011492	534400	TELEPHONE	3.38	1,524.00	1,524.00	.00	.00	.00	-100.0%
011492	538000	OTHPURCHSV	1,727.18	3,780.00	3,780.00	387.31	.00	9,500.00	151.3%
011492	542000	OFF SUPPLS	9,391.88	2,100.00	2,100.00	2,164.98	.00	10,000.00	376.2%
011492	573000	DUE, SB, TRV	3,596.57	6,800.00	6,800.00	1,873.73	.00	6,800.00	.0%
011492	578000	OTHER UNCL	848.30	1,750.00	1,750.00	741.12	.00	1,000.00	-42.9%
TOTAL ADMINISTRATION - EXP			65,973.53	119,879.00	119,879.00	56,042.64	.00	133,000.00	10.9%
011498	ADMINISTRATION - CAP OUTLAY								
011498	585000	CAP OUTLAY	4,549.92	5,500.00	5,500.00	1,447.16	.00	.00	-100.0%
TOTAL ADMINISTRATION - CAP O			4,549.92	5,500.00	5,500.00	1,447.16	.00	.00	-100.0%
011512	LEGAL SERVICES - EXP								
011512	530500	LEGAL SVS	157,015.91	185,000.00	185,000.00	107,803.14	.00	185,000.00	.0%
TOTAL LEGAL SERVICES - EXP			157,015.91	185,000.00	185,000.00	107,803.14	.00	185,000.00	.0%
011522	CLAIMS & SUITS								
011522	530501	CLM/SUITS	.00	500.00	500.00	.00	.00	500.00	.0%
TOTAL CLAIMS & SUITS			.00	500.00	500.00	.00	.00	500.00	.0%
011551	INFORMATION TECHNOLOGY								
011551	511900	S&W	103,503.19	103,503.00	103,503.00	55,410.16	.00	91,590.00	-11.5%
011551	514000	LONGBONUS	7,245.21	7,245.21	7,245.21	7,245.21	.00	.00	-100.0%
011551	515007	SCKLVBONUS	.00	350.00	350.00	.00	.00	350.00	.0%
TOTAL INFORMATION TECHNOLOGY			110,748.40	111,098.21	111,098.21	62,655.37	.00	91,940.00	-17.2%
011552	INFORMATION TECHNOLOGY								
011552	530902	SUPPORT	91,152.91	96,423.18	96,423.18	84,574.07	.00	235,100.00	143.8%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011552	530903	MUNIS	78,485.80	78,299.00	78,299.00	72,708.14	.00	85,000.00	8.6%
011552	534400	TELEPHONE	40,560.50	39,812.00	39,812.00	24,814.55	.00	45,000.00	13.0%
011552	534901	INTERNET	7,225.78	10,807.20	10,807.20	5,769.17	.00	12,000.00	11.0%
011552	542000	OFF SUPPLS	193.30	300.00	300.00	41.44	.00	500.00	66.7%
011552	542013	HARD/SOFT	7,345.63	45,000.00	45,000.00	3,354.96	.00	56,900.00	26.4%
011552	542014	PRINTSUPPL	4,086.52	3,500.00	3,500.00	3,094.87	.00	5,000.00	42.9%
TOTAL INFORMATION TECHNOLOGY			229,050.44	274,141.38	274,141.38	194,357.20	.00	439,500.00	60.3%
011561	IT CHANNEL 18 S&W								
011561	511800	PTS&WYRROU	36.87	9,906.00	9,945.61	.00	.00	9,906.00	-.4%
011561	511900	S&W	133,891.36	138,890.11	138,890.11	82,686.56	.00	143,023.20	3.0%
011561	515007	SCKLVBONUS	350.00	700.00	700.00	700.00	.00	700.00	.0%
TOTAL IT CHANNEL 18 S&W			134,278.23	149,496.11	149,535.72	83,386.56	.00	153,629.20	2.7%
011562	IT CHANNEL 18 EXPENSES								
011562	530500	LEGAL SVS	10,192.85	.00	.00	2,618.74	.00	.00	.0%
011562	534900	OTH COMUN	4,137.65	7,240.00	7,240.00	2,813.69	.00	7,240.00	.0%
011562	542000	OFF SUPPLS	4,190.22	5,000.00	5,000.00	2,601.59	.00	5,000.00	.0%
011562	543000	MAINT EQUIP	11,431.07	28,364.10	28,364.10	8,356.80	.00	25,000.00	-11.9%
TOTAL IT CHANNEL 18 EXPENSES			29,951.79	40,604.10	40,604.10	16,390.82	.00	37,240.00	-8.3%
011568	INFO CAPITAL OUTLAY								
011568	585000	CAP OUTLAY	.00	20,000.00	20,000.00	.00	.00	.00	-100.0%
TOTAL INFO CAPITAL OUTLAY			.00	20,000.00	20,000.00	.00	.00	.00	-100.0%
011571	CONSTABLE S & W								
011571	511800	PTS&WYRROU	562.50	708.00	708.00	187.50	.00	700.00	-1.1%
TOTAL CONSTABLE S & W			562.50	708.00	708.00	187.50	.00	700.00	-1.1%
011611	TOWN CLERK - S&W								
011611	511100	S&WELECTED	103,503.15	103,503.00	103,503.00	62,260.55	.00	85,483.43	-17.4%
011611	511800	PTS&WYRROU	40,838.12	13,691.30	13,691.30	10,733.56	.00	26,397.88	92.8%
011611	511900	S&W	120,491.56	120,929.13	120,929.13	88,016.53	.00	123,340.77	2.0%
011611	514000	LONGEVITY	1,263.44	1,902.45	1,902.45	1,895.17	.00	2,577.12	35.5%
011611	515007	SCKLVBONUS	350.00	700.00	700.00	233.36	.00	700.00	.0%
TOTAL TOWN CLERK - S&W			266,446.27	240,725.88	240,725.88	163,139.17	.00	238,499.20	-.9%
011612	TOWN CLERK - EXP								
011612	524200	OFF EQU RE	1,800.00	1,500.00	1,500.00	1,800.00	.00	6,000.00	300.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011612 530200 BK. MICRO	.00	800.00	800.00	540.00	.00	800.00	.0%
011612 530900 OTH PROFES	23,725.65	4,588.00	4,588.00	4,474.57	.00	26,164.00	470.3%
011612 534200 DEL SERV	6,325.29	11,000.00	11,000.00	6,174.87	.00	14,000.00	27.3%
011612 538000 OTHPURCHSV	6,532.69	7,640.00	7,640.00	5,169.85	.00	7,640.00	.0%
011612 542000 OFF SUPPLS	2,519.55	3,500.00	3,500.00	1,034.21	.00	3,500.00	.0%
011612 573000 DUE, SB, TRV	490.00	3,200.00	3,200.00	445.00	.00	3,200.00	.0%
TOTAL TOWN CLERK - EXP	41,393.18	32,228.00	32,228.00	19,638.50	.00	61,304.00	90.2%
011711 CONSERVATION - S&W							
011711 511800 PTS&WYRROU	.00	.00	.00	966.74	.00	.00	.0%
011711 511900 S&W	154,980.02	157,299.17	157,299.17	87,736.65	.00	149,780.89	-4.8%
011711 512000 SEAS S & W	1,856.13	6,000.00	6,000.00	766.79	.00	6,000.00	.0%
011711 512500 COMP TIME	243.82	.00	.00	.00	.00	.00	.0%
011711 513000 OVERTIME	66.42	557.00	557.00	.00	.00	2,405.90	331.9%
011711 514000 LONGEVITY	.00	949.55	949.55	949.55	.00	1,899.10	100.0%
011711 515007 SCKLBONUS	700.00	700.00	700.00	203.00	.00	700.00	.0%
TOTAL CONSERVATION - S&W	157,846.39	165,505.72	165,505.72	90,622.73	.00	160,785.89	-2.9%
011712 CONSERVATION - EXP							
011712 517900 OTHER FRIN	735.75	500.00	500.00	587.90	.00	500.00	.0%
011712 523000 WATER	2,388.36	3,253.80	3,253.80	2,342.62	.00	3,253.80	.0%
011712 529000 O/PROP SER	1,313.27	1,000.00	1,000.00	.00	.00	1,000.00	.0%
011712 538000 OTHPURCHSV	138.46	.00	.00	-8.06	.00	191.25	.0%
011712 542000 OFF SUPPLS	.00	.00	.00	.00	.00	579.93	.0%
011712 548100 BULK FUEL	241.48	446.32	446.32	211.20	.00	446.32	.0%
011712 558000 OTH.SUP.NE	15.66	150.00	150.00	24.09	.00	150.00	.0%
011712 573000 DUE, SB, TRV	.00	565.00	565.00	458.00	.00	565.00	.0%
TOTAL CONSERVATION - EXP	4,832.98	5,915.12	5,915.12	3,615.75	.00	6,686.30	13.0%
011741 TOWN PLANNER - S&W							
011741 511800 PTS&WYRROU	10,582.60	.00	.00	191.36	.00	2,044.00	.0%
011741 511900 S&W	52,962.25	94,955.00	94,955.00	84,478.48	.00	146,201.38	54.0%
011741 514000 LONGEVITY	.00	.00	.00	.00	.00	4,090.81	.0%
011741 515007 SCKLBONUS	.00	350.00	350.00	56.58	.00	700.00	100.0%
TOTAL TOWN PLANNER - S&W	63,544.85	95,305.00	95,305.00	84,726.42	.00	153,036.19	60.6%
011742 TOWN PLANNER - EXP							
011742 530900 OTH PROFES	.00	2,766.00	2,766.00	.00	.00	2,766.00	.0%
011742 534100 ADV	806.28	550.00	550.00	457.20	.00	835.00	51.8%
011742 542000 OFF SUPPLS	.00	.00	.00	.00	.00	785.00	.0%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

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ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011742	573000	DUE,SB,TRV	468.51	1,215.00	1,215.00	1,510.15	.00	1,215.00	.0%
TOTAL TOWN PLANNER - EXP			1,274.79	4,531.00	4,531.00	1,967.35	.00	5,601.00	23.6%
011761	BOARD OF APPEALS S&W								
011761	511800	PTS&WYRROU	.00	.00	.00	.00	.00	2,050.00	.0%
TOTAL BOARD OF APPEALS S&W			.00	.00	.00	.00	.00	2,050.00	.0%
011762	BOARD OF APPEALS EXPENSE								
011762	534100	ADV	.00	275.00	275.00	.00	.00	300.00	9.1%
011762	573000	DUE,SB,TRV	.00	460.00	460.00	265.00	.00	500.00	8.7%
TOTAL BOARD OF APPEALS EXPEN			.00	735.00	735.00	265.00	.00	800.00	8.8%
011802	ALBRO HOUSE EXP								
011802	521100	ELECTRIC	330.41	720.00	720.00	236.92	.00	500.00	-30.6%
011802	521200	GAS	1,261.92	2,654.64	2,654.64	922.91	.00	2,000.00	-24.7%
011802	523000	WATER	483.53	400.00	400.00	361.79	.00	500.00	25.0%
011802	524300	OTHER REPR	.00	2,580.00	2,580.00	.00	.00	2,000.00	-22.5%
TOTAL ALBRO HOUSE EXP			2,075.86	6,354.64	6,354.64	1,521.62	.00	5,000.00	-21.3%
011812	OLD RECR BUILDING EXP								
011812	521100	ELECTRIC	647.62	1,440.00	1,440.00	546.49	.00	750.00	-47.9%
011812	521200	GAS	2,766.89	4,212.00	4,212.00	1,367.20	.00	3,500.00	-16.9%
011812	523000	WATER	42.74	175.00	175.00	.00	.00	250.00	42.9%
011812	524300	OTHER REPR	.00	1,800.00	1,800.00	.00	.00	2,000.00	11.1%
TOTAL OLD RECR BUILDING EXP			3,457.25	7,627.00	7,627.00	1,913.69	.00	6,500.00	-14.8%
011822	WEST HARWICH SCHOOL EXP								
011822	521100	ELECTRIC	395.64	396.00	396.00	235.06	.00	500.00	26.3%
011822	521200	GAS	.00	27.50	27.50	.00	.00	100.00	263.6%
011822	524300	OTHER REPR	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
TOTAL WEST HARWICH SCHOOL EX			395.64	1,423.50	1,423.50	235.06	.00	1,600.00	12.4%
011831	COMMUNITY DEVELOPMENT - S&W								
011831	511800	PTS&WYRROU	1,150.81	1,892.10	1,892.10	.00	.00	.00	-100.0%
011831	511900	S&W	199,115.61	219,886.12	219,886.12	.00	.00	.00	-100.0%
011831	512500	COMP TIME	3,044.33	.00	.00	.00	.00	.00	.0%
011831	513000	OVERTIME	3,568.61	7,011.48	7,011.48	.00	.00	.00	-100.0%
011831	514000	LONGBONUS	3,912.62	4,960.55	4,960.55	.00	.00	.00	-100.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
011831 515007 SCKLVBONUS	700.00	1,400.00	1,400.00	.00	.00	.00	-100.0%
TOTAL COMMUNITY DEVELOPMENT	211,491.98	235,150.25	235,150.25	.00	.00	.00	-100.0%
011832 COMMUNITY DEVELOPMENT - EXP							
011832 524200 OFF EQU RE	.00	.00	.00	.00	.00	3,063.00	.0%
011832 530300 DATA PROC.	120.00	240.00	240.00	70.00	.00	240.00	.0%
011832 538000 OTHPURCHSV	.00	765.00	765.00	446.00	.00	.00	-100.0%
011832 542000 OFF SUPPLS	8,098.01	12,108.00	12,108.00	6,502.19	.00	2,595.00	-78.6%
TOTAL COMMUNITY DEVELOPMENT	8,218.01	13,113.00	13,113.00	7,018.19	.00	5,898.00	-55.0%
011912 PUBLIC BUILDINGS REPAIR - EXP							
011912 524300 OTHER REPR	.00	2,133.00	2,133.00	.00	.00	2,000.00	-6.2%
TOTAL PUBLIC BUILDINGS REPAI	.00	2,133.00	2,133.00	.00	.00	2,000.00	-6.2%
011922 TOWN/FIN COM REPORTS - EXP							
011922 530900 OTH PROFES	1,540.20	10,000.00	10,000.00	.00	.00	10,000.00	.0%
TOTAL TOWN/FIN COM REPORTS -	1,540.20	10,000.00	10,000.00	.00	.00	10,000.00	.0%
011942 ADVERTISING							
011942 534100 ADV	27,138.00	22,750.00	22,750.00	.00	.00	30,000.00	31.9%
TOTAL ADVERTISING	27,138.00	22,750.00	22,750.00	.00	.00	30,000.00	31.9%
011992 CVEC ELECTRIC EXPENSES							
011992 521100 ELECTRIC	70,743.60	75,750.00	75,750.00	.00	.00	77,644.00	2.5%
TOTAL CVEC ELECTRIC EXPENSES	70,743.60	75,750.00	75,750.00	.00	.00	77,644.00	2.5%
012101 POLICE - S&W							
012101 511800 PTS&WYRROU	6,754.20	1,000.00	1,000.00	.00	.00	1,000.00	.0%
012101 511900 S&W	3,201,574.87	3,541,806.25	3,544,794.86	1,966,897.46	.00	3,578,977.10	1.0%
012101 513000 OVERTIME	462,695.10	530,788.91	530,788.91	351,624.86	.00	538,788.91	1.5%
012101 514000 LONGEVITY	15,147.00	108,183.13	108,183.13	12,193.99	.00	108,684.01	.5%
012101 515002 HOLIDAY PA	26,543.32	26,646.14	26,646.14	10,999.65	.00	25,338.69	-4.9%
012101 515005 Sick By-Bk	.00	.00	.00	4,845.29	.00	.00	.0%
012101 515007 SCKLVBONUS	350.00	2,700.00	2,700.00	350.00	.00	1,400.00	-48.1%
012101 515009 ED INCENT	13,631.60	16,468.07	16,468.07	2,200.00	.00	16,831.89	2.2%
012101 517900 OTHER FRIN	12,650.00	39,800.00	39,800.00	18,450.00	.00	39,100.00	-1.8%
TOTAL POLICE - S&W	3,739,346.09	4,267,392.50	4,270,381.11	2,367,561.25	.00	4,310,120.60	.9%
012102 POLICE - EXP							
012102 517900 CLOTHING	8,553.90	26,700.00	26,700.00	3,858.46	.00	32,700.00	22.5%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
012102	521100	ELECTRIC	77,707.72	85,000.00	85,000.00	55,789.74	.00	80,247.00	-5.6%
012102	521200	GAS	11,144.15	18,858.76	18,858.76	4,293.65	.00	17,000.00	-9.9%
012102	523000	WATER	2,715.39	3,900.00	3,900.00	2,114.26	.00	3,981.56	2.1%
012102	524200	OFF EQU RE	34,920.00	39,619.08	39,619.08	26,928.49	.00	41,722.61	5.3%
012102	524300	OTHER REPR	1,532.45	3,790.00	3,790.00	1,059.00	.00	3,790.00	.0%
012102	527000	RENT&LEASE	5,000.00	5,500.00	5,500.00	.00	.00	5,500.00	.0%
012102	530600	MEDICAL SV	7,105.70	8,554.00	8,554.00	.00	.00	8,554.00	.0%
012102	530900	OTH PROFES	15,729.53	37,109.00	37,109.00	11,009.56	.00	37,909.00	2.2%
012102	534100	ADV	527.40	1,000.00	1,000.00	120.00	.00	700.00	-30.0%
012102	534200	DEL SERV	732.80	1,500.00	1,500.00	678.50	.00	1,500.00	.0%
012102	534400	TELEPHONE	21,586.57	24,996.00	24,996.00	10,625.07	.00	24,960.00	-.1%
012102	538000	OTHPURCHSV	29,812.64	82,350.00	82,350.00	37,559.38	.00	117,700.00	42.9%
012102	542000	OFF SUPPLS	13,959.91	15,500.00	15,500.00	8,143.13	.00	14,200.00	-8.4%
012102	543000	MAINT EQUIP	3,780.62	6,600.00	6,600.00	4,643.40	.00	5,000.00	-24.2%
012102	545000	CUST SUP	343.18	.00	.00	259.36	.00	.00	.0%
012102	548100	BULK FUEL	31,156.05	69,964.50	69,964.50	20,462.76	.00	69,239.09	-1.0%
012102	548900	VEHIC PART	4,602.12	5,000.00	5,000.00	285.92	.00	4,000.00	-20.0%
012102	549000	FOOD SUPPL	322.86	1,000.00	1,000.00	330.26	.00	800.00	-20.0%
012102	553000	SUPPLIES	894.00	900.00	900.00	.00	.00	.00	-100.0%
012102	558000	OTH.SUP.NE	39,125.68	43,284.00	43,284.00	7,366.36	.00	48,722.00	12.6%
012102	573000	DUE,SB,TRV	5,438.40	12,612.00	12,612.00	8,205.21	.00	10,012.00	-20.6%
TOTAL POLICE - EXP			316,691.07	493,737.34	493,737.34	203,732.51	.00	528,237.26	7.0%
012108	POLICE - CAP OUTLAY								
012108	585000	CAP OUTLAY	-45,927.40	.00	.00	.00	.00	157,000.00	.0%
TOTAL POLICE - CAP OUTLAY			-45,927.40	.00	.00	.00	.00	157,000.00	.0%
012201	FIRE - S&W								
012201	511800	PTS&WYRROU	49,271.09	48,177.48	48,177.48	29,052.41	.00	49,135.20	2.0%
012201	511900	S&W	2,658,815.42	2,727,684.20	2,817,201.25	1,648,244.60	.00	2,782,188.18	-1.2%
012201	512501	STIPEND	1,500.00	.00	.00	923.00	.00	.00	.0%
012201	513000	OVERTIME	798,672.34	1,004,200.65	1,004,200.65	586,261.45	.00	1,082,570.23	7.8%
012201	514000	LONGEVITY	95,294.28	96,700.78	96,700.78	89,732.27	.00	102,501.53	6.0%
012201	515000	Vac S&W	5,440.62	6,963.46	6,963.46	.00	.00	5,570.77	-20.0%
012201	515002	HOLIDAY PA	130,966.39	145,873.98	145,873.98	87,654.60	.00	164,169.70	12.5%
012201	515007	SCKLVBONUS	350.00	700.00	700.00	350.00	.00	700.00	.0%
012201	515009	ED INCENT	152,440.56	179,467.15	179,467.15	1,611.92	.00	210,301.90	17.2%
TOTAL FIRE - S&W			3,892,750.70	4,209,767.70	4,299,284.75	2,443,830.25	.00	4,397,137.51	2.3%
012202	FIRE - EXP								
012202	517900	CLOTHING	32,311.82	50,200.00	50,200.00	14,933.62	.00	48,200.00	-4.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
012202	521100	ELECTRIC	17,105.90	18,909.91	18,909.91	11,544.95	.00	19,288.11	2.0%
012202	521200	GAS	16,831.35	21,791.12	21,791.12	7,720.38	.00	22,226.07	2.0%
012202	523000	WATER	3,382.10	3,085.69	3,085.69	1,944.88	.00	3,721.62	20.6%
012202	524100	VEH REPR	6,685.13	5,000.00	5,000.00	14,698.04	.00	4,000.00	-20.0%
012202	524200	OFF EQU RE	2,952.75	3,523.00	3,523.00	1,751.75	.00	3,623.00	2.8%
012202	524300	OTHER REPR	10,027.54	13,000.00	13,000.00	982.34	.00	7,000.00	-46.2%
012202	527000	RENT&LEASE	2,708.24	.00	.00	.00	.00	.00	.0%
012202	530600	MEDICAL SV	2,836.31	134,510.00	133,010.00	79,917.04	.00	149,236.25	12.2%
012202	530900	OTH PROFES	26,804.26	29,634.29	29,634.29	23,052.82	.00	31,879.15	7.6%
012202	534200	DEL SERV	.00	100.00	100.00	.00	.00	.00	-100.0%
012202	534400	TELEPHONE	9,796.66	14,050.00	14,050.00	4,157.83	.00	14,050.00	.0%
012202	534900	OTH COMUN	109,194.63	117,044.85	117,044.85	110,600.27	.00	129,975.64	11.0%
012202	542000	OFF SUPPLS	8,383.36	9,300.00	9,300.00	2,390.13	.00	9,300.00	.0%
012202	543000	MAINT EQUIP	11,976.58	10,800.00	10,800.00	9,821.89	.00	20,705.00	91.7%
012202	545000	CUST SUP	6,462.69	6,350.00	6,350.00	3,146.67	.00	6,500.00	2.4%
012202	548100	BULK FUEL	23,452.55	45,403.00	45,403.00	20,124.37	.00	48,127.53	6.0%
012202	548900	VEHIC PART	2,642.29	.00	.00	.00	.00	.00	.0%
012202	558000	OTH.SUP.NE	38,258.25	37,000.00	37,000.00	17,967.74	.00	33,500.00	-9.5%
012202	573000	DUE,SB,TRV	2,784.52	6,467.00	6,467.00	2,069.60	.00	10,967.00	69.6%
012202	578000	OTHER UNCL	19,615.51	25,160.00	25,160.00	7,004.96	.00	35,200.00	39.9%
TOTAL FIRE - EXP			354,212.44	551,328.86	549,828.86	333,829.28	.00	597,499.37	8.7%
012311	AMBULANCE - S&W								
012311	513000	OVERTIME	100,342.76	.00	.00	.00	.00	.00	.0%
TOTAL AMBULANCE - S&W			100,342.76	.00	.00	.00	.00	.00	.0%
012312	EMS EXPENSE								
012312	517900	EMS FEES	12,316.00	.00	.00	.00	.00	.00	.0%
012312	538000	OTHPURCHSV	25,862.20	.00	.00	.00	.00	.00	.0%
012312	550000	MED SUPPLY	85,695.79	.00	.00	.00	.00	.00	.0%
TOTAL EMS EXPENSE			123,873.99	.00	.00	.00	.00	.00	.0%
012411	BUILDING - S&W								
012411	511800	PTS&WYRROU	13,033.84	40,186.96	40,186.96	16,568.75	.00	44,915.04	11.8%
012411	511900	S&W	150,230.63	157,866.82	157,866.82	175,782.56	.00	270,832.80	71.6%
012411	514000	LONGEVITY	.00	.00	.00	.00	.00	475.00	.0%
012411	515007	SKCLVBONUS	204.17	700.00	700.00	350.00	.00	1,400.00	100.0%
TOTAL BUILDING - S&W			163,468.64	198,753.78	198,753.78	192,701.31	.00	317,622.84	59.8%
012412	BUILDING - EXP								
012412	517900	CLOTHING	500.00	3,132.00	3,132.00	500.00	.00	2,850.00	-9.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
012412	534400	TELEPHONE	566.50	3,249.00	3,249.00	248.94	.00	1,535.76	-52.7%
012412	542000	OFF SUPPLS	.00	.00	.00	.00	.00	3,021.00	.0%
012412	548100	BULK FUEL	703.82	2,577.94	2,577.94	794.64	.00	2,577.94	.0%
012412	573000	DUE,SB,TRV	1,780.50	4,908.00	4,908.00	1,735.54	.00	4,900.00	-.2%
TOTAL BUILDING - EXP			3,550.82	13,866.94	13,866.94	3,279.12	.00	14,884.70	7.3%
012421	GAS - S&W								
012421	511800	PTS&WYRROU	76,189.98	79,623.00	81,711.95	43,350.06	.00	79,862.00	-2.3%
TOTAL GAS - S&W			76,189.98	79,623.00	81,711.95	43,350.06	.00	79,862.00	-2.3%
012442	SEALER OF WEIGHTS & MEASURES								
012442	530000	Prof & Tec	12,300.00	12,608.00	12,608.00	12,678.00	.00	13,000.00	3.1%
TOTAL SEALER OF WEIGHTS & ME			12,300.00	12,608.00	12,608.00	12,678.00	.00	13,000.00	3.1%
012451	ELECTRICAL								
012451	511800	PTS&WYRROU	61,191.19	57,793.50	59,882.44	37,118.94	.00	58,032.70	-3.1%
TOTAL ELECTRICAL			61,191.19	57,793.50	59,882.44	37,118.94	.00	58,032.70	-3.1%
012911	EMERGENCY MANAGEMENT S&W								
012911	511800	PTS&WYRROU	636.70	5,355.00	5,355.00	3,512.25	.00	5,407.50	1.0%
TOTAL EMERGENCY MANAGEMENT S			636.70	5,355.00	5,355.00	3,512.25	.00	5,407.50	1.0%
012912	EMERGENCY MANAGEMENT								
012912	524300	OTHER REPR	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
012912	534400	TELEPHONE	568.52	2,000.00	2,000.00	75.24	.00	1,350.00	-32.5%
012912	542000	OFF SUPPLS	.00	100.00	100.00	.00	.00	100.00	.0%
012912	548100	BULK FUEL	1,405.31	1,600.00	1,600.00	2,567.91	.00	1,600.00	.0%
012912	553000	P.W. SUPPL	.00	400.00	400.00	.00	.00	400.00	.0%
012912	558000	OTH.SUP.NE	.00	.00	.00	533.25	.00	.00	.0%
012912	578000	OTHER UNCL	.00	1,900.00	1,900.00	.00	.00	2,550.00	34.2%
TOTAL EMERGENCY MANAGEMENT			1,973.83	8,500.00	8,500.00	3,176.40	.00	8,500.00	.0%
012961	NATURAL RESOURSCES S&W								
012961	511900	S&W	103,503.20	103,503.00	103,503.00	62,657.11	.00	103,503.00	.0%
012961	512000	SEAS S & W	7,550.82	7,755.60	7,755.60	7,909.19	.00	8,313.60	7.2%
012961	514000	LONGBONUS	2,070.06	3,105.09	3,105.09	3,105.09	.00	4,140.12	33.3%
012961	515007	SKCLVBONUS	350.00	350.00	350.00	350.00	.00	350.00	.0%
TOTAL NATURAL RESOURSCES S&W			113,474.08	114,713.69	114,713.69	74,021.39	.00	116,306.72	1.4%
012962	NATURAL RESOURCES								
012962	517900	CLOTHING	250.00	250.00	250.00	250.00	.00	250.00	.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
012962	524300	OTHER REPR	37.01	700.00	700.00	98.65	.00	700.00	.0%
012962	530900	PROG/TECH	4,751.84	12,500.00	12,500.00	3,722.49	.00	12,500.00	.0%
012962	534400	TELEPHONE	2,177.47	2,300.00	2,300.00	1,055.98	.00	2,300.00	.0%
012962	542000	OFF SUPPLS	176.06	250.00	250.00	.00	.00	250.00	.0%
012962	543000	MAINT EQUIP	364.27	1,200.00	1,200.00	237.33	.00	1,200.00	.0%
012962	553000	P.W. SUPPL	4,301.80	8,900.00	8,900.00	2,021.68	.00	8,900.00	.0%
012962	573000	DUE,SB,TRV	50.00	1,000.00	1,000.00	250.00	.00	1,000.00	.0%
TOTAL NATURAL RESOURCES			12,108.45	27,100.00	27,100.00	7,636.13	.00	27,100.00	.0%
012972	PLEASANT BAY ALLIANCE EXPENSE								
012972	530900	PROG/TECH	23,760.00	23,760.00	23,760.00	23,760.00	.00	25,232.00	6.2%
TOTAL PLEASANT BAY ALLIANCE			23,760.00	23,760.00	23,760.00	23,760.00	.00	25,232.00	6.2%
013012	C C REGIONAL TECH HIGH SCHOOL								
013012	532000	TUIT-OTHER	1,737,789.00	1,536,309.00	1,536,309.00	1,229,047.00	.00	2,079,314.00	35.3%
TOTAL C C REGIONAL TECH HIGH			1,737,789.00	1,536,309.00	1,536,309.00	1,229,047.00	.00	2,079,314.00	35.3%
013022	MONOMOY REG SCHOOL DISTRICT								
013022	532000	TUIT-OTHER	26,820,046.00	27,361,048.00	27,361,048.00	15,634,884.00	.00	28,040,998.00	2.5%
TOTAL MONOMOY REG SCHOOL DIS			26,820,046.00	27,361,048.00	27,361,048.00	15,634,884.00	.00	28,040,998.00	2.5%
013921	IMA MONOMOY GROUNDS								
013921	513000	OVERTIME	12,974.44	39,538.00	39,538.00	9,399.69	.00	39,538.00	.0%
TOTAL IMA MONOMOY GROUNDS			12,974.44	39,538.00	39,538.00	9,399.69	.00	39,538.00	.0%
013922	IMA MONOMOY GROUNDS								
013922	553000	P.W. SUPPL	16,408.73	44,000.00	44,000.00	8,127.15	.00	44,000.00	.0%
TOTAL IMA MONOMOY GROUNDS			16,408.73	44,000.00	44,000.00	8,127.15	.00	44,000.00	.0%
014111	TOWN ENGINEER								
014111	511900	S&W	109,386.02	114,199.00	114,199.00	.00	.00	101,239.00	-11.3%
014111	515007	SCKLVBONUS	350.00	350.00	350.00	.00	.00	350.00	.0%
TOTAL TOWN ENGINEER			109,736.02	114,549.00	114,549.00	.00	.00	101,589.00	-11.3%
014112	TOWN ENGINEER								
014112	517900	CLOTHING	392.45	550.00	550.00	.00	.00	550.00	.0%
014112	524200	OFF EQU RE	880.00	840.00	840.00	.00	.00	880.00	4.8%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
014112	530900	OTH PROFES	31,820.43	20,900.00	20,900.00	29,948.42	.00	30,000.00	43.5%
014112	534400	TELEPHONE	267.20	.00	720.00	.00	.00	720.00	.0%
014112	542000	OFF SUPPLS	157.31	900.00	900.00	.00	.00	1,000.00	11.1%
014112	542013	HARD/SOFT	2,730.21	3,300.00	3,300.00	.00	.00	3,500.00	6.1%
014112	548100	BULK FUEL	34.61	700.00	700.00	.00	.00	700.00	.0%
014112	553000	P.W. SUPPL	.00	500.00	500.00	.00	.00	.00	-100.0%
014112	573000	DUE,SB,TRV	-.01	1,900.00	1,900.00	.00	.00	2,000.00	5.3%
TOTAL TOWN ENGINEER			36,282.20	29,590.00	30,310.00	29,948.42	.00	39,350.00	29.8%
014211	HIGHWAY	SALARIES & WAGES							
014211	511800	PTS&WYRROU	9,692.98	13,285.94	13,285.94	12,534.64	.00	13,549.03	2.0%
014211	511810	HWY/LNDS&W	88,837.34	52,718.59	52,718.59	36,166.87	.00	53,774.98	2.0%
014211	511890	PT YR CUST	7,050.08	48,161.22	48,161.22	4,829.25	.00	49,053.30	1.9%
014211	511900	S&W	1,020,114.17	1,048,731.61	1,055,045.88	596,849.11	.00	1,050,061.81	-.5%
014211	511910	HWY/LNDS&W	480,319.40	552,384.16	552,384.16	295,288.53	.00	551,773.44	-.1%
014211	511920	HWY/CEMS&W	120,562.62	121,458.96	121,458.96	72,315.78	.00	121,458.96	.0%
014211	511930	HWY/PRKS&W	119,626.90	121,458.96	121,458.96	72,202.70	.00	121,458.96	.0%
014211	511940	HWYFORS&W	.00	.00	.00	234.48	.00	.00	.0%
014211	511950	HWYBLDGMT	250,393.83	260,937.36	260,937.36	142,498.40	.00	260,937.36	.0%
014211	511990	CUST S&W	230,058.03	242,676.64	242,676.64	144,330.72	.00	244,402.72	.7%
014211	512000	SEAS S & W	16,533.38	25,480.00	25,480.00	7,191.15	.00	25,989.60	2.0%
014211	512020	HWYCEMSEAS	.00	31,080.00	31,080.00	.00	.00	31,701.60	2.0%
014211	512030	HWYPRKSEAS	14,070.50	46,620.00	46,620.00	8,077.89	.00	47,552.40	2.0%
014211	512500	COMP TIME	7,226.73	.00	.00	5,290.68	.00	.00	.0%
014211	512510	COMP TIME	5,891.24	.00	.00	3,730.20	.00	.00	.0%
014211	512520	COMP CEM	922.72	.00	.00	603.11	.00	.00	.0%
014211	512530	COMP PARK	1,142.25	.00	.00	668.40	.00	.00	.0%
014211	512550	COMP BLDG	10,484.21	.00	.00	6,323.69	.00	.00	.0%
014211	512590	COMP CUST	157.64	.00	.00	.00	.00	.00	.0%
014211	513000	OVERTIME	75,641.95	57,729.31	57,729.31	62,009.24	.00	58,136.88	.7%
014211	513010	HWY/LND OT	138,864.17	84,033.68	84,033.68	126,276.99	.00	84,234.79	.2%
014211	513020	HWY/CEM OT	5,215.40	5,671.90	5,671.90	7,284.40	.00	5,671.90	.0%
014211	513030	HWY/PKS OT	8,466.94	5,671.90	5,671.90	6,636.91	.00	5,671.90	.0%
014211	513050	HWYBLDG OT	6,724.94	18,575.18	18,575.18	9,139.23	.00	18,575.18	.0%
014211	513090	CUST OT	4,061.66	11,158.20	11,158.20	3,707.96	.00	11,237.72	.7%
014211	514000	LONGEVITY	8,745.77	.00	.00	.00	.00	.00	.0%
014211	514090	CUST LONG	2,402.89	9,875.83	9,875.83	5,865.60	.00	10,264.80	3.9%
014211	515005	SICK BY-BK	2,437.47	.00	.00	.00	.00	.00	.0%
014211	515007	SCKLVBONUS	6,387.49	13,300.00	13,300.00	525.00	.00	13,300.00	.0%
TOTAL HIGHWAY SALARIES & WAG			2,642,032.70	2,771,009.44	2,777,323.71	1,630,580.93	.00	2,778,807.33	.1%
014212	HIGHWAY	EXPENSE							
014212	517900	CLOTHING	32,335.47	41,561.00	41,561.00	26,327.32	.00	41,741.00	.4%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
014212	521100	ELECTRIC	30,165.89	27,960.00	27,960.00	16,434.96	.00	27,960.00	.0%
014212	521200	GAS	8,446.80	11,040.00	11,040.00	4,333.48	.00	11,040.00	.0%
014212	523000	WATER	3,431.58	3,300.00	3,300.00	1,868.57	.00	3,450.00	4.5%
014212	524200	OFF EQU RE	800.00	1,350.00	1,350.00	800.00	.00	1,350.00	.0%
014212	524300	OTHER REPR	82,033.09	76,650.00	76,650.00	41,224.46	.00	81,150.00	5.9%
014212	527000	RENT&LEASE	21,378.26	16,000.00	16,000.00	924.00	.00	16,160.00	1.0%
014212	529000	O/PROP SER	164,432.08	242,700.00	242,700.00	102,001.32	.00	242,700.00	.0%
014212	530600	MEDICAL SV	3,374.75	6,830.00	6,830.00	3,185.54	.00	7,580.00	11.0%
014212	534100	ADV	1,335.00	1,200.00	1,200.00	1,398.20	.00	1,500.00	25.0%
014212	534400	TELEPHONE	10,668.51	11,700.00	11,700.00	6,425.80	.00	11,600.00	-.9%
014212	538000	OTHPURCHSV	2,388,755.68	2,220,073.60	2,220,073.60	1,612,438.44	.00	2,145,053.00	-3.4%
014212	542000	OFF SUPPLS	6,854.44	8,000.00	8,000.00	4,957.03	.00	8,000.00	.0%
014212	543000	MAINT EQUP	19,697.63	28,500.00	28,500.00	5,428.49	.00	28,500.00	.0%
014212	545000	CUST SUP	19,437.30	38,000.00	38,000.00	22,639.21	.00	37,500.00	-1.3%
014212	548100	BULK FUEL	117,588.65	132,470.80	132,470.80	93,309.63	.00	194,327.51	46.7%
014212	548900	VEHIC PART	357,570.08	300,000.00	300,000.00	231,986.95	.00	300,000.00	.0%
014212	553000	P.W. SUPPL	63,474.78	65,000.00	65,000.00	36,692.14	.00	65,000.00	.0%
014212	554000	RD MT SUP	15,454.65	65,400.00	65,400.00	183.60	.00	65,400.00	.0%
014212	558000	OTH.SUP.NE	4,394.31	3,900.00	3,900.00	2,936.55	.00	3,900.00	.0%
014212	573000	DUE,SB,TRV	927.80	2,130.00	2,130.00	681.72	.00	2,056.00	-3.5%
TOTAL HIGHWAY EXPENSE			3,352,556.75	3,303,765.40	3,303,765.40	2,216,177.41	.00	3,295,967.51	-.2%
014231	SNOW/ICE	SALARIES & WAGES							
014231	513000	OVERTIME	93,372.11	40,000.00	40,000.00	84,884.14	.00	40,000.00	.0%
TOTAL SNOW/ICE SALARIES & WA			93,372.11	40,000.00	40,000.00	84,884.14	.00	40,000.00	.0%
014232	SNOW/ICE	EQPT HIRE/MATERIALS							
014232	527000	RENT&LEASE	62,021.50	50,000.00	50,000.00	108,130.00	.00	50,000.00	.0%
014232	553000	P.W. SUPPL	149,673.09	45,000.00	45,000.00	190,307.48	.00	45,000.00	.0%
TOTAL SNOW/ICE EQPT HIRE/MAT			211,694.59	95,000.00	95,000.00	298,437.48	.00	95,000.00	.0%
014242	STREET LIGHTS								
014242	521100	ELECTRIC	24,504.48	31,000.00	31,000.00	11,518.40	.00	30,000.00	-3.2%
TOTAL STREET LIGHTS			24,504.48	31,000.00	31,000.00	11,518.40	.00	30,000.00	-3.2%
014911	CEMETERY ADMINISTRATION								
014911	511900	S&W	66,433.90	66,434.00	66,434.00	39,962.14	.00	66,434.00	.0%
014911	514000	LONGEVITY	4,650.38	4,650.38	4,650.38	.00	.00	4,650.38	.0%
014911	515007	SCKLVBONUS	.00	350.00	350.00	350.00	.00	350.00	.0%
TOTAL CEMETERY ADMINISTRATION			71,084.28	71,434.38	71,434.38	40,312.14	.00	71,434.38	.0%
014912	CEMETERY ADMINISTRATION								
014912	517900	OTHER FRIN	.00	325.00	325.00	.00	.00	325.00	.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
014912	523000	WATER	1,858.63	2,384.82	2,384.82	1,329.91	.00	2,503.51	5.0%
014912	534400	TELEPHONE	.00	612.00	612.00	248.94	.00	500.00	-18.3%
014912	542000	OFF SUPPLS	564.03	510.00	510.00	229.56	.00	510.00	.0%
014912	573000	DUE,SB,TRV	1,004.99	1,276.28	1,276.28	642.84	.00	1,269.00	-.6%
TOTAL CEMETERY ADMINISTRATIO			3,427.65	5,108.10	5,108.10	2,451.25	.00	5,107.51	.0%
015101	BOARD OF HEALTH								
015101	511800	PTS&WYRROU	35,222.22	43,117.05	43,117.05	6,491.89	.00	2,500.00	-94.2%
015101	511900	S&W	124,342.44	147,744.77	147,744.77	111,918.77	.00	263,519.76	78.4%
015101	513000	OVERTIME	230.55	1,159.50	1,159.50	1,033.30	.00	1,998.13	72.3%
015101	514000	LONGEVITY	.00	475.00	475.00	475.00	.00	475.00	.0%
015101	515007	SCKLVBONUS	350.00	700.00	700.00	700.00	.00	1,400.00	100.0%
TOTAL BOARD OF HEALTH			160,145.21	193,196.32	193,196.32	120,618.96	.00	269,892.89	39.7%
015102	BOARD OF HEALTH EXPENSE								
015102	517900	OTHER FRIN	500.00	950.00	950.00	250.00	.00	950.00	.0%
015102	530600	MEDICAL SV	2,583.75	4,000.00	4,000.00	7,346.58	.00	4,000.00	.0%
015102	534400	TELEPHONE	696.58	.00	1,200.00	476.47	.00	1,200.00	.0%
015102	538000	OTHPURCHSV	.00	3,400.00	3,400.00	2,560.64	.00	3,591.25	5.6%
015102	542000	OFF SUPPLS	599.98	.00	.00	.00	.00	3,499.57	.0%
015102	548100	BULK FUEL	189.73	460.25	460.25	121.64	.00	460.25	.0%
015102	573000	DUE,SB,TRV	1,281.13	2,550.00	2,550.00	1,405.18	.00	4,724.00	85.3%
TOTAL BOARD OF HEALTH EXPENS			5,851.17	11,360.25	12,560.25	12,160.51	.00	18,425.07	46.7%
015401	COMMUNITY CENTER S&W								
015401	511800	PTS&WYRROU	24,303.18	25,677.02	26,900.98	15,331.06	.00	27,438.99	2.0%
015401	511900	S&W	163,741.98	166,393.56	166,393.56	100,091.27	.00	170,547.84	2.5%
015401	513000	OVERTIME	.00	1,000.00	1,000.00	361.44	.00	500.00	-50.0%
015401	514000	LONGEVITY	2,070.06	3,105.09	3,105.09	3,105.59	.00	4,140.09	33.3%
015401	515007	SCKLVBONUS	350.00	700.00	700.00	350.00	.00	700.00	.0%
TOTAL COMMUNITY CENTER S&W			190,465.22	196,875.67	198,099.63	119,239.36	.00	203,326.92	2.6%
015402	COMMUNITY CENTER EXPENSE								
015402	521100	ELECTRIC	52,686.21	57,056.00	57,056.00	33,910.60	.00	57,056.00	.0%
015402	521200	GAS	29,353.81	30,058.00	30,058.00	14,334.87	.00	30,058.00	.0%
015402	522241	Printing	.00	1,975.00	1,975.00	.00	.00	2,000.00	1.3%
015402	523000	WATER	922.13	1,920.00	1,920.00	779.60	.00	1,920.00	.0%
015402	524007	COPIERS	.00	1,200.00	1,200.00	.00	.00	2,500.00	108.3%
015402	524010	Comp Netrk	.00	2,900.00	2,900.00	.00	.00	2,500.00	-13.8%
015402	524300	OTHER REPR	1,468.73	6,050.00	6,050.00	3,247.70	.00	5,850.00	-3.3%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
015402	534400	TELEPHONE	1,045.50	1,000.00	1,000.00	326.95	.00	1,000.00	.0%
015402	538000	OTHPURCHSV	9,609.64	7,583.00	7,583.00	4,356.57	.00	6,350.00	-16.3%
015402	542000	OFF SUPPLS	1,471.96	3,248.00	3,248.00	952.69	.00	2,648.00	-18.5%
015402	542100	OFFC EQUIP	.00	4,700.00	4,700.00	1,393.32	.00	2,000.00	-57.4%
015402	546000	GROUND SUP	500.00	3,500.00	3,500.00	480.22	.00	2,000.00	-42.9%
TOTAL COMMUNITY CENTER EXPEN			97,057.98	121,190.00	121,190.00	59,782.52	.00	115,882.00	-4.4%
015411	COUNCIL ON AGING S&W								
015411	511800	PTS&WYRROU	40,216.78	50,915.57	50,915.57	28,482.14	.00	52,313.11	2.7%
015411	511900	S&W	297,745.21	328,402.25	328,402.25	194,020.61	.00	327,396.72	-.3%
015411	513000	OVERTIME	726.72	.00	.00	3.57	.00	.00	.0%
015411	514000	LONGEVITY	10,816.62	11,244.32	11,244.32	1,283.10	.00	11,905.89	5.9%
015411	515007	SCKLVBONUS	1,750.00	2,450.00	2,450.00	700.00	.00	2,450.00	.0%
015411	516000	EOS	.00	.00	.00	.00	.00	54,060.93	.0%
TOTAL COUNCIL ON AGING S&W			351,255.33	393,012.14	393,012.14	224,489.42	.00	448,126.65	14.0%
015412	COUNCIL ON AGING EXPENSE								
015412	519030	PROF DEV	1,197.00	3,580.00	3,580.00	345.00	.00	2,230.00	-37.7%
015412	522241	Printing	.00	150.00	150.00	.00	.00	150.00	.0%
015412	524007	COPIERS	8,142.20	2,500.00	2,500.00	415.00	.00	2,500.00	.0%
015412	524010	Comp Netrk	2,000.00	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
015412	530900	PROG/TECH	.00	5,400.00	5,400.00	3,480.00	.00	8,000.00	48.1%
015412	534100	ADV	.00	1,300.00	1,300.00	.00	.00	500.00	-61.5%
015412	534300	POSTAGE	4,352.32	5,520.00	5,520.00	3,005.25	.00	6,120.00	10.9%
015412	534400	TELEPHONE	2,063.33	2,976.00	2,976.00	1,050.76	.00	2,976.00	.0%
015412	538000	OTHPURCHSV	819.20	2,000.00	2,000.00	258.94	.00	2,000.00	.0%
015412	542000	OFF SUPPLS	1,003.80	2,400.00	2,400.00	1,256.37	.00	2,400.00	.0%
015412	542100	OFFC EQUIP	179.98	500.00	500.00	.00	.00	500.00	.0%
015412	548100	BULK FUEL	1,761.64	4,515.00	4,515.00	1,322.26	.00	4,875.00	8.0%
015412	549000	FOOD SUPPL	187.99	44,170.00	44,170.00	16,237.10	.00	42,407.00	-4.0%
015412	550040	NUR OFFSPY	.00	500.00	500.00	.00	.00	500.00	.0%
015412	558000	UNCLSUPPLS	539.08	1,450.00	1,450.00	810.37	.00	1,000.00	-31.0%
015412	571000	Travel	.00	1,860.00	1,860.00	.00	.00	1,860.00	.0%
015412	573001	Dues	145.00	1,505.00	1,505.00	1,110.96	.00	1,255.00	-16.6%
015412	573500	EOS	.00	.00	.00	.00	.00	31,500.00	.0%
TOTAL COUNCIL ON AGING EXPEN			22,391.54	82,326.00	82,326.00	31,292.01	.00	112,773.00	37.0%
015421	YOUTH COUNSELOR S&W								
015421	511900	S&W	94,954.92	94,955.00	94,955.00	57,118.48	.00	94,955.00	.0%
015421	514000	LONGBONUS	949.55	1,898.10	1,898.10	.00	.00	2,848.65	50.1%
015421	515007	SCKLVBONUS	350.00	.00	.00	.00	.00	350.00	.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
TOTAL YOUTH COUNSELOR S&W		96,254.47	96,853.10	96,853.10	57,118.48	.00	98,153.65	1.3%
015422	YOUTH COUNSELOR EXPENSE							
015422	530900 PROG/TECH	1,620.00	1,620.00	1,620.00	945.00	.00	1,620.00	.0%
015422	534900 OTH COMUN	600.00	600.00	600.00	300.00	.00	600.00	.0%
015422	538000 OTHPURCHSV	344.93	650.00	650.00	184.99	.00	650.00	.0%
015422	542000 OFF SUPPLS	222.94	135.00	135.00	215.27	.00	900.00	566.7%
015422	558000 UNCLSUPPLS	116.97	.00	.00	.00	.00	.00	.0%
015422	573000 DUE,SB,TRV	338.00	480.00	480.00	371.64	.00	480.00	.0%
TOTAL YOUTH COUNSELOR EXPENS		3,242.84	3,485.00	3,485.00	2,016.90	.00	4,250.00	22.0%
015432	VETERANS EXPENSE/BENEFITS							
015432	530900 OTH PROFES	42,878.41	44,277.13	44,277.13	44,277.13	.00	45,018.00	1.7%
015432	577000 VET BENEFT	77,010.15	100,000.00	100,000.00	44,754.33	.00	100,000.00	.0%
TOTAL VETERANS EXPENSE/BENEF		119,888.56	144,277.13	144,277.13	89,031.46	.00	145,018.00	.5%
015502	DISABILTY RIGHTS EXPENSE							
015502	542000 OFF SUPPLS	.00	200.00	200.00	.00	.00	200.00	.0%
015502	573000 DUE,SB,TRV	.00	300.00	300.00	.00	.00	300.00	.0%
TOTAL DISABILTY RIGHTS EXPEN		.00	500.00	500.00	.00	.00	500.00	.0%
015602	HUMAN SERVICES							
015602	530700 HUMAN SER	75,900.00	83,250.00	83,250.00	26,845.64	.00	83,250.00	.0%
TOTAL HUMAN SERVICES		75,900.00	83,250.00	83,250.00	26,845.64	.00	83,250.00	.0%
016101	LIBRARY SALARIES & WAGES							
016101	511100 S&WELECTED	7,000.00	7,000.00	7,000.00	.00	.00	7,000.00	.0%
016101	511800 PTS&WYRROU	205,077.34	230,929.58	230,929.58	130,085.93	.00	235,673.10	2.1%
016101	511900 S&W	465,867.85	470,147.99	473,327.88	278,811.17	.00	480,983.25	1.6%
016101	513000 OVERTIME	1,076.69	.00	.00	673.34	.00	.00	.0%
016101	514000 LONGEVITY	20,282.33	23,623.63	23,623.63	12,364.17	.00	25,060.92	6.1%
016101	515007 SCKLVBONUS	1,400.00	2,800.00	2,800.00	1,195.85	.00	2,800.00	.0%
016101	519030 PROF DEV	.00	3,475.80	3,475.80	.00	.00	3,514.92	1.1%
TOTAL LIBRARY SALARIES & WAG		700,704.21	737,977.00	741,156.89	423,130.46	.00	755,032.19	1.9%
016102	LIBRARY EXPENSE							
016102	517900 OTHER FRIN	.00	300.00	300.00	185.00	.00	370.00	23.3%
016102	521100 ELECTRIC	20,035.76	25,741.00	25,741.00	17,408.61	.00	27,475.00	6.7%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
016102	521200	GAS	7,435.20	10,601.00	10,601.00	3,872.55	.00	8,867.00	-16.4%
016102	523000	WATER	1,097.69	1,391.00	1,391.00	628.73	.00	1,402.00	.8%
016102	524300	OTHER REPR	3,089.47	5,700.00	5,700.00	3,316.50	.00	5,700.00	.0%
016102	530900	PROG/TECH	50,534.69	50,973.00	50,973.00	44,434.33	.00	50,973.00	.0%
016102	534100	ADV	.00	180.00	180.00	.00	.00	180.00	.0%
016102	542000	OFF SUPPLS	5,693.14	5,750.00	5,750.00	1,771.67	.00	5,750.00	.0%
016102	551000	ED SUPPLY	.00	157,660.00	157,660.00	.00	.00	162,942.00	3.4%
016102	551070	LIBR BKS	55,252.13	.00	.00	39,750.91	.00	.00	.0%
016102	551071	LIBR PER	7,550.84	.00	.00	5,767.81	.00	.00	.0%
016102	551072	LIBR AUD	11,922.16	.00	.00	10,479.67	.00	.00	.0%
016102	551073	LIBR VIDEO	6,227.00	.00	.00	4,568.93	.00	.00	.0%
016102	551074	LIBR EBKS	65,729.55	.00	.00	33,340.60	.00	.00	.0%
016102	551075	LIBR ELFOR	1,203.71	.00	.00	1,397.14	.00	.00	.0%
016102	551076	LIBR DATBS	4,600.00	.00	.00	2,079.00	.00	.00	.0%
016102	551077	LIBR OTHER	5,182.17	.00	.00	1,957.05	.00	.00	.0%
016102	558000	UNCLSUPPLS	14,630.26	13,000.00	13,000.00	7,044.06	.00	13,000.00	.0%
016102	573000	DUE,SB,TRV	2,493.20	3,524.00	3,524.00	1,388.00	.00	3,524.00	.0%
TOTAL LIBRARY EXPENSE			262,676.97	274,820.00	274,820.00	179,390.56	.00	280,183.00	2.0%
016291	RECREATION SEASONAL S&W								
016291	512000	SEAS S & W	223,663.76	213,213.25	217,695.32	199,824.86	.00	219,179.23	.7%
TOTAL RECREATION SEASONAL S&			223,663.76	213,213.25	217,695.32	199,824.86	.00	219,179.23	.7%
016301	RECREATION & YOUTH S&W								
016301	511800	PTS&WYRROU	7,437.57	31,405.85	31,405.85	2,997.82	.00	21,863.80	-30.4%
016301	511900	S&W	227,123.90	229,818.92	229,818.92	136,671.62	.00	232,512.44	1.2%
016301	513000	OVERTIME	3,380.22	4,474.08	4,474.08	9,210.39	.00	.00	-100.0%
016301	514000	LONGEVITY	7,338.24	8,026.92	8,026.92	3,443.44	.00	9,873.44	23.0%
016301	515007	SCKLVBONUS	700.00	350.00	350.00	350.00	.00	350.00	.0%
TOTAL RECREATION & YOUTH S&W			245,979.93	274,075.77	274,075.77	152,673.27	.00	264,599.68	-3.5%
016302	RECREATION & YOUTH EXPENSE								
016302	517900	OTHER FRIN	500.00	500.00	500.00	245.00	.00	500.00	.0%
016302	521100	ELECTRIC	8,763.92	8,500.00	8,500.00	5,519.72	.00	9,000.00	5.9%
016302	524200	OFF EQU RE	.00	400.00	400.00	.00	.00	400.00	.0%
016302	527000	RENT&LEASE	5,819.00	4,000.00	4,000.00	4,116.00	.00	4,100.00	2.5%
016302	534100	ADV	.00	100.00	100.00	.00	.00	.00	-100.0%
016302	534400	TELEPHONE	962.33	1,100.00	1,100.00	1,147.64	.00	600.00	-45.5%
016302	538000	OTHPURCHSV	1,440.00	1,250.00	1,250.00	740.00	.00	1,480.00	18.4%
016302	542000	OFF SUPPLS	1,847.64	2,500.00	2,500.00	609.35	.00	2,500.00	.0%
016302	543000	MAINT EQUIP	.00	800.00	800.00	.00	.00	400.00	-50.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
016302	548100	BULK FUEL	576.68	1,500.00	1,500.00	306.68	.00	1,600.00	6.7%
016302	553000	P.W. SUPPL	3,558.93	5,475.00	5,475.00	2,157.01	.00	5,950.00	8.7%
016302	558000	OTH.SUP.NE	11,053.04	9,275.00	9,275.00	4,368.70	.00	9,000.00	-3.0%
016302	573000	DUE,SB,TRV	.00	175.00	175.00	.00	.00	45.00	-74.3%
016302	578000	OTHER UNCL	7,085.98	10,000.00	10,000.00	4,829.59	.00	10,000.00	.0%
TOTAL RECREATION & YOUTH EXP			41,607.52	45,575.00	45,575.00	24,039.69	.00	45,575.00	.0%
016331	HARBORMASTER	SALARIES & WAGES							
016331	511800	PTS&WYRROU	499.01	5,783.92	5,783.92	212.34	.00	5,927.36	2.5%
016331	511900	S&W	271,886.90	287,980.41	287,980.41	172,952.09	.00	291,650.07	1.3%
016331	512000	SEAS S & W	28,254.63	37,565.10	38,354.77	23,919.02	.00	37,933.80	-1.1%
016331	513000	OVERTIME	908.70	1,000.00	1,000.00	260.33	.00	1,000.00	.0%
016331	514000	LONGEVITY	7,512.38	9,000.02	9,000.02	9,150.02	.00	10,959.33	21.8%
016331	515007	SCKLVBONUS	700.00	1,400.00	1,400.00	350.00	.00	1,400.00	.0%
TOTAL HARBORMASTER SALARIES			309,761.62	342,729.45	343,519.12	206,843.80	.00	348,870.56	1.6%
016332	HARBORMASTER	EXP							
016332	517900	OTHER FRIN	1,270.89	1,450.00	1,450.00	884.85	.00	1,450.00	.0%
016332	521100	ELECTRIC	13,084.61	13,500.00	13,500.00	3,472.14	.00	14,000.00	3.7%
016332	521200	GAS	799.73	3,000.00	3,000.00	2,400.57	.00	3,000.00	.0%
016332	523000	WATER	7,329.73	8,600.00	8,600.00	4,501.78	.00	10,620.00	23.5%
016332	524300	OTHER REPR	6,036.85	6,000.00	6,000.00	4,297.89	.00	6,000.00	.0%
016332	527000	RENT&LEASE	4,681.82	2,010.00	2,010.00	4,449.53	.00	2,880.00	43.3%
016332	529000	O/PROP SER	18,437.00	19,250.00	19,250.00	4,674.17	.00	12,000.00	-37.7%
016332	530300	DATA PROC.	120.00	120.00	120.00	70.00	.00	120.00	.0%
016332	530600	MEDICAL SV	546.92	200.00	200.00	.00	.00	200.00	.0%
016332	530900	PROG/TECH	3,320.00	3,200.00	3,200.00	1,620.00	.00	3,320.00	3.8%
016332	534100	ADV	.00	200.00	200.00	.00	.00	200.00	.0%
016332	534400	TELEPHONE	3,236.23	3,300.00	3,300.00	5,489.21	.00	7,100.00	115.2%
016332	542000	OFF SUPPLS	1,054.78	1,300.00	1,300.00	852.37	.00	1,300.00	.0%
016332	543000	MAINT EQUIP	4,736.41	7,500.00	7,500.00	584.28	.00	7,500.00	.0%
016332	545000	CUST SUP	1,377.28	2,000.00	2,000.00	1,363.48	.00	2,000.00	.0%
016332	546000	GROUND SUP	830.28	2,200.00	2,200.00	54.78	.00	2,200.00	.0%
016332	548100	BULK FUEL	2,967.84	7,000.00	7,000.00	3,052.34	.00	7,000.00	.0%
016332	548900	VEHIC PART	6,959.74	6,000.00	6,000.00	12,303.18	.00	6,000.00	.0%
016332	553000	P.W. SUPPL	9,486.22	5,800.00	5,800.00	927.65	.00	5,800.00	.0%
016332	558000	OTH.SUP.NE	-494.34	600.00	600.00	605.22	.00	600.00	.0%
016332	573000	DUE,SB,TRV	.00	250.00	250.00	.00	.00	3,250.00	1200.0%
016332	585000	CAP OUTLAY	9,921.60	9,750.00	9,750.00	.00	.00	4,338.56	-55.5%
016332	586000	DREDG	19,510.00	150,000.00	150,000.00	400.00	.00	150,000.00	.0%
TOTAL HARBORMASTER EXP			115,213.59	253,230.00	253,230.00	52,003.44	.00	250,878.56	-.9%
016702	BROOKS MUSEUM	COMMISSION EXP							
016702	521100	ELECTRIC	2,645.98	5,775.00	5,775.00	2,875.78	.00	4,000.00	-30.7%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
016702	521200	GAS	4,650.62	6,344.00	6,344.00	3,006.75	.00	6,000.00	-5.4%
016702	523000	WATER	2,536.16	725.00	725.00	4,438.61	.00	3,000.00	313.8%
016702	524300	OTHER REPR	.00	.00	.00	.00	.00	1,000.00	.0%
016702	542000	OFF SUPPLS	.00	50.00	50.00	.00	.00	.00	-100.0%
TOTAL BROOKS MUSEUM COMMISSI			9,832.76	12,894.00	12,894.00	10,321.14	.00	14,000.00	8.6%
016911	HISTORICAL COMMISSION S&W								
016911	511800	PTS&WYRROU	.00	.00	.00	.00	.00	2,040.00	.0%
TOTAL HISTORICAL COMMISSION			.00	.00	.00	.00	.00	2,040.00	.0%
016912	HISTORICAL COMMISSION EXPENSE								
016912	530900	OTH PROFES	.00	150.00	150.00	.00	.00	150.00	.0%
016912	534100	ADV	.00	100.00	100.00	.00	.00	100.00	.0%
016912	573000	DUE,SB,TRV	.00	100.00	100.00	.00	.00	100.00	.0%
TOTAL HISTORICAL COMMISSION			.00	350.00	350.00	.00	.00	350.00	.0%
016922	CELEBRATIONS								
016922	558000	OTH.SUP.NE	.00	1,600.00	1,600.00	.00	.00	1,600.00	.0%
TOTAL CELEBRATIONS			.00	1,600.00	1,600.00	.00	.00	1,600.00	.0%
016951	GOLF S&W								
016951	511800	PTS&WYRROU	2,767.30	2,847.28	2,847.28	323.40	.00	.00	-100.0%
016951	511900	S&W	581,076.62	585,625.56	585,625.56	353,936.20	.00	609,435.17	4.1%
016951	512000	SEAS S & W	298,617.97	305,288.30	311,705.93	193,811.04	.00	353,047.31	13.3%
016951	513000	OVERTIME	26,013.11	22,880.00	22,880.00	15,369.60	.00	24,000.00	4.9%
016951	514000	LONGEVITY	15,919.82	17,748.58	17,748.58	6,147.23	.00	12,791.93	-27.9%
016951	515007	SCKLVBONUS	1,750.00	3,150.00	3,150.00	2,100.00	.00	3,150.00	.0%
TOTAL GOLF S&W			926,144.82	937,539.72	943,957.35	571,687.47	.00	1,002,424.41	6.2%
016952	GOLF EXPENSE								
016952	517200	UNEMPLOYPA	15,188.16	23,500.00	23,500.00	9,969.88	.00	23,500.00	.0%
016952	517900	OTHER FRIN	5,391.84	6,450.00	6,450.00	2,610.01	.00	6,450.00	.0%
016952	521000	OIL HEAT	7,390.19	12,240.00	12,240.00	6,683.88	.00	12,240.00	.0%
016952	521100	ELECTRIC	50,827.92	49,640.85	49,640.85	18,063.48	.00	34,140.85	-31.2%
016952	523000	WATER	1,255.79	1,815.00	1,815.00	1,155.59	.00	2,034.15	12.1%
016952	524100	VEH REPR	335.53	3,000.00	3,000.00	.00	.00	3,000.00	.0%
016952	524200	OFF EQU RE	859.84	2,400.00	2,400.00	.00	.00	2,400.00	.0%
016952	524300	OTHER REPR	43,312.43	42,500.00	42,500.00	18,627.60	.00	42,500.00	.0%
016952	527000	RENT&LEASE	147,194.83	103,251.00	103,251.00	98,661.17	.00	103,251.00	.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
016952	529000	O/PROP SER	18,613.55	17,480.00	17,480.00	12,920.30	.00	27,480.00	57.2%
016952	530300	DATA PROC.	47,003.51	33,828.00	33,828.00	27,388.05	.00	48,000.00	41.9%
016952	530900	PROG/TECH	7,249.00	11,500.00	11,500.00	.00	.00	16,300.00	41.7%
016952	534100	ADV	21,834.30	45,500.00	45,500.00	17,477.50	.00	45,500.00	.0%
016952	534400	TELEPHONE	5,548.00	3,900.00	3,900.00	3,199.54	.00	5,100.00	30.8%
016952	541000	ENGRY SUPL	9,776.48	23,432.00	23,432.00	10,274.37	.00	10,432.00	-55.5%
016952	542000	OFF SUPPLS	2,898.04	2,700.00	2,700.00	1,701.97	.00	2,700.00	.0%
016952	543000	MAINT EQUP	636.45	8,950.00	8,950.00	851.00	.00	8,950.00	.0%
016952	545000	CUST SUP	2,940.00	4,200.00	4,200.00	2,167.12	.00	4,200.00	.0%
016952	546000	GROUND SUP	231,009.89	187,000.00	187,000.00	137,202.25	.00	202,000.00	8.0%
016952	548900	VEHIC PART	27,988.18	27,686.00	27,686.00	23,688.90	.00	27,686.00	.0%
016952	550000	MED SUPPLY	725.30	2,200.00	2,200.00	735.50	.00	2,200.00	.0%
016952	553000	P.W. SUPPL	744.90	1,000.00	1,000.00	644.95	.00	1,000.00	.0%
016952	558000	OTH.SUP.NE	18,220.45	19,200.00	19,200.00	12,917.03	.00	19,200.00	.0%
016952	573000	DUE,SB,TRV	4,422.00	5,850.00	5,850.00	1,605.00	.00	5,850.00	.0%
TOTAL GOLF EXPENSE			671,366.58	639,222.85	639,222.85	408,545.09	.00	656,114.00	2.6%
016958	GOLF CAPITAL OUTLAY								
016958	585000	CAP OUTLAY	44,314.07	68,000.00	68,000.00	.00	.00	68,000.00	.0%
TOTAL GOLF CAPITAL OUTLAY			44,314.07	68,000.00	68,000.00	.00	.00	68,000.00	.0%
017347	LANDFILL CAPPING (1999)								
017347	591000	MAT.LT.DBT	65,000.00	.00	.00	.00	.00	.00	.0%
017347	591500	INT LT DBT	1,625.00	.00	.00	.00	.00	.00	.0%
TOTAL LANDFILL CAPPING (1999)			66,625.00	.00	.00	.00	.00	.00	.0%
017357	LAND ACQUISITION (1997)								
017357	591000	MAT.LT.DBT	45,000.00	.00	.00	.00	.00	.00	.0%
017357	591500	INT LT DBT	1,125.00	.00	.00	.00	.00	.00	.0%
TOTAL LAND ACQUISITION (1997)			46,125.00	.00	.00	.00	.00	.00	.0%
017377	LAND ACQUISITION(2000)LND BANK								
017377	591000	MAT.LT.DBT	40,000.00	.00	.00	.00	.00	.00	.0%
017377	591500	INT LT DBT	1,000.00	.00	.00	.00	.00	.00	.0%
TOTAL LAND ACQUISITION(2000)			41,000.00	.00	.00	.00	.00	.00	.0%
017427	GOLF CLUBHOUSE (2000)								
017427	591000	MAT.LT.DBT	55,000.00	.00	.00	.00	.00	.00	.0%
017427	591500	INT LT DBT	825.00	.00	.00	.00	.00	.00	.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
TOTAL GOLF CLUBHOUSE (2000)	55,825.00	.00	.00	.00	.00	.00	.0%
017437 LAND BK ACQ SLOWATYCKI (2001)							
017437 591000 MAT.LT.DBT	20,000.00	.00	.00	.00	.00	.00	.0%
017437 591500 INT LT DBT	500.00	.00	.00	.00	.00	.00	.0%
TOTAL LAND BK ACQ SLOWATYCKI	20,500.00	.00	.00	.00	.00	.00	.0%
017447 LAND BANK ACQ KRUMIN (2002)							
017447 591000 MAT.LT.DBT	35,000.00	.00	.00	.00	.00	.00	.0%
017447 591500 INT LT DBT	525.00	.00	.00	.00	.00	.00	.0%
TOTAL LAND BANK ACQ KRUMIN (35,525.00	.00	.00	.00	.00	.00	.0%
017457 WATER ABATE SEPTIC LOAN (MASS)							
017457 591000 MAT.LT.DBT	17,170.72	6,121.00	6,121.00	6,121.00	.00	.00	-100.0%
TOTAL WATER ABATE SEPTIC LOA	17,170.72	6,121.00	6,121.00	6,121.00	.00	.00	-100.0%
017477 POLICE STA REPAIRS/PLANS 2003							
017477 591000 MAT.LT.DBT	5,000.00	5,000.00	5,000.00	5,000.00	.00	.00	-100.0%
017477 591500 INT LT DBT	375.00	225.00	225.00	150.00	.00	.00	-100.0%
TOTAL POLICE STA REPAIRS/PLA	5,375.00	5,225.00	5,225.00	5,150.00	.00	.00	-100.0%
017487 COPELAS LAND (2002) LB							
017487 591000 MAT.LT.DBT	55,000.00	50,000.00	50,000.00	50,000.00	.00	.00	-100.0%
017487 591500 INT LT DBT	3,825.00	2,250.00	2,250.00	1,500.00	.00	.00	-100.0%
TOTAL COPELAS LAND (2002)	58,825.00	52,250.00	52,250.00	51,500.00	.00	.00	-100.0%
017497 SHEA LAND (2002) LB							
017497 591000 MAT.LT.DBT	170,000.00	170,000.00	170,000.00	170,000.00	.00	.00	-100.0%
017497 591500 INT LT DBT	15,900.00	10,800.00	10,800.00	6,675.00	.00	.00	-100.0%
TOTAL SHEA LAND (2002)	185,900.00	180,800.00	180,800.00	176,675.00	.00	.00	-100.0%
017557 BROOKS ACAD RENOVATION							
017557 591000 MAT.LT.DBT	10,000.00	10,000.00	10,000.00	10,000.00	.00	.00	-100.0%
017557 591500 INT LT DBT	600.00	200.00	200.00	200.00	.00	.00	-100.0%
TOTAL BROOKS ACAD RENOVATION	10,600.00	10,200.00	10,200.00	10,200.00	.00	.00	-100.0%
017567 MIDDLE SCHOOL ROOF							
017567 591000 MAT.LT.DBT	20,000.00	20,000.00	20,000.00	20,000.00	.00	.00	-100.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
017567	591500	INT LT DBT	1,200.00	400.00	400.00	400.00	.00	.00	-100.0%
TOTAL MIDDLE SCHOOL ROOF			21,200.00	20,400.00	20,400.00	20,400.00	.00	.00	-100.0%
017577	HIGH SCHOOL ROOF								
017577	591000	MAT.LT.DBT	25,000.00	25,000.00	25,000.00	25,000.00	.00	.00	-100.0%
017577	591500	INT LT DBT	1,500.00	500.00	500.00	500.00	.00	.00	-100.0%
TOTAL HIGH SCHOOL ROOF			26,500.00	25,500.00	25,500.00	25,500.00	.00	.00	-100.0%
017597	GOLF COURSE BUNKERS								
017597	591000	MAT.LT.DBT	75,000.00	75,000.00	75,000.00	75,000.00	.00	.00	-100.0%
017597	591500	INT LT DBT	4,500.00	1,500.00	1,500.00	1,500.00	.00	.00	-100.0%
TOTAL GOLF COURSE BUNKERS			79,500.00	76,500.00	76,500.00	76,500.00	.00	.00	-100.0%
017637	POLICE STATION								
017637	591000	MAT.LT.DBT	400,000.00	400,000.00	400,000.00	400,000.00	.00	.00	-100.0%
017637	591500	INT LT DBT	136,400.00	120,400.00	120,400.00	120,400.00	.00	.00	-100.0%
TOTAL POLICE STATION			536,400.00	520,400.00	520,400.00	520,400.00	.00	.00	-100.0%
017697	RD BETT - MCGUERTY RD								
017697	591000	MAT.LT.DBT	15,000.00	15,000.00	15,000.00	15,000.00	.00	.00	-100.0%
017697	591500	INT LT DBT	900.00	300.00	300.00	300.00	.00	.00	-100.0%
TOTAL RD BETT - MCGUERTY RD			15,900.00	15,300.00	15,300.00	15,300.00	.00	.00	-100.0%
017707	ALLEN HARBOR DREDG DEBT SVC								
017707	591000	MAT.LT.DBT	315,000.00	315,000.00	315,000.00	315,000.00	.00	.00	-100.0%
017707	591500	INT LT DBT	20,062.50	12,187.50	12,187.50	12,187.50	.00	.00	-100.0%
TOTAL ALLEN HARBOR DREDG DEB			335,062.50	327,187.50	327,187.50	327,187.50	.00	.00	-100.0%
017727	ROAD BETTMT - SKINEQUIT								
017727	591000	MAT.LT.DBT	15,000.00	15,000.00	15,000.00	.00	.00	.00	-100.0%
017727	591500	INT LT DBT	4,200.00	3,450.00	3,450.00	1,725.00	.00	.00	-100.0%
TOTAL ROAD BETTMT - SKINEQUI			19,200.00	18,450.00	18,450.00	1,725.00	.00	.00	-100.0%
017747	DOWNEY PROP ACQUIS-ATM14 #60								
017747	591000	MAT.LT.DBT	35,000.00	35,000.00	35,000.00	.00	.00	.00	-100.0%
017747	591500	INT LT DBT	26,450.00	24,700.00	24,700.00	12,350.00	.00	.00	-100.0%
TOTAL DOWNEY PROP ACQUIS-ATM			61,450.00	59,700.00	59,700.00	12,350.00	.00	.00	-100.0%
017758	SAQ HARBOR DESIGN								
017758	591000	MAT.LT.DBT	30,000.00	30,000.00	90,000.00	.00	.00	.00	-100.0%

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TOWN OF HARWICH - LIVE DATA
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
017758	591500	INT LT DBT	4,500.00	3,000.00	9,000.00	4,500.00	.00	.00	-100.0%
TOTAL SAQ HARBOR DESIGN			34,500.00	33,000.00	99,000.00	4,500.00	.00	.00	-100.0%
017759	ROAD MAINTENANCE FY 17								
017759	591000	MAT.LT.DBT	100,000.00	70,000.00	70,000.00	.00	.00	.00	-100.0%
017759	591500	INT LT DBT	8,250.00	10,200.00	10,200.00	.00	.00	.00	-100.0%
TOTAL ROAD MAINTENANCE FY 17			108,250.00	80,200.00	80,200.00	.00	.00	.00	-100.0%
017760	MUDDY CREEK BRIDGE & CULVERT								
017760	591000	MAT.LT.DBT	20,000.00	20,000.00	20,000.00	.00	.00	.00	-100.0%
017760	591500	INT LT DBT	13,775.00	12,775.00	12,775.00	6,387.50	.00	.00	-100.0%
TOTAL MUDDY CREEK BRIDGE & C			33,775.00	32,775.00	32,775.00	6,387.50	.00	.00	-100.0%
017762	FIRE STATION #2 PLANNING								
017762	591000	MAT.LT.DBT	57,500.00	40,000.00	40,000.00	.00	.00	.00	-100.0%
017762	591500	INT LT DBT	3,066.00	3,300.00	3,300.00	.00	.00	.00	-100.0%
TOTAL FIRE STATION #2 PLANNI			60,566.00	43,300.00	43,300.00	.00	.00	.00	-100.0%
017763	WASTEWATER PHASE 2A								
017763	591000	MAT.LT.DBT	210,000.00	210,000.00	210,000.00	.00	.00	.00	-100.0%
017763	591500	INT LT DBT	115,475.00	104,975.00	104,975.00	52,487.50	.00	.00	-100.0%
TOTAL WASTEWATER PHASE 2A			325,475.00	314,975.00	314,975.00	52,487.50	.00	.00	-100.0%
017764	WASTEWATER PHASE 2B								
017764	591500	INT LT DBT	.00	135,174.62	135,174.62	.00	.00	.00	-100.0%
TOTAL WASTEWATER PHASE 2B			.00	135,174.62	135,174.62	.00	.00	.00	-100.0%
017765	ROAD MAINTENANCE FY 18								
017765	591000	MAT.LT.DBT	100,000.00	80,000.00	80,000.00	.00	.00	.00	-100.0%
017765	591500	INT LT DBT	11,000.00	14,100.00	14,100.00	.00	.00	.00	-100.0%
TOTAL ROAD MAINTENANCE FY 18			111,000.00	94,100.00	94,100.00	.00	.00	.00	-100.0%
017766	SAQ WATERSIDE								
017766	591000	MAT.LT.DBT	245,000.00	245,000.00	365,000.00	.00	.00	.00	-100.0%
017766	591500	INT LT DBT	145,400.00	133,150.00	199,275.00	103,987.50	.00	.00	-100.0%
TOTAL SAQ WATERSIDE			390,400.00	378,150.00	564,275.00	103,987.50	.00	.00	-100.0%
017767	SAQ WATERSIDE SELF SUPPORTED								
017767	591000	MAT.LT.DBT	125,000.00	120,000.00	.00	.00	.00	.00	.0%

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TOWN OF HARWICH - LIVE DATA
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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
017767	591500	INT LT DBT	72,375.00	66,125.00	.00	.00	.00	.00	.0%
TOTAL SAQ WATERSIDE SELF SUP			197,375.00	186,125.00	.00	.00	.00	.00	.0%
017768	CVGC INFRASTRUCTURE IMPR								
017768	591000	MAT.LT.DBT	65,000.00	65,000.00	65,000.00	.00	.00	.00	-100.0%
017768	591500	INT LT DBT	43,200.00	39,950.00	39,950.00	19,975.00	.00	.00	-100.0%
TOTAL CVGC INFRASTRUCTURE IM			108,200.00	104,950.00	104,950.00	19,975.00	.00	.00	-100.0%
017770	SAQ LANDSIDE								
017770	591000	MAT.LT.DBT	120,000.00	120,000.00	120,000.00	.00	.00	.00	-100.0%
017770	591500	INT LT DBT	92,150.00	86,150.00	86,150.00	43,075.00	.00	.00	-100.0%
TOTAL SAQ LANDSIDE			212,150.00	206,150.00	206,150.00	43,075.00	.00	.00	-100.0%
017771	SAQ HARBOR DOCK DESIGN TAX SUP								
017771	591000	MAT.LT.DBT	60,000.00	60,000.00	.00	.00	.00	.00	.0%
017771	591500	INT LT DBT	9,000.00	6,000.00	.00	.00	.00	.00	.0%
TOTAL SAQ HARBOR DOCK DESIGN			69,000.00	66,000.00	.00	.00	.00	.00	.0%
017772	GINGER PLUMB PRIVATE WAY								
017772	591000	MAT.LT.DBT	10,000.00	10,000.00	10,000.00	.00	.00	.00	-100.0%
017772	591500	INT LT DBT	6,000.00	5,500.00	5,500.00	2,750.00	.00	.00	-100.0%
TOTAL GINGER PLUMB PRIVATE W			16,000.00	15,500.00	15,500.00	2,750.00	.00	.00	-100.0%
017774	FIRE STATION #2 CONSTRUCTION								
017774	591000	MAT.LT.DBT	300,000.00	300,000.00	300,000.00	.00	.00	.00	-100.0%
017774	591500	INT LT DBT	235,700.00	220,700.00	220,700.00	110,350.00	.00	.00	-100.0%
TOTAL FIRE STATION #2 CONSTR			535,700.00	520,700.00	520,700.00	110,350.00	.00	.00	-100.0%
017775	ROAD MAINT FY 19								
017775	591000	MAT.LT.DBT	100,000.00	85,000.00	85,000.00	.00	.00	.00	-100.0%
017775	591500	INT LT DBT	12,000.00	15,300.00	15,300.00	.00	.00	.00	-100.0%
TOTAL ROAD MAINT FY 19			112,000.00	100,300.00	100,300.00	.00	.00	.00	-100.0%
017777	WASTEWATER PH 2A - IMA DESIGN								
017777	591000	MAT.LT.DBT	400,000.00	390,000.00	390,000.00	.00	.00	.00	-100.0%
017777	591500	INT LT DBT	70,500.00	50,500.00	50,500.00	25,250.00	.00	.00	-100.0%
TOTAL WASTEWATER PH 2A - IMA			470,500.00	440,500.00	440,500.00	25,250.00	.00	.00	-100.0%
017778	WW - COLD BROOK DESIGN								
017778	591000	MAT.LT.DBT	5,000.00	32,600.00	32,600.00	.00	.00	.00	-100.0%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
017778 591500 INT LT DBT	1,750.00	14,178.00	14,178.00	750.00	.00	.00	-100.0%
TOTAL WW - COLD BROOK DESIGN	6,750.00	46,778.00	46,778.00	750.00	.00	.00	-100.0%
017779 WASTEWATER PH 2C COLD BRK DES							
017779 591000 MAT.LT.DBT	5,000.00	5,000.00	5,000.00	.00	.00	.00	-100.0%
017779 591500 INT LT DBT	1,000.00	750.00	750.00	375.00	.00	.00	-100.0%
TOTAL WASTEWATER PH 2C COLD	6,000.00	5,750.00	5,750.00	375.00	.00	.00	-100.0%
017780 SAQ WATERSIDE TAX FUNDED							
017780 591000 MAT.LT.DBT	15,000.00	15,000.00	15,000.00	.00	.00	.00	-100.0%
017780 591500 INT LT DBT	9,450.00	8,700.00	8,700.00	.00	.00	.00	-100.0%
TOTAL SAQ WATERSIDE TAX FUND	24,450.00	23,700.00	23,700.00	.00	.00	.00	-100.0%
017785 TAX SUPPORTED DEBT							
017785 591000 MAT.LT.DBT	.00	.00	.00	.00	.00	2,337,844.00	.0%
017785 591500 INT LT DBT	.00	.00	.00	.00	.00	744,351.69	.0%
TOTAL TAX SUPPORTED DEBT	.00	.00	.00	.00	.00	3,082,195.69	.0%
017997 ANTICIPATION LOAN PRIN & INT							
017997 592500 INT NOTES	1,000.00	.00	.00	.00	.00	10,000.00	.0%
TOTAL ANTICIPATION LOAN PRIN	1,000.00	.00	.00	.00	.00	10,000.00	.0%
018212 STATE ASSESSMENTS							
018212 563400 MV EX ASSE	10,180.00	10,435.00	10,435.00	6,363.00	.00	11,020.00	5.6%
018212 563900 MOS CONT A	175,075.00	179,452.00	179,452.00	108,150.00	.00	190,030.00	5.9%
018212 564000 AIR POL	7,627.00	7,818.00	7,818.00	4,529.00	.00	8,138.00	4.1%
018212 566300 REG TRANSI	107,986.00	110,685.00	110,685.00	64,568.00	.00	113,451.00	2.5%
TOTAL STATE ASSESSMENTS	300,868.00	308,390.00	308,390.00	183,610.00	.00	322,639.00	4.6%
018312 BARNS CTY RETIR & TAX ASSESS							
018312 562100 BARNS CTY	223,764.00	236,649.00	236,649.00	118,324.50	.00	249,879.00	5.6%
018312 562500 BRNS RET	3,144,894.00	3,242,673.00	3,242,673.00	3,242,673.00	.00	3,504,895.00	8.1%
TOTAL BARNS CTY RETIR & TAX	3,368,658.00	3,479,322.00	3,479,322.00	3,360,997.50	.00	3,754,774.00	7.9%
018352 CAPE COD COMMISSION ASSESSMNTS							
018352 562600 CC COMM AS	239,906.00	253,720.00	253,720.00	126,860.00	.00	252,749.00	-.4%
TOTAL CAPE COD COMMISSION AS	239,906.00	253,720.00	253,720.00	126,860.00	.00	252,749.00	-.4%
019132 UNEMPLOYMENT COMPENSATION							
019132 517200 UNEMPLOYPA	6,518.32	20,000.00	20,000.00	1,393.58	.00	20,000.00	.0%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
TOTAL UNEMPLOYMENT COMPENSAT		6,518.32	20,000.00	20,000.00	1,393.58	.00	20,000.00	.0%
019142	GROUP HEALTH INS							
019142	575000 GRP HEALTH	2,587,124.84	2,678,489.00	2,678,489.00	1,516,721.25	.00	2,862,065.81	6.9%
019142	575010 TOWN RET	1,081,434.84	1,309,975.00	1,309,975.00	687,252.25	.00	1,458,108.48	11.3%
019142	575030 LIFE INS	8,776.52	10,000.00	10,000.00	6,066.12	.00	10,000.00	.0%
019142	575040 SCHL RET	583,535.46	617,426.80	617,426.80	374,974.79	.00	584,479.61	-5.3%
019142	575050 WATER ACT	199,536.00	219,588.88	219,588.88	136,314.75	.00	228,551.85	4.1%
019142	575055 GRP HEALTH	.00	13,200.35	13,200.35	.00	.00	13,404.42	1.5%
019142	575060 WAT RETIR	54,441.00	79,335.06	79,335.06	47,822.00	.00	108,614.52	36.9%
019142	575070 OPEB	.00	250,000.00	250,000.00	250,000.00	.00	250,000.00	.0%
019142	575075 MED B PEN	10,194.00	10,056.00	10,056.00	5,166.00	.00	10,500.00	4.4%
TOTAL GROUP HEALTH INS		4,525,042.66	5,188,071.09	5,188,071.09	3,024,317.16	.00	5,525,724.69	6.5%
019452	GENERAL INSURANCE							
019452	574010 PROP/CAS T	188,106.00	254,933.00	254,933.00	274,354.00	.00	292,988.00	14.9%
019452	574011 MIIA PROFE	42,985.96	40,863.00	40,863.00	57,893.48	.00	60,024.00	46.9%
019452	574012 W COM TWN	225,328.00	230,961.00	230,961.00	172,543.00	.00	194,465.00	-15.8%
019452	574014 PR/CAS SCH	40,680.00	41,697.00	41,697.00	42,560.00	.00	46,816.00	12.3%
019452	574015 PR/CAS WAT	56,971.00	58,395.00	58,395.00	55,586.00	.00	61,145.00	4.7%
019452	574017 W COM WAT	43,729.00	44,822.00	44,822.00	32,928.00	.00	36,221.00	-19.2%
019452	574030 BYD POL FI	51,390.64	100,000.00	100,000.00	41,342.01	.00	101,740.00	1.7%
019452	574031 BYD MANAGE	6,500.00	6,500.00	6,500.00	6,600.00	.00	7,260.00	11.7%
019452	574050 MARINA COV	94,814.44	99,555.17	99,555.17	99,475.44	.00	109,423.00	9.9%
TOTAL GENERAL INSURANCE		750,505.04	877,726.17	877,726.17	783,281.93	.00	910,082.00	3.7%
019462	GENERAL INSURANCE DEDUCTIBLES							
019462	574001 INS DEDUCT	2,221.99	20,000.00	20,000.00	5,380.00	.00	20,000.00	.0%
TOTAL GENERAL INSURANCE DEDU		2,221.99	20,000.00	20,000.00	5,380.00	.00	20,000.00	.0%
TOTAL GENERAL FUND		66,260,308.29	69,236,990.34	72,343,378.33	44,503,522.05	.00	72,462,421.11	.2%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

FOR PERIOD 99

ACCOUNTS FOR:

WATER	ENTERPRISE FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
1320	WATER ENTERPRISE FUND							
1320	596000 OFUS	730,290.00	727,304.00	1,702,304.00	1,702,304.00	.00	759,278.00	-55.4%
	TOTAL WATER ENTERPRISE FUND	730,290.00	727,304.00	1,702,304.00	1,702,304.00	.00	759,278.00	-55.4%
13204501	WATER ENTERP SALARIES & WAGES							
13204501	511100 S&WELECTED	3,166.66	3,000.00	3,000.00	2,916.75	.00	5,000.00	66.7%
13204501	511900 S&W	929,095.30	965,185.00	1,006,220.51	563,767.01	.00	983,861.00	-2.2%
13204501	512000 SEAS S & W	14,201.25	33,946.00	33,946.00	4,141.20	.00	33,946.00	.0%
13204501	512500 COMP TIME	1,952.51	.00	.00	.00	.00	.00	.0%
13204501	513000 OVERTIME	231,946.14	202,276.00	202,276.00	134,292.66	.00	198,131.00	-2.0%
13204501	513060 FLUSHING	.00	30,618.00	30,618.00	.00	.00	31,030.00	1.3%
13204501	514000 LONGEVITY	28,306.29	32,379.00	32,379.00	22,325.23	.00	25,608.00	-20.9%
13204501	515000 VAC S&W	.00	.00	.00	9,109.32	.00	.00	.0%
13204501	515005 SICK BY-BK	8,299.42	.00	.00	10,817.80	.00	.00	.0%
13204501	515007 SCKLVBONUS	1,675.00	3,325.00	3,325.00	1,700.08	.00	3,325.00	.0%
	TOTAL WATER ENTERP SALARIES	1,218,642.57	1,270,729.00	1,311,764.51	749,070.05	.00	1,280,901.00	-2.4%
13204502	WATER ENTERPRISE FUND EXP							
13204502	517200 UNEMPLOYPA	-684.00	.00	.00	.00	.00	.00	.0%
13204502	517900 OTHER FRIN	8,214.19	8,800.00	8,800.00	7,770.76	.00	8,800.00	.0%
13204502	521100 ELECTRIC	361,269.05	359,242.00	359,242.00	245,941.31	.00	366,427.00	2.0%
13204502	521200 GAS	5,854.53	8,000.00	8,000.00	4,885.93	.00	8,000.00	.0%
13204502	524140 V&EMAIN	69,964.55	58,500.00	58,500.00	36,616.44	.00	71,000.00	21.4%
13204502	524160 B&GMAINT	32,134.09	45,000.00	45,000.00	49,769.96	.00	130,983.00	191.1%
13204502	525000 TECH SUP	23,755.12	43,540.00	43,540.00	31,265.23	.00	43,540.00	.0%
13204502	526000 BLDG AGRMT	9,865.00	22,750.00	22,750.00	2,599.49	.00	22,750.00	.0%
13204502	530800 LAB SVCS	35,313.71	30,500.00	30,500.00	9,231.21	.00	35,314.00	15.8%
13204502	530820 PROFSVCS	106,455.89	60,000.00	60,000.00	54,866.58	.00	60,000.00	.0%
13204502	530875 PRINT SVC	8,932.36	10,000.00	10,000.00	6,627.20	.00	10,000.00	.0%
13204502	534100 ADV	2,730.00	1,500.00	1,500.00	610.40	.00	1,500.00	.0%
13204502	534300 POSTAGE	17,017.14	17,500.00	17,500.00	12,069.19	.00	17,500.00	.0%
13204502	534400 TELEPHONE	7,391.08	7,700.00	7,700.00	4,817.40	.00	7,700.00	.0%
13204502	534430 COMM SVCS	17,789.29	16,000.00	16,000.00	10,576.59	.00	19,000.00	18.8%
13204502	541100 PROPANE	14,249.82	18,944.00	18,944.00	10,313.87	.00	18,944.00	.0%
13204502	542000 OFF SUPPLS	6,284.38	5,900.00	5,900.00	2,733.06	.00	6,300.00	6.8%
13204502	542013 HARD/SOFT	12,720.56	25,924.00	25,924.00	2,840.18	.00	25,924.00	.0%
13204502	548100 BULK FUEL	15,279.94	24,165.00	24,165.00	12,546.16	.00	24,165.00	.0%
13204502	548200 TREAT SUPP	42,986.34	27,500.00	27,500.00	11,873.21	.00	27,500.00	.0%
13204502	548250 TREAT CHEM	157,041.87	165,000.00	165,000.00	187,112.60	.00	165,000.00	.0%
13204502	553000 P.W. SUPPL	27,798.54	26,250.00	26,250.00	8,144.70	.00	27,800.00	5.9%

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PROJECTION: 20231 FY 2023 OPERATING BUDGETS

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ACCOUNTS FOR:

WATER	ENTERPRISE FUND		2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
13204502	553100	METERS	108,908.49	121,000.00	121,000.00	131,383.87	.00	180,000.00	48.8%
13204502	553200	INSTALLSUP	48,668.37	43,000.00	43,000.00	39,602.29	.00	48,700.00	13.3%
13204502	553300	PIPESETC	72,452.07	90,000.00	90,000.00	88,770.10	.00	90,000.00	.0%
13204502	553350	MAINREPL	98,092.56	35,000.00	35,000.00	27,004.74	.00	35,000.00	.0%
13204502	553500	DETAILS	27,905.79	60,000.00	60,000.00	20,566.53	.00	35,000.00	-41.7%
13204502	553600	RDREP	34,475.53	33,000.00	33,000.00	11,617.18	.00	34,500.00	4.5%
13204502	553900	MECHTANK	6,930.00	10,000.00	10,000.00	1,988.95	.00	10,000.00	.0%
13204502	554200	GENERMAINT	13,809.38	12,500.00	12,500.00	15,312.55	.00	14,000.00	12.0%
13204502	554300	WELLREHAB	5,711.00	45,000.00	45,000.00	.00	.00	45,000.00	.0%
13204502	558100	UNIFORMS	2,543.35	17,280.00	17,280.00	994.64	.00	17,280.00	.0%
13204502	573000	DUE,SB,TRV	12,954.10	13,000.00	13,000.00	6,611.81	.00	13,000.00	.0%
13204502	573200	WATPERMIT	7,339.61	8,500.00	8,500.00	6,934.24	.00	8,500.00	.0%
13204502	575070	OPEB	50,000.00	50,000.00	50,000.00	50,000.00	.00	50,000.00	.0%
13204502	591000	MAT.LT.DBT	547,670.83	549,599.00	549,599.00	549,467.02	.00	396,438.00	-27.9%
13204502	591500	INT LT DBT	171,150.43	152,556.00	152,556.00	107,246.39	.00	138,115.00	-9.5%
13204502	591550	ADM FEE LT	2,342.76	2,222.00	2,222.00	2,218.74	.00	2,095.00	-5.7%
TOTAL WATER ENTERPRISE FUND			2,193,317.72	2,225,372.00	2,225,372.00	1,772,930.52	.00	2,215,775.00	-.4%
TOTAL WATER ENTERPRISE FUND			4,142,250.29	4,223,405.00	5,239,440.51	4,224,304.57	.00	4,255,954.00	-18.8%

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ACCOUNTS FOR:

WASTEWATER ENTERPRISE	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
1330 WASTEWATER FUND							
1330 596000 OFUS	.00	31,446.00	31,446.00	31,446.00	.00	31,687.00	.8%
TOTAL WASTEWATER FUND	.00	31,446.00	31,446.00	31,446.00	.00	31,687.00	.8%
13304401 SEWER SALARIES & WAGES							
13304401 511900 S&W	77,967.95	78,099.00	78,099.00	68,550.49	.00	80,848.00	3.5%
TOTAL SEWER SALARIES & WAGES	77,967.95	78,099.00	78,099.00	68,550.49	.00	80,848.00	3.5%
13304402 WASTEWATER EXPENSES							
13304402 521100 ELECTRIC	.00	4,000.00	4,000.00	2,201.57	.00	20,000.00	400.0%
13304402 521200 GAS	.00	600.00	600.00	562.36	.00	600.00	.0%
13304402 530820 PROFSVCS	12,998.12	.00	.00	10,957.78	.00	.00	.0%
13304402 530825 PROF SVCS	-24,776.08	398,286.00	398,286.00	.00	.00	381,160.00	-4.3%
13304402 530875 PRINT SVC	.00	650.00	650.00	3,000.00	.00	650.00	.0%
13304402 554200 GENERMAINT	.00	2,250.00	2,250.00	284.68	.00	2,250.00	.0%
13304402 554210 COLLECTION	.00	.00	.00	.00	.00	20,000.00	.0%
13304402 591000 MAT.LT.DBT	.00	.00	.00	.00	.00	1,423,801.75	.0%
13304402 591500 INT LT DBT	.00	.00	.00	.00	.00	254,218.99	.0%
13304402 591550 ADM FEE LT	.00	.00	.00	.00	.00	141,802.79	.0%
TOTAL WASTEWATER EXPENSES	-11,777.96	405,786.00	405,786.00	17,006.39	.00	2,244,483.53	453.1%
TOTAL WASTEWATER ENTERPRISE	66,189.99	515,331.00	515,331.00	117,002.88	.00	2,357,018.53	357.4%

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ACCOUNTS FOR:

CPC/LAND BANK TRUST FUND	2021 ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2022 ACTUAL	2022 PROJECTION	2023 TOWN ADMIN	PCT CHANGE
8027 CPC/LAND BANK TRUST FUND							
8027 596000 TRANSF OUT	341,750.00	233,050.00	233,050.00	233,050.00	.00	221,525.00	-4.9%
TOTAL CPC/LAND BANK TRUST FU	341,750.00	233,050.00	233,050.00	233,050.00	.00	221,525.00	-4.9%
TOTAL CPC/LAND BANK TRUST FU	341,750.00	233,050.00	233,050.00	233,050.00	.00	221,525.00	-4.9%
GRAND TOTAL	70,810,498.57	74,208,776.34	78,331,199.84	49,077,879.50	.00	79,296,918.64	1.2%

** END OF REPORT - Generated by Carol Coppola **

